IFIIstituto Finanziario Industriale

First-half Report 2004



Società per Azioni Capital stock € 163,251,460, fully paid-in Registered office in Turin - Corso Matteotti 26 - Turin Company Register No. 00470400011

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This is an English translation of the Italian original document "Relazione semestrale 2004" approved by the IFI Board of Directors on September 13, 2004, which has been prepared solely for the convenience of the reader. The version in Italian takes precedence. For complete information about IFI S.p.A. and the Group, reference should be made to the full original report in Italian "Relazione semestrale 2004" also available on the corporate website: http://www.gruppoifi.com



Board of Directors

Chairman Gianluigi Gabetti
Deputy Chairman Pio Teodorani-Fabbri

Directors Annibale Avogadro di Collobiano

John Philip Elkann

Luca Ferrero Ventimiglia (*)
Gabriele Galateri di Genola
Franzo Grando Stovens

Secretary to the Board Franzo Grande Stevens

Andrea Nasi Lupo Rattazzi

Virgilio Marrone

(*) Co-opted by the Board of Directors on June 23, 2004.

General Manager

Board of Statutory Auditors

ChairmanCesare FerreroStanding AuditorsGiorgio Giorgi

Lionello Jona Celesia

Alternate Auditors Giorgio Ferrino

Paolo Piccatti

Independent Auditors Deloitte & Touche S.p.A.

Expiry of term of office

The three-year terms of office of the Board of Directors and the Board of Statutory Auditors, elected by the Stockholders' Meeting on May 29, 2003, expire concurrently with the Stockholders' Meeting for the approval of the financial statements for the year ending December 31, 2005.

The Independent Auditors are appointed for the three-year period 2003-2005.

Corporate Governance

The Chairman, according to the bylaws (art. 21), may represent the Company, also before a court of law, and has signature powers.

Specific operating powers have been conferred to the Deputy Chairman and to the General Manager.

IFI GROUP PROFILE

THE INVESTMENT PORTFOLIO

IFI – Istituto Finanziario Industriale S.p.A. is the controlling financial holding company of the Group led by Giovanni Agnelli e C. S.a.p.az. The Company's assets are represented by investments in IFIL Investments S.p.A. (the new name taken by IFIL – Finanziaria di Partecipazioni S.p.A.), equal to 62.03% of ordinary capital stock, and in Exor Group, equal to 29.3% of capital stock.

IFIL Investments is the operating holding company of the Group commanding two distinctive areas of operations: the active management of the controlling investment in Fiat and the dynamic management of the other holdings.

Fiat controlled with a holding of more than 30% of ordinary and preferred capital stock, operates in the national and international automotive market as a manufacturer and distributor of automobiles (Fiat Auto, Ferrari and Maserati), agricultural and construction equipment (CNH Global), commercial vehicles (Iveco), automotive components for these vehicles (Magneti Marelli) and the supply of related services, as well as publishing and communications (Itedi) and services for corporations (Business Solutions).

The other holdings which comprise the dynamically managed diversified portfolio are listed below.

Worms & Cie (53.07% holding) is a French-listed holding company with a portfolio comprising the following major investments:

- ArjoWiggins (100% holding), the world leader in the manufacture of high value-added paper products and, in Europe, leader in the manufacture of carbonless paper (Carbonless Europe was absorbed by ArjoWiggins as from January 1, 2004);
- Antalis (100% holding), the leading European group in the distribution of paper products for printing and writing;
- Permal Group (100% holding), one of the leaders in the management of investment funds;
- SGS (23.8% holding), a company listed on the Swiss stock exchange and leader in the verification, inspection and certification of product and service quality;

La Rinascente (jointly controlled with the Auchan Group, through Eurofind, which holds more than 99% of the ordinary capital stock) is one of the largest Italian retailers operating throughout Italy with roughly 1,850 points of sale (direct, affiliates and associates) and over 31,000 employees;

SANPAOLO IMI (4.86% holding by IFIL in ordinary capital stock) is a leading national banking group with over 3,000 branches throughout Italy;

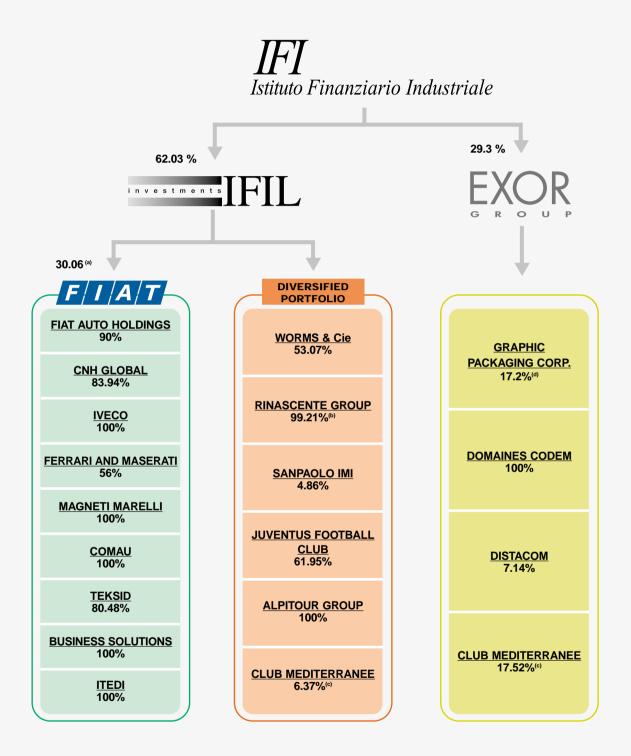
Alpitour (100% holding) is the leading group in Italian tourism:

Juventus Football Club (61.95% holding by IFIL) is a company with more than one hundred years of history and an enviable record gained at various national and international sports events.

Exor Group is a Luxembourg holding company; its principal investments are the 17.2% stake in Graphic Packaging Corporation (a U.S.A. company in the packaging sector that emerged in 2003 from the Riverwood and Graphic Packaging merger, listed on the New York stock exchange), the 100% holding in Domaines Codem (a French wine company) and the 7.14% stake in Distacom (a company headquartered in Hong Kong operating in the telecommunications sector).

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The following chart is updated to the end of August 2004 and presents the simplified structure of the investment portfolio. Percentage holdings refer to ordinary capital stock.



- (a) IFIL also holds 30.09% of preferred capital stock.
- (b) Control is exercised jointly with the Auchan Group through Eurofind (50% IFIL and 50% Auchan).
- (c) Sale agreement for this company is in place with the Accor Group.
- (d) Company that emerged from the Riverwood and Graphic Packing merger.

3 IFI GROUP PROFILE

KEY OPERATING AND FINANCIAL DATA

The key results of the Group and IFI S.p.A. are presented as follows:

| (€ in millions) | | | |
|---|-----------|------------|-----------|
| IFI GROUP | 6/30/2004 | 12/31/2003 | 6/30/2003 |
| Consolidated net loss - Group | (66.0) | (130.0) | (130.0) |
| Consolidated stockholders' equity - Group | 2,194.5 | 2,221.3 | 1,848.8 |
| Financial fixed assets (a) | 2,445.3 | 2,513.2 | 2,294.0 |
| IFI S.p.A. | 6/30/2004 | 12/31/2003 | 6/30/2003 |
| Net income | 42.5 | 14.7 | 13.8 |
| Stockholders' equity | 1,609.5 | 1,567.0 | 1,108.7 |
| Net financial position | (254.7) | (295.4) | (436.4) |
| Financial fixed assets | 1,858.2 | 1,856.8 | 1,551.7 |

a) Condensed consolidated data.

STOCKHOLDERS AND THE STOCK MARKET

Capital stock

At June 30, 2004, IFI S.p.A.'s capital stock, fully subscribed to and paid-in, amounted to € 163,251,460 and was composed of 86,450,000 ordinary shares and 76,801,460 preferred shares, all with a par value of € 1 each.

The directors have the right, for a period of five years from the resolution passed on April 22, 2003, to increase, at one or more times, also in divisible form, the capital stock up to an amount of € 561,750,000.

The ordinary shares are 100% held by the parent company Giovanni Agnelli e C. S.a.p.az. The preferred shares are listed on the Mercato Telematico Azionario (Electronic Trading Market) of Borsa Italiana S.p.A.

In accordance with art. 10 of the bylaws, preferred shares have voting rights only for the resolutions set forth in art. 2365 of the Italian Civil Code.

Pursuant to art. 27 of the bylaws, preferred shares have the right to a preference dividend, which is not cumulative from one year to the next, equal to 5.17% of par value (€ 1).

Treasury stock

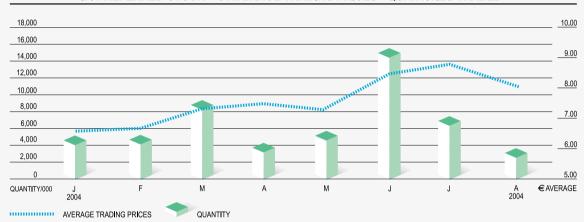
At the end of August 2004, IFI holds 5,360,300 preferred shares of treasury stock (6.98% of the class of stock). The Ordinary Stockholders' Meeting of June 23, 2004 voted to renew the resolution authorizing the buyback of treasury stock up to a maximum of 16 million IFI ordinary shares and/or preferred shares, setting aside a total of € 120 million.

Stock performance

IFI preferred stock entered a bullish stage beginning January 2004 which culminated in June when the market price reached a maximum of approx. € 9, then leveled off at around € 8.

On the whole, the performance of IFI preferred stock displayed a 33.9% gain against a 7.5% increase by the Global Index.









Market information

| | 2004 (January/August) | 2003 | 2002 | 2001 |
|--|--------------------------|------|-------|-------|
| Market price per preferred share (€): | | | | |
| . period-end | 7.98 | 6.71 | 7.95 | 20.28 |
| . high | 8.98 | 9.47 | 21.45 | 33.11 |
| . low | 6.24 | 5.00 | 7.76 | 18.63 |
| Quantities traded during the year (millions of shares) | 50 | 61 | 15 | 20 |
| Equivalent annual volumes traded on | | | | |
| stock market (€ in millions) | 389 | 384 | 269 | 610 |

Market prices have been adjusted to take into account the July 2003 capital stock increase.

INFORMATION FOR STOCKHOLDERS, INVESTORS AND THE PRESS

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IFI GROUP PROFILE

MAJOR EVENTS

The normal course of administration of the company continued during the period January – August 2004. It should be pointed out that, in accordance with pre-existing agreements, in February, IFI invested € 1.5 million in TLcom I Capital Partners Limited, a venture capital fund geared to companies operating in the telecommunications and information technology sector in Europe and in other markets. IFI's total investment in this fund, to date, amounts to € 8.2 million.

ANALYSIS OF IFI GROUP CONDENSED FIRST-HALF CONSOLIDATED RESULTS

In order to facilitate the analysis of the financial position and results of operations of the IFI Group, a **condensed consolidated Balance Sheet** and a **condensed consolidated Statement of Operations** have been prepared wherein the investments in IFIL (60.55% of capital stock outstanding) and in Exor Group (29.3% of capital stock outstanding) have been accounted for using the equity method.

Condensed first-half consolidated result and condensed consolidated statement of operations

The first half of 2004 showed a consolidated net loss for the IFI Group of € 66 million which, essentially, corresponds to IFI's share of the consolidated loss reported by the IFIL Group (€ 67.3 million), which reflects the negative performance of the Fiat Group. In the same period of 2003, IFI Group's loss had been € 130 million, of which € 110.8 million referred to IFI Group's share of the first-quarter 2003 loss of the Fiat Group for the investment held, up to that time, directly by IFI.

The condensed consolidated statement of operations and the condensed consolidated balance sheet are presented below together with an analysis of the main captions.

Condensed consolidated statement of operations

| Year | | l Half | l Half | |
|---------|---|--------|---------|--------|
| 2003 | € in millions | 2004 | 2003 | Change |
| (117.7) | Group's share of earnings (losses) of companies accounted for using the equity method | (58.0) | (116.8) | 58.8 |
| 0.2 | Dividends from other holdings and tax credits | 0.1 | 0.2 | (0.1) |
| (15.0) | Financial expenses, net | (6.1) | (8.4) | 2.3 |
| (6.1) | General expenses, net | (2.0) | (3.4) | 1.4 |
| 1.0 | Other income (expenses), net | 0.0 | (1.6) | 1.6 |
| (137.6) | Loss before taxes | (66.0) | (130.0) | 64.0 |
| 7.6 | Current and deferred taxes | 0.0 | 0.0 | 0.0 |
| (130.0) | Net loss - Group | (66.0) | (130.0) | 64.0 |

Group's share of earnings (losses) of companies accounted for using the equity method

| Year | | l Half | l Half | |
|-------------|---|--------|-------------|--------|
| 2003 | € in millions | 2004 | 2003 | Change |
| (27.2) | IFIL Group | (67.3) | (27.2) | (40.1) |
| 5.0 | Exor Group S.A. | 8.3 | 4.3 | 4.0 |
| (110.8) (a) | Fiat Group | - | (110.8) (a) | 110.8 |
| (4.5) (a) | Juventus Football Club | - | (4.5) (a) | 4.5 |
| (137.5) | | (59.0) | (138.2) | 79.2 |
| 19.8 | Consolidation adjustments | 1.0 | 21.4 | (20.4) |
| | Group's share of earnings (losses) of companies | | _ | |
| (117.7) | accounted for using the equity method | (58.0) | (116.8) | 58.8 |

⁽a) Results for the first quarter of 2003.

Comments on the operating performance of the IFIL Group and Exor Group are presented later in the report.

Condensed consolidated balance sheet

| 6/30/2003 | € in millions | 6/30/2004 | 12/31/2003 | Change |
|-----------|--|-----------|------------|---------|
| | Financial fixed assets: | | | |
| 2,216.8 | - investments | 2,366.6 | 2,436.0 | (69.4) |
| 70.5 | - treasury stock | 70.5 | 70.5 | 0.0 |
| 6.7 | - other receivables | 8.2 | 6.7 | 1.5 |
| 2,294.0 | | 2,445.3 | 2,513.2 | (67.9) |
| 2.6 | Cash and dividends receivable from IFIL | 40.1 | 0.1 | 40.0 |
| 14.2 | Other assets | 17.9 | 18.6 | (0.7) |
| 2,310.8 | Total assets | 2,503.3 | 2,531.9 | (28.6) |
| 1,848.8 | Stockholders' equity of the Group | 2,194.5 | 2,221.3 | (26.8) |
| | Financial payables: | | | |
| 160.0 | - banks, short-term | 223.9 | 66.3 | 157.6 |
| 277.5 | - banks, medium-term | 30.0 | 212.7 | (182.7) |
| 0.0 | - parent company, short-term | 39.7 | 15.2 | 24.5 |
| 437.5 | | 293.6 | 294.2 | (0.6) |
| 24.5 | Other liabilities and reserves | 15.2 | 16.4 | (1.2) |
| 2,310.8 | Total liabilities and stockholders' equity | 2,503.3 | 2,531.9 | (28.6) |

Financial fixed assets - Investments

| | Number of | % holding of | | Carrying value | |
|--|-------------|----------------|---------------|----------------|---------|
| € in millions | shares held | class of stock | capital stock | per share (€) | total |
| Investments accounted for using the equity m | nethod | | | | |
| IFIL - ordinary shares | 643,783,399 | 62.03 | 59.88 | 3.400 | 2,188.9 |
| Exor Group SA | 3,418,242 | 29.30 | 29.30 | 51.743 | 176.9 |
| Investments valued at cost | | | | | |
| Deutsche Morgan Grenfell Capital Italy SA | | | | | |
| - ordinary shares | 886 | 1.13 | 0.36 | 513.893 | 0.4 |
| - preferred shares | 2,000 | 1.30 | 0.69 | 2.582 | 0.0 |
| Emittenti Titoli S.p.A. | 720,000 | 8.78 | 8.78 | 0.516 | 0.4 |
| Total investments | | | | | 2,366.6 |

Stockholders' equity - GroupThe stockholders' equity – Group at June 30, 2004 amounted to € 2,194.5 million (€ 2,221.3 million at the end of 2003). The decrease of € 26.8 million is detailed as follows:

| € in millions | |
|--|---------|
| Stockholders' equity - Group at December 31, 2003 | 2,221.3 |
| Share of translation adjustments shown by the subsidiaries IFIL and Exor Group | |
| (+€ 35.5 million) and other net changes (+€ 3.7 million) | 39.2 |
| Consolidated net loss - Group | (66.0) |
| Net change during the first half of 2004 | (26.8) |
| Stockholders' equity - Group at June 30, 2004 | 2,194.5 |

HIGHLIGHTS OF IFI GROUP FIRST-HALF CONSOLIDATED FINANCIAL STATEMENTS (LINE-BY-LINE CONSOLIDATION)

Highlights of the **consolidated Statement of Operations** and the **consolidated Balance Sheet** (line-by-line consolidation), as well as the composition of the net financial position (line-by-line consolidation) are shown below.

Consolidated statement of operations (line-by-line consolidation) - highlights

| Year | | l Half | l Half | |
|----------|--|----------|----------|---------|
| 2003 | € in millions | 2004 | 2003 | Change |
| 55.553 | Value of production | 26.695 | 28.666 | (1.971) |
| (55.948) | Costs of production | (26.776) | (28.935) | 2.159 |
| (395) | Difference between the value and costs of production | (81) | (269) | 188 |
| (1.001) | Financial expenses, net | (187) | (401) | 214 |
| (78) | Adjustments to financial assets | 59 | (45) | 104 |
| 533 | Extraordinary income (expenses), net | (127) | 322 | (449) |
| (941) | Loss before taxes | (336) | (393) | 57 |
| (706) | Income taxes | (295) | (204) | (91) |
| (1.647) | Net loss before minority interest | (631) | (597) | (34) |
| 1.517 | Minority interest | 565 | 467 | 98 |
| (130) | Net loss - Group | (66) | (130) | 64 |
| | | | | |

Consolidated balance sheet (line-by-line consolidation) - highlights

| | | 6/30/2004 | ļ | 12/31/200 | 03 | |
|-----------|---|-----------|-----|-----------|-----|---------|
| 6/30/2003 | € in millions | Amount | % | Amount | % | Change |
| | Fixed assets: | | | | | |
| 5.197 | - intangible fixed assets | 4.669 | 7 | 4.711 | 7 | (42) |
| 11.575 | - property, plant and equipment | 10.608 | 15 | 10.811 | 15 | (203) |
| 10.013 | - financial fixed assets | 8.051 | 12 | 8.334 | 12 | (283) |
| 26.785 | _ | 23.328 | 34 | 23.856 | 34 | (528) |
| | Current assets: | | | | | |
| 16.878 | - inventories | 15.552 | 23 | 15.938 | 23 | (386) |
| 13.634 | - receivables | 11.704 | 17 | 10.775 | 15 | 929 |
| 17.447 | - financial assets | 13.149 | 19 | 15.161 | 22 | (2.012) |
| 2.401 | - cash | 3.952 | 6 | 3.461 | 5 | 491 |
| 50.360 | _ | 44.357 | 65 | 45.335 | 65 | (978) |
| 900 | Other assets | 801 | 1 | 849 | 1 | (48) |
| 78.045 | Total assets | 68.486 | 100 | 70.040 | 100 | (1.554) |
| | Stockholders' equity: | | | | | |
| 1.849 | - Group | 2.194 | 3 | 2.221 | 3 | (27) |
| 8.005 | - Minority interest | 7.601 | 11 | 8.071 | 12 | (470) |
| 9.854 | | 9.795 | 14 | 10.292 | 15 | (497) |
| | Reserves for risks and charges and employee | | | | | |
| 8.979 | severance indemnities | 7.509 | 11 | 7.405 | 10 | 104 |
| 29.171 | Financial payables | 24.331 | 36 | 24.639 | 35 | (308) |
| 30.041 | Other liabilities | 26.851 | 39 | 27.704 | 40 | (853) |
| 78.045 | Total liabilities and stockholders' equity | 68.486 | 100 | 70.040 | 100 | (1.554) |

Consolidated net financial position (line-by-line consolidation)

The consolidated net financial position (line-by-line consolidation) at June 30, 2004 showed a net indebtedness position of € 5,802 million (a net indebtedness position of € 4,525 million at December 31, 2003).

At June 30, 2004, the consolidated net financial position (line-by-line consolidation) was composed as follows:

| 6/30/2003 | € in millions | 6/30/2004 | 12/31/2003 | Change |
|-----------|---|-----------|------------|---------|
| 2,401 | Cash | 3,952 | 3,461 | 491 |
| 725 | Marketable securities and other short-term investments | 3,508 | 4,269 | (761) |
| | Financial receivables, finance lease contracts receivable | | | |
| 20,044 | and other financial fixed assets | 11,593 | 12,959 | (1,366) |
| 377 | Financial accrued income and prepaid expenses | 333 | 387 | (54) |
| 23,547 | Total financial assets | 19,386 | 21,076 | (1,690) |
| (10,537) | Financial payables due within one year | (9,974) | (8,355) | (1,619) |
| (18,634) | Financial payables due beyond one year | (14,357) | (16,284) | 1,927 |
| (1,222) | Financial accrued expenses and deferred income | (857) | (962) | 105 |
| (30,393) | Total financial payables | (25,188) | (25,601) | 413 |
| | Consolidated net financial position (line-by-line | | | |
| (6,846) | consolidation) | (5,802) | (4,525) | (1,277) |

The contribution by the consolidated companies to the consolidated net financial position (line-by-line consolidation) was the following:

| 6/30/2003 | € in millions | 6/30/2004 | 12/31/2003 | Change |
|-----------|---|------------------|------------|---------|
| (436) | IFI S.p.A. | (255) | (295) | 40 |
| (419) | IFIL "Holdings System" | (398) | (235) | (163) |
| | Adjustment to eliminate the net financial position of the | | | |
| (18) | holdings consolidated proportionally (a) and others | (17) | (6) | (11) |
| (4,812) | Fiat Group | (4,254) | (3,028) | (1,226) |
| (1,024) | Worms & Cie Group | (735) (b) | (887) | 152 |
| (137) | NHT Group | (143) | (74) | (69) |
| | Consolidated net financial position (line-by-line | | | |
| (6,846) | consolidation) | (5,802) | (4,525) | (1,277) |

⁽a) Balances not included in the consolidated financial statements (line-by-line consolidation) of the IFIL Group since they refer to companies accounted for using the equity method (consolidated, instead, proportionally in the "Holdings System").

(b) Includes deposits against pending disputes for € 204 million and other financial items for € 26 million.

ANALYSIS OF IFI S.p.A. FIRST-HALF RESULTS

First-half result and condensed statement of operations of IFI S.p.A.

The first half of 2004 closed with a net income of \in 42.5 million. This is an increase of \in 28.7 million compared to the net income reported for the first half of 2003 of \in 13.8 million.

The **statement of operations** for the first half of 2004 can be summarized as follows:

| Year | | l Half | l Half | |
|--------|------------------------------|--------|--------|--------|
| 2003 | € in millions | 2004 | 2003 | Change |
| 4.6 | Dividends | 50.6 | 4.6 | 46.0 |
| 22.6 | Gains | 0.0 | 22.6 | (22.6) |
| (15.0) | Financial expenses, net | (6.1) | (8.4) | 2.3 |
| (6.1) | General expenses, net | (2.0) | (3.4) | 1.4 |
| 1.0 | Other income (expenses), net | 0.0 | (1.6) | 1.6 |
| 7.1 | Income before taxes | 42.5 | 13.8 | 28.7 |
| 7.6 | Current and deferred taxes | 0.0 | 0.0 | 0.0 |
| 14.7 | Net income | 42.5 | 13.8 | 28.7 |

Dividends included the accrual for the dividends declared by the IFIL Stockholders' Meeting on June 22, 2004 (€ 39.9 million, collected in July), as well as dividends received from Exor Group (€ 10.6 million) and Emittenti Titoli (€ 0.1 million).

Dividends for the first half of 2003 (€ 4.6 million) had included dividends collected from Exor Group (€ 4.4 million) and Emittenti Titoli (€ 0.2 million, of which € 0.1 million referred to tax credits).

Financial expenses, net, amounted to €6.1 million (€8.4 million in the first half of 2003). The reduction of €2.3 million is due to lower average indebtedness during the two periods under comparison and particularly the capital stock increase effected in July 2003.

General expenses, net, amounted to € 2.0 million and decreased by € 1.4 million compared to the first half of 2003 (€ 3.4 million) mainly on account of the reduction in structure costs.

Taxable income calculated in accordance with existing tax laws did not generate **income taxes** on the result for the period.

Condensed balance sheet - IFI S.p.A.

| 6/30/2003 | € in millions | 6/30/2004 | 12/31/2003 | Change |
|-----------|--|-----------|------------|---------|
| 1,551.7 | Financial fixed assets | 1,858.2 | 1,856.8 | 1.4 |
| 2.4 | Dividends receivable from IFIL | 39.9 | 0.0 | 39.9 |
| 14.5 | Other assets | 18.2 | 18.7 | (0.5) |
| 1,568.6 | Total assets | 1,916.3 | 1,875.5 | 40.8 |
| 1,108.7 | Stockholders' equity | 1,609.5 | 1,567.0 | 42.5 |
| | Payables: | | | |
| 160.0 | - borrowings from banks, short-term | 223.9 | 66.3 | 157.6 |
| 277.5 | - borrowings from banks, medium-term | 30.0 | 212.7 | (182.7) |
| 0.0 | - payables to parent company, short-term | 39.7 | 15.2 | 24.5 |
| 0.4 | - payables to subsidiaries, short-term | 0.3 | 0.4 | (0.1) |
| 437.9 | | 293.9 | 294.6 | (0.7) |
| 22.0 | Other liabilities and reserves | 12.9 | 13.9 | (1.0) |
| 1,568.6 | Total liabilities and stockholders' equity | 1,916.3 | 1,875.5 | 40.8 |

Financial fixed assets

Details are presented below:

| 6/30/2003 | € in millions | 6/30/2004 | 12/31/2003 | Change |
|-------------|--|-------------------|----------------|--------|
| | Investments | | | |
| 1,371.1 (a) | IFIL S.p.A. | 1,676.2 (a | a) 1,676.2 (a) | 0.0 |
| 102.5 | Exor Group S.A. | 102.5 | 102.5 | 0.0 |
| 0.5 | Deutsche Morgan Grenfell Capital Italy S.A. | 0.4 | 0.5 | (0.1) |
| 0.4 | Emittenti Titoli S.p.A. | 0.4 | 0.4 | 0.0 |
| 1,474.5 | | 1,779.5 | 1,779.6 | (0.1) |
| 70.5 (b) | Treasury stock - IFI S.p.A. preferred shares | 70.5 (b | 70.5 (b) | 0.0 |
| 6.7 | Receivables - TL com I | 8.2 | 6.7 | 1.5 |
| 1,551.7 | Total financial fixed assets | 1,858.2 | 1,856.8 | 1.4 |

⁽a) Net of the writedowns made for € 73.5 million in 2002.

Comparison of carrying values and market prices of listed financial fixed assets

| | % holding | | | | Average market prices | | | es |
|------------------------------|-------------|----------------------------|----------|--------------|-----------------------|--------------|----------|--------------|
| | Number of | of of class Carrying value | | I Half 2004 | | June 2004 | | |
| | shares | of stock | Unit (€) | Total (€ ml) | Unit (€) | Total (€ ml) | Unit (€) | Total (€ ml) |
| IFIL ordinary shares | 643,783,399 | 62.03 | 2.60 | 1,676.2 | 2.76 | 1,774.9 | 2.98 | 1,917.8 |
| IFI preferred treasury stock | 5,360,300 | 6.98 | 13.15 | 70.5 | 7.31 | 39.2 | 8.53 | 45.7 |
| Total | | | | 1,746.7 | | 1,814.1 | | 1,963.5 |

Based on the average stock market prices during the first half of 2004 (€ 7.31), IFI preferred shares showed an unrealized loss of € 31.3 million, which would be reduced to € 24.8 million on the basis of the average market prices during the month of June 2004 (€ 8.53). The carrying value per IFI preferred share (€ 13.15) was substantially in line with the per share value of the consolidated stockholders' equity of the IFI Group at June 30, 2004 (€ 13.45).

Any adjustments to financial fixed assets are made only at the time of the preparation of the annual financial statements when all the information eventually needed becomes available.

Stockholders' equity – **IFI S.p.A.** at June 30, 2004 amounted to €1,609.5 million (€1,567 million at December 31, 2003). The increase of €42.5 million was entirely due to the net income reported for the first half of 2004.

⁽b) Net of the writedowns made for € 58.9 million in 2002.

Composition of the net financial position - IFI S.p.A.

| | 6/30/2003 | | | | 6/30/2004 | | 1: | 2/31/2003 | |
|---------|-----------|---------|-------------------------------------|---------|-----------|---------|--------|-----------|---------|
| Short- | Medium/ | | | Short- | Medium/ | | Short- | Medium/ | |
| term | long-term | Total | € in millions | term | long-term | Total | term I | ong-term | Total |
| | | | Cash and dividends receivable from | | | | | | |
| 2.6 | | 2.6 | IFIL | 40.1 | | 40.1 | 0.1 | | 0.1 |
| (160.0) | (277.5) | (437.5) | Borrowings from banks | (223.9) | (30.0) | (253.9) | (66.3) | (212.7) | (279.0) |
| | | | Payables to parent company | (39.7) | | (39.7) | (15.2) | | (15.2) |
| (1.5) | | (1.5) | Financial accrued expenses | (1.2) | | (1.2) | (1.3) | | (1.3) |
| (161.5) | (277.5) | (439.0) | Total financial liabilities | (264.8) | (30.0) | (294.8) | (82.8) | (212.7) | (295.5) |
| (158.9) | (277.5) | (436.4) | Net financial position - IFI S.p.A. | (224.7) | (30.0) | (254.7) | (82.7) | (212.7) | (295.4) |

Change in the net financial position - IFI S.p.A.

| € in millions | |
|--|---------|
| Net financial position of IFI S.p.A. at December 31, 2003 | (295.4) |
| Dividends from IFIL (€ 39.9 million), Exor Group (€ 10.6 million) and Emittenti Titoli (€ 0.1 million) | 50.6 |
| Financial expenses, net | (6.1) |
| General expenses, net | (2.0) |
| Investments (a) | (1.4) |
| Other changes, net | (0.4) |
| Net change during the first half of 2004 | 40.7 |
| Net financial position of IFI S.p.A. at June 30, 2004 | (254.7) |

⁽a) Payment made to Tlcom I (\in 1.5 million), net of the reimbursement from Deutsche Morgan Grenfell (- \in 0.1 million).

The financial statements at June 30, 2004 of the parent company, IFI S.p.A., are attached to this first-half report.

OTHER INFORMATION

Process of transition to International Financial Reporting Standards

Following the coming into force of the European Union Regulation No. 1606, dated July 19, 2002, beginning from 2005 those EU companies whose securities are traded on an EU regulated market must prepare their consolidated financial statements in accordance with International Financial Reporting Standards (IFRS/IAS).

In order to prepare for a proper transition, a working group was created to identify the differences between the accounting principles currently in place and the IFRS/IAS and to ascertain the adequacy of the accounting systems and procedures compared to the new requirements.

IFI has taken note of the transition processes in progress at the IFIL Group, agreeing the timetables to obtain the 2003 and 2004 data, in compliance with IFRS/IAS, which will be necessary for the preparation of the opening consolidated balance sheet as at January 1, 2004, as well as the 2004 quarterly and semi-annual interim consolidated financial statements of the IFI Group, prepared in accordance with IFRS/IAS (to be shown for comparative purposes with the equivalent data for 2005).

With regard to IFI S.p.A., the first indications from the work performed to date are that the adoption of the new IFRS/IAS will principally impact the following items:

Financial fixed assets: the LIFO method (last in-first out) can no longer be used.

Treasury stock: the carrying value of treasury stock should be recorded as a reduction of

stockholders' equity; any gains/losses deriving from disposals should be recorded

in stockholders' equity.

Employee severance indemnities and employee

benefits: should be recalculated for each employee in accordance with the provisions of

IAS 19; to that end, the company will use an independent actuary.

Transactions among Group companies and with related parties

Transactions among IFI, the parent company, the subsidiaries and the companies in which a significant influence is exercised are entered into in conformity with the provisions of existing laws, based upon an evaluation of reciprocal economic gain.

The most important transactions during the first half of 2004 can be summarized as follows:

- suretyships granted in the past in favor of Federazione Italiana Giuoco Calcio Lega Nazionale Professionisti (F.I.G.C. L.N.P.) on behalf of Juventus Football Club for a residual amount of € 7.7 million, expiring in 2005, remunerated at market conditions;
- purchase of receivables from the tax authorities from IFIL (€ 0.5 million);
- loans secured at floating monthly market rates from the parent company, Giovanni Agnelli e C.;
- services rendered to and costs recovered from subsidiaries and associated companies.
- services rendered to the parent company Giovanni Agnelli e C.

The effects on the balance sheet and statement of operations of the transactions among IFI S.p.A., the Group companies and the other related parties can be summarized as follows:

| | | 6/30/2004 | | l Half | 2004 |
|---------------------------------|------------|-----------|-------------|--------|----------|
| | Accounts | Accounts | | | |
| € in thousands | receivable | payable | Suretyships | Income | Expenses |
| Atlanet S.p.A. | | 4 | | | 3 |
| Consorzio Orione | | 12 | | | 92 |
| Exor Group S.A. | 100 | | | 100 | |
| Fiat Auto S.p.A. | | 5 | | | 6 |
| Fiat Sava S.p.A. | 310 | 6 | | 310 | 4 |
| Fiat Sepin S.p.A. | | | | | 1 |
| Gestione lavoro S.p.A. | | | | | 1 |
| Giovanni Agnelli e C. S.a.p.az. | 17 | 39,698 | | 60 | 231 |
| Human Resources Services S.p.A. | | 3 | | | 4 |
| IFIL Investments S.p.A. | 13 | 36 | | 13 | 36 |
| Juventus Football Club S.p.A. | 19 | | 7,747 | 37 | 1 |
| Publikompass S.p.A. | | 4 | | | 4 |
| SANPAOLO IMI S.p.A. | 9 | | | 129 | 4 |
| Savarent S.p.A. | | 16 | | | 62 |
| Soiem S.p.A. | | 175 | | | 212 |
| Welcome Travel Group S.p.A. | | | | | 4 |
| Total | 468 | 39,959 | 7,747 | 649 | 665 |

The IFI Group, through the companies which make up the Group, has maintained and maintains relations with "related" parties as defined by Consob, which, even when considered from the standpoint of potential conflicts of interest, are nonetheless governed by market terms. In this sense, particular mention should be made of:

- option rights on IFIL ordinary shares granted to directors and managers of IFIL itself and IFI;
- option rights on Alpitour shares granted by Alpitour to the directors of IFIL (who, today, are no longer in office) and IFI under a stock option plan for the directors, managers and cadres of Alpitour and its direct and indirect subsidiaries;

With a view to optimizing the management of the Group's financial resources, loan transactions were entered into during the period among companies of the Group.

During the course of the first half, the director Franzo Grande Stevens rendered professional services to Fiat S.p.A. for fees of € 127 thousand.

Additional information and details are disclosed in the "Notes to the consolidated financial statements" in this first-half report.

On the basis of information received from the companies of the Group, there are no exceptional or unusual transactions to report.

BUSINESS OUTLOOK

For 2004, IFI S.p.A., based upon the data available to date, is expected to report a profit.

The consolidated result of the IFI Group, for 2004, will be closely linked to the performance of IFIL S.p.A. and its main holdings, as well as the realization of any gains.

The business outlook formulated by the IFIL Group companies is presented in the following paragraphs.

Fiat Group

During the first six months of 2004, the Fiat Group operated in a business environment in which Europe, and Italy in particular, participated only to a limited extent in the upturn that characterized the global economy. Consequently, the Group's results for the second half of the year should benefit from any acceleration in the European growth rate.

As for the individual Sectors of the Group, Fiat Auto's performance should be aided by the contribution of its new models (new Fiat Multipla, Lancia Musa, Alfa Crosswagon Q4, Alfa Sportwagon Q4 and Fiat Panda 4x4), but automobile markets will continue to be characterized by intense competition and aggressive commercial policies.

The highly successful launch of several new products should enable CNH to report good sales results in the second half of the year as well. The same should be true for Iveco, which is operating in a favorable market environment and can count on a solid order backlog.

Consistent with the presentation made by Sergio Marchionne, Fiat's Chief Executive Officer, to the financial community at a meeting held at the end of July, the Group is continuing to pursue a clearly defined strategy, focused on the automotive operations, and it is showing steady improvement.

Moreover, there is a strong possibility that all of the Group's businesses can improve their operating performance, and the Fiat Group is doing its best to reach this goal, even though it has become necessary to revise the timings by which certain Sectors will attain their objectives.

In view of the above, the Group reaffirms its goals of attaining operating breakeven in 2004 (compared to a loss of € 714 million in 2003) and of substantially reducing negative cash flow. These objectives will be achieved mainly thanks to the contributions of CNH and Iveco, which have already made significant progress. As for Fiat Auto, it is expected to attain operating breakeven in 2006 and report further loss reductions in the interim.

Worms & Cie Group

The paper markets are not expected to enjoy any significant rebound in the short-term and ArjoWiggins will therefore be unable to deliver any improvement in results during the second half of 2004. In the future, under the guidance of the new management team appointed in June 2004, recovery will be driven by integration-related operating synergies with Carbonless, productivity gains and cost cutting measures.

For Antalis, the key goal is to achieve a further improvement in margins and lift earnings in a difficult economic climate. SGS and Permal Group should maintain their business levels during the second half of the year.

Barring any exceptional events, the Group's net profit before exceptionals and net profit for full-year 2004 should exceed those of 2003.

Rinascente Group

In view of an economic context marked by uncertain growth prospects, the Rinascente Group will put into place every commercial initiative necessary to pursue the objectives of efficiency and process effectiveness in order to preserve and, if possible, improve the operating result, on a comparable basis.

NHT Group

While the first half displayed positive signs of a recovery in demand, the current situation is still beset by factors of extreme uncertainty caused principally by international political tension.

Despite this situation, the Group is continuing to pursue its development policy in the village resort sector and in the hotel management sector in Italy with the opening of three new Bravo Clubs (at Siracusa, Capo Boi and Alimini) and four hotels (at Torre Macauda, Siracusa, Baia Domizia and Lignano Sabbiadoro).

The anticipated improvement in the results of the Group, considering the actions taken to reduce operating costs will still be conditional on a return to a less conflictive international political scene.

Juventus Football Club

The performance of the Juventus Football Club for fiscal 2004/2005 will be considerably impacted by the results of the sports season, the total economic effects of the transfer campaign and any extraordinary transactions regarding other assets.

17 BUSINESS OUTLOOK

PERFORMANCE OF IFIL AND EXOR GROUP HOLDINGS

IFIL

(62.03% of ordinary capital stock)

The following consolidated data of the IFIL Group at June 30, 2004 has been taken from the condensed consolidated balance sheet and the condensed consolidated statement of operations. Such data has been prepared by consolidating the financial holding companies and Soiem (which make up the so-called "Holdings System") line-by-line or proportionally and accounting for the other subsidiaries and associated companies, including the operating holding companies, using the equity method.

| € in millions | 6/30/2004 | 12/31/2003 | 6/30/2003 |
|--|-----------|------------|-----------|
| Consolidated net loss - Group | (111.0) | (45.0) | (45.0) |
| Consolidated stockholders' equity - Group | 3,837.4 | 3,953.9 | 3,636.0 |
| Consolidated net financial position of the "Holdings System" | (398.1) | (234.7) | (419.1) |
| Financial fixed assets | 4,201.5 | 4,223.1 | 4,305.9 |

The first half of 2004 closed with a consolidated net loss for the IFIL Group of € 111 million. Presented below are the condensed consolidated statement of operations and comments on the main captions.

| Year | | l Half | l Half | |
|--------|---|---------|--------|--------|
| 2003 | € in millions | 2004 | 2003 | Change |
| | Group's share of earnings (losses) of companies accounted for | | | |
| (49.7) | using the equity method | (85.6) | (51.2) | (34.4) |
| 21.2 | Dividends from other holdings | 27.4 | 21.2 | 6.2 |
| 11.9 | Dividend tax credits | 0.0 | 11.9 | (11.9) |
| 25.0 | Gains, net | 2.1 | 0.1 | 2.0 |
| (13.7) | Amortization of differences on consolidation | (31.0) | (6.8) | (24.2) |
| (5.3) | Investment expenses, net | (87.1) | (24.8) | (62.3) |
| (23.6) | Financial expenses, net | (10.6) | (12.7) | 2.1 |
| (13.0) | General expenses, net | (8.0) | (6.9) | (1.1) |
| (6.1) | Other expenses, net | (5.3) | (2.4) | (2.9) |
| (48.0) | Loss before taxes | (111.0) | (46.8) | (64.2) |
| 0.1 | Current income taxes | 0.0 | 0.2 | (0.2) |
| 2.9 | Deferred taxes | 0.0 | 1.6 | (1.6) |
| (45.0) | Net loss - Group | (111.0) | (45.0) | (66.0) |

The **Group's share of earnings (losses) of companies** accounted for using the equity method amounted to losses of \in 85.6 million (losses of \in 51.2 million in the first half of 2003). The change (- \in 34.4 million) was essentially due to the higher share of the losses reported by the Fiat Group (- \in 35.1 million net of consolidation adjustments).

Dividends from other holdings, entirely in reference to SANPAOLO IMI, amounted to € 27.4 million (€ 21.1 million in the first half of 2003).

Amortization of differences on consolidation amounted to € 31 million (€ 6.8 million in the first half of 2003). They refer to the investments in Juventus (€ 1.9 million) and in the Rinascente Group (€ 5.5 million), in addition to the extraordinary amortization charge (€ 23.6 million) for the difference on consolidation on 10% of the capital stock of NHT purchased from TUI.

Financial expenses, net, totaled € 10.6 million, with a decrease of € 2.1 million compared to the first half of 2003 (€ 12.7 million) due to lower average indebtedness during the first half. Furthermore, expenses were booked (€ 0.5 million) in the first half of 2003 for the early closing of interest rate hedging contracts.

Other expenses, net, amounted to € 5.3 million (€ 2.4 million in the first half of 2003) and included the amortization of the expenses related to the IFIL capital stock increases in 2003 (€ 1.1 million), remuneration voted on behalf of the directors of Eurofind (€ 1.5 million), consulting and legal assistance fees (€ 1.5 million) and, lastly, sundry expenses, net (€ 1.2 million).

Stockholders' equity – IFIL Group amounted to € 3,837.4 million at June 30, 2004. The decrease of € 116.5 million compared to the balance at the end of 2003 (€ 3,953.9 million) was due to the consolidated loss of the Group (- € 111 million), dividends declared by IFIL S.p.A. (- € 69.7 million) paid in July, the share of translation adjustments booked by the companies accounted for using the equity method (+€ 58.6 million) and other net changes (+€ 5.6 million).

The **consolidated net financial position of the "Holdings System**" showed a net indebtedness position at June 30, 2004 of € 398.1 million. The negative change of € 163.4 million compared to the balance at the end of 2003 (- € 234.7 million) was due to the following flows:

| Consolidated net financial position of the "Holdings System" at December 31, 20 | 03 | (234.7) |
|---|------------|---------|
| Dividends received from: | | |
| - Worms & Cie | 33.6 | |
| - SANPAOLO IMI | 27.4 | |
| - La Rinascente | 7.9 | |
| Dividends re | eceived | 68.9 |
| Financial expenses, net | | (10.6) |
| General expenses, net | | (8.0) |
| Investments: | | |
| - Eurofind, 9.53% of capital stock (from Mediobanca) | (116.1) | |
| - NHT New Holding for Tourism, 10% of capital stock (from TUI Group) | (46.3) | |
| - Sadco, 100% of capital stock (from Exor Group) | (1.4) | |
| Inves | stments | (163.8) |
| Sales: | | |
| - Club Méditerranée, 0.82% of capital stock (to Exor Group) | 6.1 | |
| - Juventus Football Club, 0.06% of capital stock | 0.1 | |
| | Sales | 6.2 |
| Other changes: | | |
| - Dividends declared by IFIL S.p.A. | (69.7) (a) | |
| - Collection of receivables from the tax authorities | 8.8 | |
| - Sales of receivables from the tax authorities to Group companies | 3.7 | |
| - Other, net | 1.1 | |
| Other c | hanges | (56.1) |
| Net change during the first half of 2004 | | (163.4) |
| Consolidated net financial position of the "Holdings System" at June 30, 2004 | | (398.1) |

⁽a) Paid in July; the amount is net of intragroup dividends of € 0.1 million.

Standard & Poor's Rating Services has assigned an "A-" rating to IFIL's long-term debt and an "A2" rating to its short-term debt, with a negative outlook, since the end of June 2003.

The parent company, IFIL S.p.A., closed the first half of 2004 with a net income of € 26.9 million (+€ 60.8 million in the first half of 2003) and, based on the data available to date, expects to end the year 2004 with a profit.

Possible Fiat S.p.A. capital increase in execution of the Convertible Mandatory Facility agreements dated July 26, 2002

In the eventuality that IFIL decides not to exercise, in whole or in part, the option rights to which it is entitled or should it not be in a condition to exercise, in whole or in part, such rights, the investment held by IFIL in Fiat could be diluted to below 30% of the capital stock with voting rights.

The major events in the IFIL Group in 2004 are described in the following paragraphs.

Purchase of 9.53% of Eurofind capital stock

In January 2004, the subsidiary Ifil Investissements purchased 9.53% of Eurofind capital stock from Mediobanca for an investment of € 116.1 million.

Eurofind's capital stock is currently held equally by the IFIL Group (50%) and the Auchan Group (50%).

Purchase of 10% of NHT New Holding for Tourism capital stock

In January 2004, Ifil Investissements purchased 10% of NHT New Holding for Tourism capital stock from the TUI Group for an outlay of € 46.3 million. As part of this transaction, NHT also purchased the remaining 50% of the capital stock of Neos S.p.A. from the TUI Group for an investment of € 2.7 million.

IFIL currently holds complete control of NHT through the subsidiaries Ifil Investissements and Ifil Finance.

IFIL's new organizations in the United States of America and in Asia

For the purpose of contributing to the search for new investment opportunities, IFIL set up organizations in the United States and in Asia, with offices, respectively, in New York and Hong Kong. Thanks to its positioning in two of the most interesting international financial centers and with its highly-qualified professional management staff, the two organizations – which will operate in close coordination with IFIL's offices in Turin – could significantly boost the opportunities of creating economic value for the company.

With similar objectives in mind, at the end of June, Ifil Investissements purchased 100% of the capital stock of Sadco, with head offices in Switzerland (Zurich), from Exor Group, for an investment of € 1.4 million, corresponding to its net equity value.

Evaluation of strategic options related to the investment in the Rinascente Group

The Board of Directors of IFIL, in its meeting of September 9, 2004, within the framework of a global review of the investment portfolio, asked the Chairman and President of the company to assess the various options to best monetize the investment in the Rinascente Group (held through Eurofind), including prospects for its partial or total sale.

IFIL believes that the best conditions now exist for seizing similar opportunities, also considering the changes that have taken place in the Rinascente Group over the last few years.

This decision falls under the objectives drawn up earlier by IFIL: debt reduction and new investments.

Preliminary agreement with Sviluppo Italia Turismo

In August, the IFIL Group, together with Banca Intesa and the Marcegaglia Group, sealed a preliminary agreement with Sviluppo Italia to acquire stakes, through a capital increase especially reserved for them, in the subsidiary Sviluppo Italia Turismo, a company which holds some tourism real estate structures in the South of Italy. According to the agreement – which is subject to verification of the current development plan – the three private stockholders will have the right to subscribe to and progressively increase their initial investment in Sviluppo Italia Turismo (a total of 17.25% for a global investment of about € 20 million) or sell the stake already purchased in the event a definitive agreement cannot be arranged among the parties.

EXOR GROUP

(29.3% of ordinary capital stock)

Exor Group reported consolidated net income of \in 28.4 million in the first half of 2004 (an increase compared to net income of \in 14.8 million recorded in the first half of 2003). The increase is principally due to the sale of the investment in SFL – Société Foncière Lyonnaise (10.1% of capital stock) to Immobiliaria Colonial for a net gain of \in 24.3 million.

Other income for the period included dividends from the same SFL for \in 6.5 million and financial income from the investment of cash resources for \in 3.8 million. General expenses totaled \in 4.1 million.

In June 2004, Exor Group and the IFIL Group reached an agreement with Accor for the sale of their respective investments in the capital stock of Club Méditerranée at a price of \in 45 per share. The contracts call for a possible upward price adjustment up to a maximum of \in 10 per share to be paid in relation to Club Méditerranée's future economic and financial performance over the next two years. The transaction, which is subject to approval by the relevant antitrust authorities, should be finalized by the end of 2004.

At the end of June 2004, Exor Group's net cash amounts to approx. € 335 million, after payment of dividends to stockholders for a total of € 36.2 million.

