

VOTING RESULTS OF THE ANNUAL GENERAL MEETING OF SHAREHOLDERS OF EXOR N.V.
HELD ON 20 MAY 2026

As of 22 April 2026 – the record date for the Annual General Meeting of Shareholders (the “AGM”) of Exor N.V. (the “Company”) – the share capital of the Company amounted to 207,779,752 issued ordinary shares and a total number of 117,997,914 special voting shares A. At that date, the Company held 5,507,262 ordinary shares and 1,281,476 special voting shares A in treasury. In total 669,138,242 votes could be validly cast.

At the AGM, 632,375,327 voting rights, constituting 94.51% of all outstanding voting rights in the capital of the Company as of the record date, were present or represented at the meeting. Votes abstained have not been calculated as part of the votes cast.

In accordance with Section 2:120 Paragraph 5 of the Dutch Civil Code, the outcome of the votes on the resolutions discussed at the meeting is as follows:

RESOLUTION	VOTES FOR	%	VOTES AGAINST	%	TOTAL VOTES CAST	VOTES ABSTAINED
2.b.	599,768,493	98.49	9,165,596	1.51	608,934,089	23,441,238
2.c.	628,879,843	99.97	192,340	0.03	629,072,183	3,303,144
2.e.	632,179,322	99.97	194,345	0.03	632,373,667	1,660
3.a.	632,190,141	99.99	70,200	0.01	632,260,341	114,986
3.b.	632,265,329	100.00	0	0.00	632,265,329	109,998
4.a.	631,141,706	99.95	313,560	0.05	631,455,266	920,061
4.b.	631,045,137	99.94	375,543	0.06	631,420,680	954,647
5.	626,569,920	99.49	3,193,503	0.51	629,763,423	2,611,904
6.a.	616,501,861	99.08	5,699,131	0.92	622,200,992	10,174,335
6.b.	631,737,414	99.95	293,326	0.05	632,030,740	344,587
6.c.	614,095,867	99.44	3,467,830	0.56	617,563,697	14,811,630
6.d.	632,160,295	99.97	192,341	0.03	632,352,636	22,691
6.e.	622,007,128	99.52	2,983,192	0.48	624,990,320	7,385,007
7.a.	591,197,484	98.46	9,234,403	1.54	600,431,887	31,943,440
7.b.	591,227,019	98.46	9,220,223	1.54	600,447,242	31,928,085
8.a.	632,162,361	99.97	202,140	0.03	632,364,501	10,826
8.b.	632,173,086	99.97	201,216	0.03	632,374,302	1,025

Exor N.V., 28 May 2026