

AGM TO BE HELD ON MAY 28, 2024 AT 9:00 a.m. CEST

at the offices of the Allen & Overy LLP, Apollolaan 15, 1077 AB Amsterdam, the Netherlands



PROXY FORM

To be sent to: **Computershare S.p.A.**, Via Nizza 262/73, 10126 Turin (Italy), as Agent for **EXOR N.V.**, at the latest on **May 21, 2024** by mail or by Fax (+39 011 0923202) or by e-mail (exor@computershare.it), as an attachment in PDF format.

Disclaimer

This Proxy Form shall be completed and signed by the Shareholder in order **to appoint Computershare S.p.A.** to vote online as per attached Voting Instruction Form at the AGM of EXOR N.V. Alternatively the Shareholder can **vote online** directly through the company website (www.exor.com).

Mandatory information *				
THE UNDERSIGNED*(natur	ral person only)			
Date of birth *	Place of birth *		Resident in (town/city)*	
At (street address) *			Tax Code*	
Telephone no. *		e-mail		
entitled to vote at the close of	f business of April 30, 2	2024 (record date	e) as <i>(1):</i>	
\square registered shareholder		☐ legal repres	sentative or agent with authority to sub-delega	ate \square pledgee \square taker-in
☐ beneficial interest holder	☐ official receiver	\square manager	☐ other (specify)	
for no. *	EXOR ordinary shares			
(2) registered in the name of	(legal or natural person)			
Date of birth *	Place of birth *		Resident in (town/city)*	
At (street address) *			ID no. (tax code/LEI)	
Registered in the securities a	ccount <i>(3)</i> no.	At	Bank code (ABI)	Branch code (CAB)
as resulting from communicat	tion no. <i>(4)</i>	Made by (<i>Bank</i>)		
accordance with the instruc	ctions provided in the foll	owing Voting Instruc	above mentioned meeting, with reference to the ctions Form. If no such directions are indicated or" with regard to all following proposals.	·
DATE Identific. f	form <i>(5) (type)*</i>	Issued by *	no. * SIG	SNATURE
1. Specify the capacity of the pro			proof of his/her power.	

- 2. To be completed only if the registered shareholder is different from the proxy signatory; mandatory indications on relevant personal details must be included.
- 3. Provide the securities account number, Bank Codes and Branch Codes of the Depository, or in any case its name, available in the securities account statement.
- 4. Reference to the communication made by the intermediary and its name.
- 5. Provide details of a valid form of identification of the proxy signatory.



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VOTING INSTRUCTIONS FORM

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INSTRUCTS the Appointed Representative to vote online at the above indicated AGM as follows

Prog.	RESOLUTIONS OF THE AGENDA TO BE VOTED		VOTE (Please tick as appropriate)		
0010	2.c. Remuneration Report (advisory vote)	For	Against	Abstain	
0020	2.d. Adoption 2023 annual accounts	For	Against	Abstain	
0030	2.f. Dividend distribution	For	Against	Abstain	
0040	3.a. Appointment Deloitte Accountants B.V. as independent external auditor charged with the auditing of the annual accounts for the financial year 2024	For	Against	Abstain	
0050	3.b. Amendment of the remuneration policy	For	Against	Abstain	
0060	3.c. Approval of the amended LTI Plan	For	Against	Abstain	
0070	4.a. Release from liability of the executive director	For	Against	Abstain	
0080	4.b. Release from liability of the non-executive directors	For	Against	Abstain	
0090	5.a. The authorization of the Board of Directors to repurchase shares	For	Against	Abstain	
0100	5.b. The authorization of the Board of Directors to repurchase shares	For	Against	Abstain	

SIGNATURE