IFI Group

IFI Group

| | CONSOLIDATED BALANCE SHEET | | | | |
|-----------|--|-----------|-----------|------------|--------|
| 6/30/2003 | (€ in millions) | | 6/30/2004 | 12/31/2003 | Change |
| | ASSETS | | | | |
| | AMOUNTS DUE FROM STOCKHOLDERS FOR SHARES | | | | |
| - | SUBSCRIBED BUT NOT CALLED | | - | - | |
| | FIXED ASSETS | | | | |
| 5,197 | Intangible fixed assets | (note 1) | 4,669 | 4,711 | (42 |
| 11,575 | Property, plant and equipment | (note 2) | 10,608 | 10,811 | (203 |
| 10,013 | Financial fixed assets | (note 3) | 8,051 | 8,334 | (283 |
| 26,785 | TOTAL FIXED ASSETS | , , | 23,328 | 23,856 | (528 |
| | CURRENT ASSETS | | | | |
| 16,878 | Inventories | (note 4) | 15,552 | 15,938 | (386 |
| 13,634 | Receivables | (note 5) | 11,704 | 10,775 | 929 |
| 17,447 | Financial assets not held as fixed assets | (note 6) | 13,149 | 15,161 | (2,012 |
| 2,401 | Cash | , | 3,952 | 3,461 | 491 |
| 50,360 | TOTAL CURRENT ASSETS | | 44,357 | 45,335 | (978 |
| 900 | ACCRUED INCOME AND PREPAID EXPENSES | (note 7) | 801 | 849 | (48 |
| 78,045 | TOTAL ASSETS | | 68,486 | 70,040 | (1,554 |
| | LIABILITIES AND STOCKHOLDERS' EQUITY | | | | |
| | STOCKHOLDERS' EQUITY | (note 8) | | | |
| 62 | Capital stock | | 163 | 163 | C |
| 30 | Additional paid-in capital | | 387 | 387 | C |
| 15 | Legal reserve | | 32 | 15 | 17 |
| 70 | Treasury stock valuation reserve | | 70 | 70 | 0 |
| 1,802 | Retained earnings, other reserves and cumulative translation adjustments | 3 | 1,608 | 1,716 | (108 |
| (130) | Net loss | | (66) | (130) | 64 |
| 1,849 | TOTAL STOCKHOLDERS' EQUITY OF THE GROUP | | 2,194 | 2,221 | (27 |
| 8,005 | MINORITY INTEREST - CAPITAL AND RESERVES | | 7,601 | 8,071 | (470 |
| 9,854 | TOTAL STOCKHOLDERS' EQUITY | | 9,795 | 10,292 | (497 |
| 7,379 | RESERVES FOR RISKS AND CHARGES | (note 9) | 6,172 | 6,073 | 99 |
| 1,600 | RESERVE FOR EMPLOYEE SEVERANCE INDEMNITIES | | 1,337 | 1,332 | 5 |
| 56,390 | PAYABLES | (note 10) | 48,923 | 50,007 | (1,084 |
| 2,822 | ACCRUED EXPENSES AND DEFERRED INCOME | (note 11) | 2,259 | 2,336 | (77 |
| 78,045 | TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY | | 68,486 | 70,040 | (1,554 |



| | GUARANTEES GRANTED, COMMITMENTS AND OTHER MEMORANDUM ACCOUNTS (note 12) | | | |
|-----------|---|-----------|------------|---------|
| 6/30/2003 | (€ in millions) | 6/30/2004 | 12/31/2003 | Change |
| | GUARANTEES GRANTED | | | |
| | Unsecured guarantees | | | |
| | Suretyships: | | | |
| 54 | on behalf of unconsolidated subsidiaries | 8 | 32 | (24 |
| 72 | on behalf of associated companies | 60 | 10 | 50 |
| 3,343 | on behalf of others | 2,732 | 3,162 | (430) |
| 3,469 | Total suretyships | 2,800 | 3,204 | (404) |
| 284 | Guarantees of notes on behalf of others | 275 | 261 | 14 |
| | Other unsecured guarantees: | | | |
| 40 | on behalf of unconsolidated subsidiaries | 82 | 1 | 81 |
| 197 | on behalf of associated companies | 184 | 295 | (111) |
| 3,117 | on behalf of others | 2,916 | 2,813 | 103 |
| 3,354 | Total other unsecured guarantees | 3,182 | 3,109 | 73 |
| 7,107 | Total unsecured guarantees | 6,257 | 6,574 | (317) |
| 238 | Secured guarantees on behalf of others | 62 | 47 | 15 |
| 7,345 | TOTAL GUARANTEES GRANTED | 6,319 | 6,621 | (302) |
| | COMMITMENTS | | | |
| 26,508 | Commitments related to derivative financial instruments | 22,103 | 22,507 | (404) |
| 509 | Commitments to purchase property, plant and equipment | 400 | 330 | 70 |
| 10,665 | Other commitments | 11,012 | 10,690 | 322 |
| 37,682 | TOTAL COMMITMENTS | 33,515 | 33,527 | (12 |
| 2,596 | THIRD-PARTY ASSETS HELD BY THE GROUP | 1,306 | 2,017 | (711 |
| 3,978 | GROUP ASSETS HELD BY THIRD PARTIES | 3,279 | 4,706 | (1,427) |
| 213 | OTHER MEMORANDUM ACCOUNTS | 348 | 380 | (32) |

IFI Group

| | CONSOLIDATED STATEMENT OF OPERATIONS | | | | |
|-----------|--|-----------|-------------|-------------|---------|
| Year 2003 | (€ in millions) | | l Half 2004 | I Half 2003 | Change |
| | VALUE OF PRODUCTION | (note 13) | | | |
| 53,509 | Revenues from sales and services | | 25,957 | 26,830 | (873) |
| 694 | Change in work in progress, semifinished and finished products inventories | | (141) | 206 | (347) |
| (1,075) | Change in contract work in progress | | 42 | 381 | (339) |
| 688 | Additions to internally produced fixed assets | | 259 | 386 | (127) |
| 1,737 | Other income and revenues | | 578 | 863 | (285) |
| 55,553 | TOTAL VALUE OF PRODUCTION | | 26,695 | 28,666 | (1,971) |
| | COSTS OF PRODUCTION | (note 14) | | | |
| (30,917) | Raw materials, supplies and merchandise | | (15,846) | (15,461) | (385) |
| (9,855) | Services | | (4,618) | (5,450) | 832 |
| (434) | Leases and rentals | | (201) | (218) | 17 |
| (7,526) | Personnel | | (3,579) | (3,978) | 399 |
| (2,788) | Amortization, depreciation and writedowns | | (1,267) | (1,416) | 149 |
| (86) | Change in raw materials, supplies and merchandise inventories | | 66 | 200 | (134) |
| (1,164) | Provisions for risks | | (525) | (411) | (114) |
| (29) | Other provisions | | (22) | 0 | (22) |
| (1,114) | Other operating costs | | (543) | (477) | (66) |
| (668) | Interest and other expenses of financial service companies | | (234) | (367) | 133 |
| (1,367) | Insurance claims and other insurance costs | | (7) | (1,357) | 1,350 |
| (55,948) | TOTAL COSTS OF PRODUCTION | | (26,776) | (28,935) | 2,159 |
| (395) | DIFFERENCE BETWEEN THE VALUE AND COSTS OF PRODUCTION | | (81) | (269) | 188 |
| | FINANCIAL INCOME AND EXPENSES | (note 15) | | | |
| 60 | Investment income | | 32 | 54 | (22) |
| 1,563 | Other financial income | | 837 | 751 | 86 |
| (2,624) | Interest and other financial expenses | | (1,056) | (1,206) | 150 |
| (1,001) | TOTAL FINANCIAL INCOME AND EXPENSES | | (187) | (401) | 214 |
| | ADJUSTMENTS TO FINANCIAL ASSETS | (note 16) | | | |
| 244 | Revaluations | | 110 | 102 | 8 |
| (322) | Writedowns | | (51) | (147) | 96 |
| (78) | TOTAL ADJUSTMENTS TO FINANCIAL ASSETS | | 59 | (45) | 104 |
| | EXTRAORDINARY INCOME AND EXPENSES | (note 17) | | | |
| 2,277 | Extraordinary income | | 162 | 682 | (520) |
| (1,744) | Extraordinary expenses | | (289) | (360) | 71 |
| 533 | TOTAL EXTRAORDINARY INCOME AND EXPENSES | | (127) | 322 | (449) |
| (941) | LOSS BEFORE TAXES | | (336) | (393) | 57 |
| (706) | INCOME TAXES | (note 18) | (295) | (204) | (91) |
| (1,647) | LOSS BEFORE MINORITY INTEREST | | (631) | (597) | (34) |
| 1,517 | MINORITY INTEREST | | 565 | 467 | 98 |
| (130) | NET LOSS | | (66) | (130) | 64 |

STRUCTURE AND CONTENT OF THE CONSOLIDATED FINANCIAL STATEMENTS

The consolidated financial statements for the six months ended June 30, 2004 of the IFI Group have been drawn up according to the Consob regulation contained in resolution No. 11971 dated May 14, 1999, as amended.

The consolidated financial statements are expressed in millions of euros.

Significant events subsequent to the end of the first half of 2004 are disclosed in the Comments on Operations.

ACCOUNTING PRINCIPLES AND METHODS

The consolidation methods, the accounting principles and the valuation criteria applied in these financial statements are consistent with those used in the preparation of the annual consolidated financial statements at December 31, 2003 of the IFI Group, to which reference can be made, supplemented by the national and international accounting principles issued in respect of interim financial reporting. However, it is noted that certain valuation procedures, and in particular more complex procedures such as the determination of possible impairment losses on fixed assets, are generally completed only at the time of preparation of the annual consolidated financial statements, when all the necessary information is available.

SCOPE OF CONSOLIDATION

Criteria used in determining the scope of consolidation

Directly and indirectly controlled subsidiaries (in which IFI holds directly or indirectly more than 50% of the capital stock or has de facto control) have been consolidated line-by-line using the accounting data for the six months to June 30, 2004 or intermediate accounting data as at the same date (in cases in which the six-month closing date does not coincide with that of the consolidated financial statements) except as indicated below.

The NHT Group has been consolidated on a line-by-line basis using the consolidated accounting data as at April 30, 2004, owing to the impossibility of obtaining, on a timely basis without disproportionate expense, consolidated accounting data as of the date of IFIL's first-half consolidated financial statements. This treatment, allowed by IAS 27, does not affect the clarity of the first-half financial statements and the assertion that are a true and correct representation of the financial position and results of operations of the Group.

Investments in companies subject to joint control and associated companies in which the Group exercises a significant influence have been accounted for using the equity method.

Changes in the scope of consolidation

Major changes in the scope of consolidation are described in the following paragraphs.

IFIL Holdings System

During the first half of 2004, organizations were set up in New York (Ifil Investments USA) and Hong Kong (Ifil ASIA) and the company Sadco was purchased (with headquarters in Switzerland). These are all wholly-owned subsidiaries of Ifil Investissements and will contribute to the investment activities of the Group.

Ifil Investments USA, which groups the companies Ifil USA Inc., Ifil Capital Partners L.P., Ifil America L.P. and Ifil Investments LLC, has been consolidated on a line-by-line basis. Ifil ASIA and Sadco have been stated at cost in that the first company began its operations in June and the second was purchased at the end of that month. Such holdings will be consolidated line-by-line starting from the next quarter.

Fiat Group

In February 2004, 100% of the interest held in Fiat Engineering S.p.A. was sold to Maire Investimenti S.p.A. and the company was therefore deconsolidated as of the beginning of the year. At the same time, the Fiat Group subscribed to a capital increase of Maire Investimenti S.p.A. and now owns 30% of the capital of this company. On said 30% interest, both parties hold put (Fiat Group) and call options (Maire Investimenti S.p.A.) that are exercisable within three years at a predetermined price.

In the first half of 2004, the Group consolidated Magneti Marelli Electronic Systems on a line-by-line basis following gradual acquisition of actual control over this strategic supplier of Fiat Auto and other automotive groups. In 2002, this business had been sold to the Mekfin Group, which in turn sold it to the Ixfin Group. So that the company would punctually respect the commitments it had made to its customers and continue pursuing its growth strategies, an agreement was initialed at the end of 2003 between the Ixfin Group and the Fiat Group, on the basis of which Magneti Marelli, pursuant to an agreement providing for an usufruct on the Company's voting shares, started becoming increasingly involved in management of the Electronic Systems activity in 2004. On July 28, 2004, the Fiat Group decided to acquire full ownership thereof by exercising a call option.

In clarification of the statement of operations, major changes in the composition of the Group took place during 2003 that impacted the first half of 2004 with respect to the same period of the previous year, as follows:

- on May 2, 2003, the agreement for sale of the Toro Assicurazioni Group to the DeAgostini Group was executed, with the Toro Group being deconsolidated from that date;
- on May 27, 2003, Fiat and a pool of banks completed the sale of 51% of Fidis Retail Italia (FRI), a company that at that time controlled part of the European consumer credit activities of Fiat Auto Holdings for the purchase of automobiles by retail customers; another part of said activities was sold to FRI in October 2003;
- in execution of the agreement signed July 1, 2003, the aerospace activities of FiatAvio S.p.A. were sold to Avio Holding S.p.A., 70% owned by The Carlyle Group and 30% by Finmeccanica S.p.A.

NHT Group

The investments in Neos and in Promoviaggi (now wholly-owned) were consolidated on a line-by-line basis in the first half of 2004. Both investments had been accounted for using the equity method in 2003.

Investments were acquired in Altamarea International S.p.A. (100%), Blumarin de Importação S.A. (100%) and an additional stake was purchased in Saugo Viaggi S.r.I. (95%-owned). Such investments have been stated at cost owing to the impossibility of obtaining the necessary accounting data on a timely basis or because the companies are not yet operational.

The investment in Jumbo Renta S.A. was sold and therefore deconsolidated.

COMPOSITION AND PRINCIPAL CHANGES

CONSOLIDATED BALANCE SHEET

1) Intangible fixed assets

| | Balance at | | | Change in the scope of | Foreign exchange | Disposals and other | Balance at |
|-------------------------------|------------|-----------|--------------|------------------------|------------------|---------------------|------------|
| € in millions | 12/31/2003 | Additions | Amortization | consolidation | effects | changes | 6/30/2004 |
| Fiat Group | 3,724 | 115 | (233) | 3 | 96 | (11) | 3,694 |
| Worms & Cie Group | 913 | 10 | (37) | 6 | 0 | 2 | 894 |
| NHT Group | 64 | 7 | (4) | 2 | 0 | 5 | 74 |
| IFIL Holdings System | 10 | 24 | (26) | 0 | 0 | (1) | 7 |
| Total intangible fixed assets | 4,711 | 156 | (300) | 11 | 96 | (5) | 4,669 |

Major changes, by Group, are described below.

Fiat Group

Intangible fixed assets amount to € 3,694 million at June 30, 2004 (€ 3,724 million at December 31, 2003) and relate to goodwill and differences on consolidation for € 2,440 million (€ 2,402 million at December 31, 2003).

The increase during the period (€ 115 million) stems mainly from software expenses and other deferred charges (€ 79 million).

Positive foreign exchange differences of € 96 million reflect principally U.S. dollar-euro exchange rate trends.

Goodwill and differences on consolidation (after amortization and writedowns) result from purchase of the Case Group and other companies of the Agricultural and Construction Equipment Sector for € 2,026 million, the Pico Group and other companies in the Production Systems Sector for € 185 million, companies in the Components Sector for € 53 million, the Irisbus Group and other minor companies in the Commercial Vehicles Sector for € 52 million and companies in the Metallurgical Products Sector for € 24 million.

Worms & Cie Group

Intangible fixed assets mainly refer to the residual difference on consolidation from the purchase of the former AWA Group (€ 862 million).

NHT Group

The increase of € 7 million is due to goodwill paid on the acquisition of an additional 24.16% stake in the capital stock of the company Jumboturismo S.A.

The change in the scope of consolidation, equal to € 2 million, stems from the first-time line-by-line consolidation of the company Promoviaggi in which full control was acquired on October 31, 2003.

IFIL Holdings System

The increase of \in 24 million can be ascribed to the difference on consolidation relating to the 10% stake in NHT's capital stock purchased in January 2004, through the subsidiary Ifil Investissements, which was completely amortized during the first six months of the year.

2) Property, plant and equipment

| | Balance at | | | Change in the scope | Foreign exchange | Disposals and other | Balance at | Acc. deprec. and writedowns |
|--------------------------|------------|-----------|--------------|---------------------|------------------|---------------------|------------|-----------------------------------|
| € in millions | 12/31/2003 | Additions | Depreciation | of consol. | effect | changes | 6/30/2004 | 6/30/2004 |
| Fiat Group | 9,675 | 739 | (846) | 64 | 52 | (219) | 9,465 | (18,084) |
| Worms & Cie Group | 995 | 48 | (53) | 0 | 16 | (8) | 998 | (1,639) |
| NHT Group | 132 | 11 | (4) | (1) | (2) | 0 | 136 | (39) |
| IFIL Holdings System and | | | | | | | | |
| intragroup eliminations | 9 | 2 | (1) | 0 | 0 | (1) | 9 | (5) |
| Total | 10,811 | 800 | (904) | 63 | 66 | (228) | 10,608 | (19,767) |

Major changes, by Group, are described below.

Fiat Group

Additions of € 739 million made during the first half of 2004 refer mainly to the Automotive Sectors (Auto, Iveco and CNH). Change in the scope of consolidation of € 64 million is mainly due to the line-by-line consolidation of Magneti Marelli Electronic Systems. Positive foreign exchange differences of € 52 million principally reflect US dollar-euro exchange rate trends.

Property, plant and equipment include vehicles produced by the Automotive Sectors and covered by operating leases for € 883 million (€ 914 million at December 31, 2003).

NHT Group

Additions mainly include costs for the construction of a new tourist resort in Sicily (province of Siracusa) for € 9 million.

Mortgages are carried by financial institutions on certain buildings held by the NHT Group (mainly tourism resorts) for € 2 million.

The change in the scope of consolidation is principally the result of the first-time line-by-line consolidation of Neos, the airline company of the Group (€ 2 million) and the deconsolidation of the subsidiary Jumbo Renta S.A., the owner of the commercial buildings in Spain (-€ 3 million), sold in April 2004.

3) Financial fixed assets

| € in millions | 6/30/2004 | 12/31/2003 | Change |
|------------------------------------|-----------|------------|--------|
| Investments | 5,817 | 5,879 | (62) |
| Receivables | 55 | 189 | (134) |
| Other securities | 100 | 84 | 16 |
| Treasury stock | 70 | 70 | 0 |
| Finance lease contracts receivable | 1,797 | 1,797 | 0 |
| Other financial fixed assets | 212 | 315 | (103) |
| Total financial fixed assets | 8,051 | 8,334 | (283) |

Additional details, by Group, are provided below.

Financial fixed assets - Investments

| | Balance at | | Change in the scope | | | Balance at |
|------------------------------|------------|--------------|---------------------|------------------|---------------|------------|
| € in millions | 12/31/2003 | Revaluations | Writedowns | of consolidation | Other changes | 6/30/2004 |
| IFI and IFIL Holdings System | 1,335 | 11 | (5) | 0 | 85 | 1,426 |
| Fiat Group | 3,894 | 67 | (31) | (4) | (188) | 3,738 |
| Worms & Cie Group | 643 | 29 | (11) | 0 | (11) | 650 |
| NHT Group | 7 | 0 | 0 | (4) | 0 | 3 |
| Total investments | 5,879 | 107 | (47) | (8) | (114) | 5,817 |

Revaluations and Writedowns include the Group's share of the income or the loss of companies accounted for using the equity method, the amortization of the differences on consolidation and the loss in value of the companies accounted for at cost.

Major changes during the first half, by Group, are described below.

IFI and IFIL Holdings System

Other changes (€85 million) refer to the purchase of 9.53% of Eurofind capital stock from Mediobanca (€116 million), the sale of 0.82% of Club Méditerranée capital stock to Exor Group (-€ 4 million), as well as the dividends paid by Eurofind (-€16 million) and by Exor Group (-€11 million).

Fiat Group

Other changes (-€ 188 million) principally relate to the payment of dividends by BUC – Banca Unione di Credito for € 184 million.

Worms & Cie Group

Other changes (-€ 11 million) chiefly regard the payment of dividends by the associated company SGS.

NHT Group

Change in the scope of consolidation (-€ 4 million) is attributable to the first-time line-by-line consolidation of the companies Promoviaggi (-€ 2 million), control of which was acquired in October 2003, and Neos S.p.A. (-€ 2 million), 50% of which was already held in 2003.

Details of the composition of financial fixed assets, by Group, are as follows:

| € in millions | 6/30/2004 | 12/31/2003 | Change |
|---|-----------|------------|--------|
| IFI and IFIL Holdings System | | | |
| Sanpaolo IMI S.p.A. | 601 | 601 | 0 |
| Eurofind Group | 561 | 467 | 94 |
| Exor Group | 177 | 179 | (2) |
| Juventus Football Club S.p.A. | 51 | 48 | 3 |
| Club Méditerranée S.A. | 31 | 35 | (4) |
| Other investments | 5 | 5 | 0 |
| | 1,426 | 1,335 | 91 |
| Fiat Group | | | |
| Fiat - GM Powertrain B.V. | 1,209 | 1,172 | 37 |
| Buc - Banca Unione di Credito | 171 | 340 | (169) |
| Italenergia Bis S.p.A. | 513 | 512 | 1 |
| Fidis Retail Italia S.p.A. | 396 | 372 | 24 |
| Tofas Turk Otomobil Frabrikasi A.S. | 162 | 156 | 6 |
| Sevel S.p.A. | 117 | 118 | (1) |
| Kobelco Construction Machinery & Co. Ltd | 107 | 103 | 4 |
| Naveco Ltd | 107 | 102 | 5 |
| Rizzoli Corriere della Sera MediaGroup S.p.A. | 93 | 99 | (6) |
| Mediobanca S.p.A. | 93 | 93 | 0 |
| Leasys S.p.A. | 31 | 36 | (5) |
| Edison S.p.A. | 0 | 65 | (65) |
| Other investments | 739 | 726 | 13 |
| | 3,738 | 3,894 | (156) |
| Worms & Cie Group | | | |
| SGS | 560 | 560 | 0 |
| Pechel Industries | 46 | 40 | 6 |
| Accor S.A. | 23 | 23 | 0 |
| Other investments | 21 | 20 | 1 |
| | 650 | 643 | 7 |
| NHT Group | 3 | 7 | (4) |
| Total investments | 5,817 | 5,879 | (62) |

IFI and IFIL Holdings System

The carrying value of the investment held in the Eurofind Group, jointly controlled with the Auchan Group, includes a residual difference on consolidation of € 176 million (€ 156 million at December 31, 2003) being amortized over twenty years, comprising € 151 million generated by purchases of La Rinascente shares and € 25 million by the purchase of a further 10% of Eurofind's capital stock in January 2004.

The investment in Club Méditerranée, of which 0.82% of the capital stock was sold to Exor Group, is carried net of writedowns made in prior years for € 76 million.

Fiat Group

Fiat-GM Powertrain B.V. is an industrial joint venture for the manufacture of engines and gears for cars that was set up in the second half of 2001 between Fiat and General Motors Corporation (General Motors) under the well-known strategic alliance. In view of the strictly industrial nature of the joint venture and in order to achieve a reading of its industrial performance that is consistent with the past, commencing in 2001 and during the period in which industrial convergence and the relative synergies are being implemented, the Group's share of the results of the company is included in the consolidated statement of operations as a split between the operating/industrial component and the other non-operating components. In particular, the Group's share of the operating result of the company (€ 63 million in the first half of 2004, € 74 million in the first half of 2003 and € 147 million in 2003), determined by the transfer pricing policy adopted, is included in the consolidated statement of operations as an adjustment to the cost of the products purchased from the joint venture, whereas the share of the result in the other non-operating components is allocated to the respective principal captions, without effect on the total net result recorded by the Group. As far as Fiat-GM Powertrain B.V.'s balance sheet is concerned, with regard to the debt position, there are no commitments or guarantees provided by Fiat.

For more information on all of the options pertaining to the Italenergia Bis S.p.A. and Fidis Retail Italia S.p.A. ("FRI") investments, see Note 3 of the consolidated financial statements of the IFI Group at December 31, 2003.

Worms & Cie Group

The carrying value of the investment in SGS includes a residual difference on consolidation of € 384 million (€ 393 million at December 31, 2003), amortized over twenty years.

Financial fixed assets - Receivables

| € in millions | 6/30/2004 | 12/31/2003 | Change |
|-------------------|-----------|------------|--------|
| Fiat Group | 18 | 29 | (11) |
| Worms & Cie Group | 9 | 132 | (123) |
| NHT Group | 20 | 21 | (1) |
| IFI S.p.A. | 8 | 7 | 1 |
| Total receivables | 55 | 189 | (134) |

Financial receivables by the Fiat Group are due within five years. Financial receivables due beyond five years at December 31, 2003 totaled € 2 million.

Financial receivables by the Worms & Cie Group show a reduction of € 123 million due mainly to the early repayment of the loan granted by ArjoWiggins to the buyers of Appleton Papers (nominal value of US\$ 321 million).

Financial receivables by the NHT Group include loans granted to companies operating hotels and suppliers providing tourist services, earning interest at floating rates based on the Euribor and Libor (\in 9 million), security deposits (\in 7 million) to guarantee exclusive marketing contracts for the tourist resorts in the Maldives and in Tunisia, earning interest at floating rates based on the Euribor and Libor (of which \in 3 million is due beyond five years), as well as deposits and other receivables (\in 2 million).

Financial fixed assets - Other securities

| € in millions | 6/30/2004 | 12/31/2003 | Change |
|------------------------|-----------|------------|--------|
| Fiat Group | 74 | 56 | 18 |
| Worms & Cie Group | 21 | 23 | (2) |
| IFIL Holdings System | 5 | 5 | 0 |
| Total other securities | 100 | 84 | 16 |

Other securities held by the Fiat Group are substantially in line with the corresponding amount at December 31, 2003.

Other securities held by the IFIL Holdings System include Ocean Club Méditerranée bonds, due November 1, 2008, earning annual interest of 3% which give the right, on maturity, to subscribe to the same number of Club Méditerranée shares at a unit price of € 58 or to receive a total reimbursement of € 5.2 million.

Financial fixed assets - Treasury stock

No transactions were entered into during the first half of 2004; the balance at June 30, 2004 is the following:

| | | Carrying value | | |
|----------------------|------------------|----------------|-----------------------|--|
| | Number of shares | Per unit (€) | Total (€ in millions) | |
| IFI preferred shares | 5,360,300 | 13.15 | 70 (a) | |

⁽a) Net of the writedowns of € 58.9 million made in 2002.

IFI preferred treasury stock in portfolio at June 30, 2004 has a par value of € 5,360 thousand and represents 6.98% of the class of stock and 3.28% of capital stock.

Based on the average stock market prices during the first half of 2004 (€ 7.31), IFI preferred shares show an unrealized loss of € 31.3 million, which would be reduced to € 24.8 million on the basis of the average market prices during the month of June 2004 (€ 8.53).

The carrying value per IFI preferred share (€ 13.15) is substantially in line with the per share value of the consolidated stockholders' equity of the IFI Group at June 30, 2004 (€ 13.45).

Financial fixed assets – Finance lease contracts receivable

| | Balance at | | Financial | Disposals and | Balance at |
|---------------|------------|-----------|--------------|---------------|------------|
| € in millions | 12/31/2003 | Additions | amortization | other changes | 6/30/2004 |
| | 1,797 | 398 | (294) | (104) | 1,797 |

Finance lease contracts receivable refer to vehicles sold by the Automotive Sectors of the Fiat Group under finance leases. Finance lease contracts receivable do not include vehicles on operating leases, which are included under Property, plant and equipment.

Financial fixed assets - Other financial fixed assets

Other financial fixed assets total € 212 million (€ 315 million at December 31, 2003) and refer to the Worms & Cie Group. They comprise:

- the deposit of € 112 million lodged with a leading banking institution which partially earns interest. The deposit was made by the Worms & Cie Group within the framework of the loans given to the buyers of Appleton Papers Inc. in order to guarantee the disbursing banks against the risk of an eventual acceleration of the indemnities connected with the dispute over the environmental risks to the Fox River;
- the deposit of € 92 million, made for the fine levied on Arjo Wiggins Appleton by the European Commission for alleged violations of fair trade practices;
- other receivables of € 8 million.

Additional information is provided in the section "Pending litigation".

The reduction of € 103 million basically refers to the release of the deposit made by Arjo Wiggins Appleton to guarantee the commitments undertaken in connection with finance leases (-€ 111 million).

4) Current assets - Inventories

| € in millions | 6/30/2004 | 12/31/2003 | Change |
|---|-----------|------------|--------|
| Total inventories | 15,552 | 15,938 | (386) |
| Advance payments on contract work in progress (a) | (8,487) | (8,876) | 389 |
| Net inventories | 7,065 | 7,062 | 3 |

⁽a) With reference to the Fiat Group, for the sake of clarity, certain items involving customer advances on contract work posted in the past under "Other Payables" (Note 10) were included in the item Advance payments on contract work in progress at June 30, 2004. Consistently with this change, the value of Advance payments on contract work in progress at December 31, 2003 was adjusted by € 428 million.

Inventories of \in 14,932 million at June 30, 2004 (\in 15,360 million at December 31, 2003) refer to the Fiat Group. Advances of \in 8,477 million (\in 8,876 million at December 31, 2003) were received by the Fiat Group for contract work in progress and the relative payments of advances (mainly connected with work on the High-Speed Railway project) are recorded in Payables (Note 10). Net of these advances, inventories total \in 6,455 million (\in 6,484 million at December 31, 2003).

5) Current assets - Receivables

| | 6/30/2004 | | | 12/31/2003 | | | |
|---------------------------------|-----------|-------|--------|------------|-------|--------|--|
| € in millions | Trade | Other | Total | Trade | Other | Total | |
| Receivables | 6,473 | 5,231 | 11,704 | 5,478 | 5,297 | 10,775 | |
| of which: | | | | | | | |
| Receivables included in working | | | | | | | |
| capital | 6,473 | 3,345 | 9,818 | 5,478 | 3,390 | 8,868 | |
| Deferred tax assets | | 1,886 | 1,886 | | 1,907 | 1,907 | |

Receivables, which have been broken down into trade receivables and other receivables, are net of the respective allowances for doubtful accounts. Other receivables include amounts due from the tax authorities, deferred tax assets (Note 9), security deposits and miscellaneous receivables.

Deferred tax assets refer to Fiat Group for € 1,850 million, Worms & Cie Group for € 24 million and NHT Group for € 12 million.

The composition of receivables, by Group, is as follows:

| | 6/30/2004 | | | 12/31/2003 | | | |
|------------------------------|-----------|-------|--------|------------|-------|--------|--|
| € in millions | Trade | Other | Total | Trade | Other | Total | |
| Fiat Group | 5,459 | 4,912 | 10,371 | 4,553 | 4,960 | 9,513 | |
| Worms & Cie Group | 918 | 157 | 1,075 | 838 | 187 | 1,025 | |
| NHT Group | 92 | 96 | 188 | 87 | 68 | 155 | |
| IFI and IFIL Holdings System | 4 | 66 | 70 | 0 | 82 | 82 | |
| Total receivables | 6,473 | 5,231 | 11,704 | 5,478 | 5,297 | 10,775 | |

Compared to December 31, 2003, Fiat Group receivables increased by € 858 million. This change is mainly due to the increase in trade receivables in the Automobile Sector, in the Agricultural and Construction Equipment Sector and in the Commercial Vehicles Sector due to seasonal factors and increased activity.

Receivables due beyond five years, which refer entirely to the Fiat Group, amount to € 13 million at June 30, 2004 (€ 12 million at December 31, 2003).

6) Current assets - Financial assets not held as fixed assets

| € in millions | 6/30/2004 | 12/31/2003 | Change |
|---|-----------|------------|---------|
| Investments | 34 | 32 | 2 |
| Other securities and other short-term investments | 3,595 | 4,359 | (764) |
| Financial receivables | 9,520 | 10,770 | (1,250) |
| Total financial assets not held as fixed assets | 13,149 | 15,161 | (2,012) |

Other securities and other short-term investments

At June 30, 2004, this item includes investments in bonds, short-term commercial paper and highly rated liquidity funds of leading international banks that were subscribed to primarily by the Fiat Group for the purpose of temporary investment and immediate availability of cash.

Also included are investments of liquidity on the money market, in time deposits, in short-term Italian government securities and other short-term financial instruments.

This item includes of 4,384,025 Fiat ordinary shares held by Fiat S.p.A. and Fiat Ge.Va. S.p.A. with a total par value of € 26 million (€ 32 million at December 31, 2003), after a negative adjustment of € 2 million to market values at June 30, 2004.

This item includes 700,000 IFIL ordinary shares held by IFIL S.p.A., recorded at the estimated realizable value of € 2 million (unchanged compared to 2003), destined to be used to service stock option plans.

Financial receivables

| € in millions | 6/30/2004 | 12/31/2003 | Change |
|-----------------------------|-----------|------------|---------|
| Fiat Group | 9,511 | 10,750 | (1,239) |
| Worms & Cie Group | 5 | 9 | (4) |
| NHT Group | 4 | 11 | (7) |
| Total financial receivables | 9,520 | 10,770 | (1,250) |

Financial receivables of the Fiat Group comprise financing granted to retail customers as well as the dealer networks and suppliers for \in 7,164 million (\in 7,914 million at December 31, 2003). Financial receivables also include financing mainly granted to unconsolidated subsidiaries and associated companies. The item also includes the net value of subordinated securities of \in 297 million (\in 214 million at December 31, 2003) subscribed to as part of the securitization of financial receivables. The decrease of \in 1,239 million is due primarily to a reduction in the receivables portfolio (\in 750 million) and reimbursement of the restricted deposit for the equity swap on GM shares that was closed during the first half (\in 196 million).

Receivables of the Fiat Group due beyond five years amount to € 610 million at June 30, 2004 (€ 422 million at December 31, 2003).

7) Accrued income and prepaid expenses

| € in millions | 6/30/2004 | 12/31/2003 | Change |
|--|-----------|------------|--------|
| Commercial accrued income and prepaid expenses | 452 | 437 | 15 |
| Financial accrued income and prepaid expenses | 349 | 412 | (63) |
| Total accrued income and prepaid expenses | 801 | 849 | (48) |

Financial accrued income mainly includes day-to-day interest earned on securities and derivative financial instruments.

8) Stockholders' equity

Statement of changes in the stockholders' equity of the Group

| | | Additional | | Cumulative | Retained | Net loss | |
|---------------------------------|---------|------------|---------|-------------|-----------|----------|---------------|
| | Capital | paid-in | Legal | translation | earnings | for the | Stockholders' |
| € in millions | stock | capital | reserve | adjustments | and other | period | equity |
| Balance at December 31, 2003 | 163 | 387 | 15 | (284) | 2,070 | (130) | 2,221 |
| Translation adjustments | | | | 35 | | | 35 |
| Other changes, net | | | | | 4 | | 4 |
| Consolidated net loss - Group | | | | | | (66) | (66) |
| Movements among equity accounts | | | 17 | | (147) | 130 | 0 |
| Balance at June 30, 2004 | 163 | 387 | 32 | (249) | 1,927 | (66) | 2,194 |

Capital stock

At June 30, 2004, the capital stock of the parent company, IFI S.p.A., fully subscribed to and paid-in, amounts to € 163,251,460 and is composed of 86,450,000 ordinary shares and 76,801,460 preferred shares of par value € 1 each.

Pursuant to art. 27 of the bylaws, preferred shares have the right to a preference dividend, which is not cumulative from one year to the next, equal to 5.17% of par value (€ 1).

Reconciliation to the stockholders' equity and net result of the parent company IFI S.p.A.

| | 6/30 |)/2004 | 12/31/2003 | | |
|---|------------|---------------|------------|---------------|--|
| | Net income | Stockholders' | Net income | Stockholders' | |
| € in millions | (loss) | equity | (loss) | equity | |
| IFI S.p.A. statutory financial statements | 42 | 1,609 | 15 | 1,567 | |
| Difference between the consolidated stockholders' equity and the | | | | | |
| stockholders' equity of the parent company at the beginning of the | | 654 | | 024 | |
| period | | 034 | | 931 | |
| Net balance of changes during the period in the stockholders' equity of | | | | | |
| consolidated companies and companies accounted for using the | | | | | |
| equity method (excluding the results for the period) and translation | | | | | |
| adjustments | | 39 | | (132) | |
| Share of earnings of consolidated companies and companies | | | | | |
| accounted for using the equity method, net of consolidation | (58) | (58) | (138) | (138) | |
| adjustments | , , | ` , | , | , , | |
| Elimination of dividends collected from consolidated companies | | | | | |
| and companies accounted for using the equity method | (50) | (50) | (4) | (4) | |
| Other consolidation adjustments | | | (3) | (3) | |
| IFI Group consolidated financial statements | (66) | 2,194 | (130) | 2,221 | |

Stockholders' equity - Minority interest

The minority interest in stockholders' equity of € 7,601 million (€ 8,071 million at December 31, 2003) refers entirely to the line-by-line consolidation of IFIL.

| | | 6/30/2004 | | | 12/31/2003 | | |
|---------------|-----|------------|-----------------------------------|-------|------------|------------|-------|
| | Ca | apital and | Net income Capital and Net income | | | Net income | |
| € in millions | | reserves | (loss) | Total | reserves | (loss) | Total |
| IFIL Group | 39% | 8,166 | (565) | 7,601 | 9,588 | (1,517) | 8,071 |

9) Reserves for risks and charges

| € in millions | 6/30/2004 | 12/31/2003 | Change |
|--|-----------|------------|--------|
| Reserve for pensions and similar obligations | 1,615 | 1,571 | 44 |
| Income tax reserves: | | | |
| - current income tax reserve | 97 | 118 | (21) |
| - deferred income tax reserve | 341 | 311 | 30 |
| Total income tax reserves | 438 | 429 | 9 |
| Other reserves: | | | |
| Warranty reserve | 825 | 791 | 34 |
| Restructuring reserves | 447 | 482 | (35) |
| Various liabilities and risk reserves | 2,754 | 2,711 | 43 |
| Total other reserves | 4,026 | 3,984 | 42 |
| Insurance policy liabilities and accruals | 93 | 89 | 4 |
| Total reserves for risks and charges | 6,172 | 6,073 | 99 |

The deferred income tax reserve at June 30, 2004 includes deferred tax liabilities, net of deferred tax assets, which have been offset where possible by the individual companies. The net balance of the deferred income tax reserve and deferred tax assets posted under other receivables is composed as follows:

| € in millions | 6/30/2004 | 12/31/2003 | Change |
|-----------------------------|-----------|------------|--------|
| Deferred income tax reserve | 341 | 311 | 30 |
| Deferred tax assets | (1,886) | (1,907) | 21 |
| Total | (1,545) | (1,596) | 51 |

The net change with respect to December 31, 2003 refers to the Fiat Group for \in 54 million. This change derives from the use of previously allocated deferred tax assets and new provisions ($+\in$ 82 million), net of the foreign exchange effect ($-\in$ 18 million) and the change in the scope of consolidation and other changes ($-\in$ 10 million).

The Various liabilities and risk reserves represent provisions for contractual and commercial risks and litigation, as well as provisions made by the Worms & Cie Group in 2001 for the litigation pending in relation to the environmental risk concerning the Fox River (€ 82 million) and the fine levied by the European Commission for alleged violations of fair trade practices (€ 194 million, including interest).

Additional information is provided in the section "Pending litigation".

10) Payables

| | | 6/30/2004 | | | | 12/31/2003 | | | |
|------------------------------|--------|-----------|--------|--------|--------|------------|--------|--------|--|
| € in millions | Trade | Financial | Other | Total | Trade | Financial | Other | Total | |
| Fiat Group | 11,838 | 21,987 | 11,524 | 45,349 | 12,588 | 22,034 | 11,618 | 46,240 | |
| Worms & Cie Group | 772 | 1,245 | 304 | 2,321 | 707 | 1,425 | 289 | 2,421 | |
| NHT Group | 114 | 244 | 31 | 389 | 123 | 219 | 30 | 372 | |
| IFI and IFIL Holdings System | 2 | 855 | 7 | 864 | 2 | 961 | 11 | 974 | |
| Total payables | 12,726 | 24,331 | 11,866 | 48,923 | 13,420 | 24,639 | 11,948 | 50,007 | |

Fiat Group

Payables decreased from the amount at December 31, 2003 by \in 891 million. This change is mainly due to the reduction in trade payables (\in 750 million). The decrease mainly refers to the Automobile Sector, which in the first six months of 2004 witnessed a leveling off in production levels that had significantly increased in the last quarter of 2003 due to the introduction of new models.

Financial payables include:

- the bond convertible into 32,053,322 General Motors Corp. common stock ("Exchangeable GM"), at a conversion price of US\$ 69.54 per share, for the residual amount of US\$ 1,689 million, corresponding to € 1,389 million. At December 31, 2003, the bond amounted to US\$ 2,229 million (€ 1,765 million): the decrease, realized during the first half of 2004, is due to the repurchase of US\$ 540 million in bonds to be cancelled. Pursuant to the contractually envisaged right of each bondholder to request early reimbursement of all or part of its bonds, with payment at July 9, 2004, reimbursement for a total of US\$ 1,672 million (with an equivalent value of € 1,375 million at the exchange rate applicable on June 30, 2004) in bonds was requested in June 2004, and this amount was reimbursed on the aforesaid due date. It should be pointed out that, with reference to the risk, implicit in the bond, of an increase in the General Motors share price above US\$ 69.54, a Total Return Equity Swap agreement was put into place as described in Note 12;
- the € 3 billion Mandatory Convertible facility stipulated in execution of the Framework Agreement, dated May 27, 2002, with Capitalia, Banca Intesa, SANPAOLO IMI and later Unicredito Italiano (the "Lending Banks") for the purpose of providing the Fiat Group with the financial support it needs to implement its strategic and industrial plans. The facility, which has a term of three years, was secured on September 24, 2002 from a syndicate of banks in which BNL, Monte dei Paschi di Siena, ABN Amro, BNP Paribas, Banco di Sicilia and Banca Toscana also participated. The main features of the Mandatory Convertible facility are described in detail at Note 12 of the consolidated financial statements at December 31, 2003. The Group is continuing to operate in compliance with the targets agreed upon with the Lending Banks under the Mandatory Convertible facility agreement in terms of reducing its net financial position to € 3 billion and reducing gross indebtedness to € 23.6 billion. At June 30, 2004, gross indebtedness totals € 22.4 billion, while the pro-forma net financial position (computed by subtracting from the net financial position the Citigroup loan of approx. € 1,150 million, as envisaged in the facility agreement) continues to be within the terms contractually agreed with the lending banks. In July 2004, the ratings assigned to the Fiat Group by the leading rating agencies belonged to the non investment grade category. However, the lending banks have not exercised the related right to demand early repayment of the convertible facility;
- financing of approx. € 1,150 million secured from Citigroup and a small group of banks that is guaranteed by the EDF put option (refer to the EDF Put described in Note 3 of the consolidated financial statements at December 31, 2003) held by the Fiat Group on its residual investment (24.6%) in Italenergia Bis and the shares in the same Italenergia Bis pledged by Fiat. This financing will be due in May 2005.

Fiat Group's major bond issues outstanding at June 30, 2004 are the following:

| | | Face value | | | Outstanding |
|------------------------------|----------|-------------|---------|---------------|-------------|
| | of o | outstanding | | | amount |
| (in millions) | Currency | bonds | Coupon | Maturity | in € |
| Euro Medium Term Notes: | | | | | |
| Fiat Fin. North America | USD | 69 | 5.020% | Oct. 19, 2004 | 57 |
| Fiat Fin. North America | EUR | 100 | 5.125% | Feb. 21, 2005 | 73 |
| Fiat Finance & Trade | EUR | 155 | Indexed | July 5, 2005 | 155 |
| Fiat Finance & Trade | EUR | 130 | Indexed | July 5, 2005 | 130 |
| Fiat Finance & Trade | EUR | 500 | 6.125% | Aug. 1, 2005 | 500 |
| Fiat Finance & Trade | EUR | 300 | 6.125% | Aug. 1, 2005 | 300 |
| Fiat Finance & Trade | GBP | 120 | 7.000% | Oct. 19, 2005 | 179 |
| Fiat Finance & Trade (a) | EUR | 1.700 | 5.750% | May 25, 2006 | 1.700 |
| Fiat Finance Canada | EUR | 100 | 5.800% | July 21, 2006 | 80 |
| Fiat Finance & Trade (a) | EUR | 500 | 5.500% | Dec. 13, 2006 | 500 |
| Fiat Finance & Trade (a) | EUR | 1.000 | 6.250% | Feb. 24, 2010 | 1.000 |
| Fiat Finance & Trade (a) | EUR | 1.300 | 6.750% | May 25, 2011 | 1.300 |
| Fiat Finance & Trade (a) | EUR | 617 | (b) | (b) | 617 |
| Other (c) | | | | | 467 |
| Total Euro Medium Term Notes | | | | | 7.058 |
| Convertible bonds: | | | | | |
| Fiat Fin. Luxembourg (d) | USD | 1.689 | 3.250% | July 9, 2004 | 1.389 |
| Total convertible bonds | | | | | 1.389 |
| Other bonds: | | | | | |
| Fiat Finance & Trade | JPY | 40.000 | 1.500% | June 27, 2005 | 302 |
| CASE LLC | USD | 218 | 7.250% | Aug. 1, 2005 | 180 |
| CASE CREDIT Corp. | USD | 127 | 6.750% | Oct. 21, 2007 | 104 |
| CNH Inc. | USD | 1.050 | 9.250% | Aug. 1, 2011 | 864 |
| CNH Inc. | USD | 500 | 6.000% | June 1, 2009 | 411 |
| CASE LLC | USD | 254 | 7.250% | Jan. 15, 2016 | 209 |
| Other (c) | | | | | 25 |
| Total other bonds | | | | | 2.095 |
| Total bonds | | | | | 10.542 |

⁽a) Bonds listed on the Mercato Obbligazionario Telematico of the Italian stock exchange (EuroMot). Note that most of the bonds issued by the Fiat Group are also listed on the Luxembourg stock exchange.
"Fiat Step-Up Amortizing 2001-2011" bonds repayable at face value in five equal annual installments each representing 20% of the total issued (€ 617 million)

The principal reimbursements carried out during the first half of 2004 were for the bonds issued in March 1999 by Fiat Finance and Trade for € 1 billion, reimbursed at their scheduled due date of March 31, 2004, in addition to the previously mentioned repurchase of US\$ 540 million at face value of the bond exchangeable for General Motors Corp. shares. In contrast, Case New Holland Inc. issued high-yield bonds in May with a face value of US\$ 500 million and maturity on June 1, 2009.

The Fiat Group intends to reimburse the issued bonds in cash at maturity by using available liquidity. In this regard, note that on June 30, 2004 cash totaled € 6.9 billion. In addition, the Fiat Group has available unused committed credit facilities totaling over € 2 billion.

payable starting from the sixth year (November 7, 2007) by reducing the face value of each bond outstanding by one-fifth. The last installment will be paid on November 7, 2011. The bonds pay coupon interest equal to: 4.40% in the first year (Nov. 7, 2002), 4.60% in the second year (Nov. 7, 2003), 4.80% in the third year (Nov. 7, 2004), 5.00% in the fourth year (Nov. 7, 2005), 5.20% in the fifth year (Nov. 7, 2006), 5.40% in the sixth year (Nov. 7, 2007), 5.90% in the seventh year (Nov. 7, 2008), 6.40% in the eighth year (Nov. 7, 2009), 6.90% in the ninth year (Nov. 7, 2010) and 7.40% in the tenth year (Nov. 7, 2011). Bonds with amounts outstanding equal to or less than the equivalent of € 50 million. Bonds exchangeable for General Motors Corp. common stock.

Fiat Group companies might periodically repurchase bonds issued by the Group on the market in order to cancel them, among other purposes. These repurchases, if carried out, will depend on market conditions, the Group's financial position, and other factors that might influence these decisions.

Other payables include advances received totaling \in 8,772 million at June 30, 2004 (\in 9,149 million at December 31, 2003), of which \in 8,477 million as advance payments on contract work in progress (\in 8,876 million at December 31, 2003), that consist of the payments received for work in progress by the companies managing multi-year contract work.

Payables due beyond five years amount to € 4,598 million at June 30, 2004 (€ 3,955 million at December 31, 2003). At June 30, 2004, payables amounting to € 1,233 million (€ 1,234 million at December 31, 2003) are secured by mortgages and other guarantees on fixed assets.

Worms & Cie Group

Worms & Cie issues treasury bills which carry an A-2 rating from Standard & Poor's. The bills allow the Group to finance itself on the market with 1- to 3-month issues at competitive rates.

The liquidity risk connected with this type of financing is covered by 1- to 4-year committed credit facilities from leading banking institutions for more than 100% of the issued amounts.

NHT Group

Financial payables of the NHT Group include short-term credit lines for € 130 million at annual average interest rates ranging between 2.85% and 5.6%, medium and long-term loans for a total of € 57 million received from highly rated credit institutions at floating rates based on the Euribor and Libor and bank overdrafts for € 28 million at market rates. Financial payables also include loans received from the financial companies Andres S.a.r.l. and Tecknema S.r.l. for a total of € 29 million (of which € 12 million is due on September 30, 2004, € 4 million in October 2005 and € 13 million in September 2006, at floating rates based on the Euribor).

IFI and IFIL Holdings System

IFI S.p.A. financial payables include:

- loan granted by the parent company Giovanni Agnelli e C. S.a.p.az., bearing interest at a monthly floating market rate, of € 40 million (€ 15 million at December 31, 2003);
- borrowings from banks due in 2004 (€ 84 million), in 2005 (€ 140 million), in 2006 (€ 20 million) and in 2007 (€ 10 million), bearing interest at floating rates indexed against the Euribor plus a spread commensurate with the best market conditions.

Part of these borrowings (€ 160 million) are hedged by interest rate swaps and zero cost collars to ensure a fixed interest rate over the loan period.

IFI S.p.A. has irrevocable credit facilities for an amount of € 505 million, of which € 145 million is due in 2005, € 350 million in 2006 and € 10 million in 2007.

IFIL S.p.A. financial payables include:

- bonds 2002/2005, issued for € 200 million, subscribed to by primary institutional investors; the bonds bear interest at floating rates payable quarterly and are indexed against the Euribor. The bonds are repayable by a one-time payment at maturity on December 20, 2005. For purposes of fixing the interest rate on part of the bonds, interest rate swaps and zero cost collars for € 145 million were put into place;
- bonds 2003/2006 issued for € 100 million subscribed to by primary institutional investors; the bonds bear interest at floating rates payable quarterly and are indexed against the Euribor. The bonds are repayable by a one-time payment at maturity on December 19, 2006;
- loans due at the end of October 2005 for € 150 million. Interest rate swaps guarantee a fixed rate for the entire
 period of the loans. These loans are classified as payables due beyond one year on account of the residual loan
 period and the period of the hedging contracts. Such payables are not due beyond five years;
- payable for € 30 million to the minority stockholders for dividends declared by the Stockholders' Meeting on June 22, 2004, paid in July;
- other short-term payables for € 81 million.

IFIL S.p.A. has irrevocable credit facilities for € 530 million, including € 460 million payable between May/October 2005 and € 70 million due in October 2004. In July 2004, IFIL S.p.A. obtained additional three-year credit facilities for € 370 million and, at the same time, renounced the renewal of the credit facilities (€ 70 million) due in October 2004.

11) Accrued expenses and deferred income

| € in millions | 6/30/2004 | 12/31/2003 | Change |
|---|-----------|------------|--------|
| Commercial accrued expenses and deferred income | 1,400 | 1,374 | 26 |
| Financial accrued expenses and deferred income | 859 | 962 | (103) |
| Total accrued expenses and deferred income | 2,259 | 2,336 | (77) |

Financial accrued expenses and deferred income include interest expenses on financial payables for the portion relating to the period and deferred interest income on the receivables portfolio of the financial services companies.

12) Guarantees granted, commitments and other memorandum accounts

Guarantees granted

| € in millions | 6/30/2004 | 12/31/2003 | Change |
|--------------------------|-----------|------------|--------|
| Fiat Group | 6,048 | 6,430 | (382) |
| Worms & Cie Group | 189 | 86 | 103 |
| NHT Group | 74 | 73 | 1 |
| IFI S.p.A. | 8 | 32 | (24) |
| Total guarantees granted | 6,319 | 6,621 | (302) |

Fiat Group

Guarantees granted are detailed as follows:

- suretyships total € 2,669 million at June 30, 2004 (€ 3,060 million at December 31, 2003). The decrease of € 391 million stems mainly from deconsolidation of Fiat Engineering;
- other unsecured guarantees include commitments for receivables and bills discounted with recourse in the amount of € 2,064 million (€ 2,203 million at December 31, 2003), which refer to trade receivables and other receivables for € 2,022 million (€ 2,144 million at December 31, 2003) and financial receivables for € 42 million (€ 59 million at December 31, 2003). The volume of receivables discounted with recourse in the first half of 2004 was € 9,047 million (€ 8,544 million in the first half of 2003 and € 15,341 million in fiscal 2003).

Although not included in the memorandum accounts, receivables and bills discounted by the Group without recourse having due dates beyond June 30, 2004 amount to € 9,168 million (€ 9,852 million at December 31, 2003 with due dates beyond that date). Receivables and bills discounted without recourse refer to trade receivables and other receivables for € 4,622 million (€ 4,638 million at December 31, 2003) and financial receivables for € 4,546 million (€ 5,214 million at December 31, 2003). The discounting without recourse of financial receivables principally refers to securitization transactions involving accounts receivables from the end (retail) customers of the financial services companies. The volume of receivables and bills discounted without recourse in the first half of 2004 was € 16,107 million (€ 15,873 million in the first half of 2003 and € 33,298 million in fiscal 2003).

In summary, discounted receivables and bills at June 30, 2004 are as follows:

| (€ in millions) | millions) 6/30/2004 | | 12/31 | /2003 | | |
|------------------|-----------------------|-------------|-------|-----------------------|-------------|-------|
| | Trade receivables | Financial | Total | Trade receivables | Financial | Total |
| | and other receivables | receivables | | and other receivables | receivables | TOtal |
| With recourse | 2,022 | 42 | 2,064 | 2,144 | 59 | 2,203 |
| Without recourse | 4,622 | 4,546 | 9,168 | 4,638 | 5,214 | 9,852 |

Worms & Cie Group

Guarantees granted by the Worms & Cie Group amount to € 189 million (€ 86 million at December 31, 2003) and mainly include guarantees and sureties issued to third parties.

