

OUTSTANDING SHARE CAPITAL AND TOTAL NUMBER OF VOTING RIGHTS AT THE DATE OF THE NOTICE FOR THE 2025 ANNUAL GENERAL MEETING

On 10 April 2025 - the date of the notice for the Annual General Meeting of Shareholders (the "AGM") of Exor N.V. (the "Company") to be held on 22 May 2025 in Amsterdam, the Netherlands - the share capital of the Company consists of the following:

• 220,984,247 issued ordinary shares.

Ordinary shares are listed, freely transferable and each of them confers the right to cast one vote. On the date of this notice, the Company holds 7,226,558 ordinary shares and 1,462,197 special voting shares in treasury. No vote may be cast on shares belonging to the Company or to a subsidiary thereof or on shares in respect of which either of them holds the depositary receipts.

• 126,445,162 issued special voting shares.

Special voting shares are not listed, are not transferable (with the limited exceptions set forth in the Special Voting Shares Terms and Conditions) and each of them confers the right to cast four votes.

As of today, the total number of voting rights which can be cast at the AGM equals to 713,689,549.

If on the record date, the total number of shares and voting rights have changed since today, this will be published on the Company's website at www.exor.com on 25 April 2025.