

Amsterdam, 5 October 2026

EXOR N.V.: PERIODIC REPORT ON THE BUYBACK PROGRAM

Exor N.V. (AMS: EXO) (“Exor” or the “Company”) announces that, under the first tranche of the share buyback program of up to €125 million announced on 23 September 2026 (the “First Tranche”), the Company has completed the following transactions on Euronext Amsterdam, CBOE DXE, Turquoise Europe and Aquis Exchange Europe:

EURONEXT AMSTERDAM

Trading Date	Number of ordinary shares purchased	Average price per share excluding fees (€)	Total consideration excluding fees (€)
28 September 2026	42,870	71.64	3,071,084.11
29 September 2026	43,250	71.38	3,087,194.84
30 September 2026	43,093	69.89	3,011,863.55
1 October 2026	43,890	68.37	3,000,954.68
2 October 2026	44,751	68.33	3,057,638.78
TOTAL	217,854		15,228,735.96

CBOE DXE

Trading Date	Number of ordinary shares purchased	Average price per share excluding fees (€)	Total consideration excluding fees (€)
28 September 2026	29,371	71.62	2,103,650.04
29 September 2026	30,268	71.38	2,160,426.31
30 September 2026	30,277	69.90	2,116,249.03
1 October 2026	30,953	68.34	2,115,397.34
2 October 2026	30,334	68.32	2,072,294.79
TOTAL	151,203		10,568,017.52

TURQUOISE EUROPE

Trading Date	Number of ordinary shares purchased	Average price per share excluding fees (€)	Total consideration excluding fees (€)
28 September 2026	4,178	71.72	299,658.23
29 September 2026	4,254	71.34	303,491.69
30 September 2026	4,106	70.04	287,602.89
1 October 2026	4,108	68.45	281,207.27
2 October 2026	4,247	68.30	290,082.32
TOTAL	20,893		1,462,042.39

AQUIS EXCHANGE EUROPE

Trading Date	Number of ordinary shares purchased	Average price per share excluding fees (€)	Total consideration excluding fees (€)
28 September 2026	4,906	71.69	351,722.49
29 September 2026	4,894	71.38	349,329.98
30 September 2026	4,868	70.07	341,077.08
1 October 2026	5,004	68.43	342,402.07
2 October 2026	4,982	68.32	340,375.62
TOTAL	24,654		1,724,907.25

After these purchases, the total invested amount under the first tranche is approximately €46 million for a total amount of 647,787 ordinary shares purchased.

As of 5 October 2026, the Company held in total 5,686,163 ordinary shares in treasury (2.74% of total ordinary issued share capital)¹.

A comprehensive overview of the transactions carried out under the share buyback program, as well as the details of the above transactions, are available on Exor's corporate website under the [Share Buyback section](#).

¹ This corresponds to 0.84% of the total issued share capital including both ordinary shares and special voting shares.