NHT Group

Guarantees granted by the NHT Group include guarantees provided in favor of Gecas Ltd. (€ 41 million) for lease obligations by Neos relating to four B737–800 aircraft with a residual value of US\$ 35.8 million.

The total value of the four aircraft is equal to approx. US\$ 184 million.

NHT Group also issued sureties on behalf of tourist bodies, financial offices and public entities for \in 31 million and mortgages are carried on the buildings of the Group to guarantee loans booked in the financial statements for \in 2 million.

IFI S.p.A.

Guarantees granted by IFI S.p.A. at June 30, 2004 amount to € 8 million and refer to suretyships granted in the past by IFI to F.I.G.C., Federazione Italiana Giuoco Calcio – Lega Nazionale Professionisti on behalf of Juventus Football Club, expiring in May 2005. The change of € 24 million from December 31, 2003 is due to sureties that expired in May 2004.

Commitments

| € in millions | 6/30/2004 | 12/31/2003 | Change |
|------------------------------|-----------|------------|--------|
| Fiat Group | 31,135 | 31,477 | (342) |
| Worms & Cie Group | 1,871 | 1,354 | 517 |
| NHT Group | 49 | 62 | (13) |
| IFI and IFIL Holdings System | 460 | 634 | (174) |
| Total commitments | 33,515 | 33,527 | (12) |

Commitments include commitments related to derivative financial instruments for \in 22,103 million (\in 22,507 million at December 31, 2003), other commitments for \in 11,012 million (\in 10,690 million at December 31, 2003) and commitments to purchase property, plant and equipment for \in 400 million (\in 330 million at December 31, 2003).

Commitments related to derivative financial instruments

| | | | | IFI and | |
|--|------------|-------------------|-----------|-------------|--------|
| € in millions | Fiat Group | Worms & Cie Group | NHT Group | IFIL S.p.A. | Total |
| Contracts to hedge foreign exchange | | | | | |
| risks | 3,857 | | 13 | | 3,870 |
| Contracts to hedge interest rate risks | 13,700 | 1,125 | | 455 | 15,280 |
| Contracts for combined hedging of | | | | | |
| foreign exchange and interest rate risks | 873 | 629 | | | 1,502 |
| Equity swaps | 62 | | | | 62 |
| Call options on General Motors common | | | | | |
| stock | 1,389 | | | | 1,389 |
| Total at June 30, 2004 | 19,881 | 1,754 | 13 | 455 | 22,103 |
| Total at December 31, 2003 | 20,798 | 1,219 | 25 | 465 | 22,507 |

Fiat Group

The Fiat Group considers that such amounts, reflecting the notional principal amount of the above contracts, are not subject to risks that may derive from nonfulfillment by the counterparties insofar as the contracts are entered into with several primary national and international financial institutions.

The decrease of € 917 million in commitments related to derivative financial instruments compared to the figure at December 31, 2003 is mainly due to the maturity of contracts during the period.

With particular regard to the equity swap agreements, the amount at December 31, 2003 of \in 978 million included, for \in 916 million, the notional amount of the equity swap stipulated in 2002 at the same time as the sale of the General Motors shares and which was put into place to hedge the risk, implicit in the Exchangeable bond described previously, of an increase in the General Motors share price above the conversion price (Note 10). During the first half of 2004, this equity swap was terminated and financial income of \in 331 million was realized; in order to hedge the risk implicit in the Exchangeable bonds, the equity swap was replaced by the purchase of call options on General Motors ordinary shares.

Worms & Cie Group

Commitments related to derivative financial instruments of the Worms & Cie Group mainly include agreements to hedge exchange rate and interest rate risks expiring between 2004 and 2006.

NHT Group

Commitments related to derivative financial instruments of the NHT Group include contracts stipulated by Alpitour to hedge exchange rate risks on future purchases of services in U.S. dollars.

IFI S.p.A.

Commitments related to derivative financial instruments of IFI (€ 160 million) refer to transactions to hedge interest rate risks on bank debt maturing in 2005 and in 2006/2007 put into place with leading banking institutions. The transactions in derivative financial instruments by IFI are exclusively used to hedge the risk of interest rate fluctuations and are therefore not valued separately.

IFIL S.p.A.

Commitments related to derivative financial instruments of IFIL include interest rate swaps on loans of € 150 million maturing October 2005. The instruments guarantee the company a fixed interest rate for the entire period of the loan contracts. For purposes of fixing the interest rate on part of IFIL bonds 2002-2005, interest rate swaps and zero cost collars for € 145 million were also put into place. Transactions in derivative financial instruments are exclusively used to hedge the risk of interest rate fluctuations and are therefore not valued separately.

Other commitments

| € in millions | 6/30/2004 | 12/31/2003 | Change |
|------------------------------|-----------|------------|--------|
| Fiat Group | 10,855 | 10,350 | 505 |
| Worms & Cie Group | 116 | 134 | (18) |
| NHT Group | 36 | 37 | (1) |
| IFI and IFIL Holdings System | 5 | 169 | (164) |
| Total other commitments | 11,012 | 10,690 | 322 |

Fiat Group

Other commitments include commitments for the execution of works in the amount of € 8,090 million (€ 8,011 million at December 31, 2003) under the contracts between Fiat S.p.A., as General Contractor, and Treno Alta Velocità - T.A.V. S.p.A. for the design and construction of high-speed railway lines between Bologna - Florence and Turin - Milan; similar commitments have been made by the subcontractors in favor of Fiat S.p.A.

Worms & Cie Group

Commitments of the Worms & Cie Group principally refer to lease obligations for € 83 million and the purchase of financial fixed assets for € 15 million.

NHT Group

Commitments of the NHT Group include finance lease obligations for the aircraft held by the subsidiary Neos for € 32 million and sales commitments for travel bookings made by the tour operators of the Group for € 4 million.

On December 15, 2000, the Extraordinary Stockholders' Meeting of Alpitour S.p.A. voted to vest the Board of Directors with the power to increase capital stock by a maximum amount of € 767,500 to service a stock option plan on behalf of the directors, managers and cadres of Alpitour and the companies of the Group.

The regulations of the stock option plan, approved by resolution of the Board of Directors on December 15, 2000, state that the aforementioned capital increase of € 767,500 will be effected by issue of a maximum of 1,535,000 new ordinary shares of par value € 0.50 each. The options under the plan, which carries a period of 68 months, will accrue in annual lots expiring October 31, of each year and will be offered at a price equal to € 6.73 per share. The options granted can be fully exercised within six months of the approval of the financial statements ended October 31, 2005.

The shares purchased in execution of the above plan can be sold to Alpitour at a price, established by the Board of Directors, calculated on the basis of the economic performance of the company.

The first lot of options granted during 2002/2003, referring to the financial statements for the year ended October 31, 2002, was not exercised by the beneficiaries of the stock option plan.

IFI and IFIL Holdings System

Commitments of IFI regard the residual commitment for the subscription of Emittenti Titoli's capital stock increase (€ 0.1 million) and the commitment for residual payments (€ 1.5 million) in respect of the commitment with Tlcom Capital Partners.

Ifil Investissements, which already holds 14.3% of the capital stock of Euromedia Luxembourg One, has a commitment to purchase additional shares for a total equivalent amount of US\$ 3.75 million, corresponding to approx. € 3 million.

The decrease of € 162 million, compared to December 31, 2003, is due to the purchase of 9.53% of Eurofind capital stock from Mediobanca for € 116 million and the purchase of 10% of NHT New Holding for Tourism capital stock from TUI for € 46 million.

Both transactions took place in January 2004.

Other commitments and important contractual rights

Although they are not included in the memorandum accounts, the Fiat Group also has important commitments and rights deriving from outstanding agreements. These commitments and rights are described in Note 3 and Note 14 of the consolidated financial statements at December 31, 2003, to which the reader is referred insofar as no changes occurred in the first half. In particular, these involve commitments and rights regard:

- relationships with Synesis Finanziaria for the investment in Fidis Retail Italia;
- relationships with EDF and the banks for the Italenergia Bis investment;
- relations with General Motors;
- relations with Mediobanca deriving from the sale of 34% of the capital stock of Ferrari in 2002;
- relations of Teksid with the partner Norsk Hydro concerning the subsidiary Meridian Technologies;
- relations of Fiat with Renault concerning the subsidiary Teksid.

Group assets held by third parties

Group assets held by third parties, basically in reference to the Fiat Group, amount to € 3,279 million (€ 4,706 million at December 31, 2003), a decrease of € 1,427 million compared to December 31, 2003.

Fiat Group assets held by third parties include securities deposited with banks and other financial institutions totaling € 648 million (€ 1,042 million at December 31, 2003). This item also includes tangible fixed assets, products and goods of some Automotive Sectors held by outside suppliers for processing totaling € 2,535 million (€ 3,454 million at December 31, 2003).

Pending litigation

IFIL S.p.A.

By notification on May 8, 2003, inferring illegal acts due to a conflict of interest and the unlawful valuation of the contributions in kind, the stockholder K Capital contested the resolution to increase IFIL's capital stock reserved for Istituto Finanziario Industriale S.p.A. passed by the Extraordinary Stockholders' Meeting of IFIL held on April 23, 2003 and sought compensation from IFIL for (alleged) damages (economic and non-economic) suffered as a result of the unlawful conduct (allegedly) by IFI. During the case and with reference only to (alleged) economic damages, K Capital stated its request for compensation (which originally had not been quantified) in approx. € 17 million.

At the hearing on April 7, 2004, the Judge reserved its decision concerning the reciprocal requests for inquiries by the parties. Later, after dismissing the reservation, the Judge allowed formal questioning on some and rejected other evidence, holding the decision, at the request of the technical consultant appointed by the court (CTU), until after the outcome of the questioning, adjourning the continuation of the hearing to October 6, 2004.

Both of the above complaints (request to declare the stockholders' resolution null and void and to seek a sum of compensation for damages) appear to be inadmissible and groundless and therefore at this time the company does not believe that any contingent liabilities or losses will arise as a consequence.

Earlier, the appeal filed under ex article 2378, paragraph 4, of the Italian Civil Code by which the stockholder K Capital had sought the suspension of the execution of the resolution was denied by the Turin Court, by decree filed on June 9, 2003.

Fiat Group

Fiat S.p.A. and certain of its subsidiaries are involved in various lawsuits and controversies. Nevertheless, it is believed that the resolution of these controversies will not cause significant liabilities for which specific risk reserves have not already been set aside.

Worms & Cie Group

Fox River

The United States Fish and Wildlife Department, in 1997, brought suit against Appleton Papers Inc., NCR Corporation and five other paper manufacturers for the alleged contamination of the Fox River.

This event took place during the 1970s when the company was owned by the NCR Corporation. At the time of the acquisition of Appleton Papers Inc. by Arjo Wiggins Appleton, in 1978, an agreement was signed with NCR Corporation for purposes of sharing the costs of the indemnities that could be charged to Appleton Papers Inc.

Since 1997, studies are being conducted to establish the feasibility of decontaminating the Fox River and to determine the share of responsibility. During the first half of 2001, Appleton Papers Inc. and NCR Corporation reached an agreement with the pertinent American authorities concerning the contamination of the Fox River. This agreement consists of the commitment to pay a sum of US\$ 40 million over four years to finance the research project for its decontamination. This payment will be charged against the indemnities that are due.

In 2003, the "Department of Natural Resources" of Wisconsin (the state in which the pollution occurred) and the federal government published a long-term action plan for the complete reclamation of the river at an estimated total cost of US\$ 400 million, to be borne by the industries.

In July 2003, a ruling by a Supreme Court of Justice of the State of Wisconsin gave the industries which had signed insurance contracts covering environmental risks prior to 1986 the possibility of claiming the guarantees provided in these same contracts. Appleton Papers Inc., which had signed such a contract, has an interest in that decision because it would require some of the insurance companies to assume a portion of the costs to decontaminate the

Fox River. Reviews are currently underway to establish the portion of the costs that will be taken up by the insurance companies.

In view of the way the dispute was evolving, the Worms & Cie Group, based on an evaluation by experts, had set aside a sum of US\$ 125 million in 2001. Such provision had been calculated on the basis of the best estimate for decontamination expenses to be borne by the Group.

The events described above have not caused any significant change in the evaluation of the risk. Accordingly, at June 30, 2004, the reserve is equal to US\$ 100 million, net of research costs paid.

European Commission

The inquiry by the Commission ended in July 2000 with notification of a fine, on which Arjo Wiggins Appleton submitted its comments on the subject. On December 20, 2001, the Commission levied a fine of € 184 million on Arjo Wiggins Appleton which, in keeping with the principle of prudence, the company entirely accrued in the 2001 financial statements.

During the first half of 2002, the company decided to oppose this ruling, which it maintains is out of proportion to the facts of the case. Since the appeal does not suspend the obligation to pay the fine, the company, in compliance with existing regulations, has decided to fulfill this obligation partly through a deposit of € 92 million and partly by providing a bank guarantee of the same amount.

The proceedings before the Court of the European Community in the first instance are still pending. Accordingly, at June 30, 2004, the provision has been calculated on the basis of the maximum potential risk.

Juventus Football Club

As regards the investigation by the judiciary against the Chief Executive Officer and company physician concerning the alleged improper use of medicines by Juventus Football Club S.p.A. players, an expert opinion ordered by the judge was deposited and discussed during the investigative hearings in June and July. The discussion stage is planned for September, October and November, and it is envisaged that the sentence could be delivered by the end of the year.

As regards the proceedings initiated by Juventus Football Club S.p.A. with F.I.F.A. to obtain payment of € 3.3 million for the balance due in August 2003 from Fulham Football Club Ltd. for the sale of the player Edwin Van der Sar, it should be remembered that, following the first and second level rulings in favor of Juventus, the English club lodged an appeal at the Court of Arbitration for Sport of Lausanne, still pending.

CONSOLIDATED STATEMENT OF OPERATIONS

13) Value of production - Revenues from sales and services and change in contract work in progress

In the first half of 2004, revenues from sales and services and change in contract work in progress amount to \leq 25,999 million, compared to \leq 27,211 million in the first half of 2003, with a decrease of 4.5%.

The caption includes revenues from sales and services of € 25,957 million (€ 26,830 million in the first half of 2003) and the change in contract work in progress of € 42 million (€ 381 million in the first half of 2003).

The distribution of revenues from sales and services and the change in contract work in progress by business sector (net of intragroup transactions) is as follows:

| | | | Change | |
|--|-------------|-------------|---------|-------|
| € in millions | I Half 2004 | I Half 2003 | amount | % |
| Net revenues by sector | | | | |
| Fiat Group | | | | |
| - Automobiles | 10,378 | 10,052 | 326 | 3.2 |
| - Agricultural and Construction Equipment | 5,029 | 4,794 | 235 | 4.9 |
| - Commercial Vehicles | 4,366 | 4,068 | 298 | 7.3 |
| - Ferrari and Maserati | 732 | 621 | 111 | 17.9 |
| - Components | 1,327 | 1,035 | 292 | 28.2 |
| - Production Systems | 589 | 829 | (240) | -29.0 |
| - Metallurgical Products | 406 | 381 | 25 | 6.6 |
| - Aviation | - | 625 | (625) | n.a. |
| - Insurance | - | 1,626 | (1,626) | n.a. |
| - Services | 376 | 479 | (103) | -21.5 |
| - Publishing and Communications | 217 | 183 | 34 | 18.6 |
| - Other companies | 88 | 81 | 7 | 8.6 |
| Total Fiat Group | 23,508 | 24,774 | (1,266) | -5.1 |
| Worms & Cie Group - mainly paper manufacturing and | | | | |
| distribution | 2,150 | 2,135 | 15 | 0.7 |
| NHT Group - Tourism | 340 | 299 | 41 | 13.7 |
| IFI and IFIL Holdings System | 1 | 3 | (2) | n.s. |
| Total net revenues of the Group | 25,999 | 27,211 | (1,212) | -4.5 |

Net revenues from sales and services and change in contract work in progress by area of destination may be analyzed as follows:

| analyzed as follows. | | | | |
|---|-------------|--------|-------------|---------|
| € in millions | I Half 2004 | | I Half 2003 | Change |
| Net revenues by destination - Fiat Group | | | | |
| Italy | 33% | 7,601 | 9,060 | (1,459) |
| Europe (excluding Italy) | 40% | 9,475 | 9,699 | (224) |
| North America | 13% | 3,063 | 3,134 | (71) |
| Mercosur | 6% | 1,483 | 1,175 | 308 |
| Other areas | 8% | 1,886 | 1,706 | 180 |
| Total | 100% | 23,508 | 24,774 | (1,266) |
| Net revenues by destination - Worms & Cie Group | | | | |
| Italy | 6% | 149 | 151 | (2) |
| Europe (excluding Italy) | 67% | 1,432 | 1,344 | 88 |
| North America | 9% | 187 | 202 | (15) |
| Other areas | 18% | 382 | 438 | (56) |
| Total | 100% | 2,150 | 2,135 | 15 |
| Net revenues by destination - NHT Group | | | | |
| Italy | 79% | 269 | 272 | (3) |
| Europe (excluding Italy) | 15% | 52 | 12 | 40 |
| North America | - | 0 | 2 | (2) |
| Other areas | 6% | 19 | 13 | 6 |
| Total | 100% | 340 | 299 | 41 |
| IFIL Holdings System | | 1 | 3 | (2) |
| Total net revenues of the Group | | 25,999 | 27,211 | (1,212) |

14) Costs of production

Costs of production amount to € 26,776 million (€ 28,935 million in the first half of 2003), with a decrease of 7.5% compared to the first half of 2003.

The main components of the costs of production, by Group, are as follows:

| € in millions | l Half 2004 | I Half 2003 | Change |
|---|-------------|-------------|---------|
| Fiat Group | | | |
| Raw materials, supplies and merchandise | 14,502 | 14,177 | 325 |
| Services | 4,092 | 4,891 | (799) |
| Personnel | 3,164 | 3,587 | (423) |
| Other costs of production | 2,531 | 3,864 | (1,333) |
| Total Fiat Group | 24,289 | 26,519 | (2,230) |
| Worms & Cie Group | | | |
| Raw materials, supplies and merchandise | 1,330 | 1,279 | 51 |
| Services | 247 | 294 | (47) |
| Personnel | 370 | 354 | 16 |
| Other costs of production | 168 | 159 | 9 |
| Total Worms & Cie Group | 2,115 | 2,086 | 29 |
| NHT Group | | | |
| Raw materials, supplies and merchandise | 14 | 6 | 8 |
| Services | 275 | 262 | 13 |
| Personnel | 40 | 32 | 8 |
| Other costs of production | 34 | 22 | 12 |
| Total NHT Group | 363 | 322 | 41 |
| IFI and IFIL Holdings System | 9 | 8 | 1 |
| Total costs of production | 26,776 | 28,935 | (2,159) |

As regards the Fiat Group:

- costs of production show a decrease of 8.4% compared to the first half of 2003. On a comparable consolidation basis, there would be an increase of 1.5%;
- raw materials, supplies and merchandise show an increase of 2.3%. On a comparable consolidation basis, there would be an increase of 3.3%, representing 61.9% of revenues (63.3% in the first half of 2003);
- services show a decrease of 16.3% compared to the first half of 2003. On a comparable consolidation basis, there would be a decrease of 3.6%. This total is equivalent to 17.3% of revenues as against 19% in the first half of 2003. Service costs include inter alia, outsourcing of work, external maintenance costs, transport expenses, external information system and telecommunication expenses, and advertising expenses;
- personnel costs show a decrease of 11.8%. On a comparable consolidation basis, there would be a decrease of 7.5%. Personnel costs represent 13.4% of revenues as against 15.3% in the first half of 2003. The decrease is mainly due to the lower average number of employees, for a total of 161,827 persons in the first half of 2004 against 178,102 employees in the first half of 2003, due to changes in the scope of consolidation and a net reduction of employees primarily at Fiat Auto, CNH, Iveco, and in the Services Sector.

15) Financial income and expenses

Investment income

A breakdown of investment income, by Group, is as follows:

| € in millions | l Half 2004 | I Half 2003 | Change |
|-------------------------|-------------|-------------|--------|
| Fiat Group | 3 | 17 | (14) |
| Worms & Cie Group | 1 | 4 | (3) |
| IFIL Holdings System | 28 | 33 | (5) |
| Total investment income | 32 | 54 | (22) |

Investment income comprises \in 31 million of dividends collected from Group companies (including \in 27 million from SANPAOLO IMI) and \in 1 million of gains realized by the Fiat Group on disposals of short-term investments (\in 3 million in the first half of 2003).

In the first half of 2003, dividends collected from SANPAOLO IMI had totaled € 21 million.

In the first half of 2003, € 17 million had been booked for dividend tax credits, abolished by the tax reform which came into effect in 2004.

Other financial income

Details are as follows:

| € in millions | l Half 2004 | I Half 2003 | Change |
|--|-------------|-------------|--------|
| Interest earned and other income | 229 | 270 | (41) |
| Income from derivative financial instruments | 608 | 424 | 184 |
| Foreign exchange gains, net | 0 | 57 | (57) |
| Total other financial income | 837 | 751 | 86 |

Interest and other financial expenses

Details are as follows:

| € in millions | I Half 2004 | I Half 2003 | Change |
|--|-------------|-------------|--------|
| Bond interest | 301 | 332 | (31) |
| Bank interest | 217 | 236 | (19) |
| Interest paid and other financial expenses | 251 | 289 | (38) |
| Expenses from derivative financial instruments | 258 | 349 | (91) |
| Foreign exchange losses, net | 29 | 0 | 29 |
| Total interest and other financial expenses | 1,056 | 1,206 | (150) |

Fiat Group

The following analysis of "Other financial income" and "Interest and other financial expenses" present the amounts shown in the related captions on the statement of operations and also the amounts of income and expenses of the Group's financial companies presented in the captions on the statement of operations, respectively, under "Revenues from sales and services" for € 501 million and "Interest and other expenses of financial services companies" for € 234 million. The last line in the tables shows "Other financial income" and "Interest and other financial expenses" as shown on the statement of operations, excluding the financial activities.

| € in millions | I Half 2004 | I Half 2003 | Change |
|--|-------------|-------------|--------|
| | | | Change |
| Interest earned and other income | 209 | 248 | (39) |
| Customer interest and lease income | 501 | 771 | (270) |
| Income from derivative financial instruments | 608 | 424 | 184 |
| Foreign exchange gains, net | 0 | 38 | (38) |
| Total other financial income | 1,318 | 1,481 | (163) |
| of which: | | | |
| Other financial income, excluding financial services companies | 817 | 710 | 107 |
| | | | |
| € in millions | I Half 2004 | l Half 2003 | Change |
| Bond interest | 300 | 343 | (43) |
| Bank interest | 234 | 364 | (130) |
| Interest paid and other financial expenses | 420 | 452 | (32) |
| Expenses from derivative financial instruments | 254 | 345 | (91) |
| Foreign exchange losses, net | 25 | 0 | 25 |
| Total interest and other financial expenses | 1,233 | 1,504 | (271) |
| of which: | | | |
| Interest and other financial expenses, excluding financial | | | |
| services companies | 999 | 1,137 | (138) |

Other financial income of \in 1,318 million (\in 1,481 million in the first half of 2003) when shown net of Interest and other financial expenses of \in 1,233 million (\in 1,504 million in the first half of 2003) results in net financial income of \in 85 million compared to net financial expenses of \in 23 million in the first half of 2003.

The € 108 million difference in the net balance is mainly due to the increase in net financial expenses of € 311 million as a result of the sale of the Toro Assicurazioni Group, FiatAvio S.p.A. and the retail activities of Fiat Auto and the reduction of € 331 million for the positive, non-recurring effect of the termination of the equity swap on General Motors shares in the first half of 2004 (Note 12). The improvement, determined on a comparable consolidation basis and net of the cited non-recurring income, thus totals € 88 million and is largely attributable to the lower level of average indebtedness and lower interest rates.

Interest and other financial expenses include discounted receivables and securitization expenses for € 112 million in the first half of 2004 (€ 148 million in the first half of 2003).

Worms & Cie Group

| € in millions | l Half 2004 | I Half 2003 | Change |
|---|-------------|-------------|--------|
| Interest earned and other income | 16 | 17 | (1) |
| Foreign exchange gains, net | 0 | 20 | (20) |
| Total other financial income | 16 | 37 | (21) |
| Bank interest | 20 | 27 | (7) |
| Interest paid and other financial expenses | 7 | 11 | (4) |
| Foreign exchange losses, net | 2 | 0 | 2 |
| Total interest and other financial expenses | 29 | 38 | (9) |

NHT Group

| € in millions | l Half 2004 | l Half 2003 | Change |
|---|-------------|-------------|--------|
| Other financial income - Interest earned and other income | 2 | 2 | 0 |
| Interest and other financial expenses | | | |
| Bank interest | 5 | 6 | (1) |
| Interest paid and other financial expenses | 1 | 1 | 0 |
| Foreign exchange losses, net | 3 | 1 | 2 |
| Total interest and other financial expenses | 9 | 8 | 1 |

IFI and IFIL Holdings System

| € in millions | l Half 2004 | I Half 2003 | Change |
|---|-------------|-------------|--------|
| Other financial income - Interest earned and other income | 2 | 3 | (1) |
| Interest and other financial expenses | | | |
| Bond interest | 7 | 5 | 2 |
| Bank interest | 6 | 13 | (7) |
| Interest paid and other financial expenses | 2 | 2 | 0 |
| Expenses from derivative financial instruments | 4 | 4 | 0 |
| Total interest and other financial expenses | 19 | 24 | (5) |

16) Adjustments to financial assets

| € in millions | l Half 2004 | l Half 2003 | Change |
|---|-------------|-------------|--------|
| Revaluations of: | | | |
| - equity investments | 108 | 88 | 20 |
| - securities held as current assets other than equity | | | |
| investments | 2 | 14 | (12) |
| Total revaluations | 110 | 102 | 8 |
| Writedowns of: | | | |
| - equity investments | (49) | (136) | 87 |
| - securities held as current assets other than equity | | | |
| investments | (1) | (10) | 9 |
| - financial receivables | (1) | (1) | 0 |
| Total writedowns | (51) | (147) | 96 |
| Total adjustments to financial assets | 59 | (45) | 104 |

The revaluations and the writedowns of equity investments also include the Group's share of earnings and losses of companies accounted for using the equity method and the amortization of differences on consolidation included in the carrying values of the investments accounted for using the equity method.

Details, by Group, are as follows:

Fiat Group

| € in millions | l Half 2004 | I Half 2003 | Change |
|---|-------------|-------------|--------|
| Revaluations of: | | | |
| - equity investments | 68 | 60 | 8 |
| - securities held as current assets other than equity | | | |
| investments | 2 | 14 | (12) |
| Total revaluations | 70 | 74 | (4) |
| Writedowns of: | | | |
| - equity investments | (33) | (119) | 86 |
| - securities held as current assets other than equity | | | |
| investments | (1) | (10) | 9 |
| - financial receivables | (1) | (1) | 0 |
| Total writedowns | (35) | (130) | 95 |
| Total adjustments to financial assets | 35 | (56) | 91 |

Revaluations of equity investments in the first half of 2004 include the share of the earnings of the following companies: BUC-Banca Unione di Credito of \in 7 million (\in 8 million in 2003), other companies in the Automobile Sector of \in 30 million (\in 14 million in 2003), other companies of CNH Global N.V. of \in 14 million (\in 6 million in 2003) and other companies of \in 17 million (\in 32 million in 2003).

Writedowns of equity investments in the first half of 2004 include the share of the losses of the following companies accounted for using the equity method: other companies in the Automobile Sector of \leqslant 14 million (\leqslant 22 million in 2003), other companies of CNH Global N.V. of \leqslant 5 million (\leqslant 1 million in 2003) and other investments of \leqslant 14 million (\leqslant 30 million in 2003). In the first half of 2003, this caption had also included writedowns of the following investments: Atlanet S.p.A. of \leqslant 12 million (consolidated on a line-by-line basis in 2004) and equity investments of the Toro Assicurazioni Group of \leqslant 54 million.

Worms & Cie Group

| € in millions | l Half 2004 | I Half 2003 | Change |
|---------------------------------------|-------------|-------------|--------|
| Revaluations of equity investments | 29 | 20 | 9 |
| Writedowns of equity investments | (11) | (11) | 0 |
| Total adjustments to financial assets | 18 | 9 | 9 |

Revaluations of equity investments in the first half of 2004 include the share of the earnings of SGS of \leq 20 million (\leq 16 million in the first half of 2003), Pechel Industries of \leq 8 million (\leq 4 million in the first half of 2003) and other companies of \leq 1 million.

Writedowns refer to the amortization of the difference on consolidation included in the carrying value of the investment in SGS.

IFI and IFIL Holdings System

| € in millions | l Half 2004 | I Half 2003 | Change |
|---------------------------------------|-------------|-------------|--------|
| Revaluations of equity investments | 11 | 8 | 3 |
| Writedowns of equity investments | (5) | (5) | 0 |
| Total adjustments to financial assets | 6 | 3 | 3 |

Revaluations of equity investments in the first half of 2004 refer to the earnings of Juventus Football Club of € 3 million (€ 4 million in the first half of 2003) and Exor Group of € 8 million (€ 4 million in the first half of 2003).

Writedowns of equity investments in the first half of 2004 include the amortization of the difference on consolidation included in the carrying value of the holding Eurofind (€ 5 million), unchanged compared to the first half of 2003.

17) Extraordinary income and expenses

| € in millions | l Half 2004 | I Half 2003 | Change |
|---|-------------|-------------|--------|
| Extraordinary income | | | |
| Gains on disposals of investments and other fixed assets | 107 | 643 | (536) |
| Prior period income and other income | 55 | 39 | 16 |
| Total extraordinary income | 162 | 682 | (520) |
| Extraordinary expenses | | | |
| Losses on disposals of investments and other fixed assets | (1) | (36) | 35 |
| Other expenses: | | | |
| - extraordinary provisions to reserves | (127) | (73) | (54) |
| - prior period expenses and other expenses | (161) | (251) | 90 |
| Total other expenses | (288) | (324) | 36 |
| Total extraordinary expenses | (289) | (360) | 71 |
| Total extraordinary income and expenses | (127) | 322 | (449) |

Details of extraordinary income and expenses, by Group, are as follows:

Fiat Group

| € in millions | l Half 2004 | I Half 2003 | Change |
|---|-------------|-------------|--------|
| Extraordinary income | | | |
| Gains on disposals of investments and other fixed assets | 98 | 559 | (461) |
| Prior period income and other income | 26 | 39 | (13) |
| Total extraordinary income | 124 | 598 | (474) |
| Extraordinary expenses | | | |
| Losses on disposals of investments and other fixed assets | (1) | (36) | 35 |
| Other expenses: | | | |
| - extraordinary provisions to reserves | (123) | (70) | (53) |
| - prior period expenses and other expenses | (123) | (229) | 106 |
| Total other expenses | (246) | (299) | 53 |
| Total extraordinary expenses | (247) | (335) | 88 |
| Total extraordinary income and expenses | (123) | 263 | (386) |

Gains on disposals of investments and other fixed assets in the first half of 2004 refer to the sale of Fiat Engineering of € 60 million, the sale of the investment in Edison of € 32 million and the sale of other minor investments of € 6 million.

Gains on disposals of investments and other fixed assets in the first half of 2003 had included the gains on the following: sale of the Toro Assicurazioni Group of € 427 million (€ 390 million net of the expenses and provisions connected with the transaction, classified as other extraordinary expenses), sale of the Automobile Sector's Retail financing activities in Brazil of € 108 million (€ 107 million net of € 1 million of costs connected with the transaction), sale of the 55.95% investment in IPI S.p.A. of € 15 million, sale of the 50.1% investment in IN ACTION S.r.l. of € 8 million and other minor companies of € 1 million.

Prior period income and other income refer to non-recurring income mainly for the release of reserves, extraordinary in nature, that proved in excess of requirements.

Losses on disposals of investments and other fixed assets in the first half of 2003 had referred to losses on the sale of the Fraikin Group of € 25 million and other minor companies of € 11 million.

Other extraordinary expenses in the first half of 2004 refer mainly to provisions for risks and charges in relation to corporate restructuring transactions of € 107 million, provisions for non-recurring risks and charges of € 68 million and other prior period expenses and various other extraordinary costs of € 71 million.

Other extraordinary expenses in the first half of 2003 had referred mainly to provisions for risks and charges in relation to corporate restructuring transactions of \in 86 million, flood damage at the Termoli plant of \in 49 million, commissions paid to Mediobanca for the extension of the commitments undertaken by Mediobanca itself under the "Ferrari" contract of \in 16 million, costs and other provisions connected with the sale of the Toro Assicurazioni Group of \in 37 million and other prior period expenses and various other extraordinary costs of \in 111 million.

Worms & Cie Group

| € in millions | l Half 2004 | l Half 2003 | Change |
|--|-------------|-------------|--------|
| Extraordinary income | | | |
| Gains on disposals of investments and other fixed assets | 6 | 50 | (44) |
| Prior period income and other income | 29 | 0 | 29 |
| Total extraordinary income | 35 | 50 | (15) |
| Extraordinary expenses | | | |
| Extraordinary provisions to reserves | (3) | (2) | (1) |
| Prior period expenses and other expenses | (13) | (20) | 7 |
| Total extraordinary expenses | (16) | (22) | 6 |
| Total extraordinary income and expenses | 19 | 28 | (9) |

Gains on disposals of investments and other fixed assets in the first half of 2003 had referred to the sale of the 0.52% interest in the capital stock of Groupe Danone.

Prior period income and other income in the first half of 2004 include the income (€ 10 million) from the release of the remaining reserve for risks which proved to be in excess of requirements following the settlement reached with certain banks and the British tax authorities in order to close a potential tax dispute over leasing contracts signed by AWA Ltd in the past.

Other extraordinary expenses refer to provisions to the reserves for risks and charges for corporate restructuring.

NHT Group

Extraordinary income in the first half of 2004 amounts to € 1 million and refers to the gain realized on the sale of the investment in Jumbo Renta.

Extraordinary expenses in the first half of 2004 amount to € 1 million and mainly refer to the expenses incurred for the organizational restructuring of the Group.

IFI and IFIL Holdings System

| € in millions | l Half 2004 | I Half 2003 | Change |
|--|-------------|-------------|--------|
| Extraordinary income | | | |
| Gains on disposals of investments and other fixed assets | 2 | 34 | (32) |
| Extraordinary expenses | | | |
| Extraordinary provisions to reserves | (1) | (1) | 0 |
| Prior period expenses and other expenses | (24) | (2) | (22) |
| Total extraordinary expenses | (25) | (3) | (22) |
| Total extraordinary income and expenses | (23) | 31 | (54) |

Gains on disposals of investments in the first half of 2004 refer to the sale of the 0.82% interest in the capital stock of Club Méditerranée to Exor Group.

Gains in the first half of 2003 had referred to the portion of gains deferred in prior years regarding Toro Assicurazioni.

Other extraordinary expenses in the first half of 2004 refer to extraordinary amortization of the difference on consolidation regarding the 10% stake in the capital stock of NHT New Holding for Tourism purchased from TUI Group in January 2004.

18) Income taxes

Income taxes set aside in the consolidated statement of operations in the first half of 2004 consist of the following:

| € in millions | l Half 2004 | I Half 2003 | Change |
|--------------------|-------------|-------------|--------|
| Current taxes | 213 | 115 | 98 |
| Deferred taxes | 82 | 89 | (7) |
| Total income taxes | 295 | 204 | 91 |

The increase in income taxes in the first half of 2004 is due to the increase in taxable foreign income of companies principally in the Fiat Group.

Due to the negative result before taxes, the comparison between the actual tax rate applicable to the Group and the theoretical tax rate has no significance.

It should be noted that income taxes include the IRAP tax which has a different taxable base than income before taxes.

19) Other information Net revenues, operating income (loss), depreciation and amortization and capital expenditures by activity

| | | | | | Depreciation | | |
|---|---------------|------------------|----------|---------------|--------------|--------------|------------------|
| | | Net revenues | | Operating | and | Capital | |
| € in millions | Third parties | Intersegment (a) | Total | income (loss) | amortization | expenditures | Total assets (b) |
| I Half 2004 | | | | | | | |
| Fiat Group | | | | | | | |
| Automobiles | 10,378 | 84 | 10,462 | (474) | 453 | 482 | 19,829 |
| Agricultural and Construction Equipment | 5,029 | 30 | 5,059 | 229 | 203 | 77 | 14,301 |
| Commercial Vehicles | 4,366 | 173 | 4,539 | 147 | 158 | 39 | 9,516 |
| Ferrari and Maserati | 732 | 3 | 735 | (59) | 57 | 69 | 1,034 |
| Components | 1,327 | 655 | 1,982 | 43 | 99 | 50 | 2,562 |
| Production Systems | 589 | 176 | 765 | (3) | 23 | 5 | 3,721 |
| Metallurgical products | 406 | 60 | 466 | 16 | 24 | 12 | 752 |
| Services | 376 | 393 | 769 | 15 | 17 | 5 | 777 |
| Publishing and Communications | 217 | 4 | 221 | 9 | 3 | 1 | 243 |
| Other companies and eliminations (c) | 88 | (1,578) | (1,490) | (63) | 42 | (1) | 8,665 |
| Total Fiat Group | 23,508 | 0 | 23,508 | (140) | 1,079 | 739 | 61,400 |
| Worms & Cie Group - mainly paper manufacturing and distribution | 2,150 | 0 | 2,150 | 88 | 90 | 48 | 4,878 |
| NHT Group - Tourism | 340 | 0 | 340 | (13) | 8 | 11 | 629 |
| IFI and IFIL Holdings System | 1 | 0 | 1 | (16) | 27 | 2 | 1,579 |
| Total of the Group | 25,999 | 0 | 25,999 | (81) | 1,204 | 800 | 68,486 |
| I Half 2003 | | | | | | | |
| Fiat Group | | | | | | | |
| Automobiles | 10,052 | 97 | 10,149 | (568) | 486 | 396 | 20,908 |
| Agricultural and Construction Equipment | 4,794 | 6 | 4,800 | 105 | 227 | 102 | 12,928 |
| Commercial vehicles | 4,794 | 107 | 4,000 | 22 | 149 | 86 | 9.108 |
| Ferrari and Maserati | 621 | 3 | 624 | (16) | 47 | 82 | 965 |
| Components | 1,035 | 5 576 | 1,611 | 3 | 93 | 46 | 2,418 |
| Production Systems | 829 | 253 | 1,011 | (7) | 29 | 8 | 4,125 |
| Metallurgical products | 381 | 58 | 439 | 5 | 26 | 20 | 739 |
| Aviation (d) | 625 | 0 | 625 | 53 | 41 | 33 | 700 |
| Insurance (e) | 1,626 | 28 | 1,654 | 44 | 16 | 0 | |
| Services | 479 | 464 | 943 | 17 | 18 | 5 | 1,892 |
| Publishing and Communications | 183 | 7 | 190 | 5 | 4 | 1 | 251 |
| Other companies and eliminations (c) | 81 | (1,599) | (1,518) | (30) | 49 | (8) | 9,377 |
| Total Fiat Group | 24,774 | (1,599) | 24,774 | (367) | 1,185 | 771 | 62,711 |
| Worms & Cie Group - mainly paper manufacturing and distribution | 2,135 | 0 | 2,135 | 71 | 89 | 43 | 4,962 |
| NHT Group - Tourism | 299 | 0 | 299 | (12) | 9 | 6 | 633 |
| IFI and IFIL Holdings System | 299 | 0 | 299 3 | (12) 39 | 9 | 0 | 1,734 |
| Total of the Group | 27,211 | 0 | 27,211 | (269) | 1,284 | 820 | 70,040 |

 ⁽a) Intersegment net revenues include revenues between consolidated Group companies reporting to different Sectors. Intersegment sales are accounted for at transfer prices that are substantially in line with market conditions.
 (b) At June 30, 2004 and December 31, 2003.
 (c) The operating income (loss) of other companies amounted to -€ 60 million in the first half of 2004 (-€ 40 million in the first half of 2003).
 (d) The Aviation Sector's data is included up to the date of sale (July 1, 2003).

⁽e) The Insurance Sector's data is included up to the date of sale (May 2, 2003).

Average number of employees

| € in millions | l Half 2004 | l Half 2003 | Change |
|------------------------------|-------------|-------------|----------|
| Fiat Group | 161,827 | 178,102 | (16,275) |
| Worms & Cie Group | 14,230 | 14,897 | (667) |
| NHT Group | 3,582 | 3,227 | 355 |
| IFI and IFIL Holdings System | 66 | 82 | (16) |
| Total | 179,705 | 196,308 | (16,603) |

Translation of foreign financial statementsA list of the principal exchange rates used to convert the amounts reported by companies outside the Eurozone into the euro currency is provided below:

| | I Half 2 | l Half 2004 | | l Half 2003 | |
|----------------|----------|-------------|-------|-------------|------------|
| | Average | At June 30 | _ | Average | At June 30 |
| U.S. dollar | 1.227 | 1.216 | 1.263 | 1.105 | 1.143 |
| British pound | 0.673 | 0.671 | 0.705 | 0.686 | 0.693 |
| Swiss franc | 1.553 | 1.524 | 1.558 | 1.492 | 1.554 |
| Polish zloty | 4.733 | 4.524 | 4.717 | 4.269 | 4.457 |
| Brazilian real | 3.644 | 3.777 | 3.649 | 3.578 | 3.281 |
| Argentine peso | 3.571 | 3.602 | 3.713 | 3.331 | 3.200 |

Turin, September 13, 2004

For the Board of Directors The Chairman Gianluigi Gabetti

| BALANCE SHEET - ASSETS (€ in thousands) | 6/30/2004 | 12/31/2003 | Change | 6/30/2003 |
|---|---------------|-------------|----------|-----------|
| FIXED ASSETS | | | | |
| Property, plant and equipment | | | | |
| Industrial and commercial equipment | 5 | 11 | (6) | 24 |
| Financial fixed assets | | | | |
| Investments in subsidiaries | 1,676,161 | 1,676,161 | 0 | 1,371,053 |
| Investments in associated companies | 102,559 | 102,559 | 0 | 102,559 |
| Investments in other companies | 835 | 924 | (89) | 911 |
| Total investments | 1,779,555 | 1,779,644 | (89) | 1,474,523 |
| Other receivables | 8,178 | 6,678 | 1,500 | 6,678 |
| Treasury stock | 70,477 | 70,477 | 0 | 70,477 |
| Total financial fixed assets | 1,858,210 | 1,856,799 | 1,411 | 1,551,678 |
| TOTAL FIXED ASSETS | 1,858,215 | 1,856,810 | 1,405 | 1,551,702 |
| Receivables Receivables from subsidiaries | 40,256 | 1,013 | 39,243 | 2,930 |
| | 40,256 100 | 1,013 55 | , | |
| Receivables from associated companies Receivables from parent company | 17 | 0 | 45 17 | 96 0 |
| Receivables from the tax authorities | 17,336 | 17,336 | 0 | 13,510 |
| Other receivables | 159 | 195 | (36) | 106 |
| Total receivables | 57,868 | 18,599 | 39,269 | 16,642 |
| Cash | , | , | , | , |
| Bank and post office accounts | 160 | 54 | 106 | 168 |
| Cash on hand | 6 | 10 | (4) | 14 |
| Total cash | 166 | 64 | 102 | 182 |
| OTAL CURRENT ASSETS | 58,034 | 18,663 | 39,371 | 16,824 |
| ACCRUED INCOME AND PREPAID EXPENSES | 74 | 50 | 24 | 104 |
| TOTAL ASSETS | 1,916,323 | 1,875,523 | 40,800 | 1,568,630 |
| OTAL ACCETO | 1,510,020 | 1,010,020 | ₹0,000 | 1,000,000 |

| BALANCE SHEET - LIABILITIES AND STOCKHOLDERS' EQUITY (€ in thousands) | 6/30/2004 | 12/31/2003 | Change | 6/30/2003 |
|---|-----------|------------|-----------|-----------|
| STOCKHOLDERS' EQUITY | | | | |
| Capital stock | 163,251 | 163,251 | 0 | 61,750 |
| Additional paid-in capital | 386,347 | 386,347 | 0 | 30,408 |
| Revaluation reserves | • | , | | , |
| Law No. 74 dated 2/11/1952 | 157 | 157 | 0 | 157 |
| Law No. 576 dated 12/2/1975 | 16,940 | 16,940 | 0 | 16,940 |
| Law No. 72 dated 3/19/1983 | 64,265 | 64,265 | 0 | 64,265 |
| Total revaluation reserves | 81,362 | 81,362 | 0 | 81,362 |
| Legal reserve | 32,650 | 14,789 | 17,861 | 14,789 |
| Treasury stock valuation reserve | 70,477 | 70,477 | 0 | 70,477 |
| Other reserves | | | | |
| Extraordinary reserve | 712,886 | 736,081 | (23,195) | 736,064 |
| Reserve for purchase of treasury stock | 120,000 | 100,000 | 20,000 | 100,000 |
| Total other reserves | 832,886 | 836,081 | (3,195) | 836,064 |
| Net income | 42,490 | 14,666 | 27,824 | 13,786 |
| TOTAL STOCKHOLDERS' EQUITY | 1,609,463 | 1,566,973 | 42,490 | 1,108,636 |
| RESERVES FOR RISKS AND CHARGES | | | | |
| Income tax reserves, including deferred taxes | 5,572 | 5,572 | 0 | 13,141 |
| Other reserves | 2,700 | 2,700 | 0 | 2,500 |
| TOTAL RESERVES FOR RISKS AND CHARGES | 8,272 | 8,272 | 0 | 15,641 |
| RESERVE FOR EMPLOYEE SEVERANCE INDEMNITIES | 1,502 | 1,301 | 201 | 1,960 |
| PAYABLES | | | | |
| Borrowings from banks due within one year | 223,879 | 66,262 | 157,617 | 159,960 |
| Borrowings from banks due beyond one year | 30,000 | 212,700 | (182,700) | 277,500 |
| Trade payables | 243 | 1,219 | (976) | 1,215 |
| Payables to subsidiaries | 263 | 373 | (110) | 370 |
| Payables to parent company | 39,698 | 15,176 | 24,522 | 0 |
| Taxes payable | 79 | 179 | (100) | 137 |
| Social security payable due within one year | 196 | 335 | (139) | 98 |
| Social security payable due beyond one year | 452 | 452 | 0 | 0 |
| Other payables | 1,073 | 1,002 | 71 | 1,610 |
| TOTAL PAYABLES | 295,883 | 297,698 | (1,815) | 440,890 |
| ACCRUED EXPENSES AND DEFERRED INCOME | 1,203 | 1,279 | (76) | 1,503 |
| TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY | 1,916,323 | 1,875,523 | 40,800 | 1,568,630 |

| GUARANTEES, COMMITMENTS AND OTHER MEMORANDUM ACCOUNTS (€ in thousands) | 6/30/2004 | 12/31/2003 | Change | 6/30/2003 |
|--|-----------|------------|----------|-----------|
| GUARANTEES GRANTED | | | | |
| Sureties issued on behalf of a subsidiary | 7,747 | 32,003 | (24,256) | 53,495 |
| GUARANTEES RECEIVED - from third parties | 0 | 726 | (726) | 726 |
| COMMITMENTS | 161,593 | 173,517 | (11,924) | 173,530 |
| OTHER MEMORANDUM ACCOUNTS | | | | |
| Securities held in deposit by third parties | 34,190 | 34,190 | 0 | 34,190 |

| STATEMENT OF OPERATIONS (€ in thousands) | l Half 2004 | I Half 2003 | Change | Year 2003 |
|---|-------------|-------------|----------|-----------|
| FINANCIAL INCOME AND EXPENSES | | | | |
| Investment income | | | | |
| Dividends relating to: | | | | |
| subsidiaries | 39,915 | 0 | 39,915 | 0 |
| associated companies | 10,596 | 4,444 | 6,152 | 4,444 |
| other companies | 88 | 202 | (114) | 202 |
| | 50,599 | 4,646 | 45,953 | 4,646 |
| Gain on sale of investments in subsidiary | 0 | 3,578 | (3,578) | 3,578 |
| Gains on sale of investments in other companies | 0 | 19,045 | (19,045) | 19,045 |
| | 0 | 22,623 | (22,623) | 22,623 |
| Other financial income from: | | | | |
| parent company | 43 | 5 | 38 | 11 |
| income other than the above | 1 | 0 | 1 | 0 |
| | 44 | 5 | 39 | 11 |
| Interest and other financial expenses from: | | | | |
| subsidiaries | 0 | (66) | 66 | (66) |
| parent company | (231) | (480) | 249 | (656) |
| others | (5,892) | (7,867) | 1,975 | (14,496) |
| | (6,123) | (8,413) | 2,290 | (15,218) |
| TOTAL FINANCIAL INCOME AND EXPENSES | 44,520 | 18,861 | 25,659 | 12,062 |
| OTHER OPERATING INCOME | 712 | 798 | (86) | 1,517 |
| OTHER OPERATING COSTS | | | | |
| Raw materials, supplies and merchandise | (11) | (14) | 3 | (54) |
| Services | (888) | (2,937) | 2,049 | (4,478) |
| Leases and rentals | (202) | (415) | 213 | (803) |
| Personnel | (1,295) | (1,517) | 222 | (2,714) |
| Amortization and depreciation | (5) | (13) | 8 | (25) |
| Other operating costs | (325) | (929) | 604 | (1,611) |
| TOTAL OTHER OPERATING COSTS | (2,726) | (5,825) | 3,099 | (9,685) |
| INCOME BEFORE EXTRAORDINARY ITEMS AND TAXES | 42,506 | 13,834 | 28,672 | 3,894 |
| EXTRAORDINARY INCOME AND EXPENSES | (16) | (48) | 32 | 3,203 |
| INCOME BEFORE TAXES | 42,490 | 13,786 | 28,704 | 7,097 |
| CURRENT AND DEFERRED TAXES | 0 | 0 | 0 | 7,569 |
| NET INCOME | 42,490 | 13,786 | 28,704 | 14,666 |



IFI GROUP COMPANIES AT JUNE 30, 2004

In accordance with Consob resolution No. 11971 of May 14, 1999 and successive amendments (art. 126 of the Regulations), the following list is provided of the companies and significant holdings included in the consolidated first-half report.

The companies in the list are divided by consolidation method and business segment. For each company, the following information is provided: the registered offices, the country location and the capital stock in the original currency. The consolidated percentage of ownership held by the Group is also indicated, as well as the percentage of ownership held by IFI S.p.A. or by other subsidiaries.

A separate column shows the percentage of voting rights in the Ordinary Stockholders' Meeting. An asterisk (*) indicates ownership with voting suspended.

| Name | Country | Capital stock at 6/30/2004 | Currency | % of Group consolidation | Interest held by | % of interest held | % of voting rights |
|------------------------------------|-------------------|----------------------------|----------|--------------------------|---|--------------------------|--------------------------|
| IFI S.p.A. | ITALY | 163,251,460 | EUR | | | | |
| | | | | | | | |
| SUBSIDIARIES CONSOLIDATED ON A LIN | NE-BY-LINE BASIS | | | | | | |
| Holding companies - diversified | | | | | | | |
| IFIL INVESTMENTS S.p.A. (a) | ITALY | 1,075,195,737 | EUR | 60.5 | Societa' per Azioni ISTITUTO FINANZIARIO 5 INDUSTRIALE IFIL INVESTMENTS S.p.A. (*) SOIEM S.p.A.(*) | 59.876 1.099 0.075 | 62.033 1.139 0.078 |
| ASSOCIATED COMPANIES VALUED BY T | THE EQUITY METHOD | | | | | | |
| Holding companies - diversified | | | | | | | |
| EXOR GROUP S.A. | LUXEMBOURG | 116,701,000 | EUR | 29.30 | Societa' per Azioni ISTITUTO FINANZIARIO) INDUSTRIALE EXOR GROUP S.A. (*) | 29.291 0.031 | 29.291 0.031 |

⁽a) For purposes of a clearer presentation, the investments held through IFIL are shown separately. (*) Voting suspended.

