

EXOR N.V. is one of Europe's leading diversified holding companies and is controlled by the Agnelli Family.

With a NAV (Net Asset Value) of nearly 20 billion Dollars, **EXOR** sums up an entrepreneurial story based on more than a century of investments.

EXOR invests in different sectors, mainly in Europe and in the United States, focusing on few global companies.



John Elkann

CHAIRMAN AND CHIEF EXECUTIVE OFFICER

Enrico Vellano

CHIEF FINANCIAL OFFICER

EXECUTIVE	NOT EXECUTIVE	Board of directors	AUDIT COMMITTEE	COMPENSATION AND NOMINATING COMMITTEE
		CHAIRMAN AND CHIEF EXECUTIVE OFFICER		
X		John Elkann		
	X	VICE CHAIRMAN		X
		Alessandro Nasi		
		DIRECTORS		
	X	Andrea Agnelli		
	X	Joseph Bae		X
	X	Melissa Bethell	X	
	X	Marc Bolland		
	X	Laurence Debroux	X	
	X	Ginevra Elkann	X	
	X	Antonio Mota De Sousa Horta-Lupo		X

Independent auditors

EY S.p.A.

Rating

S&P: BBB+/A-2

OUR HISTORY



1899

Giovanni Agnelli with some other entrepreneurs founds the Fabbrica Italiana Automobili Torino (FIAT).



1927

IFI - Istituto Finanziario Italiano - is founded by Senator Giovanni Agnelli to draw together, control and manage the holding in Fiat and various other companies.



1957

IFI acquires control of Istituto Commerciale Laniero Italiano, which conducts activities in the financial field, particularly in the textile and wool sector, and increases its holding in Technicolor Italiana.



1964

IFI International (IFINT) is set up to draw together the Group's foreign holdings. It will make investments in 3M, Bantam Books, Moog Automotive, River Cement, Lear Seating, Chateau Margaux and others.



1987

The company Società in Accomandita per Azioni Giovanni Agnelli e C. (GAeC) is formed, bringing together the holdings in IFI held by members of the Agnelli Family.



2003

IFIL and IFI increase their capital stock to conduct a similar transaction at Fiat. On this occasion, a reorganization is carried out, which also results in the transfer of the investments held by IFI to IFIL.

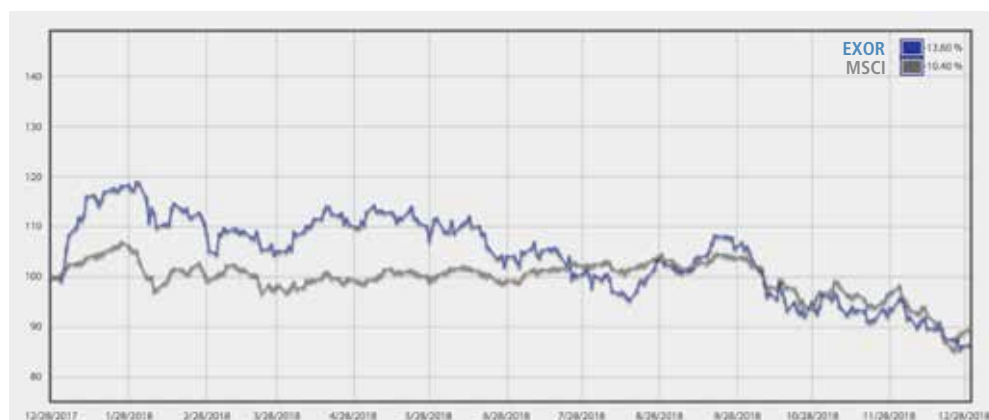
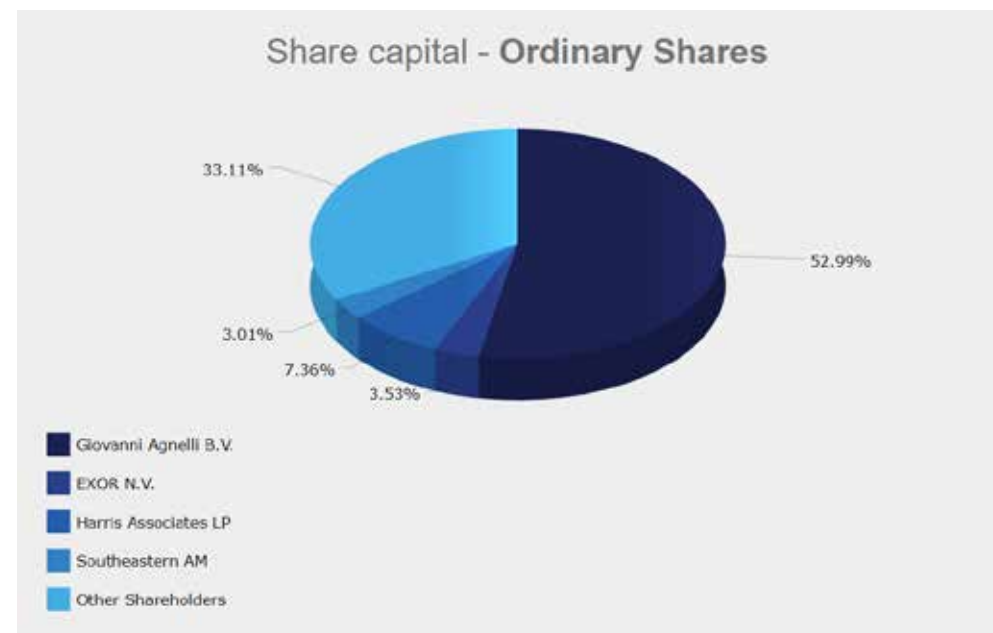


2009

On March, 1st IFIL was merged in IFI, which changed its name to EXOR S.p.A.

NET ASSET VALUE (NAV)

(US\$ millions)	12/31/2018	12/31/2017	Change
Investments	23,272	26,550	(3,278)
Financial investments	4	4	0
Cash & cash equivalents	306	127	179
Treasury stock	191	212	(21)
Gross Asset Value (GAV)	23,773	26,893	(3,120)
Gross debt	(4,033)	(3,921)	(112)
Net Asset Value (NAV)	19,740	22,972	(3,232)


OWNERSHIP STRUCTURE


Stockholders as from EXOR voting shares ownership notices issued by Consob.

EXOR GROUP Results	2018	2017
Consolidated profit attributable to owners of the parent	1,347	1,392
	at 12/31/2018	at 12/31/2017
Consolidated equity attributable to owners of the parent	12,210	10,805
Consolidated net financial position of the "Holdings System"	(3,255)	(3,164)

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