Amsterdam, 23 November 2026

EXOR N.V.: PERIODIC REPORT ON THE BUYBACK PROGRAM

Exor N.V. (AMS: EXO) ("Exor" or the "Company") announces that, under the second tranche of the share buyback program of up to €125 million announced on 26 October 2026 (the "Second Tranche"), the Company has completed the following transactions on Euronext Amsterdam and CBOE DXE:

EURONEXT AMSTERDAM

Trading Date	Number of ordinary shares purchased	Average price per share excluding fees (€)	Total consideration excluding fees (€)
16 November 2026	24,750	73.19	1,811,341.40
17 November 2026	25,600	71.92	1,841,108.35
18 November 2026	25,100	71.85	1,803,401.20
19 November 2026	24,918	72.03	1,794,807.30
20 November 2026	25,500	70.64	1,801,305.55
TOTAL	**125,868**		**9,051,963.80**

CBOE DXE

Trading Date	Number of ordinary shares purchased	Average price per share excluding fees (€)	Total consideration excluding fees (€)
16 November 2026	24,000	73.19	1,756,673.85
17 November 2026	24,000	71.95	1,726,821.30
18 November 2026	24,500	71.84	1,760,143.15
19 November 2026	24,582	72.05	1,771,180.65
20 November 2026	25,000	70.66	1,766,434.20
TOTAL	**122,082**		**8,781,253.15**

After these purchases, the total invested amount under the Second Tranche is approximately €71 million for a total amount of 988,020 ordinary shares purchased.

As of 23 November 2026, the Company held in total 7,807,492 ordinary shares in treasury (3.76% of total ordinary issued share capital)[1].

A comprehensive overview of the transactions carried out under the share buyback program, as well as the details of the above transactions, are available on Exor's corporate website under the Share Buyback section.

[1] This corresponds to 1.15% of the total issued share capital including both ordinary shares and special voting shares.

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