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INVESTMENTS HELD THROUGH IFIL S.p.A. (60.55%-owned subsidiary)

| • | | Capital | | % of | | | % of |
|---|----------------|-----------------------|----------|---------------------|--|--------------------|------------------|
| Name | Country | stock at 6/30/2004 | Currency | Group consolidation | Interest held by | % interest held | voting rights |
| SUBSIDIARIES CONSOLIDATED ON A LINE-BY-LINE BASIS Miscellaneous and Holding companies | Country | 0,00,2004 | Currency | Johnshausen | more note by | | ngno |
| FIAT S.p.A. (a) | ITALY | 4,918,113,540 | EUR | 27.62 | IFIL INVESTMENTS S.p.A. | 27.619 | 30.060 |
| IFIL INVESTISSEMENTS S.A. | LUXEMBOURG | 166,611,300 | EUR | 100.00 | FIAT S.P.A. (*) IFIL INVESTMENTS S.p.A. | 0.446 79,816 | 0.548 79,816 |
| | | | | | IFIL INVESTMENT HOLDING N.V. | 20.184 | 20.184 |
| IFIL INVESTMENT HOLDING N.V. | NETHERLANDS | 54,000,000 | EUR | 100.00 | IFIL INVESTMENTS S.p.A. | 100.000 | 100.000 |
| MEDITERRANEAN CAPITAL B.V. (formely IFIL CAPITAL B.V.) | NETHERLANDS | 11,000,000 | EUR | 100.00 | IFIL INVESTMENT HOLDING N.V. | 100.000 | 100.000 |
| IFIL FINANCE B.V. (b) | NETHERLANDS | 10,000,000 | EUR | 100.00 | IFIL INVESTISSEMENTS S.A. | 100.000 | 100.000 |
| IFIL NEW BUSINESS (formely NEW BUSINESS QUINDICI S.r.l.) | ITALY | 15,000 | EUR | 100.00 | IFIL INVESTMENTS S.p.A. | 100.000 | 100.000 |
| WORMS & CIE S.A. A DIRECTOIRE ET CONSEIL DE SURVEILLANCE (a) | FRANCE | 161,210,830.68 | EUR | 53.07 | IFIL INVESTISSEMENTS S.A. WORMS & CIE S.A. A DIRECTOIRE ET CONSEIL DE SURVEILLANCE (*) | 53.074 0.062 | 53.074 |
| IFILGROUP FINANCE L.T.D. | IRELAND | 4,000,000 | EUR | 100.00 | IFIL INVESTISSEMENTS S.A. | 100.000 | 100.000 |
| IFIL INTERNATIONAL FINANCE L.T.D. | IRELAND | 4,000,000 | EUR | 100.00 | IFIL INVESTISSEMENTS S.A. | 100.000 | 100.000 |
| IFIL USA INC. | USA | 500,000 | USD | 100.00 | IFIL INVESTISSEMENTS S.A. | 100.000 | 100.000 |
| IFIL INVESTMENTS L.L.C. | USA | N/A | USD | 100.00 | IFIL INVESTISSEMENTS S.A. | 100.000 | 100.000 |
| IFIL CAPITAL PARTNERS L.P. | USA | N/A | USD | 100.00 | IFIL INVESTISSEMENTS S.A. | 99.000 | 99.000 |
| IFIL AMERICA L.P. | USA | N/A | USD | 100.00 | IFIL AMERICA L.P. IFIL INVESTISSEMENTS S.A. | 1.000 99.000 | 1.000 99.000 |
| | | | | | IFIL INVESTMENTS L.L.C. | 1.000 | 1.000 |
| IFIL ASIA LIMITED (c) | HONG KONG | 1 | HKD | 100.00 | IFIL INVESTISSEMENTS S.A. | 100.000 | 100.000 |
| SADCO S.A. (c) | SWITZERLAND | 300,000 | CHF | 100.00 | IFIL INVESTISSEMENTS S.A. | 100.000 | 100.000 |
| Tourism and Hotel activities | | | | | | | |
| NHT NEW HOLDING FOR TOURISM B.V. (b) | NETHERLANDS | 32,980,000 | EUR | 100.00 | IFIL INVESTISSEMENTS S.A. IFIL FINANCE B.V. | 69.679 30.321 | 69.679 30.321 |
| Services | | | | | IFIE FINANCE B.V. | 30.321 | 30.321 |
| SOIEM S.p.A. | ITALY | 18,250,000 | EUR | 100.00 | IFIL INVESTMENTS S.p.A. | 100.000 | 100.000 |
| | | | | | | | |
| SUBSIDIARIES VALUED BY THE EQUITY METHOD Football Club | | | | | | | |
| JUVENTUS FOOTBALL CLUB S.p.A. | ITALY | 12,093,200 | EUR | 61.95 | IFIL INVESTMENTS S.p.A. | 61.950 | 61.950 |
| SUBSIDIARIES VALUED AT COST Lease of own real estate and sublease | | | | | | | |
| CAMPI DI VINOVO S.p.A. | ITALY | 1,300,000 | EUR | - | JUVENTUS FOOTBALL CLUB S.p.A. CAMPI DI VINOVO (*) | 69.800 3.000 | 69.800 3.000 |
| ASSOCIATED COMPANIES VALUED BY THE EQUITY METHOD Miscellaneous and Holding companies | | | | | | | |
| EUROFIND S.A. | LUXEMBOURG | 985,348,268 | EUR | 50.00 | IFIL INVESTISSEMENTS S.A. | 50.000 | 50.000 |
| EUFIN INVESTMENTS UNLIMITED | UNITED KINGDOM | 243,100 | EUR | 50.00 | EUROFIND S.A. | 100.000 | 100.000 |
| ASSOCIATED COMPANIES VALUED AT COST Miscellaneous and Holding companies | | | | | | | |
| EUROMEDIA LUXEMBOURG ONE S.A. | LUXEMBOURG | 52,500,000 | USD | - | IFIL INVESTISSEMENTS S.A. FIAT NETHERLAND HOLDING NV | 14.286 14.286 | 14.286 14.286 |
| Services | | | | | | | |
| WE-CUBE.COM S.p.A. | ITALY | 666,668 | EUR | - | IFIL INVESTISSEMENTS S.A. BUSINESS SOLUTIONS S.p.A. | 14.790 14.790 | 14.790 14.790 |
| Stadium management | | | | | | | |
| SEMANA S.r.I. | ITALY | 100,000 | EUR | | JUVENTUS FOOTBALL CLUB S.p.A. | 30.000 | 30.000 |

For purposes of a clearer presentation, the investments held through FIAT, Worms & Cie and NHT New Holding for Tourism B.V. are shown separately. In liquidation. Valued at cost. Voting suspended.

CONTINUES INVESTMENTS HELD THROUGH IFIL S.p.A. – Investments held through FIAT S.p.A. (27.62%-owned subsidiary of IFIL Group)

| | | | | | % of | | % of |
|--|--------------------------|-----------------------|-------------------------|------------|---|-------------------|--------|
| | | | | | Group | % interest | voting |
| Name | Registered office | Country | Capital stock | Currency | consolidation Interest held by | held | rights |
| Subsidiaries consolidated on a line-by-line basis | | | | | | | |
| Automobiles | | | | | | | |
| Fiat Auto Holdings B.V. | Amsterdam | Netherlands | 1,000,000 | EUR | 90.00 Fiat Partecipazioni S.p.A. | 90.000 | |
| Banco Fidis de Investimento SA | Sao Paulo | Brazil | 116,235,465 | BRL | 89.97 Fiat Auto S.p.A. | 94.968 | |
| 2222 | | | 00.051.001 | FUE | Fiat Automoveis S.A FIASA | 5.000 | |
| B.D.C. S.A. | Brussels | Belgium | 23,651,294 | EUR | 90.00 Fiat Auto (Belgio) S.A. | 99.998 | |
| | | | | | Fiat Auto (Suisse) S.A. | 0.002 | |
| Clickar Assistance S.r.I. a S.U. | Turin | Italy | 335,632 | EUR | 90.00 Fidis S.p.A. | 100.000 | |
| Easy Drive S.r.l. a S.U. | Turin | Italy | 10,400 | EUR | 90.00 Fiat Auto S.p.A. Fiat Center Italia S.p.A. | 99.000 | |
| TAL Florida Control O A O | T | F | 0.000.000 | FUD | • | 1.000 | |
| FAL Fleet Services S.A.S. | Trappes | France | 3,000,000 | EUR | 90,00 Fidis Renting Italia S.p.A. | 100.000 | |
| Fiat Auto Argentina S.A. | Buenos Aires | Argentina | 463,938,188 | ARS | 90.00 Fiat Auto S.p.A. Fiat Automoveis S.A FIASA | 63.336 | |
| First Andre (Polisis) O.A. | DI- | D. Labore | 00.054.000 | FUD | 90,00 Fiat Finance Netherlands B.V. | 36.664 | |
| Fiat Auto (Belgio) S.A. | Brussels | Belgium | 20,951,220 | EUR | Fiat Auto (Suisse) S.A. | 99.998 | |
| First Auda Contracto I tal | Claush Davishina | Haitad Viandam | 45 250 000 | GBP | 90.00 Fidis Renting Italia S.p.A. | 0.002 100.000 | |
| Fiat Auto Contracts Ltd | Slough Berkshire | United Kingdom | 15,250,000 | | 89.86 Fiat Auto (Belgio) S.A. | | |
| Fiat Auto Dealer Financing SA | Brussels | Belgium | 62,000 | EUR | 90,00 Fiat Finance Netherlands B.V. | 99.839 | |
| Fiat Auto Espana S.A. | Alcalá De Henares | Spain | 57,696,960 | EUR | Fiat Auto (Suisse) S.A. | 99.998 | |
| Fiat Auto Financial Services Limited | Slough Berkshire | Haitad Viandam | 2,250,000 | GBP | 90,00 Fiat Auto (U.K.) Ltd | 0.002 100.000 | |
| | | United Kingdom | 2,250,000 | | 90,00 Fiat Auto (U.K.) Ltd | | |
| Fiat Auto Financial Services (Wholesale) Ltd. | Slough Berkshire | United Kingdom | 04.050.000 | GBP | 90,00 Flat Finance Netherlands B.V. | 100.000 | |
| Fiat Auto (France) S.A. | Trappes | France | 91,050,000 | EUR EUR | 90,00 Flat Finance Netherlands B.V. | 99.999 | |
| Fiat Auto Hellas S.A. Fiat Auto (Ireland) Ltd. | Argyroupoli Dublin | Greece Ireland | 33,533,499 5,078,952 | EUR | 90,00 Flat Finance Netherlands B.V. | 100.000 | |
| Fiat Auto Japan K.K. | Minatu-Ku. Tokyo | | 420,000,000 | JPY | 90.00 Fiat Auto S.p.A. | 100.000 | |
| | • | Japan | 5,000,000 | EUR | 90.00 Flat Auto S.p.A. 90.00 Fiat Auto S.p.A. | 50.000 | |
| Fiat Auto Kreditbank GmbH | Vienna | Austria | 5,000,000 | EUR | Fidis S.p.A. | | |
| Fiat Auto Lease N.V. | Utrecht | Netherlands | 454,000 | EUR | 90.00 Fidis Renting Italia S.p.A. | 50.000 100.000 | |
| Fiat Auto Maroc S.A. | Casablanca | Morocco | 314,000,000 | MAD | 89,96 Fiat Auto S.p.A. | 99.950 | |
| | | | 5,672,250 | EUR | 90,00 Fiat Auto Holdings B.V. | 100.000 | |
| Fiat Auto Nederland B.V. Fiat Auto Poland S.A. | Lijnden Bielsko-Biala | Netherlands Poland | 660,334,600 | PLN | 90,00 Fiat Auto S.p.A. | 100.000 | |
| Fiat Auto Portuguesa S.A. | Alges | Portugal | 8,000,000 | EUR | 90,00 Flat Finance Netherlands B.V. | 100.000 | |
| Fiat Auto Fortiguesa S.A. Fiat Auto South Africa (Proprietary) Ltd | Sandton | South Africa | 440 | ZAR | 90,00 Fiat Auto S.p.A. | 100.000 | |
| Fiat Auto Sp.A. | Turin | Italy | 2.500.000.000 | EUR | 90,00 Fiat Auto Holdings B.V. | 100.000 | |
| Fiat Auto (Suisse) S.A. | Geneva | Switzerland | 21,400,000 | CHF | 90,00 Fiat Auto S.p.A. | 100.000 | |
| Fiat Auto (U.K.) Ltd | Slough Berkshire | United Kingdom | 44,600,000 | GBP | 90,00 Fiat Finance Netherlands B.V. | 100.000 | |
| Fiat Auto Var S.r.l. a S.U. | Turin | Italy | 10,200,000 | EUR | 90,00 Fiat Auto S.p.A. | 100.000 | |
| Fiat Automobil AG | Heilbronn | Germany | 97,280,000 | EUR | 90,00 Fiat Finance Netherlands B.V. | 99.000 | |
| Tat Automobil AG | Ticilbioiii | Comuny | 07,200,000 | LOIT | Fiat Auto (Suisse) S.A. | 1.000 | |
| Fiat Automobil GmbH | Vienna | Austria | 37,000 | EUR | 90,00 Fiat Finance Netherlands B.V. | 100.000 | |
| Fiat Automobil Vertriebs GmbH | Frankfurt | Germany | 8,700,000 | EUR | 90.00 Fiat Automobil AG | 100.000 | |
| Fiat Automobiler Danmark A/S | Glostrup | Denmark | 55,000,000 | DKK | 90,00 Fiat Finance Netherlands B.V. | 100.000 | |
| Fiat Automoveis S.A FIASA | Betim | Brazil | 1,432,341,332 | BRL | 90,00 Fiat Auto S.p.A. | 100.000 | |
| Fiat Center Italia S.p.A. | Turin | Italy | 2,000,000 | EUR | 90,00 Fiat Auto S.p.A. | 100.000 | |
| Fiat Center (Suisse) S.A. | Geneva | Switzerland | 13,000,000 | CHF | 90,00 Fiat Auto (Suisse) S.A. | 100.000 | |
| Fiat CR Spol. S.R.O. | Prague | Czech Republic | 1,000,000 | CZK | 90,00 Fiat Auto S.p.A. | 100.000 | |
| Fiat Credit Belgio S.A. | Evere | Belgium | 3,718,403 | EUR | 90.00 Fiat Auto (Belgio) S.A. | 99.999 | |
| Fiat Credito Compania Financiera S.A. | Buenos Aires | Argentina | 94,107,977 | ARS | 90,00 Fidis S.p.A. | 99.999 | |
| | | | - 1, 1, 1 | | Fiat Auto Argentina S.A. | 0.001 | |
| Fiat Distribuidora Portugal S.A. | Lisbon | Portugal | 450,300 | EUR | 90,00 Fiat Auto Portuguesa S.A. | 100.000 | |
| Fiat Finance Holding S.A. | Luxembourg | Luxembourg | 2,300,000 | EUR | 90,00 Fiat Finance Netherlands B.V. | 99.995 | |
| Ÿ | · · | · | | | Fidis S.p.A. | 0.005 | |
| Fiat Finance Netherlands B.V. | Amsterdam | Netherlands | 690,000,000 | EUR | 90,00 Fiat Auto Holdings B.V. | 100.000 | |
| Fiat Handlerservice GmbH | Heilbronn | Germany | 5,100,000 | EUR | 90.00 Fiat Automobil AG | 100.000 | |
| Fiat India Automobiles Private Limited | Mumbai | India | 18,780,741,500 | INR | 90.00 Fiat Auto S.p.A. | 100.000 | |
| Fiat India Private Ltd. | Mumbai | India | 14,917,862,500 | INR | 88.07 Fiat India Automobiles Private Limited | 89.377 | 88.415 |
| | | | . , . , | | Fiat Auto S.p.A. | 8.478 | 9.245 |
| Fiat Magyarorszag Kereskedelmi KFT. | Budapest | Hungary | 150,000,000 | HUF | 90.00 Fiat Auto S.p.A. | 100.000 | |
| Fiat Motor Sales Ltd | Slough Berkshire | United Kingdom | 1,500,000 | GBP | 90.00 Fiat Auto (U.K.) Ltd | 100.000 | |
| Fiat SR Spol. SR.O. | Bratislava | Slovak Republic | 1,000,000 | SKK | 90.00 Fiat Auto S.p.A. | 100.000 | |
| Fiat Versicherungsdienst GmbH | Heilbronn | Germany | 26,000 | EUR | 94.90 Fiat Automobil AG | 51.000 | |
| · | | · | ., | | Rimaco S.A. | 49.000 | |
| | | Danmark | 500,000 | DKK | 90,00 Fiat Finance Netherlands B.V. | 100.000 | |
| Fidis Credit Danmark A/S | Glostrup | Denmark | 000,000 | | | | |
| Fidis Credit Danmark A/S Fidis Dealer Services B.V. | Glostrup Utrecht | Netherlands | 698,000 | EUR | 90.00 Fiat Auto Nederland B.V. | 100.000 | |
| | | | | | | | |
| Fidis Dealer Services B.V. | Utrecht | Netherlands | 698,000 | EUR | 90.00 Fiat Auto Nederland B.V. | 100.000 | |

<u>70</u>

| | | | | | % of | | % of |
|---|-------------------|------------------------|---------------|----------|--|------------|--------|
| | | | | | Group | % interest | voting |
| Name | Pagistared office | Country | Canital stock | Currency | consolidation Interest held by | held | - |
| Fidis Renting Italia S.p.A. | Registered office | | Capital stock | | 90.00 Fiat Auto S.p.A. | | rights |
| | Turin | Italy | 70,300,000 | EUR | | 100.000 | |
| Fidis S.p.A. | Turin | Italy | 311,232,342 | EUR | 90.00 Fiat Auto S.p.A. | 99.900 | |
| | | | | | Nuove Iniziative Finanziarie 2 S.r.I. | 0.100 | |
| Finplus Renting S.A. | Madrid | Spain | 455,991 | EUR | 90.00 Fidis Renting Italia S.p.A. | 100.000 | |
| Inmap 2000 Espana S.L. | Alcalá De Henares | Spain | 12,020,000 | EUR | 90.00 Fiat Auto Espana S.A. | 100.000 | |
| International Metropolitan Automotive Promotion (France) S.A. | Paris | France | 56,000 | EUR | 90.00 Fiat Auto (France) S.A. | 100.000 | |
| Italian Automotive Center S.A. | Brussels | Belgium | 19,749,554 | EUR | 90.00 B.D.C. S.A. | 100.000 | |
| Sata-Società Automobilistica Tecnologie Avanzate S.p.A. | Melfi | Italy | 276,640,000 | EUR | 90.00 Fiat Auto S.p.A. | 100.000 | |
| Savarent Società per Azioni | Turin | Italy | 21,000,000 | EUR | 90,00 Fidis Renting Italia S.p.A. | 100.000 | |
| Sofice-Société de Financement des Concessionnaires s.a.s. | Trappes | France | 3,353,600 | EUR | 90,00 Fiat Auto (France) S.A. | 100.000 | |
| Tarfin S.A. | | | 500,000 | CHF | 90,00 Fiat Finance Netherlands B.V. | 100.000 | |
| | Geneva | Switzerland | | | 90,00 Fidis S.p.A. | | |
| Targa Infomobility S.p.A. | Turin | Italy | 100,000 | EUR | | 100.000 | |
| Targa Rent S.r.l. | Turin | Italy | 310,000 | EUR | 90.00 Fidis S.p.A. | 100.000 | |
| Targasys Espana S.L. | Alcalá De Henares | Spain | 5,000 | EUR | 90.00 Fiat Auto Espana S.A. | 100.000 | |
| Targasys Stock E.F.C. S.A. | Alcalá De Henares | Spain | 5,108,799 | EUR | 90.00 Fiat Auto Espana S.A. | 100.000 | |
| | | | | | | | |
| Agricultural and Construction Equipment | | | | | | | |
| CNH Global N.V. | Amsterdam | Netherlands | 318,194,818 | EUR | 84.85 Fiat Netherlands Holding N.V. | 84.759 | 83.942 |
| Sim Signal in V | , unotor dam | riodionana | 010,101,010 | 2011 | CNH Global N.V. | 0.109 | 0.000 |
| Austaß ladustrian Limited | Disadahasa | Acceteolic | 46.050.005 | ALID | 84.85 CNH Australia Pty Limited | 100.000 | 0.000 |
| Austoft Industries Limited | Bundaberg | Australia | 16,353,225 | AUD | | | |
| Banco CNH Capital S.A. | Curitiba | Brazil | 223,346,577 | BRL | 84.85 CNH Global N.V. | 59.761 | |
| | | | | | CNH Latin America Ltda. | 40.239 | |
| Bli Group Inc. | Wilmington | U.S.A. | 1,000 | USD | 84.85 CNH America LLC | 100.000 | |
| Blue Leaf I.P. Inc. | Wilmington | U.S.A. | 1,000 | USD | 84.85 Bli Group Inc. | 100.000 | |
| Case Brazil Holdings Inc. | Wilmington | U.S.A. | 1,000 | USD | 84.85 CNH America LLC | 100.000 | |
| Case Canada Receivables Inc. | Calgary | Canada | 1 | CAD | 84.85 Case Credit Corporation | 100.000 | |
| Case Credit Australia Investments Pty. Ltd. | St. Marys | Australia | 187,360,048 | AUD | 84.85 CNH Australia Pty Limited | 100.000 | |
| Case Credit Corporation | Wilmington | U.S.A. | 1,000 | USD | 84,85 CNH Capital Corporation | 100.000 | |
| | | U.S.A. | | USD | 84.85 Case Credit Corporation | 100.000 | |
| Case Credit Holdings Limited | Wilmington | | 5 | | | | |
| Case Credit Ltd. | Calgary | Canada | 1 | CAD | 84.85 Case Credit Corporation | 99.500 | |
| | | | | | CNH Canada Ltd. | 0.500 | |
| Case Equipment Holdings Limited | Wilmington | U.S.A. | 5 | USD | 84.85 CNH America LLC | 100.000 | |
| Case Equipment International Corporation | Wilmington | U.S.A. | 1,000 | USD | 84.85 CNH America LLC | 100.000 | |
| Case Europe S.a.r.l. | Roissy | France | 7,622 | EUR | 84.85 CNH America LLC | 100.000 | |
| Case Harvesting Systems GmbH | Neustadt | Germany | 281,211 | EUR | 84.85 CNH America LLC | 100.000 | |
| Case India Limited | Wilmington | U.S.A. | 5 | USD | 84,85 CNH America LLC | 100.000 | |
| Case International Marketing Inc. | Wilmington | U.S.A. | 5 | USD | 84,85 CNH America LLC | 100.000 | |
| Case LBX Holdings Inc. | Wilmington | U.S.A. | 5 | USD | 84,85 CNH America LLC | 100.000 | |
| | | | | | | | |
| Case Machinery (Shanghai) Co. Ltd. | Shanghai | People's Rep. of China | 2,250,000 | USD | 84.85 CNH America LLC | 100.000 | |
| Case Mexico S.A. | Mexico | Mexico | 810,000 | MXN | 56.85 CNH America LLC | 67.000 | |
| Case New Holland Inc. | Wilmington | U.S.A. | 5 | USD | 84.85 CNH Global N.V. | 100.000 | |
| Case New Holland Italia s.p.a. | Modena | Italy | 15,600,000 | EUR | 84.85 CNH International S.A. | 100.000 | |
| Case United Kingdom Limited | Basildon | United Kingdom | 3,763,618 | GBP | 84.85 CNH America LLC | 100.000 | |
| Case Wholesale Receivables Inc. | Wilmington | U.S.A. | 1,000 | USD | 84.85 CNH America LLC | 100.000 | |
| CNH America LLC | Wilmington | U.S.A. | 3,600 | USD | 84,85 Fiatallis North America Inc. | 100.000 | |
| CNH Argentina S.A. | Buenos Aires | Argentina | 29,611,105 | ARS | 84,85 New Holland Holdings Argentina S.A. | 80.654 | |
| oran ragonalia ora | 200,000,000 | , agonana | 20,011,100 | 7.1.10 | CNH America LLC | 19.346 | |
| CAUL Assetudio Dt. Limita d | Ct Manua | Avetrelie | 206 705 420 | ALID | 84.85 CNH Global N.V. | 100.000 | |
| CNH Australia Pty Limited | St. Marys | Australia | 306,785,439 | AUD | | | |
| CNH Belgium N.V. | Zedelgem | Belgium | 27,268,300 | EUR | 84.85 CNH International S.A. | 100.000 | |
| CNH Canada Ltd. | Toronto | Canada | 28,000,100 | CAD | 84.85 CNH Global N.V. | 66.524 | |
| | | | | | CNH America LLC | 33.476 | |
| CNH Capital Australia Pty. Ltd. | St. Marys | Australia | 26,819,518 | AUD | 84.85 Case Credit Australia Investments Pty. Ltd. | 100.000 | |
| CNH Capital Benelux S.A. | Zedelgem | Belgium | 54,458 | EUR | 84.85 CNH Global N.V. | 99.000 | |
| | _ | - | | | CNH Capital U.K. Ltd | 1.000 | |
| CNH Capital Corporation | Wilmington | U.S.A. | 5 | USD | 84.85 CNH America LLC | 100.000 | |
| | Dublin | Ireland | | EUR | 84.85 CNH Capital plc | 99.984 | |
| CNH Capital (Europe) plc | Dubiiii | IICIAIIU | 38,100 | LUN | the state of the s | | |
| | | | | | CNH Financial Services A/S | 0.003 | |
| | | | | | CNH Financial Services S.r.l. | 0.003 | |
| | | | | | CNH Global N.V. | 0.003 | |
| | | | | | CNH International S.A. | 0.003 | |
| | | | | | New Holland Financial Services Ltd | 0.003 | |
| | | | | | CNH Trade N.V. | 0.001 | |
| CNH Capital Insurance Agency Inc. | Wilmington | U.S.A. | 5 | USD | 84.85 Case Credit Corporation | 100.000 | |
| | | | | | 84.85 CASE CIEUR CORPORATION 84.85 CNH Global N.V. | | |
| CNH Capital plc | Dublin | Ireland | 6,386,790 | EUR | | 100.000 | |
| CNH Capital Receivables Inc. | Wilmington | U.S.A. | 5 | USD | 84.85 Case Credit Corporation | 100.000 | |
| CNH Capital U.K. Ltd | Basildon | United Kingdom | 10,000,001 | GBP | 84.85 CNH Global N.V. | 100.000 | |
| CNH Componentes, S.A. de C.V. | Sao Pedro | Mexico | 135,634,842 | MXN | 56.85 CNH America LLC | 67.000 | |
| | | | | | | | |

| | | | | | % of | | % of |
|--|-----------------------|------------------------|-----------------|----------|--|------------|---------------|
| | | | | | Group | % interest | voting |
| Name | Registered office | Country | Capital stock | Currency | consolidation Interest held by | held | rights |
| CNH Danmark A/S | Hvidovre | Denmark | 12,000,000 | DKK | 84.85 CNH International S.A. | 100.000 | |
| CNH Deutschland GmbH | Heilbronn | Germany | 18,457,650 | EUR | 84.85 CNH International S.A. | 100.000 | |
| CNH Engine Corporation | Wilmington | U.S.A. | 1,000 | USD | 84.85 CNH America LLC | 100.000 | |
| CNH Financial Services A/S | Hvidovre | Denmark | 500,000 | DKK | 84.85 CNH Global N.V. | 100.000 | |
| CNH Financial Services GmbH | Heilbronn | Germany | 200,000 | EUR | 84.85 CNH International S.A. | 100.000 | |
| CNH Financial Services S.A. | Puteaux | France | 1,838,113 | EUR | 84.85 CNH Global N.V. | 100.000 | $\overline{}$ |
| CNH Financial Services S.r.I. | Modena | Italy | 10,400 | EUR | 84,85 CNH Global N.V. | 100.000 | |
| CNH France S.A. | Le Plessis-Belleville | France | 138,813,150 | EUR | 84,85 CNH International S.A. | 100.000 | |
| CNH Information Technology Company LLC | Wilmington | U.S.A. | 0 | USD | 84,85 CNH America LLC | 100.000 | |
| CNH International S.A. | Luxembourg | Luxembourg | 300,000,000 | USD | 84.85 CNH Global N.V. | 100.000 | |
| CNH Latin America Ltda. | Contagem | Brazil | 349,790,624 | BRL | 84.85 CNH Global N.V. | 87.881 | |
| OHIT Editi / Miloriod Edd. | Contagoni | DIGE | 040,700,024 | DIAL | Case Brazil Holdings Inc. | 10.606 | |
| | | | | | Case Equipment International Corporation | 1.513 | |
| CNH Maquinaria Spain S.A. | Coslada | Casia | 21,000,000 | EUR | 84.85 CNH International S.A. | 77.142 | |
| січп маципапа эрапі э.А. | Cosiada | Spain | 21,000,000 | EUR | CNH America LLC | | |
| ONILL Outcome lists Outstill | 0. 1/-1 | A dut - | 0.000.000 | EUD | 84,85 CNH Global N.V. | 22.857 | |
| CNH Osterreich GmbH | St. Valentin | Austria | 2,000,000 | EUR | 1 11 | 100.000 | |
| CNH Polska Sp. z o.o. | Plock | Poland | 162,591,660 | PLN | 84.85 CNH Belgium N.V. | 100.000 | |
| CNH Portugal-Comercio de Tractores e Maquinas Agricolas Ltda | Carnaxide | Portugal | 498,798 | EUR | 84.85 CNH International S.A. | 99.980 | |
| | | | | | Case New Holland Italia s.p.a. | 0.020 | |
| CNH Receivables Inc. | Wilmington | U.S.A. | 1,000 | USD | 84.85 Case Credit Corporation | 100.000 | |
| CNH Serviços Técnicos e Desenvolvimento de Negocios Ltda | Curitiba | Brazil | 1,000,000 | BRL | 84.85 Banco CNH Capital S.A. | 100.000 | |
| CNH Trade N.V. | Amsterdam | Netherlands | 50,000 | EUR | 84.85 CNH Global N.V. | 100.000 | |
| CNH U.K. Limited | Basildon | United Kingdom | 91,262,275 | GBP | 84.85 New Holland Holding Limited | 100.000 | |
| CNH Wholesale Receivables Inc. | Wilmington | U.S.A. | 1,000 | USD | 84.85 Case Credit Corporation | 100.000 | |
| Fiat Kobelco Construction Machinery S.p.A. | San Mauro Torinese | Italy | 80,025,291 | EUR | 63.32 Case New Holland Italia s.p.a. | 59.625 | |
| , | | , | | | CNH Global N.V. | 15.000 | |
| Fiatallis North America Inc. | Wilmington | U.S.A. | 32 | USD | 84 85 Case New Holland Inc. | 100.000 | |
| Fiat-Kobelco Construction Machinery Belgium SA | Herstal-lez-Liege | Belgium | 247,900 | EUR | 63.32 Fiat Kobelco Construction Machinery S.p.A. | 100.000 | |
| Flexi-Coil (U.K.) Limited | York | United Kingdom | 1,000 | GBP | 84,85 CNH Canada Ltd. | 100.000 | |
| Harbin New Holland Tractors Co., Ltd. | Harbin | | 2,859,091 | USD | 84.85 New Holland Mauritius (Private) Ltd. | 99.000 | |
| narbin New Holland Tractors Co., Ltd. | пагин | People's Rep. of China | 2,009,091 | 020 | CNH International S.A. | | |
| | | | | | | 1.000 | |
| HFI Holdings Inc. | Wilmington | U.S.A. | 1,000 | USD | 84.85 CNH America LLC | 100.000 | |
| JV Uzcaseagroleasing LLC | Tashkent | Uzbekistan | 0 | USD | 43.27 Case Credit Holdings Limited | 51.000 | |
| JV UzCaseMash LLC | Tashkent | Uzbekistan | 0 | USD | 50.91 Case Equipment Holdings Limited | 60.000 | |
| JV UzCaseService LLC | Tashkent | Uzbekistan | 0 | USD | 43.27 Case Equipment Holdings Limited | 51.000 | |
| JV UzCaseTractor LLC | Tashkent | Uzbekistan | 0 | USD | 43.27 Case Equipment Holdings Limited | 51.000 | |
| Kobelco Construction Machinery America LLC | Wilmington | U.S.A. | 0 | USD | 55.15 New Holland Excavator Holdings LLC | 65.000 | |
| Kobelco Construction Machinery Europe BV | Almere | Netherlands | 567,225 | EUR | 63,32 Fiat Kobelco Construction Machinery S.p.A. | 100.000 | |
| MBA AG, Baumaschinen | Bassersdorf | Switzerland | 4,000,000 | CHF | 84.85 CNH Global N.V. | 100.000 | |
| MultiRental Locacao de Maquinas e Equipamentos Ltda. | Sorocaba | Brazil | 1,000,000 | BRL | 84.85 CNH Latin America Ltda. | 100.000 | |
| New Holland Australia Pty. Limited | Riverstone | Australia | 3,500,000 | AUD | 84.85 CNH Australia Pty Limited | 100.000 | |
| New Holland (Canada) Credit Company | Burlington | Canada | 1,000 | CAD | 84,85 CNH Canada Ltd. | 99.000 | |
| , | . • | | | | Case Credit Ltd. | 1.000 | |
| New Holland (Canada) Credit Holding Ltd. in liq. | Toronto | Canada | 1 | CAD | 84,85 CNH Canada Ltd. | 100.000 | |
| New Holland Canada Ltd. | Saskatoon | Canada | 10,403 | CAD | 84,85 CNH Canada Ltd. | 100.000 | |
| New Holland Credit Australia Pty Limited | Riverstone | Australia | 11,507,150 | AUD | 84,85 CNH Capital Australia Pty. Ltd. | 100.000 | |
| New Holland Credit Additable 1 ty Elithied New Holland Credit Company LLC | Wilmington | U.S.A. | 0 | USD | 84.85 Fiatallis North America Inc. | 100.000 | |
| New Holland Excavator Holdings LLC | | U.S.A. | | USD | 84.85 CNH America LLC | 100.000 | |
| | Wilmington | | 0 | | 84.85 CNH Global N.V. | | |
| New Holland Financial Services Ltd | Basildon | United Kingdom | 50,000 | GBP | | 100.000 | |
| New Holland Holding Limited | London | United Kingdom | 165,000,000 | GBP | 84.85 CNH International S.A. | 100.000 | |
| New Holland Holdings Argentina S.A. | Buenos Aires | Argentina | 23,555,415 | ARS | 84.85 CNH Global N.V. | 100.000 | |
| New Holland Ltd | Basildon | United Kingdom | 1,000,000 | GBP | 84.85 CNH Global N.V. | 100.000 | |
| New Holland Mauritius (Private) Ltd. | Port Louis | Mauritius | 78,571,333 | USD | 84.85 CNH Global N.V. | 100.000 | |
| New Holland Receivables Corporation | Wilmington | U.S.A. | 10 | USD | 84.85 Fiatallis North America Inc. | 100.000 | |
| New Holland Retail Receivables Corporation I | Las Vegas | U.S.A. | 1,000 | USD | 84.85 New Holland Credit Company LLC | 100.000 | |
| New Holland Retail Receivables Corporation II | Las Vegas | U.S.A. | 1,000 | USD | 84.85 New Holland Retail Receivables Corporation I | 100.000 | |
| New Holland Tractor Ltd. N.V. | Antwerp | Belgium | 9,631,500 | EUR | 84.85 New Holland Holding Limited | 100.000 | |
| New Holland Tractors (India) Private Ltd | New Delhi | India | 210,920,725,750 | INR | 84.85 New Holland Mauritius (Private) Ltd. | 100.000 | |
| O & K - Hilfe GmbH | Berlin | Germany | 25,565 | EUR | 84.85 O & K Orenstein & Koppel GmbH | 100.000 | |
| O & K Orenstein & Koppel GmbH | Berlin | Germany | 61,355,030 | EUR | 84.85 CNH International S.A. | 100.000 | |
| Pryor Foundry Inc. | Oklahoma City | U.S.A. | 1,000 | USD | 84.85 CNH America LLC | 100.000 | |
| Receivables Credit Corporation | Calgary | Canada | 1,000 | CAD | 84.85 Case Credit Corporation | 100.000 | |
| Receivables Credit II Corporation | | Canada | 1 | CAD | 84.85 Case Credit Corporation | 100.000 | |
| Receivables Credit II Corporation | Calgary | | | CAD | 84.85 Case Credit Corporation | 100.000 | |
| · | Calgary | Canada | 1 000 000 | | * ** | | F 1 00 |
| RosCaseMash | Saratov | Russia | 200,000 | RUR | 32.46 Case Equipment Holdings Limited | 38.250 | 51.000 |
| Shanghai New Holland Agricultural Machinery Corporation Limited | Shanghai | People's Rep. of China | 35,000,000 | USD | 50.91 New Holland Mauritius (Private) Ltd. | 60.000 | |

| Name | | | | | | % of | | % of |
|--|---|--------------------|----------------|---------------|----------|---|------------|--------|
| Commercial Windows | | | | | | | % interest | voting |
| None S.A. Furn Pays (804,000,000 C.B. 100,000 For Intersecution Holdes N.V. 100, A 1 | Name | Registered office | Country | Capital stock | Currency | consolidation Interest held by | held | rights |
| Annex Automatic Normations (Section 5) | Commercial Vehicles | | | | | | | |
| Marc Comments Variotic Sp.A. Placemen Place Day 10,041,000 EUR 20,000 Immo Sp.A. 100 Imm | | | | | | | 100.000 | |
| Beach Component Componen | | | • | | | | 70.000 | |
| CAMPINION Commentment Residue de Marchanie S.A. Seant Princer Seant 1876,555 EUR 59,00 horse Design (Seant 59,00 | | | | | | • | 100.000 | |
| Components Newtonian S.A. | | | | | | | 88.000 | |
| Elementario Graff | C.A.M.I.V.A. Constructeurs Associés de Matériels S.A. | Saint-Alban-Leysse | France | | | | 99.963 | |
| Pare | | | Spain | 37,405,038 | | | 59.387 | |
| Elementary S.A. Carebry Fants 2,006,500 E.R. 100,00 New Fants A. 100 | Effe Grundbesitz GmbH | Ulm | Germany | 10,225,838 | EUR | | 90.000 | |
| European Pallarion S.C.F. Turn Buly \$2.04.737 EUR Parce \$0.00,000 EUR \$10.00 Scories Character on Participation S.A. \$3.3 | | | | | | • | 10.000 | |
| Marcie Sui S.A Rortania France 0.000,000 EUR 100,000 EUR EU | Euromoteurs S.A. | Garchizy | France | 2,098,560 | EUR | | 100.000 | |
| Hause Bas A Portion France 5,00,000 Call 100,00 Scotter Development of Principation S A 10,00 | European Engine Alliance S.c.r.l. | Turin | Italy | 32,044,797 | EUR | | 33.333 | |
| March Last Speed Audebnists CPV | | | | | | • | 33.333 | |
| Busine Signed Authorises GY | Heuliez Bus S.A. | Rorthais | France | 9,000,000 | EUR | | 100.000 | |
| Barbar Special Accounts SY | IAV-Industrie-Anlagen-Verpachtung GmbH | Ulm | Germany | 25,565 | EUR | 100.00 Iveco Investitions GmbH | 95.000 | |
| Renotion Amongster of Septemberson Hungary 914,286,227 Hyp. 100,000 Indian Relating S.L. 100,000 Indian Relating S | | | | | | Iveco S.p.A. | 5.000 | |
| Maderial Principle Center Hannaul S.A. Charlero Belgium 600,000 EUR 100,00 S.A. Prece Regignal NV, 56, Neco Nederiand SV, 5.5, Neco Neco Neco Neco Neco Neco Neco Neco | Ikarus Egyedi Autobusz GY | Budapest | Hungary | 350,000,000 | HUF | 68.15 Irisbus Holding S.L. | 68.146 | |
| Michael Australian Pyr. LLS | Ikarusbus Jamugyarto RT | Szekesfehervar | Hungary | 974,268,827 | HUF | 100.00 Irisbus Holding S.L. | 100.000 | |
| Embas Berello II. | Industrial Vehicles Center Hainaut S.A. | Charleroi | Belgium | 600,000 | EUR | 100.00 S.A. Iveco Belgium N.V. | 95.000 | |
| March Benefact LE | | | | | | Iveco Nederland B.V. | 5.000 | |
| Maint-Aberbarboth Maint-Aberbarboth Cemmuny 10,000,000 EUR 10,000 (Name Holding S.L. 10,000 (Name H | Irisbus Australia Pty. Ltd. | Dandenong | Australia | 1,500,000 | AUD | 100.00 Irisbus Holding S.L. | 100.000 | |
| Marke Medicarder Genét Marce Memorach Garmany 10,000,000 EUR 100,00 Tebes Holding S.L. 100, 100 | Irisbus Benelux Ltd. | Leudelange | Luxembourg | 594,000 | EUR | 100.00 Irisbus France S.A. | 99.983 | |
| Indicate Flating S.L. Medid Spain 23,387,000 EUR 100,00 Plates Holding S.L. 100,00 Plates | | | - | | | Société Charolaise de Participations S.A. | 0.017 | |
| Mathabe Holding SL | Irisbus Deutschland GmbH | Mainz-Mombach | Germany | 10,000,000 | EUR | 100.00 Irisbus Holding S.L. | 100.000 | |
| Britable Holding S.L. Madrid Spain 22,870,000 EUR 100,00 Nerco S.A. 9.9 | Irisbus France S.A. | Vénissieux | | 142.482.000 | EUR | 100,00 Irisbus Holding S.L. | 100.000 | |
| Process Program S.L. Marded Sprain 28,990,788 EUR 100,00 (Institute Harding S.L. 100,00 Institute Harding S.L. 100,00 In | | | | | | 100,00 Iveco S.p.A. | 99.999 | |
| Hisbala Blaifs S.L. | 3 | | | | | Iveco Pegaso S.L. | 0.001 | |
| Inhabe Binks G.A | Irisbus Iberica S.L. | Madrid | Spain | 28.930.788 | EUR | <u>-</u> | 100.000 | |
| Inhabit (IX), ISF Rebart N.V. S.A. Groot Belgium B00,000 GBP 100,00 Habita Hodding S.L. 100, | | | | | | - | 100.000 | |
| For Service Belgium South Sout | | | | | | | 100.000 | |
| No. Nucreary No. Nucreary | | | • | | | | 75.000 | |
| | TVO Brabant TV. V. C.S.C. | Clour | Doigium | 000,000 | Loit | | 25.000 | |
| Incompanies S.A. Morges Selectered 1,200,000 CHF 100,00 Neco (Schweit) AG 100 NCS-Saizburg Nutrializesuphandel GmbH Eugendorf Austria 37,000 EUR 100,00 Neco Austria GmbH 100 NCS-Saizburg Nutrializesuphandel GmbH Vienna Austria 37,000 EUR 100,00 Neco Austria GmbH 100 Neco Austria GmbH 100 Neco Austria GmbH 100 Neco Austria GmbH Neco Austria GmbH Vienna Austria 6,78,000 EUR 100,00 Neco Sp.A. 100 Neco Austria GmbH Numerinery Germany 742,000 EUR 100,00 Neco Sp.A. 100 Neco Austria GmbH Numerinery Germany 742,000 EUR 100,00 Neco Sp.A. 100 Neco Austria GmbH Numerinery Germany 742,000 EUR 100,00 Neco Mogrius AG 100 Neco Colombia Ltds Numerinery | IVC Nutzfahrzeune AG | Hendschiken | Switzerland | 3 500 000 | CHE | | 100.000 | |
| NC-Salzbung Nutzfintrzeughandel GmbH | | | | | | | 100.000 | |
| | | | | | | 100000 | 100.000 | |
| Neco Austria GmbH | | | | | | | 100.000 | |
| Neco Austria GmbH | | | | | | | 100.000 | |
| Neco Bayern GmbH | | | | | | • | 100.000 | |
| Veco Colombia Ltda. Santa Fe' de Bogota Colombia 2,870,999,000 COP 100,00 Neco Venezuela C.A 99. Neco Contract Services Limited Watford United Kingdom 2,000,000 SBP 100,00 Neco Unit Manerica Ltda 0.0 Neco Contract Services Limited Watford United Kingdom 2,000,000 SBP 100,00 Neco Cultif America Ltda 0.0 Neco Danmark A/S Glostrup Denmark 501,000 DKK 100,00 Neco Cultif Limited Neco Eurofire (Holding) GmbH Weiswell Germany 30,776,857 EUR 100,00 Neco Maginus AG 99. Neco Field Brasil Ltda Sele Lagoas Brazil 170,100,000 BRL 95.00 Field Automoveis SA - FIASA 50. Neco Field Brasil Ltda Sele Lagoas Brazil 170,100,000 BRL 95.00 Field Automoveis SA - FIASA 50. Neco Field Romania Ltda 1. Neco Finance AG Kloten Switzerland 1,500,000 CHF 100,00 Neco (Schweiz) AG 100. Neco Finance GmbH Ulm Germany 40,000,000 EUR 100,00 Neco (Schweiz) AG 100. Neco Finance Limited Watford United Kingdom 100 GBP 100,00 Neco (Schweiz) AG 100. Neco Finance Limited Value Finance Limited Value Finance Limited Value Finance F | | | | | | • | | |
| Neco Contract Services Limited Watford United Kingdom 2,000,000 GBP 100,000 Neco (UK) Ltd 100,000 Neco (UK) Ltd 100,000 Neco S.p.A 100,000 Neco Eurofire (Holding) GmbH Weisweil Germany 30,776,857 EUR 100,000 Neco Magnius AG 90,000 Neco Final Autonomosis S.A. FlaSA 50,000 Neco S.p.A 48,000 Neco S.p.A 48,000 Neco S.p.A 48,000 Neco Finance AG Kloten Switzerland 1,500,000 EUR 100,000 Neco Magnius AG Neco Finance GmbH Ulm Germany 40,000,000 EUR 100,000 Neco Magnius AG 100,000 Neco Finance GmbH Ulm Germany 40,000,000 EUR 100,000 Neco Mezi S.P.A 100,000 Neco Finance GmbH Neco Fina | | | | | | | 99.974 | |
| Neco Contract Services Limited | iveco Colombia Lida. | Santa Fe de Bogota | Colombia | 2,070,909,000 | COP | 12-12- | 0.026 | |
| Neco Danmark AIS | | | 11 % 110 | | 000 | | | |
| Veco Eurofire (Holding) GmbH Weisweil Germany 30,776,857 EUR 100,00 Veco Magirus AG 90, Veco S.p.A. 6,9 Veco Fiat Brasil Lida Sete Lagoas Brazil 170,100,000 BRL 95,00 Fiat Automoveis S.A FIASA 50, Veco S.p.A. 48, Veco Latin America Lida 1. Veco Finance AG Veco Finance AG Veco Finance GmbH Ulm Germany 40,000,000 EUR 100,00 Veco (S.p.A. 48, Veco Finance Limited Veco Finance S.A. Turin Italy 30,000,000 EUR 100,00 Veco (UK) Lid 100, Veco Finance S.A. Trappes France 33,800,000 EUR 100,00 Veco S.p.A. 100, Veco Finance S.A. Paradiso Switzerland 25,000,000 EUR 100,00 Veco S.p.A. 100, Veco Finance S.A. Paradiso Switzerland 25,000,000 EUR 100,00 Veco S.p.A. 100, Veco Finance S.A. Paradiso Switzerland 25,000,000 EUR 100,00 Veco S.p.A. 100, Veco | | | | | | | | |
| Veco Fiat Brasil Ltda | | | | | | • | 100.000 | |
| Veco Filar Brasil Lida | Iveco Eurofire (Holding) GMbH | Weisweil | Germany | 30,776,857 | EUR | | 90.032 | |
| Neco Finance SA | | | | | | • | 9.968 | |
| Neco Finance AG Kloten Switzerland 1,500,000 CHF 100.00 Neco (Schweiz) AG 100.00 Neco Finance GmbH Ulim Germany 40,000,000 EUR 100.00 Neco Magirus AG 100.00 Neco Finance Limited Watford United Kingdom 100 GBP 100.00 Neco Magirus AG 100.00 Neco Finanziaria S.p.A. Turin Italy 30,000,000 EUR 100.00 Neco S.p.A. 100.00 Neco S.p.A. 100.00 Neco Finanziaria S.p.A. Turin Italy 30,000,000 EUR 100.00 Neco S.p.A. 100.00 Neco S. | Iveco Fiat Brasil Ltda | Sete Lagoas | Brazil | 170,100,000 | BRL | | 50.000 | |
| Veco Finance AG Kloten Switzerland 1,500,000 CHF 100,00 Veco (Schweiz) AG 100.0 Veco Finance GmbH Ulm Germany 40,000,000 EUR 100,00 Veco Magirus AG 100.0 Veco Finance Limited Watford United Kingdom 100 GBP 100,00 Veco (UK) Ltd 100.0 Veco Finanziaria S.p.A. Turin Italy 30,000,000 EUR 100,00 Veco S.p.A 100.0 Veco S.p.A | | | | | | | 48.576 | |
| Veco Finance GmbH | | | | | | | 1.424 | |
| Veco Finance Limited Watford United Kingdom 100 GBP 100.00 Veco (UK) Ltd 100.00 Veco (UK) Ltd 100.00 Veco Financiaria S.p.A. Turin Italy 30,000,000 EUR 100.00 Veco S.p.A. 100.00 Veco Financiaria S.p.A. 100.00 Veco Financiaria S.p.A. 100.00 Veco Financiaria S.p.A. 100.00 Veco S.p.A. 100.00 | | | | 1 | | | 100.000 | |
| Veco Finanziaria S.p.A. | | | | | | <u>~</u> | 100.000 | |
| Veco Finland OY | | Watford | United Kingdom | | | | 100.000 | |
| Veco France S.A. | | Turin | | | | • | 100.000 | |
| Veco International Trade Finance S.A. Paradiso Switzerland 25,000,000 CHF 100,00 Veco S.p.A. 100.0 Veco Maginus AG 99.0 Veco Investitions GmbH Ulm Germany 2,556,459 EUR 100,00 Veco Maginus AG 99.0 Veco Latin America Ltda Sao Paulo Brazil 459,700,000 BRL 100,00 Veco S.p.A. 100.0 Veco S.p.A. 100.0 Veco Lease GmbH Ulm Germany 775,000 EUR 100,00 Veco Maginus AG 100.0 Veco Lease GmbH Ulm Germany 775,000 EUR 100,00 Veco Maginus AG 100.0 Veco United Maginus AG 100.0 Veco United S.a.s. Haunconcourt France 305,600 EUR 100,00 Veco Clarace S.A. 100.0 Veco Maginus AG 100.0 Veco Maginus | Iveco Finland OY | Espoo | Finland | | | • | 100.000 | |
| Veco Investitions GmbH | Iveco France S.A. | Trappes | France | 93,800,000 | EUR | 100.00 Iveco S.p.A. | 100.000 | |
| Neco Latin America Lida Sao Paulo Brazil 459,700,000 BRL 100,00 Neco S.p. A. 100,0 Neco S.p. A. 100,00 Neco S.p | Iveco International Trade Finance S.A. | Paradiso | Switzerland | 25,000,000 | CHF | 100.00 Iveco S.p.A. | 100.000 | |
| Veco Latin America Ltda Sao Paulo Brazil 459,700,000 BRL 100.00 Veco S.p.A 100.00 Veco S.p.A 100.00 Veco Lease GmbH Ulm Germany 775,000 EUR 100.00 Veco Maginus AG 100.00 Veco Lease GmbH Ulm Germany 117,000,000 GBP 100.00 Veco (UK) Ltd 100.00 Veco Lease GmbH Veco Lorraine S.a.s. Haunconcourt France 305,600 EUR 100,00 Veco (UK) Ltd 100.00 Veco Prance S.A 100.00 Veco Maginus AG Ulm Germany 250,000,000 EUR 100,00 Veco S.p.A 53.000 Veco Maginus Brandschutztechnik GmbH Ulm Germany 6,493,407 EUR 100,00 Veco Eurofire (Holding) GmbH 99.00 Veco Maginus Brandschutztechnik GmbH Veco S.p.A 0.000 Veco Maginus Brandschutztechnik GmbH Veco Maginus Brandschutztechnik GmbH Brescia Italy 13,120,000 EUR 100,00 Veco Eurofire (Holding) GmbH 100.00 Veco Eurofire (Holding) GmbH 100.00 Veco Maginus Brandschutztechnik GmbH Veco Maginus Brandschutztechnik GmbH Serscia Italy 13,120,000 EUR 100,00 Veco Eurofire (Holding) GmbH 100.00 Veco Eurofire | Iveco Investitions GmbH | Ulm | Germany | 2,556,459 | EUR | | 99.020 | |
| Iveco Lease GmbH Ulm Germany 775,000 EUR 100,00 Iveco Magirus AG 100, Iveco Limited Watford United Kingdom 117,000,000 GBP 100,00 Iveco (UK) Ltd 100. Iveco Iveco Iveraine S.a.s. Haunconcourt France 305,600 EUR 100,00 Iveco France S.A. 100. Iveco Magirus AG Ulm Germany 250,000,000 EUR 100,00 Iveco Sp.A. 53. Fiat Netherlands Holding N.V. 46. Iveco Magirus Brandschutztechnik GmbH Ulm Germany 6,493,407 EUR 100,00 Iveco Eurofire (Holding) GmbH 99. Iveco Mezzi Speciali S.p.A. Brescia Italy 13,120,000 EUR 100,00 Iveco Eurofire (Holding) GmbH 100. | | | | | | Iveco S.p.A. | 0.980 | |
| Veco Limited Watford United Kingdom 117,000,000 GBP 100.00 Veco (UK) Ltd 100.00 Veco France S.A. 100.00 Veco Maginus AG Ulim Germany 250,000,000 EUR 100.00 Veco S.p.A. 53. Fiat Netherlands Holding N.V. 46. Veco Maginus Brandschutztechnik GmbH Ulim Germany 6,493,407 EUR 100.00 Veco Euroffre (Holding) GmbH 99. Veco Mezzi Speciali S.p.A. Brescia Italy 13,120,000 EUR 100.00 Veco Euroffre (Holding) GmbH 100.00 Veco Euroffre (Holding) GmbH | Iveco Latin America Ltda | Sao Paulo | Brazil | 459,700,000 | BRL | 100.00 Iveco S.p.A. | 100.000 | |
| Iveco Magirus Brandschutztechnik GmbH UIm Germany 250,000,000 beschemate EUR 100,00 lveco France S.A. 100. Iveco Magirus Brandschutztechnik GmbH UIm Germany 250,000,000 beschemate EUR 100,00 lveco S.p.A. 53. Iveco Magirus Brandschutztechnik GmbH UIm Germany 6,493,407 beschemate EUR 100,00 lveco Euroffire (Holding) GmbH 99. Iveco Mezzi Speciali S.p.A. Brescia Italy 13,120,000 beschemate EUR 100,00 lveco Euroffire (Holding) GmbH 100. | Iveco Lease GmbH | Ulm | Germany | 775,000 | EUR | 100.00 Iveco Magirus AG | 100.000 | |
| Iveco Magirus Brandschutztechnik GmbH Ulm Germany 250,000,000 bernorman (approximate) EUR 100,00 lveco France S.A. 100. Iveco Magirus Brandschutztechnik GmbH Ulm Germany 250,000,000 bernorman (approximate) EUR 100,00 lveco Sp.A. 53. Iveco Magirus Brandschutztechnik GmbH Ulm Germany 6,493,407 bernorman (approximate) EUR 100,00 lveco Euroffre (Holding) GmbH 99. Iveco Mezzi Speciali S.p.A. Brescia Italy 13,120,000 bernorman (approximate) EUR 100,00 lveco Euroffre (Holding) GmbH 100. | Iveco Limited | Watford | United Kingdom | 117,000,000 | GBP | 100.00 Iveco (UK) Ltd | 100.000 | |
| Iveco Magirus AG Ulm Germany 250,000,000 EUR 100,00 Iveco S.p.A. 53. Fiat Netherlands Holding N.V. 46. Iveco Magirus Brandschutztechnik GmbH Ulm Germany 6,493,407 EUR 100,00 Iveco Euroffre (Holding) GmbH 99. Iveco Mezzi Speciali S.p.A. Brescia Italy 13,120,000 EUR 100,00 Iveco Euroffre (Holding) GmbH 100.00 | | | | | EUR | 100.00 Iveco France S.A. | 100.000 | |
| Fiat Netherlands Holding N.V. 46. | | | | | | | 53.660 | |
| Iveco Magirus Brandschutztechnik GmbH Ulm Germany 6,493,407 EUR 100,00 veco Euroffire (Holding) GmbH 99. Iveco Mezzi Speciali S.p.A. Brescia Italy 13,120,000 EUR 100,00 veco Euroffire (Holding) GmbH 100. | * | | | ,, | | | 46.340 | |
| Iveco S.p.A. 0. Iveco Mezzi Speciali S.p.A. Brescia Italy 13,120,000 EUR 100,00 Iveco Euroffre (Holding) GmbH 100. | Iveco Magirus Brandschutztechnik GmbH | Ulm | Germany | 6,493.407 | EUR | | 99.764 | |
| lveco Mezzi Speciali S.p.A. Brescia Italy 13,120,000 EUR 100,00 lveco Euroffre (Holding) GmbH 100. | United States | | , | 5,105,101 | | | 0.236 | |
| | lyeco Mezzi Speciali S.p.A. | Brescia | Italy | 13 120 000 | FUR | • | 100.000 | |
| Veco Motorenforschung AG Arbon Switzerland 4,600,000 CHF 100,00 Iveco S.p.A. 60. | | | | | | | 60.000 | |
| | | , 20011 | - maconaria | 4,000,000 | J | | 40.000 | |

