Amsterdam, 2 November 2026

EXOR N.V.: PERIODIC REPORT ON THE BUYBACK PROGRAM

Exor N.V. (AMS: EXO) ("Exor" or the "Company") announces that, under the second tranche of the share buyback program of up to €125 million announced on 26 October 2026 (the "Second Tranche"), the Company has completed the following transactions on Euronext Amsterdam, CBOE DXE, Turquoise Europe and Aquis Exchange Europe:

EURONEXT AMSTERDAM

Trading Date	Number of ordinary shares purchased	Average price per share excluding fees (€)	Total consideration excluding fees (€)
26 October 2026	27,208	68.65	1,867,701.75
27 October 2026	29,935	68.74	2,057,780.05
28 October 2026	25,465	70.11	1,785,437.20
29 October 2026	25,075	71.13	1,783,473.60
30 October 2026	25,150	71.17	1,789,991.80
TOTAL	**132,833**		**9,284,384.40**

CBOE DXE

Trading Date	Number of ordinary shares purchased	Average price per share excluding fees (€)	Total consideration excluding fees (€)
26 October 2026	17,370	68.64	1,192,285.65
27 October 2026	21,298	68.76	1,464,433.20
28 October 2026	25,450	70.11	1,784,302.85
29 October 2026	25,075	71.12	1,783,365.70
30 October 2026	25,000	71.18	1,779,458.70
TOTAL	**114,193**		**8,003,846.10**

TURQUOISE EUROPE

Trading Date	Number of ordinary shares purchased	Average price per share excluding fees (€)	Total consideration excluding fees (€)
26 October 2026	3,308	68.66	227,117.35
27 October 2026	339	68.10	23,086.60
TOTAL	**3,647**		**250,203.95**

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AQUIS EXCHANGE EUROPE

Trading Date	Number of ordinary shares purchased	Average price per share excluding fees (€)	Total consideration excluding fees (€)
26 October 2026	4,019	68.66	275,933.90
27 October 2026	328	68.19	22,367.40
TOTAL	**4,347**		**298,301.30**

After these purchases, the total invested amount under the Second Tranche is approximately €18 million for a total amount of 255,020 ordinary shares purchased.

As of 2 November 2026, the Company held in total 7,088,492 ordinary shares in treasury (3.41% of total ordinary issued share capital)[1].

A comprehensive overview of the transactions carried out under the share buyback program, as well as the details of the above transactions, are available on Exor's corporate website under the Share Buyback section.

[1] This corresponds to 1.04% of the total issued share capital including both ordinary shares and special voting shares.