

Turin, September 13, 2007

PRESS RELEASE

IFI's board of directors approves 1st Half 2007 results

Highlights of results

| | I Half 2007 | I Half 2006 | Change |
|---|-------------|-------------|--------|
| Consolidated profit attributable to the equity holders of IFI | 202 | 129.7 | 72,3 |
| Profit of IFI S.p.A | 62.7 | 152.4 | (89.7) |

| | at 6/30/2007 | at 12/31/2006 | Change |
|---|--------------|---------------|--------|
| Consolidated equity attributable to the equity holders of IFI | 4,005.6 | 3,799.8 | 205.8 |
| Net financial position of IFI S.p.A | (189.9) | (97.5) | (92.4) |

€ in millions – Criteria used in preparing data indicated in attached statements

- The IFI Group ends the first half of 2007 with consolidated profit attributable to the equity holders of IFI of €202 million (€129.7 million in the first half of 2006)
- IFI S.p.A. reported a profit of €62.7 million in the first half of 2007 (€152.4 million in the first half of 2006)
- The net financial position of IFI S.p.A. at 6/30/2007 is a negative €189.9 million (negative €97.5 million at 12/31/2006)
- 2007 profit forecast for both the parent and the group

The board of directors of IFI S.p.A. - Istituto Finanziario Industriale S.p.A., which met today in Turin under the chairmanship of John Elkann, reviewed the results for the first half of 2007.

The first half of 2007 ended with a consolidated profit attributable to the equity holders of IFI of €202 million, an increase of €72.3 million compared to € 129.7 million reported in the corresponding period of 2006.

Consolidated equity attributable to the equity holders of IFI is $\leq 4,005.6$ million at June 30, 2007 ($\leq 3,799.8$ million at the end of 2006). The increase of ≤ 205.8 million is due to the consolidated profit for the period attributable to the equity holders of IFI ($+ \leq 202$ million) and other net changes ($+ \leq 3.8$ million).

The profit of IFI S.p.A. for the first half of 2007 is €62.7 million. The decrease of €89.7 million compared to the same period of 2006 (€152.4 million) is due to the absence of gains (-€104 million), higher dividends from IFIL (+€13.5 million) and other net changes (+ €0.8 million).



The net financial position of IFI S.p.A. at June 30, 2007 is a borrowings position of €189.9 million and is higher by €92.4 million compared to the borrowings position of €97.5 million at the end of 2006, mainly as a result of investments in IFIL stock.

Significant events

Increase of the investment in IFIL

During the first half of 2007, IFI purchased on the market 21,986,000 IFIL ordinary shares (2.12% of the class of stock) for an investment of €156.5 million. During the period July 1 – September 7, 2007, IFI purchased on the market another 10,737,000 IFIL ordinary shares (1.03% of the class of stock) for an investment of €79.2 million. After these purchases, IFI holds 707,923,000 IFIL ordinary shares, equal to 68.16% of the class of stock and 1,866,420 IFIL savings shares, equal to 4.99% of the class of stock. The investment represents 65.79% of IFIL capital stock. The net debt of IFI at September 7, 2007 is equal to €271 million.

Sanctionary measure by Consob

By decree of April 4, 2007, the Court of Appeals of Turin suspended the effectiveness of the additional administrative sanctions imposed by Consob against the individuals notified in the sanctionary measure dated February 13, 2007, Gianluigi Gabetti, Franzo Grande Stevens and Virgilio Marrone, who thus resumed their respective posts at the company. Furthermore, on June 22, 2007, the Turin District Attorney's Office sent the same persons, and, in accordance with Legislative Decree 231/2001, IFIL S.p.A. and Giovanni Agnelli & C. S.a.p.az., notification pursuant to art. 415 bis of the Italian Penal Code that the investigation phase relating to the press release dated August 24, 2005 is concluded and that the documentation is filed.

New corporate posts

On April 17, 2007, the board of directors appointed John Elkann as Chairman of IFI based on the proposal put forward Gianluigi Gabetti, who, at the same time, was delegated strategic coordination.

Business outlook

For the year 2007, IFI S.p.A. is expected to report a profit.

On the basis of the indications formulated by the IFIL Group for 2007, the IFI Group is expected to show a consolidated profit.

In accordance with section 2, article 154 bis of the Consolidated Law on Financial Intermediation, the manager responsible for financial reporting, Pierluigi Bernasconi, confirms, that the financial data included in this press release corresponds to that included in the company's accounting records.

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IFI GROUP- INTERIM CONSOLIDATED FINANCIAL STATEMENTS AT JUNE 30, 2007 - CONDENSED (*)

(*) Prepared by accounting for the investment held in IFIL by the equity method.