| | | | | | % of | | % of |
|---|---|------------------------------------|-------------------------|-------------------|--|-------------------------------|--------|
| | | | | | Group | % interest | voting |
| Name | Registered office | Country | Capital stock | Currency | consolidation Interest held by | held | rights |
| Iveco Motors of North America Inc. | Wilmington | U.S.A. | 1 | USD | 100.00 Iveco S.p.A. | 100.000 | |
| Iveco Nederland B.V. | Breda | Netherlands | 4,537,802 | EUR | 100.00 Iveco S.p.A. | 100.000 | |
| Iveco Nord Nutzfahrzeuge GmbH | Hamburg | Germany | 818,500 | EUR | 100.00 Iveco Magirus AG | 100.000 | |
| Iveco Nord-Ost Nutzfahrzeuge GmbH | Berlin | Germany | 2,120,000 | EUR | 100.00 Iveco Magirus AG | 100.000 | |
| Iveco Norge A.S. | Voyenenga | Norway | 18,600,000 | NOK | 100.00 Iveco S.p.A. | 100.000 | |
| Iveco Nutzfahrzeuge Nord-West GmbH | Dortmund-Wambel | Germany | 1,355,000 | EUR | 100.00 Iveco Magirus AG | 100.000 | |
| Iveco Otomotiv Ticaret A.S. | Samandira-Kartal/Istanbul | Turkey | 5,960,707,000,000 | TRL | 100.00 Iveco S.p.A. | 99.995 | |
| Iveco Participations S.A. | Trappes | France | 10,896,100 | EUR | 100.00 Iveco S.p.A. | 100.000 | |
| Iveco Pegaso S.L. | Madrid | Spain | 105,213,628 | EUR | 100.00 Iveco S.p.A. | 100.000 | |
| Iveco Pension Trustee Ltd | Watford | United Kingdom | 2 | GBP | 100.00 Iveco Limited | 50.000 | |
| | | | | | Iveco (UK) Ltd | 50.000 | |
| Iveco Plan S.A. de Ahorro para fines determinados | Buenos Aires | Argentina | 153,000 | ARS | 100,00 Iveco Argentina S.A. | 99,600 | |
| | | 3 | | | Fiat Argentina S.A. | 0.400 | |
| Iveco Poland Ltd. | Warsaw | Poland | 46,974,500 | PLN | 100.00 Iveco S.p.A. | 100.000 | |
| Iveco Portugal-Comercio de Veiculos Industriais S.A. | Vila Franca de Xira | Portugal | 15,962,000 | EUR | 100,00 Iveco S.p.A. | 99.997 | |
| TVeco i ortugal-contercio de Verculos industriais c.A. | VIId I Idilica de Alla | i ortugai | 13,302,000 | LUIX | Astra Veicoli Industriali S.p.A. | 0.001 | |
| harry (Orbanic) AO | Matan | 0.444 | 0.000.000 | OUE | 100,00 Iveco Nederland B.V. | | |
| Iveco (Schweiz) AG | Kloten | Switzerland | 9,000,000 | CHF | ***** | 100.000 | |
| Iveco South Africa (Pty) Ltd. | Wadewille | South Africa | 15,000,750 | ZAR | 100.00 Iveco S.p.A. | 100.000 | |
| Iveco Sud-West Nutzfahrzeuge GmbH | Mannheim-Neckarau | Germany | 1,533,900 | EUR | 100,00 Iveco Magirus AG | 100.000 | |
| Iveco Sweden A.B. | Arlov | Sweden | 600,000 | SEK | 100.00 Iveco S.p.A. | 100.000 | |
| Iveco Trucks Australia Limited | Dandenong | Australia | 47,492,260 | AUD | 100.00 Iveco S.p.A. | 100.000 | |
| Iveco (UK) Ltd | Watford | United Kingdom | 47,000,000 | GBP | 100.00 Iveco S.p.A. | 100.000 | |
| Iveco Ukraine Inc. | Kiev | Ukraine | 55,961,760 | UAK | 99.97 Iveco S.p.A. | 99.968 | |
| Iveco Venezuela C.A. | La Victoria | Venezuela | 2,495,691,000 | VEB | 100.00 Iveco S.p.A. | 100.000 | |
| Iveco West Nutzfahrzeuge GmbH | Colonia | Germany | 1,662,000 | EUR | 100,00 Iveco Magirus AG | 100.000 | |
| | | | .,, | | Société d'Assistance Technique Automobile | | |
| Karosa A.S. | Vysoke Myto | Czech Republic | 1,065,559,000 | CZK | 97.52 S.A.T.A.U. S.A. | 97.521 | |
| Karosa r.s.o. | Bratislava | Slovak Republic | 200,000 | SKK | 97.52 Karosa A.S. | 100.000 | |
| | | | | EUR | 95,00 Iveco Magirus Brandschutztechnik GmbH | | |
| Lohr-Magirus Feuerwehrtechnik GmbH | Kainbach | Austria | 1,271,775 | | | 95.000 | |
| Lyon Véhicules Industriels S.A.S. | Saint Priest | France | 915,000 | EUR | 100.00 Iveco France S.A. | 100.000 | |
| Mediterranea de Camiones S.L. | Valencia | Spain | 48,080 | EUR | 100.00 Iveco Pegaso S.L. | 100.000 | |
| Officine Brennero S.p.A. | Trento | Italy | 6,120,000 | EUR | 100.00 Iveco S.p.A. | 100.000 | |
| Rhein-Main Nutzfahrzeuge GmbH Reichold, Franz Kahl & Partners | Frankfurt | Germany | 920,325 | EUR | 100.00 Iveco Magirus AG | 100.000 | |
| S.A. Iveco Belgium N.V. | Zellik | Belgium | 6,000,000 | EUR | 100.00 Iveco S.p.A. | 99.983 | |
| | | | | | Iveco Nederland B.V. | 0.017 | |
| S.C.I. La Méditerranéenne | Vitrolles | France | 248,000 | EUR | 100,00 Iveco France S.A. | 50.000 | |
| | | | | | Société de Diffusion de Véhicules Industriels- | | |
| | | | | | SDVI S.A.S. | 50.000 | |
| Seddon Atkinson Vehicles Ltd | Oldham | United Kingdom | 41,700,000 | GBP | 100.00 Iveco (UK) Ltd | 100.000 | |
| Sicca S.p.A. | Modena | Italy | 5,300,000 | EUR | 100,00 Iveco S.p.A. | 100.000 | |
| 0.000 0.p.s s | modoria | italy | 0,000,000 | 2011 | C.A.M.I.V.A. Constructeurs Associés de | 100.000 | |
| S.I.M.I.SSociété Industrielle pour le Matériel d'Incendie et de Sécurité S.A. | Saint-Alban-Leysse | France | 40,016 | EUR | 97,96 Matériels S.A. | 98.000 | |
| · | | | 2,370,000 | EUR | 100,00 Irisbus Holding S.L. | 100.000 | |
| Société Charolaise de Participations S.A. | Vénissieux | France | | | | | |
| Société d'Assistance Technique Automobile S.A.T.A.U. S.A. | Vénissieux | France | 35,610,000 | EUR | 100,00 Irisbus France S.A. | 100.000 | |
| Société de Diffusion de Véhicules Industriels-SDVI S.A.S. | Trappes | France | 7,022,400 | EUR | 100.00 Iveco France S.A. | 100.000 | |
| Stevi-Société Stéphanoise de Véhicules Industriels S.A.S. | Saint-Priest-En-Jarez | France | 503,250 | EUR | 100.00 Iveco France S.A. | 100.000 | |
| Transolver Finance S.A. | Trappes | France | 30,244,800 | EUR | 100.00 Iveco S.p.A. | 100.000 | |
| Transolver Service S.A. | Madrid | Spain | 610,000 | EUR | 100.00 Iveco Pegaso S.L. | 100.000 | |
| Transolver Service S.p.A. | Turin | Italy | 1,989,000 | EUR | 100.00 Iveco S.p.A. | 100.000 | |
| Transolver Services GmbH | Heilbronn | Germany | 750,000 | EUR | 100.00 Iveco Magirus AG | 100.000 | |
| Transolver Services S.A. | Trappes | France | 38,000 | EUR | 100.00 Fiat France S.A. | 90.000 | |
| | | | ,500 | | Iveco France S.A. | 10.000 | |
| Trucksure Services Ltd | Watford | United Kingdom | 900,000 | GBP | 100,00 Iveco (UK) Ltd | 100.000 | |
| Utilitaires & Véhicules Industriels Franciliens-UVIF SAS | La Garenne | France | 1,067,500 | EUR | 100,00 Iveco France S.A. | 100.000 | |
| Zona Franca Alari Sepauto S.A. | Barcelona | Spain | 520,560 | EUR | 51.87 Iveco Pegaso S.L. | 51.867 | |
| | | | | | 100,00 Iveco S.p.A. | | |
| 2 H Energy S.A.S. | Fécamp | France | 2,000,000 | EUR | 100,00 Iveco 3.p.A. | 100.000 | |
| | | | | | | | |
| Ferrari and Maserati | | | | | 51.10 | | |
| Ferrari S.p.A. | Modena | Italy | 20,000,000 | EUR | 56.00 Fiat S.p.A. | 56.000 | |
| | | | | | Société Française de Participations Ferrari - | | |
| Charles Pozzi S.A. | Levallois-Perret | France | 280,920 | EUR | 56.00 S.F.P.F. S.A.R.L. | 100.000 | |
| Ferrari Deutschland GmbH | Wiesbaden | Germany | 1,000,000 | EUR | 56.00 Ferrari International S.A. | 100.000 | |
| Ferrari International S.A. | Luxembourg | Luxembourg | 13,112,000 | EUR | 56.00 Ferrari S.p.A. | 99.999 | |
| | J | | | | Ferrari N.America Inc. | 0.001 | |
| | | | | | | | |
| Ferrari Maserati LIK | Chadwell Heath | United Kinadom | 2 | GBP | 56.00 Ferrari International S.A. | 100 000 | |
| Ferrari N America Inc | Chadwell Heath | United Kingdom | 200,000 | GBP | 56.00 Ferrari International S.A. | 100.000 | |
| Ferrari Maserati UK Ferrari N.America Inc. Ferrari San Francisco Inc. | Chadwell Heath Englewood Cliffs Mill Valley | United Kingdom U.S.A. U.S.A. | 2 200,000 100,000 | GBP USD USD | 56,00 Ferrari International S.A. 56,00 Ferrari S.p.A. 56,00 Ferrari N.America Inc. | 100.000 100.000 100.000 | |

| | | | | | % of | | % of |
|--|---------------------|------------------------|----------------------------|----------|--|-----------------|---------|
| | | | | _ | Group | % interest | voting |
| Name Ferrari (Suisse) SA | Registered office | Country Switzerland | Capital stock 1,000,000 | Currency | consolidation Interest held by 56,00 Ferrari International S.A. | held 100.000 | rights |
| GSA-Gestions Sportives Automobiles S.A. | Nyon Meyrin | Switzerland | 1,000,000 | CHF | 56,00 Ferrari International S.A. | 100.000 | |
| Maserati North America Inc. | Englewood Cliffs | U.S.A. | 1,000,000 | USD | 56,00 Ferrari N.America Inc. | 100.000 | |
| Maserati S.p.A. | Modena | Italy | 31,000,000 | EUR | 56.00 Ferrari S.p.A. | 100.000 | |
| Pozzi Rent Snc | Lyon | France | 15,256 | EUR | 56,00 Charles Pozzi S.A. | 100.000 | |
| Société de Transformation Automobile Lyonnaise - S.T.A.L. S.a.r.l. | Lyon | France | 155,498 | EUR | 56,00 Charles Pozzi S.A. | 100.000 | |
| Société Française de Participations Ferrari - S.F.P.F. S.A.R.L. | Neuilly-sur-Seine | France | 6,000,000 | EUR | 56.00 Ferrari International S.A. | 100.000 | |
| O | | | | | | | |
| Components Magneti Marelli Holding S.p.A. | Corbetta | Italy | 254.324.998 | EUR | 99,99 Fiat S.p.A. | 99.991 | 100.000 |
| Automotive Lighting Brotterode GmbH | Meiningen | Germany | 7,270,000 | EUR | 99,99 Automotive Lighting Reutlingen GmbH | 100.000 | 100.000 |
| Automotive Lighting Holding GmbH in liq. | Innsbruck | Austria | 11,952,191 | EUR | 99,99 Magneti Marelli Holding S.p.A. | 100.000 | |
| Automotive Lighting Italia S.p.A. | Venaria Reale | Italy | 2,000,000 | EUR | 99.99 Magneti Marelli Holding S.p.A. | 100.000 | |
| Automotive Lighting LLC | Farmington Hills | U.S.A. | 1,000 | USD | 99.99 Magneti Marelli Holding U.S.A. Inc. | 100.000 | |
| Automotive Lighting o.o.o. | Rjiasan | Russia | 36,875,663 | RUR | 85.38 Automotive Lighting Reutlingen GmbH | 85.389 | |
| Automotive Lighting Polska Sp. z o.o. | Sosnowiec | Poland | 83,500,000 | PLN | 99.99 Automotive Lighting Reutlingen GmbH | 100.000 | |
| Automotive Lighting Rear Lamps Espana S.A. | Llinares del Valles | Spain | 9,153,693 | EUR | 99.99 Automotive Lighting Rear Lamps Italia S.p.A. | 100.000 | |
| Automotive Lighting Rear Lamps France S.A. | Saint Denis | France | 16,040,896 | EUR | 99.99 Automotive Lighting Rear Lamps Italia S.p.A. | 99.998 | |
| Automotive Lighting Rear Lamps Italia S.p.A. | Tolmezzo | Italy | 13,220,000 | EUR | 99.99 Magneti Marelli Holding S.p.A. | 100.000 | |
| Automotive Lighting Reutlingen GmbH | Reutlingen | Germany | 1,330,000 | EUR | 99.99 Magneti Marelli Holding S.p.A. | 100.000 | |
| Automotive Lighting S.R.O. | Jihlava | Czech Republic | 927,637,000 | CZK | 99.99 Automotive Lighting Reutlingen GmbH | 100.000 | |
| Automotive Lighting UK Limited | Cannock | United Kingdom | 15,387,348 | GBP | 99.99 Magneti Marelli Holding S.p.A. | 100.000 | |
| Fiat CIEI S.p.A. | Corbetta | Italy | 624,000 | EUR | 99.99 Magneti Marelli Holding S.p.A. | 100.000 | |
| Iluminacao Automotiva Ltda | Contagem | Brazil | 93,260,418 | BRL | 99.99 Automotive Lighting Reutlingen GmbH | 100.000 | |
| Industrial Yorka de Mexico S.A. de C.V. | Mexico City | Mexico | 50,000 | MXN | 99,99 Yorka de Mexico S.r.l. de CV | 98.000 | |
| | | | | | Industrial Yorka de Tepotzotlan S.A. de C.V. | 2.000 | |
| Industrial Yorka de Tepotzotlan S.A. de C.V. | Mexico City | Mexico | 50,000 | MXN | 99,99 Yorka de Mexico S.r.l. de CV | 99.000 | |
| | | | | | Industrial Yorka de Mexico S.A. de C.V. | 1.000 | |
| Industrias Magneti Marelli Mexico S.A. de C.V. | Tepotzotlan | Mexico | 50,000 | MXN | 0.00 Magneti Marelli Mexico S.A. | 99.998 | |
| | | | | | Servicios Administrativos Corp. IPASA S.A. | 0.002 | |
| | | | | | Magneti Marelli do Brasil Industria e Comercio | | |
| Kadron S/A | Maua | Brazil | 20,000,000 | BRL | 99.69 SA | 100.000 | |
| Magneti Marelli After Market S.p.A. | Turin | Italy | 15,349,500 | EUR | 99.99 Magneti Marelli Holding S.p.A. | 99.999 | 100.000 |
| Magneti Marelli Argentina S.A. | Buenos Aires | Argentina | 2,000,000 | ARS | 99.90 Magneti Marelli France S.A. | 84.563 | |
| | | | 244.000.004 | 200 | Magneti Marelli Holding S.p.A. | 15.437 | |
| Magneti Marelli Cofap Companhia Fabricadora de Pecas | Santo Andre | Brazil | 244,206,231 | BRL | 99.62 Magneti Marelli Holding S.p.A. 99.99 Magneti Marelli Holding S.p.A. | 99.628 | 99.966 |
| Magneti Marelli Components B.V. | Amsterdam | Netherlands | 53,600,000 | EUR | 99,99 Magneti Marelli Sistemi di Scarico S.p.A. | 100.000 | |
| Magneti Marelli Conjuntos de Escape S.A. | Buenos Aires | Argentina | 12,000 | ARS | 99,99 Magneti Marelli Sistemi di Scanco S.p.A. Magneti Marelli Argentina S.A. | 99.000 1.000 | |
| Magneti Marelli Controle Motor Ltda. | Hortolandia | Brazil | 125,863,327 | BRL | 99.99 Magneti Marelli Powertrain S.p.A. | 99.997 | |
| Magneti Mareiii Controle Motor Ltda. | HUILUIAIIUIA | DIdZII | 125,005,527 | DILL | Fiat do Brasil S.A. | 0.003 | |
| Magneti Marelli Deutschland GmbH | Russelsheim | Germany | 1,050,000 | EUR | 99,99 Magneti Marelli After Market S.p.A. | 100.000 | |
| Magneti Marelli do Brasil Industria e Comercio SA | Hortolandia | Brazil | 16,868,427 | BRL | 99,69 Magneti Marelli Holding S.p.A. | 99.695 | 99.976 |
| Magneti Marelli Electronica SL | Barcelona | Spain | 18,388,581 | EUR | 0,00 Magneti Marelli Sistemi Elettronici S.p.A. | 100.000 | 00.070 |
| Magneti Marelli Elektronische Systeme GmbH | Heilbronn | Germany | 100,000 | EUR | 0.00 Magneti Marelli Sistemi Elettronici S.p.A. | 100.000 | |
| Magneti Marelli Eletronica Ltda | Hortolandia | Brazil | 78,293,720 | BRL | 0,01 Magneti Marelli Sistemi Elettronici S.p.A. | 99.995 | |
| - | | | ,, | | Fiat do Brasil S.A. | 0.005 | |
| Magneti Marelli Escapamentos Ltda | Amparo | Brazil | 65,736,384 | BRL | 99,99 Magneti Marelli Sistemi di Scarico S.p.A. | 99.997 | |
| | | | | | Fiat do Brasil S.A. | 0.003 | |
| Magneti Marelli Exhaust Systems Polska Sp. z o.o. | Sosnowiec | Poland | 15,000,000 | PLN | 99,99 Magneti Marelli Sistemi di Scarico S.p.A. | 100.000 | |
| Magneti Marelli France S.A. | Nanterre | France | 67,380,000 | EUR | 99,88 Magneti Marelli Holding S.p.A. | 99.884 | |
| • | | | | | Ufima S.A.S. | 0.003 | |
| Magneti Marelli Guangzhou Motor Vehicle Instruments Co. Limited | Guangzhou | People's Rep. of China | 8,100,000 | USD | 0.00 Magneti Marelli Sistemi Elettronici S.p.A. | 100.000 | |
| Magneti Marelli Holding U.S.A. Inc. | Wixom | U.S.A. | 1,000 | USD | 99,99 Magneti Marelli Holding S.p.A. | 100.000 | |
| Magneti Marelli Iberica S.A. | Madrid | Spain | 99,766 | EUR | 99.99 Magneti Marelli Holding S.p.A. | 100.000 | |
| Magneti Marelli Infotelecom Ltda | Sao Paulo | Brazil | 1,000 | BRL | 0.01 Magneti Marelli Eletronica Ltda | 99.900 | |
| Magneti Marelli Mexico S.A. | Tepotzotlan | Mexico | 23,611,680 | MXN | 0.00 Magneti Marelli Sistemi Elettronici S.p.A. | 100.000 | |
| Magneti Marelli Motopropulsion France SAS | Nanterre | France | 10,692,500 | EUR | 99.88 Magneti Marelli France S.A. | 100.000 | |
| · · | | | | | Magneti Marelli Cofap Companhia Fabricadora | | |
| Magneti Marelli North America Inc. | Wilmington | U.S.A. | 40,223,205 | USD | 99.62 de Pecas | 100.000 | |
| Magneti Marelli Poland S.A. | Sosnowiec | Poland | 10,567,800 | PLN | 99.99 Magneti Marelli Holding S.p.A. | 100.000 | |
| Magneti Marelli Powertrain GmbH | Russelsheim | Germany | 100,000 | EUR | 99.99 Magneti Marelli Powertrain S.p.A. | 100.000 | |
| Magneti Marelli Powertrain (Shanghai) Co. Ltd. | Shanghai | People's Rep. of China | 10,000,000 | USD | 99.99 Magneti Marelli Powertrain S.p.A. | 100.000 | |
| Magneti Marelli Powertrain S.p.A. | Corbetta | Italy | 85,690,872 | EUR | 99.99 Magneti Marelli Holding S.p.A. | 99.999 | 100.000 |
| Magneti Marelli Powertrain U.S.A. LLC | Sanford | U.S.A. | 25,000,000 | USD | 99.99 Magneti Marelli Holding U.S.A. Inc. | 100.000 | |
| Magneti Marelli Powertrain (WUHU) Co. Ltd. | Anhui | People's Rep. of China | 3,000,000 | USD | 99.99 Magneti Marelli Powertrain S.p.A. | 100.000 | |
| | Corbetta | Italy | 15,349,500 | EUR | 99.99 Magneti Marelli Holding S.p.A. | 99.999 | 100.000 |

| | | | | | Group | % interest | % of voting |
|--|------------------------|------------------------|---------------|----------|--|------------|-------------|
| Name | Registered office | Country | Capital stock | Currency | consolidation Interest held by | held | rights |
| Magneti Marelli Sistemi di Scarico S.p.A. | Corbetta | Italy | 20,000,000 | EUR | 99.99 Magneti Marelli Components B.V. | 100.000 | Tights |
| Magneti Marelli Sistemi Elettronici S.p.A. | | | 74,897,548 | EUR | 0,00 Magneti Marelli Holding S.p.A. | 0.000 | 100.000 |
| _ • | Corbetta | Italy | | - | 99,99 Magneti Marelli Sistemi di Scarico S.p.A. | | 100.000 |
| Magneti Marelli South Africa (Proprietary) Limited | Johannesburg | South Africa | 1,950,000 | ZAR | | 100.000 | |
| Magneti Marelli Suspension Systems Poland Sp. z o.o. | Sosnowiec | Poland | 43,100,000 | PLN | 99.99 Magneti Marelli Holding S.p.A. | 100.000 | |
| Magneti Marelli Svenska A/B in liq. | Goteborg | Sweden | 100,000 | SEK | 99.99 Magneti Marelli Components B.V. | 100.000 | |
| Magneti Marelli Systèmes Electroniques France S.A.S. | Nanterre | France | 40,040,016 | EUR | 0.00 Magneti Marelli Sistemi Elettronici S.p.A. | 100.000 | |
| Magneti Marelli Tubos de Escape SL | Barcelona | Spain | 10,154,256 | EUR | 99.99 Magneti Marelli Sistemi di Scarico S.p.A. | 100.000 | |
| Magneti Marelli U.K. Limited | Cannock | United Kingdom | 12,400,000 | GBP | 99.99 Magneti Marelli Components B.V. | 100.000 | |
| Malaysian Automotive Lighting SDN. BHD | Penang | Malaysia | 8,000,000 | MYR | 79.99 Automotive Lighting Reutlingen GmbH | 80.000 | |
| Midas Autoservice GmbH | Vienna | Austria | 472,373 | EUR | 99,99 Magneti Marelli Services S.p.A. | 100.000 | |
| Midas Europe S.A.M. | Monaco | Princ. of Monaco | 331,000 | EUR | 99,99 Magneti Marelli Services S.p.A. | 100.000 | |
| Midas France S.a.s. | Celle S. Cloud | France | 17,475,000 | EUR | 99,99 Magneti Marelli Services S.p.A. | 99.999 | |
| | | | | | Midas Italia S.p.A. | 0.001 | |
| Midas Italia S.p.A. | Milan | Italy | 3,000,000 | EUR | 99,99 Magneti Marelli Services S.p.A. | 100.000 | |
| Midas N.V. | Berchem | Belgium | 4,000,000 | EUR | 99,99 Magneti Marelli Services S.p.A. | 99.774 | |
| | | g | ,,, | | Midas Italia S.p.A. | 0.226 | |
| Midas Polska Sp. z o.o. | Warsaw | Poland | 8,650,000 | PLN | 99,99 Magneti Marelli Services S.p.A. | 100.000 | |
| Midas Schwiez AG | Zurich | Switzerland | 680,000 | CHF | 99.99 Magneti Marelli Services S.p.A. | 100.000 | |
| Midas Silenciador S.L. | Madrid | Spain | 3,093,563 | EUR | 99.99 Magneti Marelli Services S.p.A. | 100.000 | |
| Midas Spain Inc. | Chicago | U.S.A. | | USD | 99,99 Magneti Marelli Services S.p.A. | 100.000 | |
| | | | 1,000 | | | | |
| MotorMust.com S.p.A. in liq. | Milan | Italy | 2,300,000 | EUR | 99.66 Magneti Marelli Services S.p.A. | 99.674 | |
| Sadim S.a.r.l. | Celle S. Cloud | France | 8,000 | EUR | 99.99 Midas France S.a.s. | 100.000 | |
| Seima Italiana Deutschland GmbH | Grasbrunn-Neukerferloh | Germany | 25,565 | EUR | 98.99 Automotive Lighting Rear Lamps Italia S.p.A. | 99.000 | |
| Servicios Administrativos Corp. IPASA S.A. | Col. Chapultepec | Mexico | 1,000 | MXN | 0.00 Magneti Marelli Mexico S.A. | 99.990 | |
| | | | | | Industrias Magneti Marelli Mexico S.A. de C.V. | 0.010 | |
| Sistemi Sospensioni S.p.A. | Corbetta | Italy | 60,500,000 | EUR | 99.99 Magneti Marelli Holding S.p.A. | 100.000 | |
| Tecnologia de Iluminacion Automotriz S.A. de C.V. | Chihuahua | Mexico | 50,000 | MXN | 99,99 Automotive Lighting LLC | 100.000 | |
| Tutela Lubrificantes S.A. | Contagem | Brazil | 941,028 | BRL | 99,99 Magneti Marelli Holding S.p.A. | 100.000 | |
| Ufima S.A.S. | Nanterre | France | 44,940 | EUR | 99.94 Magneti Marelli Holding S.p.A. | 35.541 | |
| | | | ** ' | | Fiat Partecipazioni S.p.A. | 34.980 | |
| | | | | | Magneti Marelli Components B.V. | 29.426 | |
| Yorka de Mexico S.r.I. de CV | El Margues Queretaro | Mexico | 50,000 | MXN | 99,99 Magneti Marelli Holding U.S.A. Inc. | 100.000 | |
| Production Systems Comau S.p.A. | Grugliasco | Italy | 140,000,000 | EUR | 100.00 Fiat Partecipazioni S.p.A. | 100.000 | |
| Autodie International, Inc. | Grand Rapids | U.S.A. | 1,000 | USD | 100,00 Comau Pico Holdings Corporation | 100.000 | |
| Comau Argentina S.A. | Buenos Aires | Argentina | 3,617,977 | ARS | 100,00 Comau S.p.A. | 55.283 | |
| | | 3 | | | Comau do Brasil Industria e Comercio Ltda. | 44.689 | |
| | | | | | Fiat Argentina S.A. | 0.028 | |
| Comau Australia Pty. Ltd | Wingfield | Australia | 765,589 | AUD | 100,00 Comau S.p.A. | 99.998 | |
| Comau Belgium N.V. | Zedelgem | Belgium | 175,000 | EUR | 100,00 Comau S.p.A. | 99.900 | |
| Comad Deigidin N.V. | Zedelgelli | Deigium | 175,000 | LUIK | Comau Service France S.A. | 0.100 | |
| Comer: Devideabland Could | Dahlinson | C | 4 220 000 | - FIID | 100,00 Comau S.p.A. | 100.000 | |
| Comau Deutschland GmbH | Boblingen | Germany | 1,330,000 | EUR | 100,00 Comau S.p.A. | | |
| Comau do Brasil Industria e Comercio Ltda. | Betim | Brazil | 112,794,611 | BRL | Fiat do Brasil S.A. | 99.999 | |
| | | | | | | 0.001 | |
| Comau Estil Unl. | Luton | United Kingdom | 46,108,100 | USD | 100.00 Comau S.p.A. | 100.000 | |
| COMAU Germann-Intec GmbH & Co. KG | Heilbronn | Germany | 1,478,614 | EUR | 100.00 Germann-Intec Verwaltungs GmbH | 100.000 | |
| Comau India Private Limited | Pune | India | 58,435,020 | INR | 100.00 Comau S.p.A. | 99.990 | |
| | | | | | Comau Deutschland GmbH | 0.010 | |
| COMAU Ingest Sverige AB | Trollhattan | Sweden | 5,000,000 | SEK | 100.00 Comau S.p.A. | 51.000 | |
| | | | | | Ingest Facility S.p.A. | 49.000 | |
| Comau Pico Holdings Corporation | Southfield | U.S.A. | 100 | USD | 100.00 Comau S.p.A. | 100.000 | |
| Comau Poland Sp. z o.o. | Bielsko-Biala | Poland | 2,100,000 | PLN | 100.00 Comau S.p.A. | 100.000 | |
| Comau Romenia S.R.L. | Bihor | Romenia | 3,249,800,000 | ROL | 100.00 Comau S.p.A. | 100.000 | |
| Comau SA Body Systems (Pty) Ltd. | Uitenhage | South Africa | 300 | ZAR | 100.00 Comau South Africa (Pty) Ltd. | 100.000 | |
| Comau SA Press Tools and Parts (Pty) Ltd. | Uitenhage | South Africa | 100 | ZAR | 100.00 Comau South Africa (Pty) Ltd. | 100.000 | |
| Comau SA Properties (Pty) Ltd. | Uitenhage | South Africa | 100 | ZAR | 100,00 Comau South Africa (Pty) Ltd. | 100.000 | |
| Comau Sciaky S.A. | Trappes | France | 40,000 | EUR | 99.76 Comau Systèmes France S.A. | 99.760 | |
| Comau Service France S.A. | | France | 1,086,000 | EUR | 99,99 Comau S.p.A. | 99.760 | |
| | Trappes | | | | | | |
| Comau Service Systems S.L. | Madrid | Spain | 250,000 | EUR | 100.00 Comau S.p.A. | 100.000 | |
| Comau Service U.K. Ltd | Watford | United Kingdom | 50,000 | GBP | 100.00 Comau S.p.A. | 100.000 | |
| Comau (Shanghai) Automotive Equipment Co. Ltd. | Shanghai | People's Rep. of China | 1,000,000 | USD | 100.00 Comau S.p.A. | 100.000 | |
| Comau South Africa (Pty) Ltd. | Uitenhage | South Africa | 1,001,000 | ZAR | 100.00 Comau S.p.A. | 100.000 | |
| Comau Systèmes France S.A. | Trappes | France | 9,112,592 | EUR | 100.00 Comau S.p.A. | 100.000 | |
| Eagle Test and Assembly Co. | Southfield | U.S.A. | 1,000 | USD | 100.00 Comau Pico Holdings Corporation | 100.000 | |
| (a) Voting right granted by usufruct | | | | | | | |

| | | | | | % of | | % of |
|--|----------------------|------------------------|-----------------|----------|---|------------------|--------|
| | | | | | Group | % interest | voting |
| Name | Registered office | Country | Capital stock | Currency | consolidation Interest held by | held | rights |
| Estil Shrewsbury Ltd. in liq. | Shropshire | United Kingdom | 100 | GBP | 100,00 Comau Estil Unl. | 100.000 | |
| Geico do Brasil Ltda | Betim | Brazil | 202,950 | BRL | 48,78 Geico S.p.A. | 95.565 | |
| Olio do Brasil Elad | Domin | Diaz.ii | 202,000 | 5112 | Comau do Brasil Industria e Comercio Ltda. | 0.044 | |
| Geico Endustriyel Taahhut A.S. | Istanbul | Turken | 100,000,000,000 | TRL | 50,98 Geico S.p.A. | 99.959 | |
| | | Turkey | | | 51,00 Comau S.p.A. | | |
| Geico S.p.A. | Cinisello Balsamo | Italy | 3,627,000 | EUR | | 51.000 | |
| Germann-Intec Verwaltungs GmbH | Heilbronn | Germany | 25,000 | EUR | 100.00 Comau Deutschland GmbH | 100.000 | |
| Mecaner S.A. | Urdùliz | Spain | 6,000,000 | EUR | 100.00 Comau S.p.A. | 100.000 | |
| Novi Industries, Inc. | Novi | U.S.A. | 1,000 | USD | 100.00 Comau Pico Holdings Corporation | 100.000 | |
| Pico East, Inc. | Macomb | U.S.A. | 1,000 | USD | 100.00 Comau Pico Holdings Corporation | 100.000 | |
| Pico Estil Control Systems Ltd. | Rainham | United Kingdom | 100 | GBP | 100,00 Comau Estil Unl. | 100.000 | |
| Pico Estil Manufacturing Ltd. in liq. | Luton | United Kingdom | 5,000 | GBP | 100,00 Comau Estil Unl. | 100.000 | |
| Pico Europe, Inc. | Southfield | U.S.A. | 1,000 | USD | 100,00 Comau S.p.A. | 100.000 | |
| | | | | | | | |
| Pico Expatriate, Inc. | Southfield | U.S.A. | 1,000 | USD | 100,00 Comau Pico Holdings Corporation | 100.000 | |
| Pico laisa S.de R.L. de C.V. | Tepotzotlan | Mexico | 3,000 | MXN | 100.00 Progressive Mexico S.de R.L. de C.V. | 99.967 | |
| | | | | | Comau S.p.A. | 0.033 | |
| Pico Pitex S.de R.L. C.V. | Tepotzotlan | Mexico | 3,000 | MXN | 100.00 Progressive Mexico S.de R.L. de C.V. | 99.967 | |
| | | | | | Comau S.p.A. | 0.033 | |
| Pico Resources, Inc. | Southfield | U.S.A. | 1.000 | USD | 100,00 Comau Pico Holdings Corporation | 100.000 | |
| Precision.Com Corp. | Plymouth | U.S.A. | 1,000 | USD | 100,00 Comau Pico Holdings Corporation | 100.000 | |
| | Windsor | Canada | 100 | CAD | 100,00 Comau S.p.A. | 100.000 | |
| Progressive Industries Co. of Canada Ltd. | | | | | • | | |
| Progressive Mexico S.de R.L. de C.V. | Tepotzotlan | Mexico | 3,000 | MXN | 100.00 Comau S.p.A. | 99.967 | |
| | | | | | Comau Deutschland GmbH | 0.033 | |
| Progressive Tool & Industries Company | Southfield | U.S.A. | 21,455 | USD | 100.00 Comau Pico Holdings Corporation | 100.000 | |
| Trebol Tepotzotlan S.de R.L. de C.V. | Tepotzotlan | Mexico | 3,000 | MXN | 100.00 Progressive Mexico S.de R.L. de C.V. | 99.967 | |
| | | | | | Comau S.p.A. | 0.033 | |
| Wisne Automation & Engineering Co. | Novi | U.S.A. | 1,000 | USD | 100,00 Comau Pico Holdings Corporation | 100.000 | |
| Wishe Automation & Engineering 56. | 14041 | 0.0.7 t | 1,000 | OOD | 100.00 | 100.000 | |
| Matalland at Bardanta | | | | | | | |
| Metallurgical Products | | | | | That Posts in serious O a A | | |
| Teksid S.p.A. | Turin | Italy | 239,600,000 | EUR | 80.48 Fiat Partecipazioni S.p.A. | 80.482 | |
| Accurcast Limited in liq. | Saint John | Canada | 39,684,600 | CAD | 41.05 Meridian Technologies Inc. | 100.000 | |
| Fonderie du Poitou Fonte S.A.S. | Ingrandes-sur-Vienne | France | 26,958,464 | EUR | 80.48 Teksid S.p.A. | 100.000 | |
| Funfrap-Fundicao Portuguesa S.A. | Cacia | Portugal | 13,697,550 | EUR | 67.29 Fonderie du Poitou Fonte S.A.S. | 83.607 | |
| Jutras Die Casting Limited in lig. | Saint John | Canada | 24,490,715 | CAD | 41,05 Meridian Technologies Inc. | 100.000 | |
| Magnesium Products of America Inc. | Eaton Rapids | U.S.A. | 43,454,000 | USD | 41,05 Meridian Technologies Inc. | 100.000 | |
| | | | ., . , | EUR | 41,05 Magnesium Products of America Inc. | 100.000 | |
| Magnesium Products of Italy S.r.l. | Verres | Italy | 13,962,000 | | | | |
| Meridian Deutschland GmbH | Heilbronn | Germany | 25,600 | EUR | 41.05 Meridian Technologies Inc. | 100.000 | |
| Meridian Magnesium LLC in liq. | Wilmington | U.S.A. | 4,962 | USD | 41.05 1118395 Ontario Inc. | 90.000 | |
| | | | | | Meridian Technologies Inc. | 10.000 | |
| Meridian Magnesium N.V. in liq. | Amstelveen | Netherlands | 80,424,867 | EUR | 41.05 Meridian Technologies Inc. | 100.000 | |
| Meridian Technologies Inc. | Saint John | Canada | 179,063,445 | CAD | 41,05 Teksid S.p.A. | 31.450 | |
| | | | | | Teksid Acquisition Inc. | 19.550 | |
| Shanghai Meridian Magnesium Products Company Limited | Shanghai | People's Rep. of China | 8,000,000 | USD | 24.63 Meridian Technologies Inc. | 60.000 | |
| | | | | | 80,48 Teksid S.p.A. | | |
| Société Bretonne de Fonderie et de Mécanique S.A. | Caudan | France | 10,549,859 | EUR | | 100.000 | |
| Teksid Acquisition Inc. | Toronto | Canada | 72,300,001 | CAD | 80.48 Teksid S.p.A. | 100.000 | |
| Teksid do Brasil Ltda | Betim | Brazil | 59,899,570 | BRL | 80.48 Teksid S.p.A. | 100.000 | |
| Teksid Hierro de Mexico S.A. de C.V. | Sao Pedro | Mexico | 567,466,400 | MXN | 60.36 Teksid S.p.A. | 75.000 | |
| Teksid Inc. | Wilmington | U.S.A. | 100,000 | USD | 60.36 Teksid S.p.A. | 75.000 | |
| Teksid Investment N.V. in lig. | Amsterdam | Netherlands | 69,000,000 | EUR | 80.48 Teksid S.p.A. | 100.000 | |
| Teksid Iron Poland Sp. z o.o. | Skoczow | Poland | 115,678,500 | PLN | 80,48 Teksid S.p.A. | 100.000 | |
| 1118395 Ontario Inc. | Saint John | Canada | 6,210 | CAD | 41,05 Meridian Technologies Inc. | 100.000 | |
| 11 10000 OHIBHO IIIG. | Janu JUIII | Udildud | 0,210 | UAD | 41.00 mondian reciniologica inc. | 100.000 | |
| | | | | | | | |
| Services | | | | | | | |
| Business Solutions S.p.A. | Turin | Italy | 10,000,000 | EUR | 100.00 Fiat Partecipazioni S.p.A. | 100.000 | |
| Atlanet S.p.A. | Turin | Italy | 2,000,000 | EUR | 100.00 Fiat Partecipazioni S.p.A. | 100.000 | |
| Building Services S.r.l. | Turin | Italy | 90,000 | EUR | 51.00 Ingest Facility S.p.A. | 51.000 | |
| Building Support S.r.l. a socio unico | Turin | Italy | 90,000 | EUR | 51.00 Building Services S.r.l. | 100.000 | |
| Business Solutions Argentina S.A. | Buenos Aires | | 12,000 | ARS | 100,00 Business Solutions do Brasil Ltda | 99.992 | |
| Dusiness Sulutions Algeriana S.A. | Duchos Alles | Argentina | 12,000 | AINO | Fiat Auto Argentina S.A. | | |
| | | | 200 | FUE | <u>~</u> | 0.008 | |
| Business Solutions Deutschland FiatGroup GmbH | Ulm | Germany | 200,000 | EUR | 100,00 Business Solutions S.p.A. | 100.000 | |
| Business Solutions do Brasil Ltda | Nova Lima | Brazil | 36,915,855 | BRL | 100.00 Business Solutions S.p.A. | 100.000 | |
| Business Solutions France FiatGroup S.a.s. | Levallois-Perret | France | 695,600 | EUR | 100.00 Business Solutions S.p.A. | 60.000 | |
| · | | | | | Fiat France S.A. | 40.000 | |
| Business Solutions Iberica Fiat Group SL | Madrid | Spain | 369,327 | EUR | 100.00 Business Solutions S.p.A. | 80.000 | |
| Sasmoss solutions isonoun fat Group OL | Madrid | Орин | 303,321 | LUIN | Fiat Iberica S.A. | | |
| 2 | B | | | B. 1. | | 20.000 | |
| Business Solutions Polska Sp. z o.o. | Bielsko-Biala | Poland | 3,600,000 | PLN | 100.00 Business Solutions S.p.A. | 99.986 | |
| Bacinosa dolationa i otolia op. 2 c.o. | | | | | | | |
| Data Contains Andrea Op. 2 5.5. | | | | | Fiat Polska Sp. z o.o. 100.00 Ingest Facility S.p.A. | 0.014 100.000 | |

