AGM TO BE HELD ON MAY 24, 2022 AT 9:00 a.m. CEST
at the offices of Allen & Overy LLP, Apollolaan 15, 1077 AB Amsterdam, the Netherlands

PROXY FORM

To be sent to: Computershare S.p.A., Via Nizza 262/73, 10126 Turin (Italy), as Agent for EXOR N.V., at the latest on May 17, 2022
by mail or by Fax (+39 011 0923202) or by e-mail (exor@computershare.it), as an attachment in PDF format.

Disclaimer
This Proxy Form shall be completed and signed by the Shareholder in order to appoint Computershare S.p.A. to vote online as per attached Voting Instructions Form at the AGM of EXOR N.V. Alternatively the Shareholder can vote online directly through the company website (www.exor.com).

Mandatory information *
THE UNDERSIGNED*(natural person only)
Date of birth * Place of birth * Resident in (town/city) *
At (street address) * Tax Code*
Telephone no. * e-mail

entitled to vote at the close of business of April 26, 2022 (record date) as (1):
□ registered shareholder □ legal representative or agent with authority to sub-delegate □ pledgee □ taker-in
□ beneficial interest holder □ official receiver □ manager □ other (specify)
for no. * EXOR ordinary shares
(2) registered in the name of (legal or natural person)
Date of birth * Place of birth * Resident in (town/city) *
At (street address) * ID no. (tax code/LEI)
Registered in the securities account (3) no. At Bank code (ABI) Branch code (CAB)
as resulting from communication no. (4) Made by (Bank)

APPOINETS Computershare S.p.A. as appointed representative to attend at the above mentioned meeting, with reference to the above shares, and to vote online in accordance with the instructions provided in the following Voting Instructions Form. If no such directions are indicated, ACKNOWLEDGES that Computershare S.p.A. will have the authority to vote "For" with regard to all following proposals.

DATE Identific. form (5) (type)* Issued by * no. * SIGNATURE
1. Specify the capacity of the proxy signatory and, where applicable, attach documentary proof of his/her power.
2. To be completed only if the registered shareholder is different from the proxy signatory; mandatory indications on relevant personal details must be included.
3. Provide the securities account number, Bank Codes and Branch Codes of the Depository, or in any case its name, available in the securities account statement.
4. Reference to the communication made by the intermediary and its name.
5. Provide details of a valid form of identification of the proxy signatory.
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VOTING INSTRUCTIONS FORM

The Undersigned

INSTRUCTS the Appointed Representative to vote online at the above indicated AGM as follows

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<th>VOTE (Please tick as appropriate)</th>
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<td>2.b. Remuneration Report (advisory vote)</td>
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<td>2.c. Adoption 2021 annual accounts</td>
<td>For</td>
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<td>2.e. Dividend distribution</td>
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<td>3.a. Appointment Ernst &amp; Young Accountants LLP as independent external auditor charged with the auditing of the annual accounts for the financial year 2022</td>
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<td>3.b. Appointment of Deloitte Accountants B.V. as the independent external auditor to be charged with the auditing of the annual accounts for the financial year 2023</td>
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<td>3.c. Amendment of the remuneration policy</td>
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<td>3.d. Approval of new share incentive plan</td>
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<td>4.a. Release from liability of the executive director</td>
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<td>4.b. Release from liability of the non-executive directors</td>
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<td>5.a. Appointment of Mr. A. Dumas as non-executive director</td>
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<td>6.b. Cancellation of repurchased shares</td>
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SIGNATURE ........................................