Condensed interim consolidated income statement

| Year | | I Ha | lf | |
|-------|--|-------|-------|--------|
| 2006 | €in millions | 2007 | 2006 | Change |
| 222.0 | Share of the profit of the IFIL Group | 207.1 | 125.9 | 81.2 |
| 7.3 | Gain on the sale of the investment in Exor Group | 0.0 | 7.3 | (7.3) |
| 0.1 | Dividends from other investments | 0.1 | 0.1 | 0.0 |
| (5.4) | Net financial expenses | (3.0) | (3.6) | 0.6 |
| (4.9) | Net general expenses | (2.2) | (2.3) | 0.1 |
| 2.3 | Income taxes | 0.0 | 2.3 | (2.3) |
| 221.4 | Profit attributable to the equity holders of the company | 202.0 | 129.7 | 72.3 |

Group's share of the earnings of operating subsidiaries and associates accounted for by the equity method

| Year | | Pr | ofit | | IFI's share | |
|-------|---------------------------|-------------|-------------|-------------|-------------|--------|
| 2006 | €in millions | I Half 2007 | I Half 2006 | I Half 2007 | I Half 2006 | Change |
| 217.6 | IFIL Group | 314.8 | 189.5 | 207.1 | 120.8 | 86.3 |
| 4.4 | Consolidation adjustments | | - | 0 | 5.1 | -5.1 |
| 222 | Total IFIL Group | | | 207.1 | 125.9 | 81.2 |



IFI GROUP- INTERIM CONSOLIDATED FINANCIAL STATEMENTS AT JUNE 30, 2007 - CONDENSED (*)

(*) Prepared by accounting for the investment held in IFIL by the equity method.

Condensed interim consolidated balance sheet

| €in millions | 6/30/2007 | 12/31/2006 Ch | nange |
|--|-----------|---------------|---------|
| | | | |
| Non-current assets | | | |
| Investment in the IFIL Group | 4,179.0 | 3,880.8 | 298.2 |
| Other financial assets | 0.6 | 0.8 | (0.2) |
| Total Non-current assets | 4,179.6 | 3,881.6 | 298.0 |
| Current assets | | | |
| Other financial assets | 3.0 | 3.5 | (0.5) |
| Cash and cash equivalents | 0.1 | 59.7 | (59.6) |
| Trade receivables and other receivables | 19.0 | 19.4 | (0.4) |
| Total Current assets | 22.1 | 82.6 | (60.5) |
| Total Assets | 4,201.7 | 3,964.2 | 237.5 |
| Equity attributable to the equity holders of the company | | | |
| Capital and reserves | 4,076.1 | 3,870.3 | 205.8 |
| Treasury shares | (70.5) | (70.5) | 0.0 |
| Troubley orial of | (10.0) | (10.0) | 0.0 |
| Equity attributable to the equity holders of the company | 4,005.6 | 3,799.8 | 205.8 |
| Non-current liabilities | | | |
| Provisions for employee benefits | 1.9 | 1.8 | 0.1 |
| Debt | 0.0 | 125.0 | (125.0) |
| Other liabilities | 0.1 | 0.1 | 0.0 |
| Total Non-current liabilities | 2.0 | 126.9 | (124.9) |
| | | | |
| Current liabilities | | | |
| Debt | 193.3 | 36.2 | 157.1 |
| Trade payables and other liabilities | 0.8 | 1.3 | (0.5) |
| Total Current liabilities | 194.1 | 37.5 | 156.6 |
| Total Equity and Liabilities | 4,201.7 | 3,964.2 | 237.5 |