| | | | | | % of | | % of |
|--|--------------------|----------------|-------------------------|----------|---|---|--------|
| | | | | | Group | % interest | voting |
| Name | Registered office | Country | Capital stock | Currency | consolidation Interest held by | held | rights |
| eSPIN S.p.A. | Turin | Italy | 1,000,000 | EUR | 100.00 Business Solutions S.p.A. | 100.000 | |
| Fast Buyer do Brasil Ltda | Nova Lima | Brazil | 50,000 | BRL | 99.92 Fast-Buyer S.p.A. | 99.998 | |
| | | | | | Business Solutions do Brasil Ltda | 0.002 | |
| Fast Buyer France S.a.r.l. | Paris | France | 7,700 | EUR | 99,92 Fast-Buyer S.p.A. | 100.000 | |
| Fast-Buyer S.p.A. | Turin | Italy | 500,000 | EUR | 99,92 Business Solutions S.p.A. | 99.916 | |
| Fiat GES.CO. Belgium N.V. | Brugge | Belgium | 62,500 | EUR | 100.00 Gesco U.K. Limited | 99.960 | |
| | .55 | | | | Fiat Gesco S.p.A. | 0.040 | |
| Fiat Gesco S.p.A. | Turin | Italy | 3.600.000 | EUR | 100.00 Business Solutions S.p.A. | 100.000 | |
| Gesco U.K. Limited | Basildon | United Kingdom | 750,000 | GBP | 100,00 Fiat Gesco S.p.A. | 75.000 | |
| | | | , | | Fiat United Kingdom Limited | 25.000 | |
| GestioneLavoro S.p.A. | Turin | Italy | 100,000 | EUR | 51,00 H.R. Services S.p.A. | 51.000 | |
| Global Value S.p.A. | Turin | Italy | 1,000,000 | EUR | 50,00 Business Solutions S.p.A. | 50.000 | |
| H.R. Services S.p.A. | Turin | Italy | 400,000 | EUR | 100,00 Business Solutions S.p.A. | 100.000 | |
| Ti.N. Gelvices G.p.A. | Tum | italy | 400,000 | LUIX | WorkNet società di fornitura di lavoro | 100.000 | |
| Individua S n A | Milan | Italy | 105,000 | EUR | 100.00 temporaneo-per azioni | 100.000 | |
| Individua S.p.A. | | | | | 100.00 temporaneo-per azioni 100.00 Ingest Facility S.p.A. | | |
| Ingest Facility Polska Sp. z o.o. | Bielsko-Biala | Poland | 500,000 | PLN | , , , | 100.000 | |
| Ingest Facility S.p.A. | Turin | Italy | 1,700,000 | EUR | 100,00 Business Solutions S.p.A. | 100.000 | |
| Isvor Knowledge System S.p.A. | Turin | Italy | 500,000 | EUR | 98.62 Business Solutions S.p.A. | 70.000 | |
| | | | | | Isvor Fiat Società consortile di sviluppo e | | |
| | | | | | addestramento industriale per Azioni | 30.000 | |
| KeyG Consulting S.p.A. | Turin | Italy | 167,352 | EUR | 60.00 Fiat Gesco S.p.A. | 52.800 | |
| | | | | | Business Solutions S.p.A. | 7.200 | |
| Learning Systems S.p.A. | Milan | Italy | 104,000 | EUR | 50,30 Isvor Knowledge System S.p.A. | 51.000 | |
| Risk Management S.p.A. | Turin | Italy | 120,000 | EUR | 100.00 Business Solutions S.p.A. | 100.000 | |
| Sadi Brasil Ltda. | Nova Lima | Brazil | 100,000 | BRL | 96.99 Business Solutions do Brasil Ltda | 60.000 | |
| | | | | | CNH Latin America Ltda. | 10.000 | |
| | | | | | Fiat Automoveis S.A FIASA | 10.000 | |
| | | | | | Iveco Fiat Brasil Ltda | 10.000 | |
| | | | | | Iveco Latin America Ltda | 10.000 | |
| | | | | | | | |
| Sadi Polska-Agencja Celna Sp. z o.o. | Bielsko-Biala | Poland | 500,000 | PLN | 100.00 Servizi e Attività Doganali per l'Industria S.p.A. | 100.000 | |
| Scuola di Pubblica Amministrazione s.p.a. | Lucca | Italy | 100,000 | EUR | 51.97 Isvor Knowledge System S.p.A. | 52.700 | |
| Servizi e Attività Doganali per l'Industria S.p.A. | Turin | Italy | 520,000 | EUR | 100.00 Business Solutions S.p.A. | 100.000 | |
| Sestrieres S.p.A. | Sestriere | Italy | 16,120,000 | EUR | 100,00 Business Solutions S.p.A. | 70.000 | |
| | | , | ,, | | Fiat Partecipazioni S.p.A. | 30.000 | |
| Sporting Club Sestrieres S.R.L. | Sestriere | Italy | 312,000 | EUR | 100,00 Sestrieres S.p.A. | 100.000 | |
| Telexis do Brasil Ltda. | Nova Lima | Brazil | 1,400 | BRL | 99.94 Fast Buyer do Brasil Ltda | 71.357 | |
| TOOMS do Diasii Etda. | Nova Ema | Diuzii | 1,400 | DIKE | Business Solutions do Brasil Ltda | 28.643 | |
| Trantor S.r.I. | Milan | Italy | 104,000 | EUR | 100.00 Ingest Facility S.p.A. | 100.000 | |
| Hallor S.I.I. | IVIIIAII | italy | 104,000 | LUIX | WorkNet società di fornitura di lavoro | 100.000 | |
| Worknet Formazione S.r.I. | Milan | Italy | 50,000 | EUR | 100.00 temporaneo-per azioni | 100.000 | |
| | Rome | | 1,000,000 | EUR | 100,00 Fiat Partecipazioni S.p.A. | 100.000 | |
| WorkNet società di fornitura di lavoro temporaneo-per azioni | Kome | Italy | 1,000,000 | EUR | 100.00 Flat Fattecipazioni 3.p.A. | 100.000 | |
| Bublishing and Communications | | | | | | | |
| Publishing and Communications | Toda | N-1- | F 000 000 | FUD | 400 00 Fiet C = A | 400.000 | |
| Itedi-Italiana Edizioni S.p.A. | Turin | Italy | 5,980,000 | EUR | 100.00 Fiat S.p.A. | 100.000 | |
| Editrice La Stampa S.p.A. | Turin | Italy | 4,160,000 | EUR | 100.00 Itedi-Italiana Edizioni S.p.A. | 100.000 | |
| Publikompass S.p.A. | Milan | Italy | 3,068,000 | EUR | 100.00 Itedi-Italiana Edizioni S.p.A. | 100.000 | |
| | | | | | | | |
| Miscellaneous and Holding companies | | | | | | | |
| | | | | | | | |
| Centro Ricerche Plast-Optica S.p.A. | Amaro | Italy | 1,033,000 | EUR | 72.35 C.R.F. Società Consortile per Azioni | 51.000 | |
| Centro Ricerche Plast-Optica S.p.A. | | | | | Automotive Lighting Rear Lamps Italia S.p.A. | 24.500 | |
| | Amaro Orbassano | Italy Italy | 1,033,000 45,400,000 | EUR | Automotive Lighting Rear Lamps Italia S.p.A. 93.82 Fiat Auto S.p.A. | 24.500 40.000 | |
| Centro Ricerche Plast-Optica S.p.A. | | | | | Automotive Lighting Rear Lamps Italia S.p.A. | 24.500 | |
| Centro Ricerche Plast-Optica S.p.A. | | | | | Automotive Lighting Rear Lamps Italia S.p.A. 93.82 Fiat Auto S.p.A. | 24.500 40.000 | |
| Centro Ricerche Plast-Optica S.p.A. | | | | | Automotive Lighting Rear Lamps Italia S.p.A. 93.82 Fiat Auto S.p.A. Iveco S.p.A. | 24.500 40.000 20.000 | |
| Centro Ricerche Plast-Optica S.p.A. | | | | | Automotive Lighting Rear Lamps Italia S.p.A. 93.82 Flat Auto S.p.A. Iveco S.p.A. Magneti Marelli Holding S.p.A. | 24.500 40.000 20.000 20.000 | |
| Centro Ricerche Plast-Optica S.p.A. | | | | | Automotive Lighting Rear Lamps Italia S.p.A. 93.82 Flat Auto S.p.A. Iveco S.p.A. Magneti Marelli Holding S.p.A. Case New Holland Italia s.p.a. | 24.500 40.000 20.000 20.000 5.000 | |
| Centro Ricerche Plast-Optica S.p.A. | | | | | Automotive Lighting Rear Lamps Italia S.p.A. 93.82 Flat Auto S.p.A. Iveco S.p.A. Magneti Marelli Holding S.p.A. Case New Hollland Italia s.p.a. Comau S.p.A. Teksid S.p.A. | 24.500 40.000 20.000 20.000 5.000 5.000 5.000 | |
| Centro Ricerche Plast-Optica S.p.A. | | | | | Automotive Lighting Rear Lamps Italia S.p.A. 93.82 Flat Auto S.p.A. Iveco S.p.A. Magneti Marelli Holding S.p.A. Case New Hollland Italia s.p.a. Comau S.p.A. | 24.500 40.000 20.000 20.000 5.000 5.000 | |

| | | | | | % of | | % of |
|---|-------------------|----------------|---------------|----------|--|------------|--------|
| | | | | | Group | % interest | voting |
| Name | Registered office | Country | Capital stock | Currency | consolidation Interest held by | held | rights |
| Elasis-Società Consortile per Azioni | Pomigliano d'Arco | Italy | 20,000,000 | EUR | 91.15 Fiat Auto S.p.A. | 56.000 | |
| | | | | | C.R.F. Società Consortile per Azioni | 27.933 | |
| | | | | | Case New Holland Italia s.p.a. | 6.800 | |
| | | | | | Fiat Partecipazioni S.p.A. | 4.450 | |
| | | | | | Iveco S.p.A. | 3.300 | |
| | | | | | Ferrari S.p.A. | 1.100 | |
| | | | | | Isvor Fiat Società consortile di sviluppo e | | |
| | | | | | addestramento industriale per Azioni | 0.250 | |
| | | | | | Fiat S.p.A. | 0.167 | |
| Fahag Immobilien-und Finanz-Gesellschaft AG | Zurich | Switzerland | 500,000 | CHF | 100.00 IHF-Internazionale Holding Fiat S.A. | 100.000 | |
| Fias Fiat Administration und Service GmbH | Ulm | Germany | 102,258 | EUR | 98.00 Iveco Magirus AG | 80.000 | |
| | | | | | Fiat Automobil AG | 20.000 | |
| Fiat Argentina S.A. | Buenos Aires | Argentina | 520,002 | ARS | 100.00 Fiat Partecipazioni S.p.A. | 99.990 | |
| | | | | | SGR-Sociedad para la Gestion de Riesgos S.A. | 0.010 | |
| Fiat Concord S.A. | Buenos Aires | Argentina | 1 | ARS | 100.00 Fiat Argentina S.A. | 99.996 | |
| | | - | | | SGR-Sociedad para la Gestion de Riesgos S.A. | 0.004 | |
| Fiat do Brasil S.A. | Nova Lima | Brazil | 999,684 | BRL | 100.00 Fiat Partecipazioni S.p.A. | 99.932 | |
| | | | | | Fiat Gesco S.p.A. | 0.061 | |
| | | | | | Isvor Fiat Società consortile di sviluppo e | | |
| | | | | | addestramento industriale per Azioni | 0.007 | |
| Fiat Energia S.r.l. | Turin | Italy | 350,088,770 | EUR | 100.00 Fiat Partecipazioni S.p.A. | 100.000 | |
| Fiat Financas Brasil Ltda | Nova Lima | Brazil | 2,469,701 | BRL | 100,00 Fiat Ge.Va. S.p.A. | 99.994 | |
| | | | _,, | | Fiat do Brasil S.A. | 0.006 | |
| Fiat Finance and Trade Ltd | Luxembourg | Luxembourg | 251,494,000 | EUR | 100,00 Fiat Ge.Va. S.p.A. | 99.993 | |
| That manoo and made Eta | Luxombourg | Laxombourg | 201,101,000 | 2011 | Fiat Finance Canada Ltd. | 0.007 | |
| Fiat Finance Canada Ltd. | Calgary | Canada | 10,099,885 | CAD | 100,00 Fiat Ge.Va. S.p.A. | 100.000 | |
| Fiat Finance France S.N.C. | Paris | France | 228,674 | EUR | 99.83 Fiat France S.A. | 98.333 | |
| That I mance Trance S.N.O. | i diis | Trance | 220,014 | LUIX | Sofice-Société de Financement des | 30.330 | |
| | | | | | Concessionnaires s.a.s. | 1.667 | |
| First Finance Lucemberra C A | Luceshause | Lucandarina | 400.000 | USD | 100,00 Intermap (Nederland) B.V. | 99.000 | |
| Fiat Finance Luxembourg S.A. | Luxembourg | Luxembourg | 100,000 | 050 | Fiat Netherlands Holding N.V. | | |
| Fiat Finance North America Inc. | Miller I and an | 110.4 | 40.000.040 | HOD | | 1.000 | |
| Flat Finance North America Inc. | Wilmington | U.S.A. | 40,090,010 | USD | 100.00 Fiat Ge.Va. S.p.A. | 60.526 | |
| | | | | | Fiat S.p.A. | 39.474 | |
| Fiat France S.A. | Paris | France | 55,216,000 | EUR | 100,00 Fiat Partecipazioni S.p.A. | 100.000 | |
| Fiat Ges.co France (GEIE) | Levallois-Perret | France | 0 | EUR | 98,48 Fiat Gesco S.p.A. | 50.000 | |
| | | | | | Magneti Marelli France S.A. | 20.000 | |
| | | | | | Fiat Auto (France) S.A. | 15.000 | |
| | | | | | Iveco France S.A. | 15.000 | |
| Fiat Gesco UK Limited in liq. | London | United Kingdom | 625,767 | GBP | 100.00 Fiat United Kingdom Limited | 100.000 | |
| Fiat Ge.Va. S.p.A. | Turin | Italy | 224,440,000 | EUR | 100.00 Fiat S.p.A. | 100.000 | |
| Fiat Gra.De EEIG | Watford | United Kingdom | 0 | GBP | 91.66 Fiat Auto S.p.A. | 46.000 | |
| | | | | | CNH Global N.V. | 23.000 | |
| | | | | | Fiat Netherlands Holding N.V. | 23.000 | |
| | | | | | Business Solutions S.p.A. | 2.000 | |
| | | | | | Fiat S.p.A. | 2.000 | |
| | | | | | Comau S.p.A. | 1.000 | |
| | | | | | C.R.F. Società Consortile per Azioni | 1.000 | |
| | | | | | Magneti Marelli Holding S.p.A. | 1.000 | |
| | | | | | Teksid S.p.A. | 1.000 | |
| Fiat Iberica S.A. | Madrid | Spain | 2,797,054 | EUR | 100.00 Fiat Partecipazioni S.p.A. | 100.000 | |
| Fiat Information & Communication Services società consortile per azioni | Turin | Italy | 800,000 | EUR | 95,58 Fiat S.p.A. | 51.000 | |
| | | , | , | | Case New Holland Italia s.p.a. | 10.000 | |
| | | | | | Fiat Auto S.p.A. | 10.000 | |
| | | | | | Iveco S.p.A. | 10.000 | |
| | | | | | Business Solutions S.p.A. | 3.000 | |
| | | | | | Comau S.p.A. | | |
| | | | | | Ferrari S.p.A. | 3.000 | |
| | | | | | | 3.000 | |
| | | | | | Itedi-Italiana Edizioni S.p.A. Magneti Marelli Holding S.p.A. | 3.000 | |
| | | | | | 0 . | 3.000 | |
| | | | | | Teksid S.p.A. | 3.000 | |
| | | | | | Fiat Partecipazioni S.p.A. | 1.000 | |
| Fiat International S.p.A. | Turin | Italy | 1,300,000 | EUR | 100.00 Fiat S.p.A. | 100.000 | |
| Fiat Netherlands Holding N.V. | Amsterdam | Netherlands | 4,366,482,748 | EUR | 100.00 Fiat S.p.A. | 60.563 | |
| | | | | | Fiat Partecipazioni S.p.A. | 39.437 | |
| | Tt. | Italy | 0.004.005.000 | EUR | 100.00 Fiat S.p.A. | 100.000 | |
| Fiat Partecipazioni S.p.A. | Turin | italy | 3,924,685,869 | EUN | 100.00 | 100.000 | |

| | | | | | % of | | % c |
|--|-------------------|----------------|---------------|----------|---|------------|--------|
| | | | | | Group | % interest | voting |
| Name | Registered office | Country | Capital stock | Currency | consolidation Interest held by | held | right |
| Fiat Servizi per l'Industria S.c.p.a. | Turin | Italy | 3,850,000 | EUR | 93.21 Fiat S.p.A. | 36.468 | |
| | | | | | Fiat Auto S.p.A. | 33.532 | |
| | | | | | Iveco S.p.A. | 6.000 | |
| | | | | | Magneti Marelli Holding S.p.A. | 4.000 | |
| | | | | | Business Solutions S.p.A. | 3.000 | |
| | | | | | Case New Holland Italia s.p.a. | 3.000 | |
| | | | | | Fiat Partecipazioni S.p.A. | 3.000 | |
| | | | | | H.R. Services S.p.A. | 2.000 | |
| | | | | | Teksid S.p.A. | 2.000 | |
| | | | | | Comau S.p.A. | 1.500 | |
| | | | | | C.R.F. Società Consortile per Azioni | 1,500 | |
| | | | | | Editrice La Stampa S.p.A. | 1,500 | |
| Fiat Servizi S.A. | Paradiso | Switzerland | 100,000 | CHF | 100,00 IHF-Internazionale Holding Fiat S.A. | 100.000 | |
| iat United Kingdom Limited | London | United Kingdom | 860,000 | GBP | 100.00 Fiat Partecipazioni S.p.A. | 100.000 | |
| Fiat U.S.A. Inc. | New York | U.S.A. | 16,830,000 | USD | 100,00 Fiat S.p.A. | 100.000 | |
| iat-Revisione Interna S.c.r.I. | Turin | Italy | 300,000 | EUR | 93,31 Fiat Auto S.p.A. | 20.000 | |
| | | , | , | | Fiat Partecipazioni S.p.A. | 15.667 | |
| | | | | | Fiat S.p.A. | 14.000 | |
| | | | | | CNH Global N.V. | 10.000 | |
| | | | | | Iveco S.p.A. | 10.000 | |
| | | | | | Comau S.p.A. | 5.000 | |
| | | | | | Ferrari S.p.A. | 5.000 | |
| | | | | | Itedi-Italiana Edizioni S.p.A. | 5.000 | |
| | | | | | Magneti Marelli Holding S.p.A. | 5.000 | |
| | | | | | Teksid S.p.A. | 5.000 | |
| | | | | | Business Solutions S.p.A. | 4.333 | |
| | | | | | Fiat Ge.Va. S.p.A. | 1.000 | |
| HF-Internazionale Holding Fiat S.A. | Paradiso | Switzerland | 2.000.000.000 | CHF | 100,00 Fiat S.p.A. | 100.000 | |
| ntermap (Nederland) B.V. | Amsterdam | Netherlands | 72,605 | EUR | 100,00 Flat Partecipazioni S.p.A. | 100.000 | |
| svor Fiat Società consortile di sviluppo e addestramento industriale per Azioni | | Italy | 300,000 | EUR | 95.40 Fiat S.p.A. | 26.000 | |
| ovoi i lat 300leta consortile di sviluppo e addestramento industriale per Azioni | Tulli | italy | 300,000 | LOIX | Fiat Auto S.p.A. | 22.000 | |
| | | | | | Iveco S.p.A. | 17.000 | |
| | | | | | Case New Holland Italia s.p.a. | 17.000 | |
| | | | | | Magneti Marelli Holding S.p.A. | | |
| | | | | | Comau S.p.A. | 9.000 | |
| | | | | | • | 8.000 | |
| | | | | | Business Solutions S.p.A. | 3.000 | |
| | | | | | Teksid S.p.A. | 3.000 | |
| a Stampa Europe SAS | Paris | France | 18,600,000 | EUR | 100,00 Fiat France S.A. | 100.000 | |
| Neptunia Assicurazioni Marittime S.A. | Lugano | Switzerland | 10,000,000 | CHF | 100.00 Rimaco S.A. | 100.000 | |
| lew Business Quattordici S.p.A. | Turin | Italy | 1,000,000 | EUR | 100.00 Fiat Partecipazioni S.p.A. | 100.000 | |
| Palazzo Grassi S.p.A. | Venice | Italy | 8,500,000 | EUR | 100.00 Fiat Partecipazioni S.p.A. | 100.000 | |
| Pharos S.r.I. | Turin | Italy | 105,000 | EUR | 93.53 Fiat Servizi per l'Industria S.c.p.a. | 95.238 | |
| | | | | | Fiat Partecipazioni S.p.A. | 4.762 | |
| Rimaco S.A. | Lausanne | Switzerland | 350,000 | CHF | 100.00 IHF-Internazionale Holding Fiat S.A. | 100.000 | |
| Sisport Fiat Società per Azioni-SF | Turin | Italy | 7,120,800 | EUR | 100.00 Fiat Partecipazioni S.p.A. | 100.000 | |

| | | | | | % of | | % o |
|--|----------------------|-------------------|---------------|----------|--|------------|--------|
| | | | | _ | Group | % interest | voting |
| Name | Registered office | Country | Capital stock | Currency | consolidation Interest held by | held | right |
| Subsidiaries valued by the equity method | | | | | | | |
| Automobiles | | | | | | | |
| Alfa Romeo Inc. | Orlando | U.S.A. | 3,000,000 | USD | 90.00 Fiat Auto S.p.A. | 100.000 | |
| Alfa Romeo Motors Ltd. | Bangkok | Thailand | 100,000,000 | THB | 90.00 Fiat Auto S.p.A. | 99.999 | |
| Andalcar Motor S.L. | Jerez | Spain | 186,927 | EUR | 90.00 Inmap 2000 Espana S.L. | 100.000 | |
| Auto Italia Erfurt GmbH in liquidation | Erfurt | Germany | 1,284,000 | EUR | 90.00 Fiat Automobil Vertriebs GmbH | 100.000 | |
| | | | | | International Metropolitan Automotive Promotion | | |
| Copada S.A.S. | Paris | France | 3,750,000 | EUR | 90.00 (France) S.A. | 100.000 | |
| F.A. Austria Commerz GmbH | Vienna | Austria | 37,000 | EUR | 90.00 Fiat Auto (Suisse) S.A. | 100.000 | |
| Fiat Auto Egypt Industrial Company SAE | Giza | Egypt | 50,000,000 | EGP | 72.36 Fiat Auto S.p.A. | 80.400 | |
| Fiat Auto Egypt S.A.E. | Giza | Egypt | 5,000,000 | EGP | 71.64 Fiat Auto Egypt Industrial Company SAE | 99.000 | |
| Fiat Auto S.A. de Ahorro para Fines Determinados | Buenos Aires | Argentina | 60,000 | ARS | 90.01 Fiat Auto Argentina S.A. | 99.900 | |
| | | | | | Fiat Argentina S.A. | 0.100 | |
| Fiat Auto Thailand Pvt. Ltd. | Bangkok | Thailand | 150,000,000 | THB | 90.00 Fiat Auto S.p.A. | 100.000 | |
| Fiat Automoviles Venezuela C.A. | Caracas | Venezuela | 300,000 | VEB | 90.00 Fiat Automoveis S.A FIASA | 100.000 | |
| Italcar SA | Casablanca | Morocco | 4,000,000 | MAD | 90.00 Inmap 2000 Espana S.L. | 100.000 | |
| Leasys S.p.A. | Fiumicino | Italy | 319,200,000 | EUR | 45.90 Fidis Renting Italia S.p.A. | 51.000 | |
| Multipoint Sevilla S.A. | Seville | Spain | 836,611 | EUR | 90.00 Inmap 2000 Espana S.L. | 100.000 | |
| | | | | | International Metropolitan Automotive Promotion | | |
| SA France Auto | Roubaix | France | 1,981,837 | EUR | 90.00 (France) S.A. | 100.000 | |
| | | | | | International Metropolitan Automotive Promotion | | |
| SA France Auto Roubaix | Roubaix | France | 89,213 | EUR | 90.00 (France) S.A. | 100.000 | |
| Saigarage S.p.A. in liq. | Turin | Italy | 516,456 | EUR | 90.00 Fiat Auto Var S.r.l. a S.U. | 100.000 | |
| Sirio Polska Sp. z o.o. | Bielsko-Biala | Poland | 1,350,000 | PLN | 90.00 Fiat Auto Poland S.A. | 100.000 | |
| Zao Nizhegorod Motors | Nizhnjy Novgorod | Russia | 24,660,000 | RUR | 65.83 Fiat Auto S.p.A. | 73.139 | 73.12 |
| | | | | | | | |
| Agricultural and Construction Equipment | | | | | | | |
| Farmers New Holland Inc. | Wilmington | U.S.A. | 650,000 | USD | 84.85 CNH America LLC | 100.000 | |
| First State Equipment Inc. | Wilmington | U.S.A. | 260,000 | USD | 59.46 CNH America LLC | 70.077 | |
| La Grande New Holland Inc. | Wilmington | U.S.A. | 404,800 | USD | 64.35 CNH America LLC | 75.840 | |
| Medicine Hat New Holland Ltd. | Ottawa | Canada | 977,000 | CAD | 74.83 New Holland Canada Ltd. | 88.188 | |
| Memphis New Holland Inc. | Wilmington | U.S.A. | 487,600 | USD | 82.08 CNH America LLC | 96.739 | |
| Northside New Holland Inc. | Wilmington | U.S.A. | 250,000 | USD | 78.06 CNH America LLC | 92.000 | |
| Pensacola Tractor & Equipment Inc. | Wilmington | U.S.A. | 330,000 | USD | 84.85 CNH America LLC | 100.000 | |
| Ridgeview New Holland Inc. | Wilmington | U.S.A. | 440,000 | USD | 68.83 CNH America LLC | 81.114 | |
| St. Catharines New Holland Ltd. | Ottawa | Canada | 327,700 | CAD | 57.43 New Holland Canada Ltd. | 67.684 | |
| Sunrise Tractor & Equipment Inc. | Wilmington | U.S.A. | 875,000 | USD | 78.84 CNH America LLC | 92.914 | |
| Tallahassee New Holland Inc. | Wilmington | U.S.A. | 385,000 | USD | 81.24 CNH America LLC | 95.740 | |
| Topeka New Holland Inc. | Wilmington | U.S.A. | 400,000 | USD | 70.55 CNH America LLC | 83.150 | |
| Tri-County New Holland Inc. | Wilmington | U.S.A. | 400,000 | USD | 84.85 CNH America LLC | 100.000 | |
| | | | | | | | |
| Commercial Vehicles | | | | | | | |
| Altra S.p.A. | Genoa | Italy | 516,400 | EUR | 66.67 Irisbus Italia S.p.A. | 66.670 | |
| F. Pegaso S.A. | Madrid | Spain | 993,045 | EUR | 100.00 Iveco Pegaso S.L. | 100.000 | |
| Financière Pegaso France S.A. | Trappes | France | 260,832 | EUR | 100.00 Iveco Pegaso S.L. | 100.000 | |
| Iveco S.P.R.L. | Kinshasa | Congo | 340,235,000 | ZRN | 100.00 Iveco S.p.A. | 99.992 | |
| | | (Dem. Rep. Congo) | | | Astra Veicoli Industriali S.p.A. | 0.008 | |
| | | | | | | | |
| Components | | | | | | | |
| | | | | | Magneti Marelli do Brasil Industria e Comercio | | |
| Cofap Fabricadora de Pecas Ltda | Santo Andre | Brazil | 60,838,291 | BRL | 68.14 SA | 68.350 | |
| Seima Italiana Auto Svet | Krasnig Oktjabr Kirz | Russia | 14,574,000 | RUR | 99.99 Automotive Lighting Rear Lamps Italia S.p.A. | 100.000 | |
| Seima Italiana Russia | Vjazniki Vladimir | Russia | 100,000,000 | RUR | 99.99 Automotive Lighting Rear Lamps Italia S.p.A. | 100.000 | |
| | | | | | | | |
| Production Systems | | | | | | | |
| Comau AGS S.p.A. | Grugliasco | Italy | 1,000,000 | EUR | 100.00 Comau S.p.A. | 100.000 | |
| | | | | | | | |
| Metallurgical Products | | | | | | | |
| Compania Industrial Frontera S.A. de C.V. | Sao Pedro | Mexico | 50,000 | MXN | 60.36 Teksid Hierro de Mexico S.A. de C.V. | 100.000 | |
| Teksid of India Private Limited Company | Bardez-Goa | India | 403,713,830 | INR | 80.48 Teksid S.p.A. | 100.000 | |
| | | | | | | | |
| Services | | | | | | | |
| Cromos Consulenza e Formazione S.r.l. in liquidation | Turin | Italy | 13,000 | EUR | 74.95 Isvor Knowledge System S.p.A. | 76.000 | |
| Matrix S.r.I. in liquidation | Turin | Italy | 30,000 | EUR | 98,62 Isvor Knowledge System S.p.A. | 100.000 | |

<u>81</u>

| | | | | | % of | | % c |
|---|-------------------|------------------------|---------------|----------|---|--------------------|-------|
| Name | Registered office | Carreton | Capital stock | C | Group consolidation Interest held by | % interest held | votin |
| Publishing and Communications | Registered office | Country | Capital Stock | Currency | consolidation interest neid by | ileiu | right |
| | | w.t | 404.000 | F115 | 58,00 Itedi-Italiana Edizioni S.p.A. | 50.004 | |
| BMI S.p.A. | Genoa | Italy | 124,820 | EUR | 58.00 iledi-italiana Edizioni S.p.A. | 58.004 | |
| Miscellaneous and Holding companies | | | | | | | |
| Banca Unione di Credito (Cayman) Ltd | Grand Cayman | Cayman Islands | 10,000,000 | CHF | 100.00 BUC - Banca Unione di Credito | 100.000 | |
| BUC - Banca Unione di Credito | Lugano | Switzerland | 100,000,000 | CHF | 100.00 IHF-Internazionale Holding Fiat S.A. | 100.000 | |
| Business Solutions FiatGroup USA Inc. | Wilmington | U.S.A. | 1,000 | USD | 100.00 Fiat Partecipazioni S.p.A. | 100.000 | |
| Celt Receivables Limited in liquidation | Dublin | Ireland | 52 | EUR | 100.00 Fiat Finance and Trade Ltd | 100.000 | |
| Centro Studi sui Sistemi di Trasporto-CSST S.p.A. | Turin | Italy | 520,000 | EUR | 84.42 Fiat Auto S.p.A. | 49.000 | |
| | | | | | Iveco S.p.A. | 30.000 | |
| | | | | | C.R.F. Società Consortile per Azioni | 11.000 | |
| European Engine Alliance EEIG | Maindenhead | United Kingdom | 0 | GBP | 61.62 CNH U.K. Limited | 33.333 | |
| | | | | | Iveco S.p.A. | 33.333 | |
| Fiat (China) Business Co., Ltd. | Beijing | People's Rep. of China | 500,000 | USD | 100.00 Fiat Partecipazioni S.p.A. | 100.000 | |
| Fiat Deutschland GmbH | Ulm | Germany | 511,292 | EUR | 100.00 Fiat Finance and Trade Ltd | 100.000 | |
| Fiat Russia 000 | Moscow | Russia | 18,509,050 | RUR | 100.00 Fiat Partecipazioni S.p.A. | 80.000 | |
| | | | | | Fiat International S.p.A. | 20.000 | |
| | | | | | Isvor Fiat Società consortile di sviluppo e | | |
| Isvor Dealernet S.r.I. in liquidation | Turin | Italy | 10,000 | EUR | 94.32 addestramento industriale per Azioni | 80.000 | |
| | | | | | Fiat Auto S.p.A. | 20.000 | |
| Luganova S.A. | Lugano | Switzerland | 3,000,000 | CHF | 100.00 BUC - Banca Unione di Credito | 100.000 | |
| New Business 7 S.p.A. | Turin | Italy | 11,899,524 | EUR | 100.00 Fiat Partecipazioni S.p.A. | 100.000 | |
| New Business 8 S.p.A. | Turin | Italy | 1,437,210 | EUR | 100.00 New Business 7 S.p.A. | 100.000 | |
| Norfinance & Associés S.A. | Geneva | Switzerland | 4,600,000 | CHF | 100.00 BUC - Banca Unione di Credito | 100.000 | |
| SGR-Sociedad para la Gestion de Riesgos S.A. | Buenos Aires | Argentina | 10,000 | ARS | 99.96 Rimaco S.A. | 99.960 | |
| Sistemi Ambientali S.p.A. in liq. | Rivoli | Italy | 9,544,080 | EUR | 99.79 Fiat Partecipazioni S.p.A. | 99.785 | |

| | | | | | % of | | % o |
|--|--------------------|------------------------|----------------|----------|--|------------|--------|
| | | | | | Group | % interest | voting |
| Name | Registered office | Country | Capital stock | Currency | consolidation Interest held by | held | right |
| Subsidiaries valued at cost | | | | | | | |
| Automobiles | | | | | | | |
| Centro Automobile in Berlin GmbH | Berlin | Germany | 1,000,000 | EUR | 90.00 Fiat Automobil Vertriebs GmbH | 100.000 | |
| Fiat Auto de Mexico Sociedad Anonima de Capital Variable (S.A. de C.V.) in liq. | Mexico City | Mexico | 50,000 | MXN | 90.00 Fiat Auto S.p.A. | 99.998 | |
| | | | | | Fiat Automoveis S.A FIASA | 0.002 | |
| Fiat Auto Espana Marketing Instituto Agrupacion de Interes Economico | Alcalá De Henares | Spain | 30,051 | EUR | 85.50 Fiat Auto Espana S.A. | 95.000 | |
| Fiat Auto Marketing Institute (Portugal) ACE | Alges | Portugal | 15,000 | EUR | 72.00 Fiat Auto Portuguesa S.A. | 80.000 | |
| Nuove Iniziative Finanziarie 2 S.r.l. | Turin | Italy | 25,000 | EUR | 90.00 Fiat Auto S.p.A. | 99.000 | |
| | | • | | | Fidis S.p.A. | 1.000 | |
| Powertrain India Pvt. Ltd. | Mumbai | India | 101,000 | INR | 90,00 Fiat India Automobiles Private Limited | 100.000 | |
| Pro-Car LLC | Moscow | Russia | 1,001,000 | RUR | 90,00 Nuove Iniziative Finanziarie 2 S.r.I. | 100.000 | |
| 110 001 220 | | radda | 1,001,000 | 11011 | 00.00 | 100.000 | |
| Agricultural and Construction Equipment | | | | | Tiel Keleler Operation Markings On A | | |
| Consorzio Fiat-Kobelco Isvor Dealernet Rete in liquidation | San Mauro Torinese | Italy | 21,175 | EUR | 40.85 Fiat Kobelco Construction Machinery S.p.A. | 46.341 | |
| | | | | | Isvor Dealernet S.r.I. in liquidation | 12.195 | |
| Fermec North America Inc. | Wilmington | U.S.A. | 5 | USD | 84.85 CNH America LLC | 100.000 | |
| International Harvester Company | Wilmington | U.S.A. | 1,000 | USD | 84.85 CNH America LLC | 100.000 | |
| J.I. Case Company Limited | Doncaster | United Kingdom | 2 | GBP | 84.85 Case United Kingdom Limited | 100.000 | |
| Commercial Vehicles | | | | | | | |
| Consorzio per la Formazione Commerciale Iveco-Coforma | Turin | Italy | 51,646 | EUR | 59.54 Iveco S.p.A. | 50.000 | |
| | | | | | Isvor Fiat Società consortile di sviluppo e | | |
| | | | | | addestramento industriale per Azioni | 10.000 | |
| Gestrans S.A. | Suresnes | France | 45.730 | EUR | 100,00 Irisbus France S.A. | 100.000 | |
| Ikarus Trade Kft. | Budapest | Hungary | 423,220,000 | HUF | 100.00 Ikarusbus Jamugyarto RT | 99.976 | |
| | | | ,, | | Irisbus Holding S.L. | 0.024 | |
| IkarusBus Trejd KFT in liq. | Moscow | Russia | 20,000 | USD | 100,00 Ikarusbus Jamugyarto RT | 100.000 | |
| Iran Magirus-Deutz | Teheran | Iran | 180,000,000 | IRR | 100,00 Iveco Magirus AG | 100.000 | |
| Irisbus North America Limited Liability Company | Dover | U.S.A. | 20,000 | USD | 100.00 Irisbus France S.A. | 100.000 | |
| Iveco Defence Vehicles S.p.A. | Bolzano | Italy | 100,000 | EUR | 100,00 Iveco S.p.A. | 100.000 | |
| Lavorazione Plastica S.r.l. | Turin | Italy | 14,955 | EUR | 100.00 Iveco S.p.A. | 98.997 | |
| Lavoidzione Flastica S.I.I. | Tulli | italy | 14,500 | EUN | Sicca S.p.A. | 1.003 | |
| M.R. Fire Fighting International S.A. | Brasov | Romenia | 35,000,000 | ROL | 75,88 Iveco Magirus Brandschutztechnik GmbH | 74.000 | |
| W.K. Fire Fighting international S.A. | DIASOV | Romenia | 35,000,000 | ROL | Brandschutztechnik Gorlitz GmbH | 1.000 | |
| | | | | | Iveco Eurofire (Holding) GmbH | | |
| 0110 41 8 11 8 | | 10.1 | 500.000 | EUD | | 1.000 | |
| Sivi S.p.A. in liquidation | Trezzano Rosa | Italy | 500,000 | EUR | 100.00 Iveco S.p.A. | 100.000 | |
| Components | | | | | | | |
| Automotive Lighting Japan K.K. | KohoKu-Ku-Yokohama | Japan | 10,000,000 | JPY | 99.99 Automotive Lighting Reutlingen GmbH | 100.000 | |
| Magneti Marelli Automotive Components (India) Limited | Pune | India | 125,000,000 | INR | 99.99 Magneti Marelli Components B.V. | 100.000 | |
| Magneti Marelli Electronic Systems (Asia) Limited | Hong Kong | People's Rep. of China | 10,000 | HKD | 0.00 Magneti Marelli Sistemi Elettronici S.p.A. | 99.990 | |
| | | | | | Magneti Marelli Systèmes Electroniques France | | |
| | | | | | S.A.S. | 0.010 | |
| Rien E.U.R.L. in liq. | Vaulx-en-Velin | France | 45,735 | EUR | 99.99 Magneti Marelli Holding S.p.A. | 100.000 | |
| Yorka Northamerica Corp. | Southfield | U.S.A. | 10,000 | USD | 99.99 Yorka de Mexico S.r.l. de CV | 100.000 | |
| Production Systems | | | | | | | |
| Comau Russia 000 | Moscow | Russia | 4,770,225 | RUR | 100.00 Comau S.p.A. | 99.000 | |
| | | | | | Comau Deutschland GmbH | 1.000 | |
| Comau (Shanghai) International Trading Co. Ltd. | Shanghai | People's Rep. of China | 200,000 | USD | 100.00 Comau S.p.A. | 100.000 | |
| Comau U.K. Limited | Telford | United Kingdom | 2,500 | GBP | 100.00 Comau S.p.A. | 100.000 | |
| Synesis | Modugno | Italy | 20,000 | EUR | 75.00 Comau S.p.A. | 75.000 | |
| Services | | | | | | | |
| Consorzio Polaris | Turin | Italy | 3,099 | EUR | 85,48 Matrix S.r.l. in liquidation | 86.673 | |
| | Turin | Italy | 15,000 | EUR | 60,00 Ingest Facility S.p.A. | 60.000 | |
| CONSORZIO SERMAGEST - Servizi Manutentivi Gestionali | TUITI | | | | | | |
| CONSORZIO SERMAGEST - Servizi Manutentivi Gestionali Fast Buyer Middle East A.S. | Bursa | Turkey | 95,000,000,000 | TRL | 98.72 Fast-Buyer S.p.A. | 98.800 | |

| | | | | | % of | | % of |
|-------------------------------------|-------------------|---------|---------------|----------|---|------------|--------|
| | | | | | Group | % interest | voting |
| Name | Registered office | Country | Capital stock | Currency | consolidation Interest held by | held | rights |
| Miscellaneous and Holding companies | | | | | | | |
| Centro.com S.r.l. a S.U. | Turin | Italy | 10,094 | EUR | 100.00 Fiat Partecipazioni S.p.A. | 100.000 | |
| Consorzio Fiat Media Center | Turin | Italy | 216,912 | EUR | 47.80 Astra Veicoli Industriali S.p.A. | 1.923 | |
| | | | | | Atlanet S.p.A. | 1.923 | |
| | | | | | Business Solutions S.p.A. | 1.923 | |
| | | | | | Case New Holland Italia s.p.a. | 1.923 | |
| | | | | | Clickar Assistance S.r.l. a S.U. | 1.923 | |
| | | | | | Comau S.p.A. | 1.923 | |
| | | | | | Editrice La Stampa S.p.A. | 1.923 | |
| | | | | | eSPIN S.p.A. | 1.923 | |
| 1 | | | | | Fast-Buyer S.p.A. | 1.923 | |
| | | | | | Fiat Auto S.p.A. | 1.923 | |
| | | | | | Fiat Center Italia S.p.A. | 1.923 | |
| | | | | | Fiat Gesco S.p.A. | 1.923 | |
| | | | | | Fiat Information & Communication Services | | |
| | | | | | società consortile per azioni | 1.923 | |
| | | | | | Fiat S.p.A. | 1.923 | |
| | | | | | Global Value S.p.A. | 1.923 | |
| | | | | | Irisbus Italia S.p.A. | 1.923 | |
| | | | | | Itedi-Italiana Edizioni S.p.A. | 1.923 | |
| | | | | | Iveco S.p.A. | 1.923 | |
| | | | | | Leasys S.p.A. | 1.923 | |
| | | | | | Magneti Marelli After Market S.p.A. | 1.923 | |
| | | | | | Maserati S.p.A. | 1.923 | |
| | | | | | Midas Italia S.p.A. | 1.923 | |
| | | | | | Palazzo Grassi S.p.A. | 1.923 | |
| | | | | | Pharos S.r.I. | 1.923 | |
| | | | | | Savarent Società per Azioni | 1.923 | |
| | | | | | Sestrieres S.p.A. | 1.923 | |
| | | | | | WorkNet società di fornitura di lavoro | | |
| | | | | | temporaneo-per azioni | 1.923 | |

| | | | | | % of | 9/ intert | % (|
|---|-------------------|---------|-------------------------|--|--|--------------------|-------|
| Name | Desistent deffice | 0 | 0 14-1 - 4 1- | | Group consolidation Interest held by | % interest held | votin |
| Name Consorzio "Sirio" per la Sicurezza Industriale | Registered office | Country | Capital stock 56,264 | Currency EUR | 65.14 Fiat Auto S.p.A. | 37.044 | righ |
| Consorzio "Sino" per la Sicurezza industriale | Turin | Italy | 50,204 | EUR | lveco S.p.A. | 37.044 9.709 | |
| | | | | | Magneti Marelli Powertrain S.p.A. | | |
| | | | | | | 1.664 | |
| | | | | | Fiat S.p.A. | 1.596 | |
| | | | | | Comau S.p.A. | 1.590 | |
| | | | | | Ferrari S.p.A. | 1.548 | |
| | | | | | Teksid S.p.A. | 1.406 | |
| | | | | | Irisbus Italia S.p.A. | 1.316 | |
| | | | | | Fiat Gesco S.p.A. | 1.170 | |
| | | | | | Sistemi Sospensioni S.p.A. | 1.165 | |
| | | | | | Fiat Kobelco Construction Machinery S.p.A. | 1.135 | |
| | | | | | C.R.F. Società Consortile per Azioni | 1.131 | |
| | | | | | Fiat Servizi per l'Industria S.c.p.a. | 1.066 | |
| | | | | | Fiat Ge.Va. S.p.A. | 0.949 | |
| | | | | | Isvor Fiat Società consortile di sviluppo e | | |
| | | | | | addestramento industriale per Azioni | 0.948 | |
| | | | | | Fidis S.p.A. | 0.712 | |
| | | | | | Magneti Marelli Sistemi di Scarico S.p.A. | 0.498 | |
| | | | | | Case New Holland Italia s.p.a. | 0.495 | |
| | | | | | Editrice La Stampa S.p.A. | 0.489 | |
| | | | | | | | |
| | | | | | Automotive Lighting Italia S.p.A. | 0.488 | |
| | | | | | Elasis-Società Consortile per Azioni | 0.488 | |
| | | | | | Ingest Facility S.p.A. | 0.488 | |
| | | | | | Fiat Partecipazioni S.p.A. | 0.433 | |
| | | | | | H.R. Services S.p.A. | 0.374 | |
| | | | | | Fiat Information & Communication Services | | |
| | | | | | società consortile per azioni | 0.219 | |
| | | | | | Astra Veicoli Industriali S.p.A. | 0.213 | |
| | | | | | Atlanet S.p.A. | 0.213 | |
| | | | | | Magneti Marelli Holding S.p.A. | 0.213 | |
| | | | | | Savarent Società per Azioni | 0.213 | |
| | | | | | Servizi e Attività Doganali per l'Industria S.p.A. | 0.213 | |
| | | | | | Midas Italia S.p.A. | | |
| | | | | | Fiat-Revisione Interna S.c.r.I. | 0.126 | |
| | | | | | | 0.121 | |
| | | | | lveco Mezzi Speciali S.p.A. Fiat Center Italia S.p.A. | 0.121 | | |
| | | | | | | 0.089 | |
| | | | | | Isvor Knowledge System S.p.A. | 0.089 | |
| | | | | | Consorzio Fiat Media Center | 0.082 | |
| | | | | | Orione-Consorzio Industriale per la Sicurezza e | | |
| | | | | | la Vigilanza | 0.082 | |
| | | | | | Business Solutions S.p.A. | 0.078 | |
| | | | | | eSPIN S.p.A. | 0.078 | |
| | | | | | Fast-Buyer S.p.A. | 0.078 | |
| | | | | | Itedi-Italiana Edizioni S.p.A. | 0.075 | |
| | | | | | Maserati S.p.A. | 0.075 | |
| | | | | | Pharos S.r.I. | 0.075 | |
| | | | | | Risk Management S.p.A. | 0.075 | |
| | | | | | Sisport Fiat Società per Azioni-SF | 0.075 | |
| | | | | | Fiat International S.p.A. | 0.045 | |
| | | | | | Palazzo Grassi S.p.A. | 0.045 | |
| | | | | | | | |
| | | | | | Delivery & Mail S.r.l. | 0.038 | |
| | | | | | Easy Drive S.r.l. a S.U. | 0.038 | |
| | | | | | Global Value S.p.A. | 0.038 | |
| | | | | | Iveco Finanziaria S.p.A. | 0.038 | |

| | | | | | % of | | % of |
|--|-------------------|----------------|---------------|----------|--|------------|--------|
| | | | | | Group | % interest | voting |
| Name | Registered office | Country | Capital stock | Currency | consolidation Interest held by | held | rights |
| Fiat Common Investment Fund Limited | London | United Kingdom | 2 | GBP | 100.00 Fiat United Kingdom Limited | 100.000 | |
| Fiat Oriente S.A.E. in liq. | Cairo | Egypt | 50,000 | EGP | 100.00 Fiat S.p.A. | 100.000 | |
| Fides Corretagens de Securos Ltda | Nova Lima | Brazil | 365,525 | BRL | 100.00 Rimaco S.A. | 99.998 | |
| Immobilier 92 SAS | Paris | France | 38,115 | EUR | 100.00 Fiat France S.A. | 100.000 | |
| | | | | | Isvor Fiat Società consortile di sviluppo e | | |
| ISVOR DILTS Leadership Systems Inc. | Burlingame | U.S.A. | 1,000 | USD | 48.65 addestramento industriale per Azioni | 51.000 | |
| | | | | | Isvor Fiat Società consortile di sviluppo e | | |
| Isvor Fiat India Private Ltd. in liq. | New Delhi | India | 1,750,000 | INR | 95.40 addestramento industriale per Azioni | 100.000 | |
| Kish Receivables Company in liquidation | Dublin | Ireland | 1,032 | EUR | 100.00 Celt Receivables Limited in liquidation | 100.000 | |
| Komdix SAS | Paris | France | 40,000 | EUR | 100.00 Fiat France S.A. | 100.000 | |
| Luto Servizi S.A. in liquidation | Lugano | Switzerland | 100,000 | CHF | 100.00 BUC - Banca Unione di Credito | 100.000 | |
| Nuova Immobiliare Cinque S.r.I. | Turin | Italy | 50,000 | EUR | 100.00 Fiat Partecipazioni S.p.A. | 100.000 | |
| Nuova Immobiliare Quattro S.r.I. | Turin | Italy | 50,000 | EUR | 100.00 Fiat Partecipazioni S.p.A. | 100.000 | |
| Nuova Immobiliare Tre S.r.I. | Turin | Italy | 50,000 | EUR | 100.00 Fiat Partecipazioni S.p.A. | 100.000 | |
| Nuove Iniziative Finanziarie 3 S.r.l. | Turin | Italy | 50,000 | EUR | 100.00 Fiat Partecipazioni S.p.A. | 100.000 | |
| Orione-Consorzio Industriale per la Sicurezza e la Vigilanza | Turin | Italy | 26,342 | EUR | 95.61 Fiat S.p.A. | 82.010 | |
| | | | | | Editrice La Stampa S.p.A. | 2.000 | |
| | | | | | Fiat Auto S.p.A. | 2.000 | |
| | | | | | Case New Holland Italia s.p.a. | 1.000 | |
| | | | | | Comau S.p.A. | 1.000 | |
| | | | | | Fiat Gesco S.p.A. | 1.000 | |
| | | | | | Fiat Ge.Va. S.p.A. | 1.000 | |
| | | | | | Fiat Partecipazioni S.p.A. | 1.000 | |
| | | | | | Isvor Fiat Società consortile di sviluppo e | | |
| | | | | | addestramento industriale per Azioni | 1.000 | |
| | | | | | Iveco S.p.A. | 1.000 | |
| | | | | | Magneti Marelli Holding S.p.A. | 1.000 | |
| | | | | | Palazzo Grassi S.p.A. | 1.000 | |
| | | | | | Sisport Fiat Società per Azioni-SF | 1.000 | |

| | | | | | % of | % interest | % (|
|--|---------------------------|------------------------|---------------------|----------|--|--------------------|-------|
| No. | Devilation design | 0 | 0 | • | Group consolidation Interest held by | % interest held | votin |
| Name Associated companies valued by the equity method | Registered office | Country | Capital stock | Currency | consolidation interest field by | neia | right |
| Associated companies valued by the equity method | | | | | | | |
| Automobiles | | | | | | | |
| Fiat-GM Powertrain B.V. | Amsterdam | Netherlands | 232,000 | EUR | 45.00 Fiat Auto Holdings B.V. | 50.000 | |
| Fidis Bank G.m.b.H. | Vienna | Austria | 4,740,000 | EUR | 45.00 Fiat Auto S.p.A. | 50.000 | |
| Fidis Retail Italia S.p.A. | Turin | Italy | 672,076,000 | EUR | 44.10 Fiat Auto S.p.A. | 49.000 | |
| GM-Fiat Worldwide Purchasing B.V. | Amsterdam | Netherlands | 300,000 | EUR | 45.00 Fiat Auto Holdings B.V. | 50.000 | |
| IN ACTION S.r.I. | Arese | Italy | 336,000 | EUR | 44,91 Fidis S.p.A. | 49.900 | |
| Jiangsu Nanya Auto Co. Ltd. | Nanjing | People's Rep. of China | 1,409,469,782 | CNY | 45,00 Fiat Auto S.p.A. | 50.000 | |
| Società di Commercializzazione e Distribuzione Ricambi S.p.A. | Turin | Italy | 100,000 | EUR | 17.10 Fiat Auto S.p.A. | 19.000 | |
| Società Europea Veicoli Leggeri-Sevel S.p.A. | Atessa | Italy | 68,640,000 | EUR | 45.00 Fiat Auto S.p.A. | 50.000 | |
| Société Européenne de Véhicules Légers du Nord-Sevelnord Société Anonyme | | France | 80,325,000 | EUR | 45.00 Fiat Auto (France) S.A. | 50.000 | |
| Somaca-Société Marocaine Construction Automobiles S.A. | Casablanca | Morocco | 60,000,000 | MAD | 18.00 Fiat Auto S.p.A. | 20.000 | |
| Targa Trafficmaster S.p.A. | Turin | Italy | 1,926,968 | EUR | 45,00 Fidis S.p.A. | 50.000 | |
| - v | | | 4,322,040 | EUR | 36.00 Fidis S.p.A. | 40.000 | |
| Targasys S.r.l. Tofas-Turk Otomobil Fabrikasi Tofas A.S. | Turin Levent | Italy | 450.000.000.000.000 | TRL | 34,07 Fiat Auto S.p.A. | 37.856 | |
| Totas-Turk Otomobii Fadrikasi Totas A.S. | Levent | Turkey | 450,000,000,000,000 | IKL | 34.07 Flat Auto 5.p.A. | 37.856 | |
| Agricultural and Construction Equipment | | | | | | | |
| Al-Ghazi Tractors Ltd | Karachi | Pakistan | 195,165,660 | PKR | 36.63 CNH Global N.V. | 43.170 | _ |
| Challenger New Holland Ltd. | Ottawa | Canada | 589,600 | CAD | 40,28 New Holland Canada Ltd. | 47.473 | |
| CNH Capital Europe S.A.S. | Puteaux | France | 72,480,297 | EUR | 42,34 CNH Global N.V. | 49.900 | |
| CNH de Mexico SA de CV | Queretaro | Mexico | 24,000,000 | MXN | 42.43 CNH Global N.V. | 50.000 | |
| Consolidated Diesel Company | Whitakers | U.S.A. | 100 | USD | 42.43 CNH Engine Corporation | 50.000 | |
| Employers Health Initiatives LLC | Wilmington | U.S.A. | 0 | USD | 42.43 CNH America LLC | 50.000 | |
| | | U.S.A. | 0 | USD | 42.43 CNH America LLC | 50.000 | |
| GQM Products LLC | Wilmington | | | | 16.97 Case New Holland Italia s.p.a. | | |
| Kobelco Construction Machinery Co. Ltd. | Hiroshima | Japan | 320,000,000,000 | JPY | | 20.000 | |
| LBX Company LLC | Wilmington | U.S.A. | 0 | USD | 42.43 Case LBX Holdings Inc. | 50.000 | |
| L&T Case Equipment Limited | Mumbai | India | 240,100,000 | INR | 42.43 CNH America LLC | 50.000 | |
| Megavolt L.P. L.L.L.P. | Wilmington | U.S.A. | 500,000 | USD | 33.94 CNH America LLC | 40.000 | |
| New Holland Finance Ltd | Basingstoke | United Kingdom | 2,900,000 | GBP | 41.58 CNH Global N.V. | 49.000 | |
| New Holland HFT Japan Inc. | Sapporo | Japan | 240,000,000 | JPY | 42.43 CNH Global N.V. | 50.000 | |
| New Holland Trakmak Traktor A.S. | Izmir | Turkey | 800,000,000,000 | TRL | 31.82 CNH Global N.V. | 37.500 | |
| Rathell Farm Equipment Company Inc. | Wilmington | U.S.A. | 640,000 | USD | 36.71 CNH America LLC | 43.266 | |
| Sip-Mot S.A. | Zamosc | Poland | 4,000,000 | PLN | 18.57 CNH Polska Sp. z o.o. | 21.890 | |
| Turk Traktor Ve Ziraat Makineleri A.S. | Ankara | Turkey | 47,000,000,000,000 | TRL | 31.82 CNH Global N.V. | 37.500 | |
| Commercial Vehicles | | | | | | | |
| Afin Leasing AG | Vienna | Austria | 1,500,000 | EUR | 40,00 Iveco International Trade Finance S.A. | 40.000 | |
| GEIE V.IV.RE | Boulogne | France | 1,500,000 | EUR | 50.00 Iveco S.p.A. | 50.000 | |
| | | | 200,010,000 | CNY | 33,33 Iveco S.p.A. | 33.333 | |
| Haveco Automotive Transmission Co. Ltd. | Zhajiang | People's Rep. of China | | | | | |
| Iveco Uralaz Ltd. | Miass | Russia | 65,255,056 | RUR | 33.33 Iveco S.p.A. | 33.330 | |
| Iveco-Motor Sich. Inc. | Zaporozhye | Ukraine | 26,568,000 | UAK | 38.62 Iveco S.p.A. | 38.618 | 46.49 |
| Machen-Iveco Holding S.A. | Luxembourg | Luxembourg | 26,000,000 | GBP | 30.00 Iveco S.p.A. | 30.000 | |
| Naveco Ltd. | Nanjing | People's Rep. of China | 2,527,000,000 | CNY | 50.00 Iveco S.p.A. | 50.000 | |
| Otoyol Pazarlama A.S. | Samandira-Kartal/Istanbul | Turkey | 1,590,000,000,000 | TRL | 27.00 Iveco S.p.A. | 27.000 | |
| Otoyol Sanayi A.S. | Samandira-Kartal/Istanbul | Turkey | 35,353,075,970,007 | TRL | 27.00 Iveco S.p.A. | 27.000 | |
| Transolver Finance Establecimiento Financiero de Credito S.A. | Madrid | Spain | 9,315,500 | EUR | 50.00 Iveco S.p.A. | 50.000 | |
| V.IVE.RE Gruppo Europeo di Interesse Economico | Turin | Italy | 2 | EUR | 50.00 Iveco S.p.A. | 50.000 | |
| C | | | | | | | |
| Components Mako Elektrik Sanay Ve Ticaret A.S. | Osmangazi Bursa | Turkey | 16,500,000,000,000 | TRL | 43,00 Magneti Marelli Holding S.p.A. | 43.000 | |
| WIND EIGHLIN SAINAY VE TICAIEL A.S. | Osilialiyazi bulsa | Turkey | 10,500,000,000,000 | INL | 45.00 Magnet material rolling 5.55 t. | 45.000 | |
| Production Systems | | | | | | | |
| Gerbi & Sciaky s.a.s. | Bonneuil Sur Marne | France | 50,000 | EUR | 44.89 Comau Sciaky S.A. | 45.000 | |
| Gonzales Production Systems Inc. | Pontiac | U.S.A. | 10,000 | USD | 49.00 Comau Pico Holdings Corporation | 49.000 | |
| G.P. Properties I L.L.C. | Pontiac | U.S.A. | 10,000 | USD | 49.00 Comau Pico Holdings Corporation | 49.000 | |
| | | | | | | | |
| Metallurgical Products | | | | | | | |
| Hua Dong Teksid Automotive Foundry Co. Ltd. | Zhenjiang-Jangsu | People's Rep. of China | 306,688,237 | CNY | 40.24 Teksid S.p.A. | 50.000 | |
| Nanjing Teksid Iron Foundry Co. Ltd. | Nanjing | People's Rep. of China | 199,617,600 | CNY | 40,24 Teksid S.p.A. | 50,000 | |

