

Amsterdam, 26 October 2026

EXOR N.V.: PERIODIC REPORT ON THE BUYBACK PROGRAM

Exor N.V. (AMS: EXO) ("Exor" or the "Company") announces that, under the first tranche of the share buyback program of up to €125 million announced on 23 September 2026 (the "First Tranche"), the Company has completed the following transactions on Euronext Amsterdam, CBOE DXE, Turquoise Europe and Aquis Exchange Europe:

EURONEXT AMSTERDAM

Trading Date	Number of ordinary shares purchased	Average price per share excluding fees (€)	Total consideration excluding fees (€)
19 October 2026	49,835	68.18	3,397,681.50
20 October 2026	49,555	68.26	3,382,840.87
21 October 2026	11,151	68.29	761,488.41
22 October 2026	14,181	67.75	960,767.00
23 October 2026	14,642	67.63	990,239.92
TOTAL	139,364		9,493,017.71

CBOE DXE

Trading Date	Number of ordinary shares purchased	Average price per share excluding fees (€)	Total consideration excluding fees (€)
19 October 2026	33,420	68.14	2,277,244.53
20 October 2026	32,439	68.36	2,217,389.57
TOTAL	65,859		4,494,634.10

TURQUOISE EUROPE

Trading Date	Number of ordinary shares purchased	Average price per share excluding fees (€)	Total consideration excluding fees (€)
19 October 2026	5,892	68.19	401,776.83
20 October 2026	5,953	68.22	406,120.25
TOTAL	11,845		807,897.08

AQUIS EXCHANGE EUROPE

Trading Date	Number of ordinary shares purchased	Average price per share excluding fees (€)	Total consideration excluding fees (€)
19 October 2026	6,919	68.14	471,463.11
20 October 2026	7,043	68.27	480,820.38
TOTAL	13,962		952,283.49

After these purchases, the total invested amount under the first tranche is approximately €125 million for a total amount of 1,795,096 ordinary shares purchased.

With the purchases described above, the Company has completed the first tranche of the share buyback program announced on 23 September 2026.

As of 26 October 2026, the Company held in total 6,833,472 ordinary shares in treasury (3.29% of total ordinary issued share capital)¹.

A comprehensive overview of the transactions carried out under the share buyback program, as well as the details of the above transactions, are available on Exor's corporate website under the [Share Buyback section](#).

¹ This corresponds to 1.01% of the total issued share capital including both ordinary shares and special voting shares.