AGM TO BE HELD ON MAY 29, 2019 AT 9:00 a.m.
at Allen & Overy, Apollolaan 15, 1077 AB Amsterdam, the Netherlands

PROXY FORM

To be sent to:  Computershare S.p.A., Via Nizza 262/73, 10126 Turin (Italy), as Agent for EXOR N.V., at the latest on May 22, 2019 by mail or by Fax (+39 011 0923202) or by e-mail (exor@computershare.it), as an attachment in PDF format.

Disclaimer

This Proxy Form shall be completed and signed by the Shareholder in order to appoint Computershare S.p.A. to vote as per attached Voting Instructions Form at the AGM of EXOR N.V. Alternatively the Shareholder can vote online through the company website (www.exor.com).

Mandatory information *

THE UNDERSIGNED*

Date of birth * Place of birth * Resident in (town/city) *
At (street address) * Italian Tax Code *
Telephone no. * e-mail
entitled to vote at the close of business of May 1, 2019 (record date) as (1):
☐ registered shareholder ☐ legal representative or agent with authority to sub-delegate ☐ pledgee ☐ taker-in
☐ beneficial interest holder ☐ official receiver ☐ manager ☐ other (specify)
for no. * EXOR ordinary shares
(2) registered in the name of

Date of birth * Place of birth * Resident in (town/city) *
At (street address) * Italian tax Code
Registered in the securities account (3) no. At Bank code (ABI) Branch code (CAB)
as resulting from communication no. (4) Made by (Bank)

APPOINTS Computershare S.p.A. as appointed representative to attend at the above mentioned meeting and to vote, with reference to the above shares, in accordance with the instructions provided in the following Voting Instructions Form. If no such directions are indicated, ACKNOWLEDGES that Computershare S.p.A. will have the authority to vote “For” with regard to all following proposals.

DATE Identific. form (5) (type)* Issued by * no. * SIGNATURE

1. Specify the capacity of the proxy signatory and, where applicable, attach documentary proof of his/her power.
2. To be completed only if the registered shareholder is different from the proxy signatory; mandatory indications on relevant personal details must be included.
3. Provide the securities account number, Bank Codes and Branch Codes of the Depository, or in any case its name, available in the securities account statement.
4. Reference to the communication made by the intermediary and its name.
5. Provide details of a valid form of identification of the proxy signatory.
VOTING INSTRUCTIONS FORM

The Undersigned

INSTRUCTS the Appointed Representative to vote at the above indicated AGM as follows

<table>
<thead>
<tr>
<th>RESOLUTIONS OF THE AGENDA TO BE VOTED</th>
<th>VOTE (Please tick as appropriate)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2.c. Adoption 2018 annual accounts</td>
<td>For</td>
</tr>
<tr>
<td>2.e. Dividend distribution</td>
<td>For</td>
</tr>
<tr>
<td>3. Appointment Ernst &amp; Young Accountants LLP as independent external auditor charged with the auditing of the annual accounts for the financial year 2019</td>
<td>For</td>
</tr>
<tr>
<td>4.a. Release from liability of the executive director</td>
<td>For</td>
</tr>
<tr>
<td>4.b. Release from liability of the non-executive directors</td>
<td>For</td>
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<tr>
<td>5. The authorization of the Board of Directors to repurchase shares</td>
<td>For</td>
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</tbody>
</table>

SIGNATURE ........................................