| | | | | | % of | | % o |
|--|-------------------|---------|---------------|----------|--|------------|-------|
| | | | | | Group | % interest | votin |
| Name | Registered office | Country | Capital stock | Currency | consolidation Interest held by | held | right |
| Services | | | | | | | |
| Global Value Services S.p.A. | Turin | Italy | 10,730,000 | EUR | 50.00 Business Solutions S.p.A. | 50.000 | |
| Global Value Soluçoes Ltda | Nova Lima | Brazil | 2,000 | BRL | 50.00 Business Solutions do Brasil Ltda | 50.000 | |
| Global Value Solutions S.p.A. | Turin | Italy | 270,000 | EUR | 50.00 Business Solutions S.p.A. | 50.000 | |
| Servizio Titoli S.p.A. | Turin | Italy | 126,000 | EUR | 27.24 Business Solutions S.p.A. | 27.238 | |
| S.I.NO.DO Sistema Informativo Normativa Doganale in liq. | Turin | Italy | 77,469 | EUR | 50.00 Servizi e Attività Doganali per l'Industria S.p.A. | 50.000 | |
| Publishing and Communications | | | | | | | |
| Editalia S.r.l. | Caserta | Italy | 2,868,918 | EUR | 45.00 Editrice La Stampa S.p.A. | 45.000 | |
| Editoriale Corriere Romagna S.r.l. | Forlì | Italy | 2,856,000 | EUR | 40.00 Editrice La Stampa S.p.A. | 40.000 | |
| Edizioni Dost S.r.I. | Bologna | Italy | 1,042,914 | EUR | 40.00 Editrice La Stampa S.p.A. | 40.000 | |
| Società Editrice Mercantile S.r.l. | Genoa | Italy | 4,247,000 | EUR | 40.00 Editrice La Stampa S.p.A. | 40.000 | |
| Miscellaneous and Holding companies | | | | | | | |
| IPI S.p.A. | Turin | Italy | 40,784,134 | EUR | 10.00 Fiat Partecipazioni S.p.A. | 10.000 | |
| Italenergia Bis S.p.A. | Turin | Italy | 906,624,000 | EUR | 24.61 Fiat Energia S.r.I. | 24.613 | |
| Livingstone Motor Assemblers Ltd. | Livingstone | Zambia | 20,000,000 | ZMK | 20.00 Fiat Partecipazioni S.p.A. | 20.000 | |
| Lombard Bank Malta PLC | Valletta | Malta | 1,980,000 | MTL | 26.85 BUC - Banca Unione di Credito | 26.845 | |
| Rizzoli Corriere della Sera MediaGroup S.p.A. | Milan | Italy | 762,019,050 | EUR | 9.80 Fiat Partecipazioni S.p.A. | 9.797 | 10.18 |
| Rubattino 87 S.r.I. | Milan | Italy | 10,845,400 | EUR | 30.59 Fiat Partecipazioni S.p.A. | 30.589 | |

| | | | | | % of | | % of |
|--|----------------------------|------------------------|-------------------|------------|---|------------------|--------|
| | | | | | Group | % interest | voting |
| Name | Registered office | Country | Capital stock | Currency | consolidation Interest held by | held | rights |
| Associated companies valued at cost | | | | | | | |
| | | | | | | | |
| Automobiles | Totala | Heli. | 110.000 | EUR | 29.70 Savarent Società per Azioni | 33.000 | |
| Car City Club S.r.I. Consorzio per la Reindustrializzazione dell'area di Arese S.c.r.I. | Turin Arese | Italy | 1,020,000 | EUR | 27,00 Fiat Auto S.p.A. | 30.000 | |
| Fabrication Automobiles de Tiaret SpA | Wilaya de Tiaret | Italy Algeria | 1,225,000,000 | DZD | 32,91 Fiat Auto S.p.A. | 36.571 | |
| G.E.I.E. Gisevel | Paris | France | 15,200 | EUR | 45.00 Fiat Auto (France) S.A. | 50.000 | |
| G.E.I.ESevelind | Paris | France | 15,200 | EUR | 45.00 Fiat Auto (France) S.A. | 50.000 | |
| N. Technology S.p.A. | Chivasso | Italy | 1,500,000 | EUR | 18,00 Fiat Auto S.p.A. | 20.000 | |
| The real motogy expans | Gilliago | italy | 1,000,000 | 2011 | 10.00 | 20.000 | |
| Commercial Vehicles | | | | | | | |
| Atlas Véhicules Industriels S.A. | Casablanca | Morocco | 2,200,000 | MAD | 48.97 Iveco S.p.A. | 48.973 | |
| CBC-Iveco Ltd. | Changzhou | People's Rep. of China | 664,000,000 | CNY | 50.00 Iveco S.p.A. | 50.000 | |
| Consorzio Iveco Fiat-Oto Melara | Rome | Italy | 51,646 | EUR | 50.00 Iveco S.p.A. | 50.000 | |
| Elettronica Trasporti Commerciali S.r.l. (Eltrac S.r.l.) | Turin | Italy | 109,200 | EUR | 50.00 Iveco S.p.A. | 50.000 | |
| Sotra S.A. | Abidijan | Ivory Coast | 3,000,000,000 | XAF | 39.80 Irisbus France S.A. | 39.800 | |
| Zastava-Kamioni D.O.O. | Kragujevac | Yugoslavia | 1,673,505,893 | YUM | 33.68 Iveco S.p.A. | 33.677 | |
| | | | | | | | |
| Ferrari and Maserati | | | | | | | |
| GPWC Holdings B.V. | Amsterdam | Netherlands | 2,500,000 | EUR | 11.20 Ferrari S.p.A. | 20.000 | |
| | | | | | | | |
| Components | | | | | | | |
| Flexider S.p.A. | Turin | Italy | 4,131,655 | EUR | 25.00 Magneti Marelli Holding S.p.A. | 25.000 | |
| Gulf Carosserie India Limited | Worli | India | 5,000,000 | INR | 20.00 Magneti Marelli Holding S.p.A. | 20.000 | |
| Mars Seal Private Limited | Mumbai | India | 400,000 | INR | 23.97 Magneti Marelli France S.A. | 24.000 | |
| Matay Otomotiv Yan Sanay Ve Ticaret A.S. | Istanbul | Turkey | 855,000,000,000 | TRL | 28.00 Magneti Marelli Holding S.p.A. | 28.000 | |
| M.I.PMaster Imprese Politecnico | Milan | Italy | 20,658 | EUR | 50.00 Magneti Marelli Holding S.p.A. | 50.000 | |
| Parades GEIE | Milan | Italy | 216,900 | EUR | 33.33 Magneti Marelli Powertrain S.p.A. | 33.330 | |
| | | | | | | | |
| Production Systems | D | 14-1- | 444.000 | FUD | 40.00 Comou S n A | 40.000 | |
| Consorzio Fermag Consorzio Generazione Forme-CO.GE.F. | Rome San Mauro Torinese | Italy | 144,608 15,494 | EUR EUR | 40.00 Comau S.p.A. 33.33 Comau S.p.A. | 40.000 33.333 | |
| Consorzio Generazione Forme-CO.GE.F. | San Mauro Tonnese | Italy | 15,494 | EUR | 33.33 Odillad O.P.A. | 33.333 | |
| Metallurgical Products | | | | | | | |
| S.A.SSocietà Assofond Servizi S.r.I. | Trezzano sul Naviglio | Italy | 520,000 | EUR | 16.10 Teksid S.p.A. | 20.000 | |
| Servicios Industriales Parque Fundidores S.de r.l. de C.V. | Sao Pedro | Mexico | 10,000 | MXN | 20.12 Teksid Hierro de Mexico S.A. de C.V. | 33.330 | |
| est note industriale traique traique est est and est | 000 1 0010 | moxico | 10,000 | ma u v | 20.12 | 00.000 | |
| Services | | | | | | | |
| Niugarit.Promocao e Desenvolvimiento de Actividades Industriais em Cooper | aca Lisbon | Portugal | 49,880 | EUR | 29.97 Fast-Buyer S.p.A. | 30.000 | |
| S.I.MA.GEST2 Società Consortile a Responsabilità Limitata | Zola Predosa | Italy | 50,000 | EUR | 30.00 Ingest Facility S.p.A. | 30.000 | |
| · · · · · · · · · · · · · · · · · · · | | | | | Cromos Consulenza e Formazione S.r.l. in | | |
| Società Cooperativa Delta Più r.l in liquidazione | Trieste | Italy | 44,865 | EUR | 34.48 liquidation | 46.000 | |
| | | | | | | | |
| Miscellaneous and Holding companies | | | | | | | |
| Agenzia Internazionalizzazione Imprese Torino S.r.I. in I. | Turin | Italy | 102,000 | EUR | 35.00 Fiat Partecipazioni S.p.A. | 35.000 | |
| Alcmena S.a.r.l. | Luxembourg | Luxembourg | 5,000,000 | EUR | 20.00 BUC - Banca Unione di Credito | 20.000 | |
| Ciosa S.p.A. in liq. | Milan | Italy | 516 | EUR | 25.00 Fiat Partecipazioni S.p.A. | 25.000 | |
| Concordia Finance S.A. | Luxembourg | Luxembourg | 12,900,000 | EUR | 30.00 Fiat Netherlands Holding N.V. | 30.000 | |
| | | | | | Isvor Fiat Società consortile di sviluppo e | | |
| CONFORM - Consorzio Formazione Manageriale | Avellino | Italy | 51,600 | EUR | 48.18 addestramento industriale per Azioni | 35.000 | |
| | | | | | Isvor Knowledge System S.p.A. | 15.000 | |
| Consorzio Oto-BPD in liq. | Aulla | Italy | 103,291 | EUR | 50.00 Fiat Partecipazioni S.p.A. | 50.000 | |
| Consorzio Parco Industriale di Chivasso | Chivasso | Italy | 51,650 | EUR | 23.10 Fiat Partecipazioni S.p.A. | 23.100 | |
| Consorzio per lo Sviluppo delle Aziende Fornitrici | Turin | Italy | 250,741 | EUR | 28.31 Case New Holland Italia s.p.a. | 10.299 | |
| | | | | | Fiat Auto S.p.A. | 10.299 | |
| Occupation Production | Manta | H-L. | | FUE | Iveco S.p.A. | 10.299 | |
| Consorzio Prode | Naples | Italy | 51,644 | EUR | 45.57 Elasis-Società Consortile per Azioni 45.57 Elasis-Società Consortile per Azioni | 50.000 | |
| Consorzio Scire | Pomigliano d'Arco | Italy | 51,644 | EUR | 1 | 50.000 | |
| Consorzio Scuola Superiore per l'Alta Formazione Universitaria Federico II | Naples | Italy | 127,500 | EUR | 18.23 Elasis-Società Consortile per Azioni | 20.000 | |
| Expo 2000 - S.p.A. | Turin | Italy | 2,828,750 | EUR | 24.50 Fiat Partecipazioni S.p.A. 50,00 Fiat do Brasil S.A. | 24.498 | |
| FMA-Consultoria e Negocios Ltda | Sao Paulo | Brazil | 0.500.000 | BRL | | 50.000 | |
| Giraglia Immobiliare S.p.A. | Milan | Italy | 3,500,000 | EUR | 28.24 Fiat Partecipazioni S.p.A. | 28.240 | |
| Immobiliare Novoli S.p.A. | Florence | Italy | 20,640,000 | EUR | 40.00 Fiat Partecipazioni S.p.A. | 40.000 | |
| Interfinanziaria S.A. | Paradiso | Switzerland | 1,000,000 | CHF | 33.33 IHF-Internazionale Holding Fiat S.A. | 33.330 | |
| Italpark-Società per Infrastrutture Ausiliarie di Trasporti S.p.A. in liq. | Rome | Italy | 247,899 | EUR | 29.00 Fiat Partecipazioni S.p.A. 32.00 La Stampa Europe SAS | 29.000 | |
| Le Monde Europe S.A. | Paris | France | 3,658,800 | EUR | 32.00 га отапіра сигоре эдэ | 32.000 | |
| | | | | | | | |

| | | | | | % of | | % of |
|---|-------------------|-------------|---------------|----------|---|------------|--------|
| | | | | | Group | % interest | voting |
| Name | Registered office | Country | Capital stock | Currency | consolidation Interest held by | held | rights |
| Le Monde Presse S.A. | Paris | France | 7,327,930 | EUR | 27.28 La Stampa Europe SAS | 27.277 | |
| Maire Investimenti S.p.A. | Rome | Italy | 7,857,143 | EUR | 30.00 Fiat Partecipazioni S.p.A. | 30.000 | |
| MB Venture Capital Fund I N.V. | Amsterdam | Netherlands | 50,000 | EUR | 45.00 Fiat Partecipazioni S.p.A. | 45.000 | |
| Motorcity Park S.r.l. | Milan | Italy | 3,112,463 | EUR | 40.00 Fiat Partecipazioni S.p.A. | 40.000 | |
| Nuova Didactica S.c. a r.l. | Modena | Italy | 112,200 | EUR | 19.58 Ferrari S.p.A. | 16.364 | |
| | | | | | Case New Holland Italia s.p.a. | 12.273 | |
| Presse Europe Régions S.A. | Paris | France | 62,087,232 | EUR | 25.28 La Stampa Europe SAS | 25.280 | |
| | | | | | Isvor Fiat Società consortile di sviluppo e | | |
| QSF Qualità Servizi Formazione GEIE | Turin | Italy | 10,329 | EUR | 23.85 addestramento industriale per Azioni | 25.000 | |
| Tecnologie per il Calcolo Numerico-Centro Superiore di Formazione S.c. a r.l. | Trento | Italy | 100,000 | EUR | 23.46 C.R.F. Società Consortile per Azioni | 25.000 | |
| Zetesis S.p.A. | Milan | Italy | 494,000 | EUR | 40.00 Fiat Partecipazioni S.p.A. | 40.000 | |

| | | | | | % of | | % of |
|---|---------------------------|------------------|---------------|----------|---|------------|-------------|
| | | | | | Group | % interest | voting |
| Name | Registered office | Country | Capital stock | Currency | consolidation Interest held by | held | rights |
| Other companies pursuant to Article 126 of Consob Regulation | ns - Resolution No. 11971 | | | | | | , |
| Agricultural and Construction Equipment | | | | | | | |
| Lubelska Fabryka Maszyn Rolnicych S.A. | Lublin | Poland | 13,000,000 | PLN | 15.66 CNH Polska Sp. z o.o. | 18.460 | |
| Plast-Form Sp. z o.o. | Lublin | Poland | 2,090,000 | PLN | 10.15 CNH Polska Sp. z o.o. | 11.962 | |
| Polagris S.A. | Pikieliszki | Lithuania | 1,133,400 | LTT | 9.38 CNH Polska Sp. z o.o. | 11.054 | |
| Commercial Vehicles | | | | | | | |
| Consorzio Bolzano Energia | Bolzano | Italy | 12,000 | EUR | 16.67 Iveco S.p.A. | 16.667 | |
| Consorzio Spike | Genoa | Italy | 90,380 | EUR | 15.00 Iveco S.p.A. | 15.000 | |
| Trucks & Bus Company | Tajoura | Libya | 87,000,000 | LYD | 17.24 Iveco Pegaso S.L. | 17.241 | |
| Components | | | | | | | |
| Consorzio U.L.I.S.S.E. | Rome | Italy | 227,241 | EUR | 11.36 Magneti Marelli Holding S.p.A. | 11.360 | |
| Services | | | | | | | |
| Byte Software House - S.p.A. | Turin | Italy | 4,215,000 | EUR | 17,79 Business Solutions S.p.A. | 17.794 | |
| Consorzio Topix | Turin | Italy | 932,000 | EUR | 11.23 Atlanet S.p.A. | 11.230 | |
| H.R.O. Polska Sp. z o.o. | Bielsko-Biala | Poland | 400,000 | PLN | 18.00 Business Solutions Polska Sp. z o.o. | 18.000 | |
| Miscellaneous and Holding companies | | | | | | | |
| | | | | | Isvor Fiat Società consortile di sviluppo e | | |
| Ascai Servizi S.r.I. | Rome | Italy | 73,337 | EUR | 13.44 addestramento industriale per Azioni | 14.085 | |
| Consorzio Sorore | Siena | Italy | 9,296 | EUR | 16.66 Fiat Partecipazioni S.p.A. | 16.663 | |
| Consorzio Technapoli | Naples | Italy | 1,626,855 | EUR | 10.13 Elasis-Società Consortile per Azioni | 11.110 | |
| Ercole Marelli e C. S.p.A. | Milan | Italy | 9,633,000 | EUR | 13.00 Fiat Partecipazioni S.p.A. | 13.000 | |
| Fin.Priv. S.r.I. | Milan | Italy | 20,000 | EUR | 14.29 Fiat S.p.A. | 14.285 | |
| Gas Turbine Technologies S.p.A. | Turin | Italy | 5,000,000 | EUR | 15.00 Fiat Partecipazioni S.p.A. | 15.000 | |
| I.M. Intermetro S.p.A. | Rome | Italy | 2,461,320 | EUR | 12.50 Fiat Partecipazioni S.p.A. | 12.500 | |
| IRCC-Istituto per la Ricerca e la Cura del Cancro-Torino S.p.A. | Turin | Italy | 15,500,000 | EUR | 19.36 Fiat S.p.A. | 19.355 | |
| Istituto Europeo di Oncologia S.r.l. | Milan | Italy | 106,500,000 | EUR | 10.90 Fiat S.p.A. | 10.903 | |
| Ixfin Automotive S.p.A. | Naples | Italy | 60,000,000 | EUR | 0.00 Fiat Netherlands Holding N.V. | 0.000 | 100.000 (a) |
| Lingotto S.p.A. | Turin | Italy | 17,264,000 | EUR | 17.02 Fiat Partecipazioni S.p.A. | 17.019 | |
| Selvi & Cie S.A. | Geneva | Switzerland | 2,400,000 | CHF | 16.67 BUC - Banca Unione di Credito | 16.666 | |
| Société Anonyme Technique Immobilière et Financière de la Sadir | n | | | | | | |
| (S.A.T.I.F.) | Monaco | Princ. of Monaco | 750,000 | EUR | 12.60 Fiat Partecipazioni S.p.A. | 12.600 | |

⁽a) Voting right granted by pledge.

CONTINUES INVESTMENTS HELD THROUGH IFIL S.p.A. – Investments held through WORMS & Cie S.A. (53.074%-owned subsidiary of IFIL Group)

| | | Capital | | % of | | % of |
|--|-------------------|------------------|------------|---|-----------------|---------|
| | Registered | stock at | | Group | % interest | voting |
| Name | Office | | Currency | consolidation Interest held by | held | rights |
| Companies consolidated on a line-by-line basis | | | | • | | |
| companies consolidated on a line-by-line basis | | | | | | |
| Paper | | | | | | |
| AGENA N.V. | BELGIUM | 62,000.00 | EUR | 100.00 ARJOWIGGINS PAPIERS COUCHES SAS | 99.200 | 99.200 |
| ANTALIS A.B. | SWEDEN | 1,000,000.00 | SEK | 100.00 ANTALIS INTERNATIONAL HOLDINGS BV | 100.000 | 100.000 |
| ANTALIS AG | SWITZERLAND | 3,000,000.00 | CHF | 100.00 ANTALIS SWITZERLAND AG | 100.000 | 100.000 |
| ANTALIS A/S | DENMARK | 2,000,000.00 | DKK | 100.00 ANTALIS INTERNATIONAL HOLDINGS BV | 100.000 | 100.000 |
| ANTALIS AS | LATVIA | 533,900.00 | LVL | 100.00 ANTALIS INTERNATIONAL HOLDINGS BV | 100.000 | 100.000 |
| ANTALIS BOLIVIA SRL | BOLIVIA | 2,775,000.00 | BOB | 100.00 INVERSIONES EXTERIOR SA | 74.000 | 74.000 |
| | | | | INVERSIONES LOS PELLINES DOS SA | 26.000 | 26.000 |
| ANTALIS BV | NETHERLANDS | 5,100,000.00 | NLG | 100.00 ANTALIS INTERNATIONAL HOLDINGS BV | 100.000 | 100.000 |
| ANTALIS ENVELOPES LIMITED | UNITED KINGDOM | 1.00 | GBP | 100.00 ANTALIS GROUP HOLDINGS LIMITED | 100.000 | 100.000 |
| ANTALIS ENVELOPES NV (IN LIQUIDATION) | BELGIUM | 62,000.00 | EUR | 100.00 ANTALIS NV/SA | 99.900 | 99.900 |
| | | | | ANTALIS INTERNATIONAL HOLDINGS BV | 0.100 | 0.100 |
| ANTALIS ENVELOPES MANUFACTURING S.L. | SPAIN | 2,815,988.40 | EUR | 100.00 ANTALIS INTERNATIONAL HOLDINGS BV | 100.000 | 100.000 |
| ANTALIS EUROPE HOLDINGS LIMITED | UNITED KINGDOM | 205,433,649.00 | GBP | 100.00 ANTALIS GROUP LIMITED | 100.000 | 100.000 |
| ANTALIS GMBH | GERMANY | 4,725,000.00 | EUR | 100.00 ANTALIS INTERNATIONAL HOLDINGS BV | 100.000 | 100.000 |
| ANTALIS GROUP HOLDINGS LIMITED | UNITED KINGDOM | 200,000,000.00 | EUR | 100.00 ANTALIS INTERNATIONAL SAS | 100.000 | 100.000 |
| ANTALIS GROUP LIMITED | UNITED KINGDOM | 155,000,000.00 | GBP | 100.00 ANTALIS GROUP HOLDINGS LIMITED | 33.600 | 100.000 |
| ANITAL IO LIOI DINION LIMITED | LIMITED INVODEST | 500,000,000.00 | EUR | ARJO WIGGINS APPLETON LIMITED | 66.400 | 0.000 |
| ANTALIS HOLDINGS LIMITED | UNITED KINGDOM | 86,244,205.00 | GBP | 100.00 ANTALIS GROUP LIMITED | 100.000 | 100.000 |
| ANTALIS (HONG KONG) LIMITED | HONG KONG | 150,000.00 | HKD | 100.00 ANTALIS OVERSEAS HOLDINGS LIMITED | 99.993 | 99.993 |
| ANTALIO IDEDIA OA | OD A III | | | WIGGINS TEAPE LIMITED | 0.007 | 0.007 |
| ANTALIS IBERIA SA | SPAIN | 9,407,866.37 | EUR | 100.00 ANTALIS INTERNATIONAL HOLDINGS BV | 100.000 | 100.000 |
| ANTALIS INTERNATIONAL HOLDINGS BV | NETHERLANDS | 21,500.00 | EUR | 100.00 ANTALIS EUROPE HOLDINGS LIMITED | 100.000 | 100.000 |
| ANTALIS INTERNATIONAL SAS ANTALIS INTERSERVICES NV/SA | FRANCE BELGIUM | 426,880,573.00 | EUR | 100.00 WORMS & CIE S.A. A DIRECTOIRE ET CS | 100.000 | 100.000 |
| ANTALIS INTERSERVICES NV/SA | BELGIUM | 99,000,000.00 | EUR | 100.00 ANTALIS INTERNATIONAL SAS ANTALIS INTERNATIONAL HOLDINGS BV | 100.000 | 100.000 |
| ANTALIS IRELAND LIMITED | IRELAND | 0.404.770.50 | E115 | 100,00 ANTALIS HOLDINGS LIMITED | 0.000 | 0.000 |
| ANTALIS IRELAND LIMITED | IKELAND | 3,491,779.50 | EUR | WIGGINS TEAPE LIMITED | 100.000 | 100.000 |
| ANTALIS LIMITED | UNITED KINGDOM | 74 040 000 00 | ODD | 100.00 ANTALIS HOLDINGS LIMITED | 0.000 | 0.000 |
| ANTALIS LIWITED ANTALIS NV/SA | BELGIUM | 71,346,866.00 | GBP BEF | 100.00 ANTALIS HOLDINGS LIMITED 100.00 ANTALIS INTERNATIONAL HOLDINGS BV | 100.000 | 100.000 |
| ANTALIS INVISA | BELGIUW | 64,004.00 | BEF | ARJO WIGGINS BELGIUM S.A. | 99.995 0.002 | |
| ANTALIS OFFICE SUPPLIES, S.L. | SPAIN | 11,129,914.16 | EUR | 100.00 ANTALIS INTERNATIONAL HOLDINGS BV | 100.000 | 100.000 |
| ANTALIS OFFICE SOFFILES, S.E. ANTALIS OVERSEAS HOLDINGS LIMITED | UNITED KINGDOM | 7,948,114.00 | GBP | 100.00 ANTALIS INTERNATIONAL HOLDINGS BV | 100.000 | 100.000 |
| ANTALIS OV | FINLAND | 1,918,600.00 | FIM | 100.00 ANTALIS INTERNATIONAL HOLDINGS BV | 100.000 | 100.000 |
| ANTALIS PAPER UAB | LITHUANIA | 4,000,000.00 | LTL | 100.00 ANTALIS INTERNATIONAL HOLDINGS BV | 100.000 | 100.000 |
| ANTALIS PERU SA | PERU | 7,779,600.00 | SOL | 100.00 INVERSIONES EXTERIOR SA | 74.000 | 74.000 |
| THIN ELECT ENGLISH | 1 2110 | 1,113,000.00 | JOL | INVERSIONES LOS PELLINES DOS SA | 26.000 | 26.000 |
| ANTALIS POLAND SPOLKA Z.O.O. | POLAND | 2,011,600.00 | PLN | 100.00 ANTALIS INTERNATIONAL HOLDINGS BV | 100.000 | 100.000 |
| ANTALIS PROMOTIONAL PRODUCTS BV | NETHERLANDS | 2,000,000.00 | NLG | 100.00 MUEHLEBACH B.V. | 100.000 | 100.000 |
| ANTALIS PROMOTIONAL PRODUCTS GMBH | GERMANY | 12,525,000.00 | EUR | 100.00 ANTALIS INTERNATIONAL HOLDINGS BV | 100.000 | 100.000 |
| ANTALIS PROMOTIONAL PRODUCTS (HONG-KONG) LIMITED | HONG KONG | 100,000.00 | HKD | 100.00 ANTALIS INTERNATIONAL SAS | 99.000 | 99.000 |
| ANTALIS PROMOTIONAL PRODUCTS S.L. SU | SPAIN | 26,913,010.00 | EUR | 100,00 ANTALIS IBERIA SA | 81.410 | 81.410 |
| | | | | MUEHLEBACH BV | 18.590 | 18.590 |
| ANTALIS PROMOTIONAL PRODUCTS SNC | FRANCE | 305.00 | EUR | 100,00 ANTALIS INTERNATIONAL HOLDINGS BV | 95.000 | 95.000 |
| | | | | ANTALIS PURCHASING SASU | 5.000 | 5.000 |
| ANTALIS (PROPRIETARY) LIMITED | SOUTH AFRICA | 1,000.00 | ZAR | 100.00 ANTALIS SA HOLDINGS LIMITED | 100.000 | 100.000 |
| ANTALIS PURCHASING SASU | FRANCE | 40,000.00 | EUR | 100.00 ANTALIS INTERNATIONAL SAS | 100.000 | 100.000 |
| ANTALIS SA | ROMENIA | 2,400,000,000.00 | ROL | 100.00 ANTALIS INTERNATIONAL HOLDINGS BV | 100.000 | 100.000 |
| ANTALIS SA HOLDINGS LIMITED | UNITED KINGDOM | 1,000.00 | GBP | 100.00 ANTALIS GROUP LIMITED | 100.000 | 100.000 |
| ANTALIS SNC | FRANCE | 22,479,066.00 | EUR | 100.00 ANTALIS INTERNATIONAL SAS | 100.000 | 100.000 |
| | | | | ANTALIS PURCHASING SASU | 0.000 | 0.000 |
| ANTALIS SPA | ITALY | 33,677,663.76 | EUR | 99.00 ANTALIS INTERNATIONAL HOLDINGS BV | 98.995 | 98.995 |
| | | | | ANTALIS EUROPE HOLDINGS LIMITED | 0.000 | 0.000 |
| ANTALIS S.R.O. | CZECH REP. | 62,200,000.00 | CZK | 65.00 ANTALIS INTERNATIONAL HOLDINGS BV | 65.000 | 65.000 |
| ANTALIS SWITZERLAND AG | SWITZERLAND | 10,000,000.00 | CHF | 100.00 ANTALIS INTERNATIONAL HOLDINGS BV | 100.000 | 100.000 |
| ANTALIS (THAILAND) LIMITED | THAILAND | 30,000,000.00 | THB | 84.00 ANTALIS OVERSEAS HOLDINGS LIMITED | 80.000 | 80.000 |
| | | | | SHRIRO PACIFIC PAPER (SINGAPORE) PTE LTD | 9.999 | 9.999 |
| ANTHALO SRL | ITALY | 30,000.00 | EUR | 50.00 CENTRO DISTRIBUZIONE ARTICOLI DA REGALO SRL | 50.000 | 50.000 |
| APPLETON COATED LLC | USA | 100.00 | USD | 100.00 APPLETON COATED PAPER HOLDINGS INC. | 100.000 | 100.000 |
| APPLETON COATED PAPERS HOLDINGS INC. | USA | 1,445.00 | USD | 100.00 ARJO WIGGINS FINE PAPERS HOLDINGS LIMITED | 100.000 | 100.000 |
| APPLETON LEASING L.L.C. | USA | 1,000.00 | USD | 100.00 APPLETON COATED LLC. | 100.000 | 100.000 |
| ARJOWIGGINS CANSON SAS | FRANCE | 5,356,213.00 | EUR | 100.00 ARJOWIGGINS SAS | 100.000 | 100.000 |
| ARJOWIGGINS CHARTHAM LIMITED | UNITED KINGDOM | 6,000,000.00 | GBP | 100.00 THE WIGGINS TEAPE GROUP LIMITED | 100.000 | 100.000 |

CONTINUES INVESTMENTS HELD THROUGH IFIL S.p.A. – Investments held through WORMS & Cie S.A. (53.074%-owned subsidiary of IFIL Group)

| | | Capital | | % of | | % of |
|--|------------------|------------------|----------|--|------------|---------|
| | Registered | stock at | | Group | % interest | voting |
| Name | Office | 6/30/2004 | Currency | consolidation Interest held by | held | rights |
| ARJOWIGGINS LE BOURRAY SAS | FRANCE | 1,351,577.00 | EUR | 100,00 ARJOWIGGINS SAS | 100.000 | 100.000 |
| ARJOWIGGINS PAPIERS COUCHES SAS | FRANCE | 87,916,250.00 | EUR | 100,00 ARJOWIGGINS SAS | 100.000 | 100.000 |
| ARJOWIGGINS RIVES SAS | FRANCE | 30,000,000.00 | EUR | 100,00 ARJOWIGGINS CANSON SAS | 100.000 | 100.000 |
| ARJOWIGGINS SAS | FRANCE | 165,920,000.00 | EUR | 100,00 WORMS & CIE S.A. A DIRECTOIRE ET CS | 100.000 | 100.000 |
| ARJOWIGGINS SECURITY SAS | FRANCE | 70,000,000.00 | EUR | 100,00 ARJOWIGGINS SAS | 100.000 | 100.000 |
| ARJO WIGGINS APPLETON (BERMUDA) LIMITED | BERMUDA | 61,020.00 | USD | 100.00 ARJO WIGGINS (BERMUDA) HOLDINGS LIMITED | 80.302 | 89.955 |
| ARJO WIGGINS APPLETON GROUP SERVICES SAS | FRANCE | 500,000.00 | EUR | 100.00 WORMS & CIE S.A. A DIRECTOIRE ET CS | 100.000 | 100.000 |
| ARJO WIGGINS APPLETON HOLDINGS LIMITED | UNITED KINGDOM | 150,000,000.00 | GBP | 100.00 ARJO WIGGINS APPLETON LIMITED | 100.000 | 100.000 |
| ARJO WIGGINS APPLETON INSURANCE LIMITED | GUERNSEY | 2,000,000.00 | GBP | 100.00 ARJO WIGGINS APPLETON LIMITED | 100.000 | 100.000 |
| AND WIGGING ATTELTON INGONANCE LIMITED | GOLINIOLI | 2,000,000.00 | GBP | ARJO WIGGINS US HOLDINGS LIMITED | | |
| ARJO WIGGINS APPLETON LIMITED | UNITED KINGDOM | 242.000.042.00 | 000 | | 0.000 | 0.000 |
| | | 213,908,016.00 | GBP | 100.00 WORMS & CIE S.A. A DIRECTOIRE ET CS | 100.000 | 100.000 |
| ARJO WIGGINS AUSTRALIA PTY LIMITED | AUSTRALIA | 200,000.00 | AUD | 99.98 ARJO WIGGINS BELGIUM S.A. | 100.000 | 100.000 |
| ARJO WIGGINS AUSTRALIA PTY LIMITED | AUSTRALIA | 400,000.00 | AUD | 100.00 CANSON INTERNATIONAL SAS | 91.500 | 91.500 |
| | | | | ARJOWIGGINS SAS | 8.500 | 8.500 |
| ARJO WIGGINS BELGIUM HOLDINGS S.A. | BELGIUM | 197,371,001.91 | EUR | 100.00 ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED | 99.998 | 99.998 |
| | | | | ARJO WIGGINS EUROPE HOLDINGS LIMITED | 0.002 | 0.002 |
| ARJO WIGGINS BELGIUM S.A. | UNITED KINGDOM | 32,500,000.00 | EUR | 99.99 ARJO WIGGINS BELGIUM HOLDINGS S.A. | 99.990 | 99.990 |
| | | | | ARJO WIGGINS LIMITED | 0.000 | 0.000 |
| ARJO WIGGINS (BERMUDA) HOLDINGS LIMITED | BERMUDA | 15,000.00 | USD | 100.00 ARJO WIGGINS APPLETON LIMITED | 20.000 | 100.000 |
| ARJO WIGGINS CANSON KK | JAPAN | 20,000,000.00 | JPY | 100.00 CANSON INTERNATIONAL SAS | 100.000 | 100.000 |
| ARJO WIGGINS CARBONLESS PAPERS CHINA LIMITED | UNITED KINGDOM | 2.00 | GBP | 100.00 ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED | 100.000 | 100.000 |
| ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED | UNITED KINGDOM | 170,735,640.00 | GBP | 100.00 ARJOWIGGINS SAS | 100.000 | 100.000 |
| ARJO WIGGINS CARBONLESS PAPERS INTERNATIONAL LTD | UNITED KINGDOM | 75,000.00 | GBP | 100.00 ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED | 100.000 | 100.000 |
| ARJO WIGGINS CARBONLESS PAPERS LIMITED | UNITED KINGDOM | 2.00 | GBP | 100.00 ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED | 100.000 | 100.000 |
| ARJO WIGGINS CASTING PAPERS LIMITED | UNITED KINGDOM | 2.00 | GBP | 100.00 THE WIGGINS TEAPE GROUP LIMITED | 100.000 | 100.000 |
| ARJO WIGGINS CHINA HOLDINGS LIMITED | UNITED KINGDOM | 100.00 | GBP | 100,00 LODI 12 SAS | 100.000 | 100.000 |
| ARJO WIGGINS DEUTSCHLAND GMBH | GERMANY | 12,271,005.15 | EUR | 100.00 ARJOWIGGINS SAS | 100.000 | 100.000 |
| ARJO WIGGINS ERMSTAL GMBH & CO. KG | GERMANY | | EUR | 100.00 ARJO WIGGINS GERMANY HOLDINGS LIMITED | 48.951 | 48,951 |
| ANJO WIGGING ENWISTAL GWIDH & CO. NG | GERIVIANT | 54,836,054.26 | EUR | ARJOWIGGINS SAS | | |
| AD IO MICCINIC FEDAMA C A | SPAIN | 20.000.00 | | | 51.049 | 51.049 |
| ARJO WIGGINS ESPANA S.A. | SPAIN | 60,200.00 | EUR | 99.95 ARJO WIGGINS BELGIUM S.A. | 99.970 | 99.970 |
| | | | | WIGGINS TEAPE LIMITED | 0.030 | 0.030 |
| ARJO WIGGINS EUROPE HOLDINGS LIMITED | UNITED KINGDOM | 761,500,000.00 | GBP | 100.00 ARJO WIGGINS APPLETON LIMITED | 100.000 | 100.000 |
| ARJO WIGGINS FEINPAPIER GMBH | GERMANY | 5,000,000.00 | DEM | 99.98 ARJO WIGGINS BELGIUM SA | 100.000 | 100.000 |
| ARJO WIGGINS FINE PAPERS EXPORT LIMITED | UNITED KINGDOM | 25,000.00 | GBP | 100.00 THE WIGGINS TEAPE GROUP LIMITED | 100.000 | 100.000 |
| ARJO WIGGINS FINE PAPERS HOLDINGS LIMITED | UNITED KINGDOM | 10,253,565.00 | GBP | 100.00 ARJO WIGGINS UK HOLDINGS LIMITED | 100.000 | 100.000 |
| ARJO WIGGINS FINE PAPERS LIMITED | UNITED KINGDOM | 25,010,000.00 | GBP | 100.00 THE WIGGINS TEAPE GROUP LIMITED | 100.000 | 100.000 |
| ARJO WIGGINS FINE PAPERS PTY LTD | AUSTRALIA | 2.00 | AUD | 100.00 ARJO WIGGINS FINE PAPERS HOLDINGS LTD | 100.000 | 100.000 |
| ARJO WIGGINS GERMANY HOLDINGS LIMITED | UNITED KINGDOM | 25,000,000.00 | GBP | 100.00 THE WIGGINS TEAPE GROUP LIMITED | 100.000 | 100.000 |
| ARJO WIGGINS ITALIA HOLDINGS S.R.L. | ITALY | 2,275,000.00 | EUR | 100.00 ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED | 100.000 | 100.000 |
| | | | | ARJO WIGGINS LIMITED | 0.000 | 0.000 |
| ARJO WIGGINS LIMITED | UNITED KINGDOM | 92,260,100.00 | GBP | 100.00 IDEM LIMITED | 100.000 | 100.000 |
| ARJO WIGGINS LIMITADA | BRAZIL | 25,205,145.00 | BRL | 100.00 ARJO WIGGINS PARTICIPACOES LTDA | 98.698 | 98.698 |
| | | | | CANSON INTERNATIONAL SAS | 1.302 | 1.302 |
| ARJO WIGGINS LYNX LTD | UNITED KINGDOM | 3,000,000.00 | GBP | 100.00 ARJOWIGGINS CANSON SAS | 32.800 | 32.800 |
| | | .,, | | ARJO WIGGINS FINE PAPERS LTD | 29.800 | 29.800 |
| | | | | ARJOWIGGINS PAPIERS COUCHES SAS | 28.200 | 28.200 |
| | | | | GUARRO CASAS S.A. | 9.200 | 9.200 |
| | | | | ARJOWIGGINS SAS | 0.000 | 0.000 |
| ARJO WIGGINS MEDICAL, INC | USA | 1.00 | USD | 100.00 ARJO WIGGINS SPECIALTY HOLDINGS INC. | 100.000 | 100.000 |
| ARJO WIGGINS NC, LLC | USA | 1.00 | USD | 100.00 MURO. INC. | 100.000 | 100.000 |
| ARJO WIGGINS NORTH AMERICA INVESTMENTS LIMITED | UNITED KINGDOM | 434,615,387.00 | GBP | 100.00 ARJO WIGGINS APPLETON HOLDINGS LIMITED | 100.000 | 100.000 |
| ARJO WIGGINS PARTICIPACOES LTDA | BRAZIL | | | 100.00 ARJOWIGGINS SECURITY SAS | | 100.000 |
| | | 49,705,800.00 | BRL | | 100.000 | |
| ARJO WIGGINS S.P. ITALIA S.r.I. | ITALY | 46,482.00 | EUR | 100.00 ARJOWIGGINS SAS | 100.000 | 100.000 |
| ARJO WIGGINS SARL | SWITZERLAND | 200,000.00 | CHF | 100.00 ARJOWIGGINS PAPIERS COUCHES SAS | 99.500 | 99.500 |
| | | | | ARJOWIGGINS SAS | 0.500 | 0.500 |
| ARJO WIGGINS SPECIALTY HOLDINGS INC. | USA | 5,000.00 | USD | 100.00 APPLETON COATED PAPERS HOLDINGS INC. | 100.000 | 100.000 |
| ARJO WIGGINS SVENSKA AB | SWEDEN | 100,000.00 | SEK | 99.98 ARJO WIGGINS BELGIUM S.A. | 100.000 | 100.000 |
| ARJO WIGGINS UK HOLDINGS LIMITED | UNITED KINGDOM | 206,000,000.00 | EUR | 100.00 ARJOWIGGINS SAS | 100.000 | 100.000 |
| ARJO WIGGINS US HOLDINGS LIMITED | UNITED KINGDOM | 1,271,907,900.00 | GBP | 100.00 ARJO WIGGINS APPLETON HOLDINGS LIMITED | 100.000 | 100.000 |
| ARJO WIGGINS USA, INC | USA | 1.00 | USD | 100.00 ARJO WIGGINS SPECIALTY HOLDINGS INC. | 100.000 | 100.000 |
| ARJOBEX AMERICA | USA | 21,000,000.00 | USD | 100.00 MU.RO. INC. | 51.000 | 51.000 |
| | | | | ARJO WIGGINS NC, LLC. | 49.000 | 49.000 |
| ARJOBEX LIMITED | UNITED KINGDOM | 2,000,100.00 | GBP | 100.00 THE WIGGINS TEAPE GROUP LIMITED | 100.000 | 100.000 |
| ARJOBEX SAS | FRANCE | 1,029,280.00 | EUR | 100.00 ARJOWIGGINS SAS | 100.000 | 100.000 |
| AS ANTALIS | ESTHONIA | 5,700,000.00 | EEK | 100.00 ANTALIS INTERNATIONAL HOLDINGS BV | 100.000 | 100.000 |
| AWA FINANCE LIMITED | UNITED KINGDOM | 199,000,000.00 | GBP | 100.00 ARJO WIGGINS APPLETON LIMITED | 100.000 | 100.000 |
| | PEOPLE'S REP. OF | , | | | 100.000 | |
| AWA QINGDAO PAPER LIMITED | CHINA | 6,350,000.00 | USD | 63.15 ARJO WIGGINS CARBONLESS PAPERS CHINA LIMITED | 63.150 | 63.150 |
| 2 30.10 1.11 2.1 220 | J | 0,330,000.00 | 000 | UU. 10 7 11 UU 7 11 UU 7 11 UU 7 11 U 11 U | 03.100 | 00.100 |

