

Amsterdam, 12 October 2026

EXOR N.V.: PERIODIC REPORT ON THE BUYBACK PROGRAM

Exor N.V. (AMS: EXO) (“Exor” or the “Company”) announces that, under the first tranche of the share buyback program of up to €125 million announced on 23 September 2026 (the “First Tranche”), the Company has completed the following transactions on Euronext Amsterdam, CBOE DXE, Turquoise Europe and Aquis Exchange Europe:

EURONEXT AMSTERDAM

Trading Date	Number of ordinary shares purchased	Average price per share excluding fees (€)	Total consideration excluding fees (€)
5 October 2026	45,959	68.04	3,127,016.00
6 October 2026	46,908	69.48	3,259,227.21
7 October 2026	48,661	70.05	3,408,774.08
8 October 2026	47,937	68.73	3,294,689.55
9 October 2026	50,244	70.19	3,526,781.73
TOTAL	239,709		16,616,488.58

CBOE DXE

Trading Date	Number of ordinary shares purchased	Average price per share excluding fees (€)	Total consideration excluding fees (€)
5 October 2026	30,082	68.04	2,046,840.53
6 October 2026	31,145	69.51	2,164,805.93
7 October 2026	31,385	69.94	2,195,164.69
8 October 2026	32,466	68.74	2,231,845.94
9 October 2026	27,152	70.16	1,904,931.28
TOTAL	152,230		10,543,588.37

TURQUOISE EUROPE

Trading Date	Number of ordinary shares purchased	Average price per share excluding fees (€)	Total consideration excluding fees (€)
5 October 2026	4,294	68.00	291,987.53
6 October 2026	4,315	69.37	299,344.78
7 October 2026	4,341	70.01	303,902.79
8 October 2026	4,551	68.74	312,835.56
9 October 2026	4,456	70.14	312,523.73
TOTAL	21,957		1,520,594.40

AQUIS EXCHANGE EUROPE

Trading Date	Number of ordinary shares purchased	Average price per share excluding fees (€)	Total consideration excluding fees (€)
5 October 2026	5,024	68.01	341,657.93
6 October 2026	5,293	69.46	367,667.77
7 October 2026	5,379	70.13	377,223.66
8 October 2026	5,440	68.84	374,484.26
9 October 2026	4,643	70.11	325,506.63
TOTAL	25,779		1,786,540.26

After these purchases, the total invested amount under the first tranche is approximately €76 million for a total amount of 1,087,462 ordinary shares purchased.

As of 12 October 2026, the Company held in total 6,125,838 ordinary shares in treasury (2.95% of total ordinary issued share capital)¹.

A comprehensive overview of the transactions carried out under the share buyback program, as well as the details of the above transactions, are available on Exor's corporate website under the [Share Buyback section](#).

¹ This corresponds to 0.90% of the total issued share capital including both ordinary shares and special voting shares.