IFI S.p.A. - SEPARATE INTERIM FINANCIAL STATEMENTS AT JUNE 30, 2007

Income Statement

| Year 2006 | € in thousands | I Half 2007 | l Half 2006 | Change |
|-----------|--|-------------|-------------|-----------|
| | Investment income (charges) | | | |
| 54,259 | Dividends from investments | 67,817 | 54,259 | 13,558 |
| 104,067 | Gains on sales of investments | 72 | • | (103,964) |
| 73,473 | Reversal of impairment losses on investments | 0 | • | (100,904) |
| (25) | Impairment losses on investments | 0 | _ | 0 |
| 231,774 | Net investment income | 67,889 | | (90,406) |
| | | | | |
| | Financial income (expenses) | | | |
| (7,883) | Financial expenses from third parties | (4,575) | , | (329) |
| (123) | Financial expenses from related parties | 0 | (123) | 123 |
| 0 | Financial income from third parties | 15 | | 15 |
| 2,651 | Financial income from related parties | 1,520 | | 733 |
| (5,355) | Net financial expenses | (3,040) | (3,582) | 542 |
| | Net general expenses | | | |
| (2,776) | Personnel costs | (1,119) | (1,434) | 315 |
| (809) | Purchases of goods and services from third parties | (388) | (378) | (10) |
| (1,099) | Purchases of goods and services from related parties | (538) | (518) | (20) |
| (950) | Other current operating expenses | (432) | (312) | (120) |
| (5) | Depreciation and amortization | (1) | (4) | 3 |
| (5,639) | | (2,478) | (2,646) | 168 |
| 350 | Revenues from third parties | 209 | 160 | 49 |
| 374 | Revenues from related parties | 99 | 149 | (50) |
| (4,915) | Net general expenses | (2,170) | (2,337) | 167 |
| 221,504 | Profit before income taxes | 62,679 | 152,376 | (89,697) |
| (3,879) | Income taxes | 0 | 0 | C |
| 217,625 | Profit for the period | 62,679 | 152,376 | (89,697) |



IFI S.p.A. - SEPARATE INTERIM FINANCIAL STATEMENTS AT JUNE 30, 2007

Balance Sheet

| 6/30/2006 | €in thousands | 6/30/2007 | 12/31/2006 | Change |
|-----------|--|----------------|---------------|------------|
| | Non-current assets | | | |
| 1,803,989 | Investments accounted for at cost | 2,033,539 | 1,878,936 | 154,603 |
| 191 | Other financial assets | 283 | 361 | (78) |
| 12 | Property, plant and equipment and intangible assets | 1 | 2 | (1) |
| 1,804,192 | Total Non-current assets | 2,033,823 | 1,879,299 | 154,524 |
| | Current assets | | | |
| 66,748 | Cash and cash equivalents | 122 | 59,681 | (59,559) |
| 3,616 | Other financial assets | 2,974 | 3,500 | (526) |
| | Tax receivables | • | • | , , |
| 18,333 | | 18,681 108 | 18,761 | (80) |
| 121 | Trade receivables from related parties Other receivables | | 167 | (59) |
| 288 | | 186 | 502 | (316) |
| 89,106 | Total Current assets | 22,071 | 82,611 | (60,540) |
| 1,893,298 | Total Assets | 2,055,894 | 1,961,910 | 93,984 |
| | | | | |
| | Equity | | | _ |
| 163,251 | Capital stock | 163,251 | 163,251 | 0 |
| 386,347 | Capital reserves | 386,347 | 386,347 | 0 |
| 1,097,009 | Retained earnings and other reserves | 1,314,046 | 1,096,937 | 217,109 |
| (70,477) | Treasury stock | (70,477) | (70,477) | 0 |
| 152,376 | Profit for the period | 62,679 | 217,625 | (154,946) |
| 1,728,506 | Total Equity | 1,855,846 | 1,793,683 | 62,163 |
| | Non-current liabilities | | | |
| 150,000 | Bank debt | 0 | 125,000 | (125,000) |
| 100 | Deferred tax liabilities | 3,979 | 3,979 | Ó |
| 1,771 | Provisions for employee benefits | 1,935 | 1,810 | 125 |
| 66 | Other payables | , O | 25 | (25) |
| 151,937 | Total Non-current liabilities | 5,914 | 130,814 | (124,900) |
| | Current liabilities | | | |
| 10,974 | Bank debt | 102 554 | 35 350 | 157,201 |
| 748 | Other financial liabilities | 192,551 738 | 35,350 787 | |
| 112 | Trade payables to related parties | 272 | 216 | (49) 56 |
| 348 | Trade payables to related parties Trade payables to third parties | 128 | | |
| | · | 88 | 123 | (150) |
| 83 500 | Tax payables | | 247 | (159) |
| 590 | Other payables | 357 | 690 | (333) |
| 12,855 | Total Current liabilities | 194,134 | 37,413 | 156,721 |
| 1,893,298 | Total Equity and Liabilities | 2,055,894 | 1,961,910 | 93,984 |



IFI S.p.A. - NET FINANCIAL POSITION AT JUNE 30, 2007

Net financial position of IFI S.p.A.

| Net financial position at December 31, 2006 | (97.5) |
|---|---------|
| Dividends received (a) | 69.6 |
| Purchase of 21,986,000 IFIL ordinary shares (2.12% of the class of stock) | (156.5) |
| Net financial expenses | (3.0) |
| Net general expenses | (2.2) |
| Other net changes | (0.3) |
| Net change during the first half of 2007 | (92.4) |
| Net financial position at June 30, 2007 | (189.9) |

(a) Of which € 1.8 million recorded as a deduction of the purchases of IFIL shares made in 2007.