

OUTSTANDING SHARE CAPITAL AND TOTAL NUMBER OF VOTING RIGHTS  
AT THE RECORD DATE FOR THE 2026 ANNUAL GENERAL MEETING

On 22 April 2026 - the Record Date for the Annual General Meeting of Shareholders (the “AGM”) of Exor N.V. (the “Company”) to be held on 20 May 2026 in Amsterdam, the Netherlands - the share capital of the Company consists of the following:

- 207,779,752 issued ordinary shares.

Ordinary shares are listed, freely transferable and each of them confers the right to cast one vote. On the Record Date, the Company holds 5,507,262 ordinary shares and 1,281,476 special voting shares in treasury. No vote may be cast on shares belonging to the Company or to a subsidiary thereof or on shares in respect of which either of them holds the depositary receipts.

- 117,997,914 issued special voting shares.

Special voting shares are not listed, are not transferable (with the limited exceptions set forth in the Special Voting Shares Terms and Conditions) and each of them confers the right to cast four votes.

As of today, the total number of voting rights which can be cast at the AGM equals to 669,138,242.