

BOARD ROTATION PLAN

Name	Position	First appointed	End of current term	Final Retirement Max. 8 (12) years
Mr. J. Elkann	Executive Director (CEO)	11 December 2016	AGM 2029	Not applicable
Mr. N. Nohria	Chairman - Senior Non-Executive Director	31 May 2023	AGM 2029	2031 (2035)
Mrs. G. Elkann	Non-Executive Director	11 December 2016	AGM 2027	2024 (2028)
Mr. A. Nasi	Non-Executive Director	11 December 2016	AGM 2027	2024 (2028)
Mr. A. Dumas	Non-Executive Director	24 May 2022	AGM 2029	2030 (2034)
Ms. S. Dembeck	Non-Executive Director	31 May 2023	AGM 2029	2031 (2035)
Mr. K. Guha	Non-Executive Director	22 May 2025	AGM 2029	2033 (2037)
Ms. C. Y. Png	Non-Executive Director	20 May 2026	AGM 2029	2034 (2038)
Mr. B Della Chiesa	Non-Executive Director	20 May 2026	AGM 2029	2034 (2038)

Members of the Board of Directors of Exor N.V. shall retire periodically in accordance with this rotation plan. The Directors (re)appointed at the 2026 Annual General Meeting of Shareholders are (re)appointed for a term of three years until the closure of the Annual General Meeting of Shareholders in 2029. The Board of Directors shall ensure that sufficient directors are (re)appointed at the 2027 Annual General Meeting of Shareholders.
