

Amsterdam, 19 October 2026

EXOR N.V.: PERIODIC REPORT ON THE BUYBACK PROGRAM

Exor N.V. (AMS: EXO) (“Exor” or the “Company”) announces that, under the first tranche of the share buyback program of up to €125 million announced on 23 September 2026 (the “First Tranche”), the Company has completed the following transactions on Euronext Amsterdam, CBOE DXE, Turquoise Europe and Aquis Exchange Europe:

EURONEXT AMSTERDAM

Trading Date	Number of ordinary shares purchased	Average price per share excluding fees (€)	Total consideration excluding fees (€)
12 October 2026	51,469	69.79	3,592,163.26
13 October 2026	52,028	69.67	3,624,891.64
14 October 2026	53,152	69.82	3,710,888.48
15 October 2026	53,725	68.77	3,694,809.06
16 October 2026	55,309	68.88	3,809,766.57
TOTAL	265,683		18,432,519.01

CBOE DXE

Trading Date	Number of ordinary shares purchased	Average price per share excluding fees (€)	Total consideration excluding fees (€)
12 October 2026	31,211	69.73	2,176,446.78
13 October 2026	31,074	69.66	2,164,692.09
14 October 2026	30,480	69.82	2,127,979.25
15 October 2026	29,722	68.77	2,043,883.59
16 October 2026	32,741	68.89	2,255,513.53
TOTAL	155,228		10,768,515.23

TURQUOISE EUROPE

Trading Date	Number of ordinary shares purchased	Average price per share excluding fees (€)	Total consideration excluding fees (€)
12 October 2026	4,639	69.83	323,961.48
13 October 2026	4,881	69.69	340,144.18
14 October 2026	5,020	69.83	350,565.08
15 October 2026	5,308	68.80	365,201.01
16 October 2026	5,591	68.86	385,003.98
TOTAL	25,439		1,764,875.73

AQUIS EXCHANGE EUROPE

Trading Date	Number of ordinary shares purchased	Average price per share excluding fees (€)	Total consideration excluding fees (€)
12 October 2026	5,496	69.79	383,567.27
13 October 2026	5,868	69.69	408,918.19
14 October 2026	5,993	69.89	418,860.91
15 October 2026	6,206	68.80	426,992.14
16 October 2026	6,691	68.94	461,256.30
TOTAL	30,254		2,099,594.81

After these purchases, the total invested amount under the first tranche is approximately €109 million for a total amount of 1,564,066 ordinary shares purchased.

As of 19 October 2026, the Company held in total 6,602,442 ordinary shares in treasury (3.18% of total ordinary issued share capital)¹.

A comprehensive overview of the transactions carried out under the share buyback program, as well as the details of the above transactions, are available on Exor's corporate website under the [Share Buyback section](#).

¹ This corresponds to 0.97% of the total issued share capital including both ordinary shares and special voting shares.