${\tt CONTINUES\ INVESTMENTS\ HELD\ THROUGH\ IFIL\ S.p.A.-Investments\ held\ through\ WORMS\ \&\ Cie\ S.A.\ (53.074\%-owned\ subsidiary\ of\ IFIL\ Group)}$

| • | | Capital | | % of | | % of |
|---|--|--|---|--|---|---|
| | Registered | stock at | | Group | % interest | voting |
| Name | Office | 6/30/2004 | Currency | consolidation Interest held by | held | rights |
| BERNARD DUMAS SAS | FRANCE | 686.070.00 | EUR | 99.92 GUARRO CASAS S.A. | 100.000 | 100.000 |
| CANSON & MONTGOLFIER (DEUTSCHLAND) GMBH | GERMANY | | | 100.00 CANSON INTERNATIONAL SAS | | |
| CANSON INTERNATIONAL SAS | FRANCE | 512,000.00 | EUR | | 100.000 | 100.000 |
| CANSON ITALIA S.P.A. | | 76,250.00 | EUR | 100.00 ARJOWIGGINS CANSON SAS | 100.000 | 100.000 |
| CANSON ITALIA S.P.A. | ITALY | 312,000.00 | EUR | 100.00 CANSON INTERNATIONAL SAS | 95.000 | 95.000 |
| - | | | | ARJOWIGGINS CANSON SAS | 5.000 | 5.000 |
| CANSON POLSKA SP.Z.O.O. | POLAND | 63,300.00 | PLN | 100.00 CANSON INTERNATIONAL SAS | 100.000 | 100.000 |
| CANSON INC. | USA | 1,560.00 | USD | 100.00 APPLETON COATED PAPERS HOLDINGS INC. | 100.000 | 100.000 |
| CARBONLESS PAPERS LIMITED | UNITED KINGDOM | 2.00 | GBP | 100.00 ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED | 100.000 | 100.000 |
| - | ITALY | 500,000.00 | EUR | 100.00 ANTALIS INTERNATIONAL HOLDINGS BV | 100.000 | 100.000 |
| CENTRO DISTRIBUZIONE ARTICOLI DA REGALO SRL (EXPO | EUROPA) | | | | | |
| CLASS PAPIER B.V. | NETHERLANDS | 40,000.00 | NLG | 100.00 ARJOWIGGINS PAPIERS COUCHES SAS | 100.000 | 100.000 |
| COMERCIAL MANANTIALES LIMITADA | CHILE | 100,000.00 | CLP | 100.00 INVERSIONES GMS SA | 99.999 | 99,999 |
| Comercial Environmental Environment | OT HEE | 100,000.00 | OLI | GMS PRODUCTOS GRAFICOS LIMITADA | 0.001 | 0.001 |
| COPIGRAPH GMBH (IN LIQUIDATION) | GERMANY | F44 000 00 | FUD | | | |
| COFIGNAFH GWIDH (IN LIQUIDATION) | GERMANT | 511,803.00 | EUR | 100.00 COPIGRAPH S.A. | 97.692 | 97.692 |
| OODIOD LDU O A | 59.1105 | | | GUERIMAND SAS | 2.308 | 2.308 |
| COPIGRAPH S.A. | FRANCE | 6,300,000.00 | EUR | 100.00 GUERIMAND SAS | 99.999 | 99.999 |
| CREA PAPIER GMBH | GERMANY | 26,000.00 | EUR | 100.00 ARJOWIGGINS PAPIERS COUCHES SAS | 100.000 | 100.000 |
| DISTRIBUIDORA OFIMARKETS SA | CHILE | 57,614.00 | CLP | 100.00 INVERSIONES GMS SA | 100.000 | 100.000 |
| DOWNMAN INVESTMENTS LIMITED | CYPRUS | 3,882,680.00 | EUR | 60.00 ANTALIS INTERNATIONAL HOLDINGS BV | 60.000 | 60.000 |
| ESM PAPER LIMITED | IRELAND | 120,625.11 | EUR | 100.00 ANTALIS IRELAND LIMITED | 99.999 | 99.999 |
| | | | | WIGGINS TEAPE IRELAND LIMITED | 0.001 | 0.001 |
| | COLOMBIA | 608,003,000.00 | COP | 99.92 TORDERA S.A. | 100.000 | 100.000 |
| ESPECIALIDADES DEL PAPEL DE COLOMBIA LTDA (ESPAC | | 000,000,000.00 | 001 | 55.52 TONDERVOY. | 100.000 | 100.000 |
| EUROPEAN PRINTED PRODUCTS S.A.S. (E2P) | FRANCE | 6.100.000.00 | EUR | 100,00 ARJOWIGGINS SAS | 100.000 | 100.000 |
| FAIRPRINT BV | NETHERLANDS | 40,000.00 | NLG | 100.00 ANTALIS PROMOTIONAL PRODUCTS BV | 100.000 | 100.000 |
| FIRMO - PAPEIS E PAPELARIA, S.A. | PORTUGAL | | | 100.00 ANTALIS INCENATIONAL HOLDINGS BV | | |
| | BOTSWANA | 4,990,000.00 | EUR | 100.00 | 100.000 | 100.000 |
| FIRST PAPER HOUSE BOTSWANA (PTY) LIMITED | | 80,000.00 | BWP | 100.00 ANTALIS SA HOLDINGS LIMITED | 99.999 | 99.999 |
| FRESER S.L. | SPAIN | 3,006.00 | EUR | 99.92 GUARRO CASAS S.A. | 100.000 | 100.000 |
| FYNE PAPERS LIMITED | UNITED KINGDOM | 5,000,000.00 | GBP | 100.00 ANTALIS LIMITED | 100.000 | 100.000 |
| GMS DISTRIBUIDORA GRAFICA SA | CHILE | 100.00 | CLP | 100.00 INVERSIONES GMS SA | 99.000 | 99.000 |
| | | | | COMERCIAL MANANTIALES LIMITADA | 1.000 | 1.000 |
| GMS PRODUCTOS GRAFICOS LIMITADA | CHILE | 100.00 | CLP | 100.00 COMERCIAL MANANTIALES LIMITADA | 86.000 | 86.000 |
| | | | | INVERSIONES GMS SA | 14.000 | 14.000 |
| GUARRO CASAS FRANCE SARL | FRANCE | 8,000.00 | EUR | 100,00 GUARRO CASAS S.A. | 100.000 | 100.000 |
| GUARRO CASAS S.A. | - | 0,000.00 | 2011 | ARJOWIGGINS CANSON SAS | 97.958 | 97.958 |
| | SPAIN | 6,600,000.00 | EUR | 99.92 GUARRO CASAS S.A. (*) | 1.972 | 1.972 |
| GUERIMAND SAS | FRANCE | | | | | |
| HARDWARE SOFTWARE ENGINEERING SRL | | 11,900,000.00 | EUR | 100.00 ARJOWIGGINS SAS | 100.000 | 100.000 |
| | | | | | | |
| | ITALY | 20,000,000.00 | EUR | 100.00 ANTALIS INTERNATIONAL HOLDINGS BV | 100.000 | 100.000 |
| I-PAPERS LIMITED | UNITED KINGDOM | 5,000.00 | GBP | 100.00 ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED | 100.000 | 100.000 |
| | | | | 100.00 ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED 100.00 ARJO WIGGINS BELGIUM HOLDINGS S.A. | | |
| I-PAPERS LIMITED | UNITED KINGDOM | 5,000.00 | GBP | 100.00 ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED 100.00 ARJO WIGGINS BELGIUM HOLDINGS S.A. ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED | 100.000 | 100.000 |
| I-PAPERS LIMITED | UNITED KINGDOM | 5,000.00 | GBP | 100.00 ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED 100.00 ARJO WIGGINS BELGIUM HOLDINGS S.A. | 100.000 81.301 | 100.000 81.301 |
| I-PAPERS LIMITED IDEM LIMITED | UNITED KINGDOM UNITED KINGDOM | 5,000.00 92,250,002.00 | GBP GBP | 100.00 ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED 100.00 ARJO WIGGINS BELGIUM HOLDINGS S.A. ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED | 100.000 81.301 18.699 | 100.000 81.301 18.699 |
| I-PAPERS LIMITED IDEM LIMITED INTERPAPEL S.A. | UNITED KINGDOM UNITED KINGDOM MEXICO | 5,000.00 92,250,002.00 50,000.00 | GBP GBP MXP | 100.00 ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED 100.00 ARJO WIGGINS BELGIUM HOLDINGS S.A. ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED 99.92 TORDERA S.A. | 100.000 81.301 18.699 100.000 34.048 | 100.000 81.301 18.699 100.000 34.048 |
| I-PAPERS LIMITED IDEM LIMITED INTERPAPEL S.A. INVERSIONES ANTALIS HOLDINGS LIMITADA | UNITED KINGDOM UNITED KINGDOM MEXICO CHILE | 5,000.00 92,250,002.00 50,000.00 14,276,985,000.00 | GBP GBP MXP CLP | 100.00 ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED 100.00 ARJO WIGGINS BELGIUM HOLDINGS S.A. ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED 99.92 TORDERA S.A. 100.00 ANTALIS OVERSEAS HOLDINGS LIMITED ANTALIS INTERNATIONAL HOLDINGS BV | 100.000 81.301 18.699 100.000 34.048 65.952 | 100.000 81.301 18.699 100.000 34.048 65.952 |
| I-PAPERS LIMITED IDEM LIMITED INTERPAPEL S.A. | UNITED KINGDOM UNITED KINGDOM MEXICO | 5,000.00 92,250,002.00 50,000.00 | GBP GBP MXP | 100.00 ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED 100.00 ARJO WIGGINS BELGIUM HOLDINGS S.A. ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED 99.92 TORDERA S.A. 100.00 ANTAUS OVERSEAS HOLDINGS LIMITED ANTAUS INTERNATIONAL HOLDINGS BV 100.00 INVERSIONES ANTALIS HOLDINGS LIMITADA | 100.000 81.301 18.699 100.000 34.048 65.952 100.000 | 100.000 81.301 18.699 100.000 34.048 65.952 100.000 |
| I-PAPERS LIMITED IDEM LIMITED INTERPAPEL S.A. INVERSIONES ANTALIS HOLDINGS LIMITADA INVERSIONES ANTALIS LIMITADA | UNITED KINGDOM UNITED KINGDOM MEXICO CHILE CHILE | 5,000.00 92,250,002.00 50,000.00 14,276,985,000.00 8,370,000,000.00 | GBP GBP MXP CLP | 100.00 ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED 100.00 ARJO WIGGINS BELGIUM HOLDINGS S.A. ARJO WIGGINS BELGIUM HOLDINGS S.A ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED 99.92 TORDERA S.A. 100.00 ANTALIS OVERSEAS HOLDINGS LIMITED ANTALIS INTERNATIONAL HOLDINGS BW 100.00 INVERSIONES ANTALIS HOLDINGS LIMITADA WIGGINS TEAPE LIMITED | 100.000 81.301 18.699 100.000 34.048 65.952 100.000 | 100.000 81.301 18.699 100.000 34.048 65.952 100.000 0.000 |
| I-PAPERS LIMITED IDEM LIMITED INTERPAPEL S.A. INVERSIONES ANTALIS HOLDINGS LIMITADA INVERSIONES ANTALIS LIMITADA INVERSIONES EXTERIOR SA | UNITED KINGDOM UNITED KINGDOM MEXICO CHILE CHILE CHILE | 5,000.00 92,250,002.00 50,000.00 14,276,985,000.00 8,370,000,000.00 2,899,379,784.00 | GBP GBP MXP CLP CLP | 100.00 ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED 100.00 ARJO WIGGINS BELGIUM HOLDINGS S.A. ARJO WIGGINS DELEGIUM HOLDINGS S.A. PARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED 99.92 TORDERA S.A. 100.00 ANTALIS OVERSEAS HOLDINGS LIMITED ANTALIS INTERNATIONAL HOLDINGS BV 100.00 INVERSIONES ANTALIS HOLDINGS LIMITADA WIGGINS TEAPE LIMITED 100.00 INVERSIONES ANTALIS LIMITADA | 100.000 81.301 18.699 100.000 34.048 65.952 100.000 0.000 | 100.000 81.301 18.699 100.000 34.048 65.952 100.000 0.000 |
| I-PAPERS LIMITED TIDEM LIMITED INTERPAPEL S.A. INVERSIONES ANTALIS HOLDINGS LIMITADA INVERSIONES ANTALIS LIMITADA INVERSIONES EXTERIOR SA INVERSIONES GMS SA | UNITED KINGDOM UNITED KINGDOM MEXICO CHILE CHILE CHILE CHILE CHILE | 5,000.00 92,250,002.00 50,000.00 14,276,985,000.00 8,370,000,000.00 2,899,379,784.00 | GBP GBP MXP CLP CLP CLP CLP | 100.00 ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED 100.00 ARJO WIGGINS BELGIUM HOLDINGS S.A. ARJO WIGGINS DELGIUM HOLDINGS S.A. PARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED 99.92 TORDERA S.A. 100.00 ANTALIS OVERSEAS HOLDINGS LIMITED ANTALIS INTERNATIONAL HOLDINGS BV 100.00 INVERSIONES ANTALIS HOLDINGS LIMITADA WIGGINS TEAPE LIMITED 100.00 INVERSIONES ANTALIS LIMITADA 100.00 INVERSIONES ANTALIS LIMITADA | 100.000 81.301 18.699 100.000 34.048 65.952 100.000 0.000 100.000 | 100.000 81.301 18.699 100.000 34.048 65.952 100.000 0.000 100.000 |
| I-PAPERS LIMITED IDEM LIMITED INTERPAPEL S.A. INVERSIONES ANTALIS HOLDINGS LIMITADA INVERSIONES ANTALIS LIMITADA INVERSIONES EXTERIOR SA INVERSIONES GMS SA INVERSIONES LOS PELLINES DOS SA | UNITED KINGDOM UNITED KINGDOM MEXICO CHILE CHILE CHILE CHILE CHILE CHILE CHILE CHILE CHILE | 5,000.00 92,250,002.00 50,000.00 14,276,985,000.00 8,370,000,000.00 2,899,379,784.00 10,200.00 1,020,183,600.00 | GBP GBP MXP CLP CLP CLP CLP CLP | 100.00 ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED 100.00 ARJO WIGGINS BELGIUM HOLDINGS S.A. ARJO WIGGINS ELEGIUM HOLDINGS S.A. ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED 99.92 TORDERA S.A. 100.00 ANTALIS OVERSEAS HOLDINGS LIMITED ANTALIS INTERNATIONAL HOLDINGS BV 100.00 INVERSIONES ANTALIS HOLDINGS LIMITADA WIGGINS TEAPE LIMITED 100.00 INVERSIONES ANTALIS LIMITADA 100.00 INVERSIONES ANTALIS LIMITADA 100.00 INVERSIONES ANTALIS LIMITADA | 100.000 81.301 18.699 100.000 34.048 65.952 100.000 0.000 100.000 100.000 | 100.000 81.301 18.699 100.000 34.048 65.952 100.000 0.000 100.000 100.000 |
| I-PAPERS LIMITED IDEM LIMITED INTERPAPEL S. A. INVERSIONES ANTALIS HOLDINGS LIMITADA INVERSIONES ANTALIS LIMITADA INVERSIONES EXTERIOR SA INVERSIONES GMS SA INVERSIONES LOS PELLINES DOS SA ISSY 5 EURL | UNITED KINGDOM UNITED KINGDOM MEXICO CHILE CHILE CHILE CHILE CHILE CHILE CHILE CHILE FRANCE | 5,000.00 92,250,002.00 50,000.00 14,276,985,000.00 8,370,000,000.00 2,899,379,784.00 10,200,183,600.00 8,000.00 | GBP GBP MXP CLP CLP CLP CLP CLP CLP EUR | 100.00 ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED 100.00 ARJO WIGGINS BELGIUM HOLDINGS S.A. ARJO WIGGINS BELGIUM HOLDINGS S.A. ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED 99.92 TORDERA S.A. 100.00 ANTALIS OVERSEAS HOLDINGS LIMITED ANTALIS INTERNATIONAL HOLDINGS BW 100.00 INVERSIONES ANTALIS HOLDINGS LIMITADA WIGGINS TEAPE LIMITED 100.00 INVERSIONES ANTALIS LIMITADA | 100.000 81.301 18.699 100.000 34.048 65.952 100.000 0.000 100.000 100.000 100.000 | 100.000 81.301 18.699 100.000 34.048 65.952 100.000 0.000 100.000 100.000 100.000 |
| I-PAPERS LIMITED IDEM LIMITED INTERPAPEL S.A. INVERSIONES ANTALIS HOLDINGS LIMITADA INVERSIONES ANTALIS LIMITADA INVERSIONES EXTERIOR SA INVERSIONES GMS SA INVERSIONES LOS PELLINES DOS SA ISSY 5 EURL JAMICE SAS | UNITED KINGDOM UNITED KINGDOM MEXICO CHILE CHILE CHILE CHILE CHILE CHILE FRANCE FRANCE | 5,000.00 92,250,002.00 50,000.00 14,276,985,000.00 8,370,000,000.00 2,899,379,784.00 10,200.00 1,020,183,600.00 | GBP GBP MXP CLP CLP CLP CLP CLP | 100.00 ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED 100.00 ARJO WIGGINS BELGIUM HOLDINGS S.A. ARJO WIGGINS ELEGIUM HOLDINGS S.A. ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED 99.92 TORDERA S.A. 100.00 ANTALIS OVERSEAS HOLDINGS LIMITED ANTALIS INTERNATIONAL HOLDINGS BV 100.00 INVERSIONES ANTALIS HOLDINGS LIMITADA WIGGINS TEAPE LIMITED 100.00 INVERSIONES ANTALIS LIMITADA 100.00 INVERSIONES ANTALIS LIMITADA 100.00 INVERSIONES ANTALIS LIMITADA | 100.000 81.301 18.699 100.000 34.048 65.952 100.000 0.000 100.000 100.000 | 100.000 81.301 18.699 100.000 34.048 65.952 100.000 0.000 100.000 100.000 |
| I-PAPERS LIMITED IDEM LIMITED INTERPAPEL S.A. INVERSIONES ANTALIS HOLDINGS LIMITADA INVERSIONES ANTALIS LIMITADA INVERSIONES EXTERIOR SA INVERSIONES GMS SA INVERSIONES LOS PELLINES DOS SA ISSY 5 EURL JAMICE SAS LODI 12 SAS | UNITED KINGDOM UNITED KINGDOM MEXICO CHILE CHILE CHILE CHILE CHILE CHILE CHILE CHILE FRANCE | 5,000.00 92,250,002.00 50,000.00 14,276,985,000.00 8,370,000,000.00 2,899,379,784.00 10,200,183,600.00 8,000.00 | GBP GBP MXP CLP CLP CLP CLP CLP CLP EUR | 100.00 ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED 100.00 ARJO WIGGINS BELGIUM HOLDINGS S.A. ARJO WIGGINS BELGIUM HOLDINGS S.A. ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED 99.92 TORDERA S.A. 100.00 ANTALIS OVERSEAS HOLDINGS LIMITED ANTALIS INTERNATIONAL HOLDINGS BW 100.00 INVERSIONES ANTALIS HOLDINGS LIMITADA WIGGINS TEAPE LIMITED 100.00 INVERSIONES ANTALIS LIMITADA | 100.000 81.301 18.699 100.000 34.048 65.952 100.000 0.000 100.000 100.000 100.000 | 100.000 81.301 18.699 100.000 34.048 65.952 100.000 0.000 100.000 100.000 100.000 100.000 |
| I-PAPERS LIMITED IDEM LIMITED INTERPAPEL S.A. INVERSIONES ANTALIS HOLDINGS LIMITADA INVERSIONES ANTALIS LIMITADA INVERSIONES EXTERIOR SA INVERSIONES GMS SA INVERSIONES LOS PELLINES DOS SA ISSY 5 EURL JAMICE SAS | UNITED KINGDOM UNITED KINGDOM MEXICO CHILE CHILE CHILE CHILE CHILE CHILE FRANCE FRANCE | 5,000.00 92,250,002.00 50,000.00 14,276,985,000.00 8,370,000,000.00 2,899,379,784.00 10,200.00 1,020,183,600.00 38,125.00 | GBP GBP MXP CLP CLP CLP CLP CLP CLP EUR EUR | 100.00 ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED 100.00 ARJO WIGGINS BELGIUM HOLDINGS S.A. ARJO WIGGINS BELGIUM HOLDINGS S.A. PARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED 99.92 TORDERA S.A. 100.00 ANTALIS OVERSEAS HOLDINGS LIMITED ANTALIS INTERNATIONAL HOLDINGS BV 100.00 INVERSIONES ANTALIS HOLDINGS LIMITADA WIGGINS TEAPE LIMITED 100.00 INVERSIONES ANTALIS LIMITADA 100.00 INVERSIONES ANTALIS LIMITADA 100.00 INVERSIONES ANTALIS LIMITADA 100.00 ARJOWIGGINS SATS | 100.000 81.301 18.699 100.000 34.048 65.952 100.000 0.000 100.000 100.000 100.000 100.000 100.000 | 100.000 81.301 18.699 100.000 34.048 65.952 100.000 0.000 100.000 100.000 100.000 100.000 |
| I-PAPERS LIMITED IDEM LIMITED INTERPAPEL S.A. INVERSIONES ANTALIS HOLDINGS LIMITADA INVERSIONES ANTALIS LIMITADA INVERSIONES EXTERIOR SA INVERSIONES GMS SA INVERSIONES LOS PELLINES DOS SA ISSY 5 EURL JAMICE SAS LODI 12 SAS | UNITED KINGDOM UNITED KINGDOM MEXICO CHILE CHILE CHILE CHILE CHILE CHILE FRANCE FRANCE FRANCE FRANCE | 5,000.00 92,250,002.00 50,000.00 14,276,985,000.00 8,370,000,000.00 2,899,379,784.00 10,200.00 1,020,183,800.00 8,000.00 38,125.00 38,112.00 | GBP GBP MXP CLP CLP CLP CLP EUR EUR EUR | 100.00 ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED 100.00 ARJO WIGGINS BELGIUM HOLDINGS S.A. ARJO WIGGINS BELGIUM HOLDINGS S.A. ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED 99.92 TORDERA S.A. 100.00 ANTALIS OVERSEAS HOLDINGS LIMITED ANTALIS INTERNATIONAL HOLDINGS BV 100.00 INVERSIONES ANTALIS HOLDINGS LIMITADA WIGGINS TEAPE LIMITED 100.00 INVERSIONES ANTALIS LIMITADA 100.00 INVERSIONES ANTALIS LIMITADA 100.00 INVERSIONES ANTALIS LIMITADA 100.00 INVERSIONES ANTALIS LIMITADA 100.00 ARJOWIGGINS SAS 100.00 ARJOWIGGINS CANSON SAS | 100.000 81.301 18.699 100.000 34.048 65.952 100.000 100.000 100.000 100.000 100.000 100.000 100.000 | 100.000 81.301 18.699 100.000 34.048 65.952 100.000 100.000 100.000 100.000 100.000 100.000 100.000 |
| I-PAPERS LIMITED IDEM LIMITED INTERPAPEL S.A. INVERSIONES ANTALIS HOLDINGS LIMITADA INVERSIONES ANTALIS LIMITADA INVERSIONES EXTERIOR SA INVERSIONES GMS SA INVERSIONES LOS PELLINES DOS SA ISSY 5 EURL JAMICE SAS LODI 11 SAS LODI 11 SAS | UNITED KINGDOM UNITED KINGDOM MEXICO CHILE CHILE CHILE CHILE CHILE CHILE CHILE FRANCE FRANCE FRANCE FRANCE | 5,000.00 92,250,002.00 50,000.00 14,276,985,000.00 8,370,000,000.00 2,899,379,784.00 10,200.00 1,020,183,600.00 8,000.00 38,125.00 38,1120.00 40,000.00 5,000.00 | GBP GBP MXP CLP CLP CLP CLP EUR EUR EUR EUR USD | 100.00 ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED 100.00 ARJO WIGGINS BELGIUM HOLDINGS S.A. ARJO WIGGINS ELEGIUM HOLDINGS S.A. ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED 99.92 TORDERA S.A. 100.00 ANTALIS OVERSEAS HOLDINGS LIMITED ANTALIS INTERNATIONAL HOLDINGS BV 100.00 INVERSIONES ANTALIS HOLDINGS LIMITADA WIGGINS TEAPE LIMITED 100.00 INVERSIONES ANTALIS LIMITADA 100.00 INVERSIONES ANTALIS LIMITADA 100.00 INVERSIONES ANTALIS LIMITADA 100.00 ARJOWIGGINS SAS 100.00 ARJOWIGGINS CANSON SAS 100.00 CANSON INTERNATIONAL SAS 100.00 ARJOWIGGINS SAS | 100.000 81.301 18.699 100.000 34.048 65.952 100.000 0.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 | 100.000 81.301 18.699 100.000 34.048 65.952 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 |
| I-PAPERS LIMITED IDEM LIMITED INTERPAPEL S.A. INVERSIONES ANTALIS HOLDINGS LIMITADA INVERSIONES ANTALIS LIMITADA INVERSIONES EXTERIOR SA INVERSIONES GMS SA INVERSIONES LOS PELLINES DOS SA ISSY 5 EURL JAMICE SAS LODI 12 SAS LODI 11 SAS MULRO, INC. MUEHLEBACH B.V. | UNITED KINGDOM UNITED KINGDOM UNITED KINGDOM MEXICO CHILE CHILE CHILE CHILE CHILE FRANCE FRANCE FRANCE FRANCE FRANCE USA NETHERLANDS | 5,000.00 92,250,002.00 50,000.00 14,276,985,000.00 8,370,000,000.00 2,899,379,784.00 10,200.00 1,020,183,600.00 38,125.00 38,112.00 40,000.00 5,000.00 45,378.02 | GBP GBP MXP CLP CLP CLP CLP EUR | 100.00 ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED 100.00 ARJO WIGGINS BELGIUM HOLDINGS S.A. ARJO WIGGINS BELGIUM HOLDINGS S.A. ARJO WIGGINS DELEGIUM HOLDINGS S.A. 100.00 ANTALIS OVERSEAS HOLDINGS LIMITED ANTALIS INTERNATIONAL HOLDINGS LIMITED ANTALIS INTERNATIONAL HOLDINGS LIMITADA WIGGINS TEAPE LIMITED 100.00 INVERSIONES ANTALIS HOLDINGS LIMITADA 100.00 INVERSIONES ANTALIS LIMITADA 100.00 INVERSIONES ANTALIS LIMITADA 100.00 INVERSIONES ANTALIS LIMITADA 100.00 ARJOWIGGINS SAS 100.00 ARJOWIGGINS CANSON SAS 100.00 ARJOWIGGINS CANSON SAS 100.00 CANJOWIGGINS SAS 100.00 ARJOWIGGINS SAS 100.00 ARJOWIGGINS SAS 100.00 ARJOWIGGINS SAS 100.00 ARJOWIGGINS SAS | 100.000 81.301 18.699 100.000 34.048 65.952 100.000 0.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 | 100.000 81.301 18.699 100.000 34.048 65.952 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 |
| I-PAPERS LIMITED IDEM LIMITED INTERPAPEL S.A. INVERSIONES ANTALIS HOLDINGS LIMITADA INVERSIONES ANTALIS LIMITADA INVERSIONES EXTERIOR SA INVERSIONES EXTERIOR SA INVERSIONES LOS PELLINES DOS SA ISSY 5 EURL JAMICE SAS LODI 12 SAS LODI 11 SAS MU.RO. INC. MUEHLEBACH B.V. NEWTON FALLS LLC | UNITED KINGDOM UNITED KINGDOM UNITED KINGDOM MEXICO CHILE CHILE CHILE CHILE CHILE FRANCE FRANCE FRANCE FRANCE FRANCE FRANCE USA NETHERLANDS USA | 5,000.00 92,250,002.00 50,000.00 14,276,985,000.00 8,370,000,000.00 10,200.00 10,200.00 1,020,183,800.00 8,000.00 38,125.00 38,112.00 40,000.00 5,000.00 45,378.02 1.00 | GBP GBP MXP CLP CLP CLP CLP EUR EUR EUR EUR EUR EUR EUR EUR EUR USD | 100.00 ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED 100.00 ARJO WIGGINS BELGIUM HOLDINGS S.A. ARJO WIGGINS BELGIUM HOLDINGS S.A. ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED 99.92 TORDERA S.A. 100.00 ANTALIS OVERSEAS HOLDINGS LIMITED ANTALIS INTERNATIONAL HOLDINGS LIMITED ANTALIS INTERNATIONAL HOLDINGS LIMITADA WIGGINS TEAPE LIMITED 100.00 INVERSIONES ANTALIS LIMITADA 100.00 INVERSIONES ANTALIS LIMITADA 100.00 INVERSIONES ANTALIS LIMITADA 100.00 ARJOWIGGINS SAS 100.00 ARJOWIGGINS CANSON SAS 100.00 CANSON INTERNATIONAL SAS 100.00 ARJOWIGGINS SAS 100.00 ARJOWIGGINS SAS 100.00 ARJOWIGGINS SAS 100.00 ARJOWIGGINS SPECIALTY HOLDINGS INC. 100.00 ANTALIS SWITZERLAND AG 100.00 APPLETON COATED LLC | 100.000 81.301 18.699 100.000 34.048 65.952 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 | 100.000 81.301 18.699 100.000 34.048 65.952 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 |
| I-PAPERS LIMITED IDEM LIMITED INTERPAPEL S.A. INVERSIONES ANTALIS HOLDINGS LIMITADA INVERSIONES ANTALIS LIMITADA INVERSIONES EXTERIOR SA INVERSIONES GMS SA INVERSIONES GMS SA INVERSIONES LOS PELLINES DOS SA ISSY 5 EURL JAMICE SAS LODI 11 SAS MU.RO. INC. MUEHLEBACH B.V. NEWTON FALLS LLC PAPER PEOPLE LIMITED | UNITED KINGDOM UNITED KINGDOM MEXICO CHILE CHILE CHILE CHILE CHILE FRANCE FRANCE FRANCE FRANCE FRANCE USA NETHERLANDS USA UNITED KINGDOM | 5,000.00 92,250,002.00 50,000.00 14,276,985,000.00 8,370,000,000.00 1,020,183,600.00 38,125,00 40,000.00 45,378,02 1,000 5,000,000 5,000,000 5,000,000 5,000,000 | GBP GBP MXP CLP CLP CLP CLP EUR EUR EUR EUR EUR EUR EUR EUR EUR USD GBP | 100.00 ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED 100.00 ARJO WIGGINS BELGIUM HOLDINGS S.A. ARJO WIGGINS BELGIUM HOLDINGS S.A. ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED 99.92 TORDERA S.A. 100.00 ANTALIS OVERSEAS HOLDINGS LIMITED ANTALIS INTERNATIONAL HOLDINGS LIMITED ANTALIS INTERNATIONAL HOLDINGS LIMITADA WIGGINS TEAPE LIMITED 100.00 INVERSIONES ANTALIS LIMITADA 100.00 INVERSIONES ANTALIS LIMITADA 100.00 INVERSIONES ANTALIS LIMITADA 100.00 ARJOWIGGINS SAS 100.00 ARJOWIGGINS CANSON SAS 100.00 ARJOWIGGINS CANSON SAS 100.00 ARJOWIGGINS CANSON SAS 100.00 ARJOWIGGINS SAS | 100.000 81.301 18.699 100.000 34.048 65.952 100.000 0.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 | 100.000 81.301 18.699 100.000 34.048 65.952 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 |
| I-PAPERS LIMITED IDEM LIMITED INTERPAPEL S.A. INVERSIONES ANTALIS HOLDINGS LIMITADA INVERSIONES ANTALIS LIMITADA INVERSIONES EXTERIOR SA INVERSIONES EXTERIOR SA INVERSIONES LOS PELLINES DOS SA ISSY 5 EURL JAMICE SAS LODI 12 SAS LODI 11 SAS MU.RO. INC. MUEHLEBACH B.V. NEWTON FALLS LLC PAPER PEOPLE LIMITED PERFORMANCE PAPERS LIMITED | UNITED KINGDOM UNITED KINGDOM MEXICO CHILE CHILE CHILE CHILE CHILE FRANCE FRANCE FRANCE FRANCE FRANCE USA NETHERLANDS USA UNITED KINGDOM UNITED KINGDOM | 5,000.00 92,250,002.00 50,000.00 14,276,985,000.00 8,370,000,000.00 2,899,379,784.00 10,200.00 1,020,183,600.00 38,125.00 38,112.00 40,000.00 5,000.00 45,378.02 1.00 5,000,000.00 5,000,000.00 | GBP GBP MXP CLP CLP CLP CLP EUR EUR EUR EUR EUR USD EUR USD GBP GBP | 100.00 ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED 100.00 ARJO WIGGINS BELGIUM HOLDINGS S.A. ARJO WIGGINS BELGIUM HOLDINGS S.A. ARJO WIGGINS SELGIUM HOLDINGS S.A. 100.00 ANTALIS OVERSEAS HOLDINGS LIMITED ANTALIS INTERNATIONAL HOLDINGS LIMITED ANTALIS INTERNATIONAL HOLDINGS LIMITADA WIGGINS TEAPE LIMITED 100.00 INVERSIONES ANTALIS HOLDINGS LIMITADA 100.00 INVERSIONES ANTALIS LIMITADA 100.00 INVERSIONES ANTALIS LIMITADA 100.00 ARJOWIGGINS ANTALIS LIMITADA 100.00 ARJOWIGGINS ANTALIS LIMITADA 100.00 ARJOWIGGINS CANSON SAS 100.00 ARJOWIGGINS CANSON SAS 100.00 ARJOWIGGINS CANSON SAS 100.00 ARJOWIGGINS CANSON SAS 100.00 ARJOWIGGINS SPECIALTY HOLDINGS INC. 100.00 ANTALIS SWITZERLAND AG 100.00 ANTALIS LIMITED 100.00 THE WIGGINS TEAPE GROUP LIMITED | 100.000 81.301 18.699 100.000 34.048 65.952 100.000 0.000 100.000 | 100.000 81.391 100.000 34.048 65.952 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 |
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| I-PAPERS LIMITED IDEM LIMITED INTERPAPEL S. A. INVERSIONES ANTALIS HOLDINGS LIMITADA INVERSIONES ANTALIS HOLDINGS LIMITADA INVERSIONES EXTERIOR SA INVERSIONES GMS SA INVERSIONES LOS PELLINES DOS SA ISSY 5 EURL JAMICE SAS LODI 11 SAS LODI 11 SAS MU.RO. INC. MUEHLEBACH B.V. NEWTON FALLS LLC PAPER PEOPLE LIMITED PERFORMANCE PAPERS LIMITED PERFORMANCE PAPERS LIMITED PRIPLAK SAS POTALIS LIMITED OINGADA ARJO WIGGINS PAPER CO., LTD. QUAIFE PAPER LIMITED RTC HOLDING S.A. SARNIA (PTY) LIMITED | UNITED KINGDOM UNITED KINGDOM UNITED KINGDOM MEXICO CHILE CHILE CHILE CHILE FRANCE FRANCE FRANCE FRANCE FRANCE USA NETHERLANDS USA UNITED KINGDOM UNITED KINGDOM FRANCE UNITED KINGDOM PEOPLE'S REP. OF CHINA UNITED KINGDOM ROMENIA BOISWANA | 5,000.00 92,250,002.00 14,276,985,000.00 14,276,985,000.00 8,370,000,000.00 2,899,379,784.00 10,200.00 8,000.00 38,125.00 38,125.00 38,1125.00 10,000.00 45,378.02 1.00 5,000,000.00 550,000,000 1,176,000.00 1,176,000.00 1,176,000.00 1,176,000.00 1,176,000.00 1,176,000.00 1,176,000.00 1,145,825.00 | GBP GBP GBP MXP CLP CLP CLP CLP EUR | 100.00 ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED 100.00 ARJO WIGGINS BELGIUM HOLDINGS S.A. ARJO WIGGINS BELGIUM HOLDINGS S.A. ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED 99.92 TORDERA S.A. 100.00 ANTALIS OVERSEAS HOLDINGS LIMITED ANTALIS INTERNATIONAL HOLDINGS LIMITED ANTALIS INTERNATIONAL HOLDINGS LIMITADA 100.00 INVERSIONES ANTALIS HOLDINGS LIMITADA 100.00 INVERSIONES ANTALIS HIMITADA 100.00 INVERSIONES ANTALIS LIMITADA 100.00 INVERSIONES ANTALIS LIMITADA 100.00 ARJOWIGGINS SANSON SAS 100.00 ARJOWIGGINS CANSON SAS 100.00 ARJOWIGGINS CANSON SAS 100.00 ARJOWIGGINS SAS 100.00 ARJOWIGGINS SAS 100.00 ARJOWIGGINS SAS 100.00 ARJOWIGGINS CANSON SAS 100.00 ARJOWIGGINS CANSON SAS 100.00 ARJOWIGGINS CANSON SAS 100.00 ARJOWIGGINS CANSON SAS 100.00 ARJOWIGGINS CAS 100.00 ARJOWIGGINS CAS 100.00 ARJOWIGGINS CAS 100.00 ANTALIS LIMITED 100.00 THE WIGGINS TEAPE GROUP LIMITED 100.00 LODI 12 SAS ARJO WIGGINS CHINA HOLDINGS LIMITED 100.00 ANTALIS LIMITED 100.00 ANTALIS LIMITED 100.00 ANTALIS LIMITED 100.00 FIRST PAPER HOUSE BOTSWANA (PTY) LIMITED | 100.000 81.301 18.699 100.000 34.048 65.952 100.000 0.000 100.000 92.569 | 100.000 81.301 18.699 100.000 34.048 65.952 100.000 |
| I-PAPERS LIMITED IDEM LIMITED INTERPAPEL S.A. INVERSIONES ANTALIS HOLDINGS LIMITADA INVERSIONES ANTALIS LIMITADA INVERSIONES EXTERIOR SA INVERSIONES GMS SA INVERSIONES LOS PELLINES DOS SA ISSY 5 EUR. JAMICE SAS LODI 11 SAS MU.RO. INC. MUEHLEBACH B.V. NEWTON FALLS LLC PAPER PEOPLE LIMITED PERFORMANCE PAPERS LIMITED PERIPLAK SAS PROTALIS LIMITED PRIPLAK SAS PROTALIS LIMITED QINGDAO ARJO WIGGINS PAPER CO., LTD. QUAIFE PAPER LIMITED RTC HOLDING S.A. SARNIA (PTY) LIMITED SIMGE ANTALIS KAGIT SANAYI VE TICARET AS | UNITED KINGDOM UNITED KINGDOM UNITED KINGDOM MEXICO CHILE CHILE CHILE CHILE CHILE CHILE FRANCE FRANCE FRANCE FRANCE FRANCE USA NETHERLANDS USA UNITED KINGDOM UNITED KINGDOM UNITED KINGDOM FRANCE UNITED KINGDOM PEOPLE'S REP. OF CHINA UNITED KINGDOM ROMENIA BOTSWANA TURKEY | 5,000.00 92,250,002.00 14,276,985,000.00 14,276,985,000.00 8,370,000,000.00 2,899,379,784.00 10,200.00 1,020,183,800.00 38,125.00 38,112.00 40,000.00 5,000.00 45,378.02 1.00 5,000,000.00 550,000.00 1,176,000,000 1,176,000.00 42,280,889,000.00 1,345,625.00 1,345,625.00 1,345,625.00 1,345,625.00 | GBP GBP GBP MXP CLP CLP CLP CLP EUR EUR EUR EUR USD EUR USD GBP GBP EUR GBP GBP EUR GBP GBP TLR | 100.00 ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED 100.00 ARJO WIGGINS BELGIUM HOLDINGS S.A. ARJO WIGGINS BELGIUM HOLDINGS S.A. ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED 99.92 TORDERA S.A. 100.00 ANTALIS OVERSEAS HOLDINGS LIMITED ANTALIS INTERNATIONAL HOLDINGS LIMITED ANTALIS INTERNATIONAL HOLDINGS LIMITADA WIGGINS TEAPE LIMITED 100.00 INVERSIONES ANTALIS HOLDINGS LIMITADA 100.00 INVERSIONES ANTALIS LIMITADA 100.00 INVERSIONES ANTALIS LIMITADA 100.00 INVERSIONES ANTALIS LIMITADA 100.00 ARJOWIGGINS SANTALIS LIMITADA 100.00 ARJOWIGGINS SAS 100.00 ARJOWIGGINS SAS 100.00 ARJOWIGGINS SAS 100.00 ARJOWIGGINS SAS 100.00 ARJOWIGGINS SPECIALTY HOLDINGS INC. 100.00 ANTALIS SWITZERLAND AG 100.00 APPLETON COATED LIC 100.00 ANTALIS LIMITED 100.00 THE WIGGINS TEAPE GROUP LIMITED 100.00 ANTALIS LIMITED 100.00 FIRST PAPER HOUSE BOTSWANA (PTY) LIMITED 100.00 FIRST PAPER HOUSE BOTSWANA (PTY) LIMITED 100.00 FIRST PAPER HOUSE BOTSWANA (PTY) LIMITED 100.00 ANTALIS INTERNATIONAL HOLDINGS BV | 100.000 81.301 18.699 100.000 34.048 65.952 100.000 0.000 100.000 92.569 80.000 | 100.000 81.391 100.000 34.048 65.952 100.000 |
| I-PAPERS LIMITED IDEM LIMITED INTERPAPEL S. A. INVERSIONES ANTALIS HOLDINGS LIMITADA INVERSIONES ANTALIS HOLDINGS LIMITADA INVERSIONES EXTERIOR SA INVERSIONES GMS SA INVERSIONES LOS PELLINES DOS SA ISSY 5 EURL JAMICE SAS LODI 11 SAS LODI 11 SAS MU.RO. INC. MUEHLEBACH B.V. NEWTON FALLS LLC PAPER PEOPLE LIMITED PERFORMANCE PAPERS LIMITED PERFORMANCE PAPERS LIMITED PRIPLAK SAS POTALIS LIMITED OINGADA ARJO WIGGINS PAPER CO., LTD. QUAIFE PAPER LIMITED RTC HOLDING S.A. SARNIA (PTY) LIMITED | UNITED KINGDOM UNITED KINGDOM UNITED KINGDOM MEXICO CHILE CHILE CHILE CHILE FRANCE FRANCE FRANCE FRANCE FRANCE USA NETHERLANDS USA UNITED KINGDOM UNITED KINGDOM FRANCE UNITED KINGDOM PEOPLE'S REP. OF CHINA UNITED KINGDOM ROMENIA BOISWANA | 5,000.00 92,250,002.00 14,276,985,000.00 14,276,985,000.00 8,370,000,000.00 2,899,379,784.00 10,200.00 8,000.00 38,125.00 38,125.00 38,1125.00 10,000.00 45,378.02 1.00 5,000,000.00 550,000,000 1,176,000.00 1,176,000.00 1,176,000.00 1,176,000.00 1,176,000.00 1,176,000.00 1,176,000.00 1,145,825.00 | GBP GBP GBP MXP CLP CLP CLP CLP EUR | 100.00 ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED 100.00 ARJO WIGGINS BELGIUM HOLDINGS S.A. ARJO WIGGINS BELGIUM HOLDINGS S.A. ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED 99.92 TORDERA S.A. 100.00 ANTALIS OVERSEAS HOLDINGS LIMITED ANTALIS INTERNATIONAL HOLDINGS LIMITED ANTALIS INTERNATIONAL HOLDINGS LIMITADA 100.00 INVERSIONES ANTALIS HOLDINGS LIMITADA 100.00 INVERSIONES ANTALIS HIMITADA 100.00 INVERSIONES ANTALIS LIMITADA 100.00 INVERSIONES ANTALIS LIMITADA 100.00 ARJOWIGGINS SANSON SAS 100.00 ARJOWIGGINS CANSON SAS 100.00 ARJOWIGGINS CANSON SAS 100.00 ARJOWIGGINS SAS 100.00 ARJOWIGGINS SAS 100.00 ARJOWIGGINS SAS 100.00 ARJOWIGGINS CANSON SAS 100.00 ARJOWIGGINS CANSON SAS 100.00 ARJOWIGGINS CANSON SAS 100.00 ARJOWIGGINS CANSON SAS 100.00 ARJOWIGGINS CAS 100.00 ARJOWIGGINS CAS 100.00 ARJOWIGGINS CAS 100.00 ANTALIS LIMITED 100.00 THE WIGGINS TEAPE GROUP LIMITED 100.00 LODI 12 SAS ARJO WIGGINS CHINA HOLDINGS LIMITED 100.00 ANTALIS LIMITED 100.00 ANTALIS LIMITED 100.00 ANTALIS LIMITED 100.00 FIRST PAPER HOUSE BOTSWANA (PTY) LIMITED | 100.000 81.301 18.699 100.000 34.048 65.952 100.000 0.000 100.000 92.569 | 100.000 81.301 18.699 100.000 34.048 65.952 100.000 |

CONTINUES INVESTMENTS HELD THROUGH IFIL S.p.A. – Investments held through WORMS & Cie S.A. (53.074%-owned subsidiary of IFIL Group)

| | | Capital | | % of | | % o |
|---|----------------|----------------|----------|--|------------|---------|
| | Registered | stock at | | Group | % interest | voting |
| Name | Office | 6/30/2004 | Currency | consolidation Interest held by | held | rights |
| SMOZA A.S. | SLOVAK REP. | 2,000,000.00 | SKK | 78.65 ANTALIS S.R.O. | 61.000 | 61.000 |
| | | | | ANTALIS INTERNATIONAL HOLDINGS BV | 39.000 | 39.000 |
| SOCIEDAD COMERCIALIZADORA DE PAPELES ESPACHILE LTDA | CHILE | 16,995,300.00 | CLP | 99.92 TORDERA S.A. | 100.000 | 100.000 |
| SOCIETE CIVILE IMMOBILIERE DU MARAIS | FRANCE | 152.45 | EUR | 100.00 ARJOWIGGINS SAS | 95.000 | 95.000 |
| | | | | ARJOWIGGINS LE BOURRAY SAS | 5.000 | 5.000 |
| THE WIGGINS TEAPE GROUP LIMITED | UNITED KINGDOM | 282,500,000.00 | GBP | 100.00 ARJO WIGGINS UK HOLDINGS LIMITED | 100.000 | 100.000 |
| TORDERA S.A. | PANAMA | 97,000.00 | USD | 99.92 GUARRO CASAS S.A. | 100.000 | 100.000 |
| VEILIGHEIDSPAPIERFABRIEK UGCHELEN | NETHERLANDS | 6,806,703.24 | EUR | 100.00 ARJOWIGGINS SECURITY SAS | 100.000 | 100.000 |
| WIGGINS TEAPE IRELAND (EXPORT) LIMITED | IRELAND | 126,973.80 | EUR | 100.00 ANTALIS IRELAND LIMITED | 99.999 | 99.999 |
| | | | | WIGGINS TEAPE LIMITED | 0.001 | 0.001 |
| WIGGINS TEAPE IRELAND (SALES) LIMITED | IRELAND | 1,361,490.54 | EUR | 100.00 ANTALIS IRELAND LIMITED | 100.000 | 100.000 |
| | | | | WIGGINS TEAPE IRELAND LIMITED | 0.000 | 0.000 |
| WIGGINS TEAPE IRELAND LIMITED | IRELAND | 1,214,402.82 | EUR | 100.00 ANTALIS IRELAND LIMITED | 100.000 | 100.000 |
| | | | | WIGGINS TEAPE IRELAND (SALES) LIMITED | 0.000 | 0.000 |
| WIGGINS TEAPE LIMITED | UNITED KINGDOM | 21,300,000.00 | GBP | 100.00 ANTALIS LIMITED | 100.000 | 100.000 |
| WILLOW PAPER COMPANY LIMITED | UNITED KINGDOM | 16,000.00 | GBP | 100.00 ANTALIS LIMITED | 100.000 | 100.000 |
| WITCEL S.A. | ARGENTINA | 1,901,200.00 | USD | 100.00 ARJOWIGGINS SECURITY SAS | 100.000 | 100.000 |
| Financing services | | | | | | |
| AP CROISSANCE SAS | FRANCE | 40,000.00 | EUR | 100.00 WORMS & CIE S.A. A DIRECTOIRE ET CS | 100.000 | 100.000 |
| AP GESTION ET FINANCEMENT SAS | FRANCE | 40,000.00 | EUR | 100.00 WORMS & CIE S.A. A DIRECTOIRE ET CS | 100.000 | 100.000 |
| AP PERMAL SA | FRANCE | 15,532,085.80 | EUR | 100.00 WORMS & CIE S.A. A DIRECTOIRE ET CS | 99.999 | 99.999 |
| | | | | W MANAGEMENT SAS | 0.000 | 0.000 |
| FINANCIERE WORMS & CIE S.A. | SWITZERLAND | 10,000,000.00 | CHF | 100.00 PERMAL GROUP SCA | 100.000 | 100.000 |
| PERMAL ASSET MANAGEMENT INC | USA | 10.00 | USD | 100.00 WORMS & CO INC. | 100.000 | 100.000 |
| PERMAL CAPITAL HOLDINGS INC | USA | 100.00 | USD | 100.00 PERMAL GROUP SCA | 100.000 | 100.000 |
| PERMAL CAPITAL MANAGEMENT LLC | USA | 3,424,498.00 | USD | 100.00 PERMAL CAPITAL HOLDINGS INC | 99.000 | 99.000 |
| PERMAL GROUP SCA | FRANCE | 286,219,820.00 | EUR | 100.00 WORMS & CIE S.A. A DIRECTOIRE ET CS | 100.000 | 100.000 |
| | | | | W MANAGEMENT SAS | 0.000 | 0.000 |
| PERMAL INVESTMENT MANAGEMENT SERVICES LIMITED | UNITED KINGDOM | 7.000.000.00 | GBP | 100,00 WORMS & CO LTD | 80.000 | 80.000 |
| THE ST JAMES BANK & TRUST COMPANY LIMITED | BAHAMAS | 20,000,000.00 | USD | 100.00 FINANCIERE WORMS & CIE SA | 100.000 | 100.000 |
| W & P FUND SERVICES LIMITED | BAHAMAS | 500.000.00 | USD | 100.00 THE ST JAMES BANK & TRUST COMPANY LIMITED | 100.000 | 100.000 |
| WORMS & CO INC | USA | 535.081.00 | USD | 100,00 PERMAL GROUP SCA | 100.000 | 100.000 |
| WORMS & CO LIMITED | UNITED KINGDOM | 120.000.00 | GBP | 100,00 PERMAL GROUP SCA | 100.000 | 100.000 |
| W SYSTEMES ET INFORMATION | FRANCE | N.D. | EUR | 100.00 ANTALIS INTERNATIONAL SAS | 40.000 | 40.000 |
| | | 11.5. | 2011 | ARJOWIGGINS SAS | 37.000 | 38.000 |
| | | | | PERMAL GROUP SCA | 8.000 | 8.000 |
| | | | | WORMS & CIE S.A. A DIRECTOIRE ET CS | 15.000 | 15.000 |
| Miscellaneous and Holding companies | | | | | | |
| ANTONIN RODET SAS | FRANCE | 11.100.000.00 | EUR | 100.00 W PARTICIPATIONS SAS | 100.000 | 100.000 |
| GEP S.P.A. | ITALY | 1,571,152,00 | EUR | 60.07 W PARTICIPATIONS SAS | 30.640 | 30.640 |
| | | 1,51 1,152.00 | 2011 | ARJOWIGGINS SECURITY SAS | 60.070 | 60.070 |
| | FRANCE | 2,287,500.00 | EUR | 100.00 W PARTICIPATIONS SAS | 99.985 | 99.985 |
| SOCIETE FERMIERE ET DE PARTICIPATIONS S.A. (IN LIQUIDATION) | | | | | | |
| SOCIETE MOBILIERE DE PLACEMENTS SAS | FRANCE | 915,000.00 | EUR | 100.00 W MANAGEMENT SAS | 100.000 | 100.000 |
| W MANAGEMENT SAS | FRANCE | 76,916,655.00 | EUR | 100.00 WORMS & CIE S.A. A DIRECTOIRE ET CS | 100.000 | 100.000 |
| W PARTICIPATIONS SAS | FRANCE | 42,323,123.70 | EUR | 100.00 WORMS & CIE S.A. A DIRECTOIRE ET CS | 92.786 | 92.786 |
| | | | | SOCIETE MOBILIERE DE PLACEMENTS SAS | 7.214 | 7.214 |

CONTINUES INVESTMENTS HELD THROUGH IFIL S.p.A. – Investments held through WORMS & Cie S.A. (53.074%-owned subsidiary of IFIL Group)

| | | Capital | | % of | 0/ 1 | % o |
|---|------------------------|-------------------------------|------------|--|--------------------|------------------|
| Name | Registered Office | stock at 6/30/2004 | Currency | Group consolidation Interest held by | % interest held | voting rights |
| ····· | Office | 6/30/2004 | Currency | consolidation Interest held by | neid | right |
| Companies valued by the equity method | | | | | | |
| Paper | | | | | | |
| DIMAGRAF SA | ARGENTINA | 100,000.00 | ARS | 22.20 INVERSIONES EXTERIOR SA | 22.200 | 22.200 |
| | \/F\ F7\ F A | | | INVERSIONES LOS PELLINES DOS SA | 7.800 | 7.800 |
| ESPECIALIDADES PAPELERAS ESPAVE C.A. | VENEZUELA | 6,000,000.00 | VEB | 33.47 TORDERA S.A. | 33.500 | 33.500 |
| MWT PAPER PROCESSING LIMITED QUIMAGRAF SA | MAURITIUS ARGENTINA | 3,000,000.00 | MUR | 50.00 ANTALIS SA HOLDINGS LIMITED | 50.000 | 50.000 |
| QUIMAGRAF SA | ARGENTINA | 5,000.00 | ARS | 22.20 INVERSIONES EXTERIOR SA | 22.200 | 22.200 |
| SHRIRO PACIFIC PAPER (SINGAPORE) PTE LTD | SINGAPORE | 40.000.000.00 | 202 | INVERSIONES LOS PELLINES DOS SA 40,00 ANTALIS OVERSEAS HOLDINGS LIMITED | 7.800 | 7.800 |
| SHRIRO PAPER (MALAYSIA) SDN. BHD. | MALAYSIA | 10,000,000.00 4,700,000.00 | SGD MYR | 40,00 ANTALIS OVERSEAS HOLDINGS LIMITED 40,00 ANTALIS OVERSEAS HOLDINGS LIMITED | 40.000 40.000 | 40.000 |
| SHRINO FAFER (WALATSIA) SUN. BRU. | WALATSIA | 4,700,000.00 | WITK | 40.00 ANTALIS OVERSEAS HOLDINGS LIMITED | 40.000 | 14.200 |
| Financing services IFABANQUE S.A. | FRANCE | 15,785,200.00 | EUR | 25.00 PERMAL GROUP SCA | 25.002 | 25.002 |
| SGS S.A. / SGS LTD | SWITZERLAND | 15,785,200.00 | CHF | 24.31 WORMS & CIE S.A. A DIRECTOIRE ET CS | 25.002 | 24.326 |
| SGS S.A. / SGS LTD | SWITZERLAND | 156,443,320.00 | CHF | 24.31 WORWS & GE S.A. A DIRECTOIRE ET CS | 23.113 | 24.320 |
| Miscellaneous and Holding companies PECHEL INDUSTRIES SAS | FRANCE | 02 207 500 00 | FUD | 39,03 W PARTICIPATIONS SAS | 39.032 | 20.020 |
| PECHEL INDUSTRIES SAS | FRANCE | 92,287,500.00 | EUR | 39.03 W PARTICIPATIONS SAS | 39.032 | 39.032 |
| Companies valued at cost | | | | | | |
| Paper | | | | | | |
| ARJOWIGGINS IVYBRIDGE | UNITED KINGDOM | 1 | GBP | - THE WIGGINS TEAPE GROUP LIMITED | 100.000 | 100.000 |
| ARJO WIGGINS ARGENTINA S.A. | ARGENTINA | 12,000.00 | ARS | ARJO WIGGINS FINE PAPERS HOLDINGS LTD | 99.992 | 99.992 |
| ARJO WIGGINS CHINA LIMITED | CHINA | 1,000.00 | HKD | - ANTALIS (HONG KONG) LIMITED | 90.000 | 90.000 |
| ARJO WIGGINS ERMSTAL VERWALTUNGS GMBH | GERMANY | 25,564.59 | EUR | - ARJ <u>OW</u> IGGINS SAS | 100.000 | 100.000 |
| ARJO WIGGINS PAPER PRODUCTS (BEIJING) CO. LTD. | CHINA | 300,000.00 | USD | ARJO WIGGINS CHINA LIMITED | 100.000 | 100.000 |
| ARJO WIGGINS PAPER PRODUCTS (SHANGHAI) CO.LTD. | CHINA | 470,000.00 | USD | ARJO WIGGINS CHINA LIMITED | 100.000 | 100.000 |
| PAPELCO SAI CIF | ARGENTINA | | USD | - WITCEL S.A. | 99.776 | 99.776 |
| WIGGINS TEAPE PENSIONS LIMITED | UNITED KINGDOM | 3.00 | GBP | - ARJO WIGGINS APPLETON LIMITED | 100.000 | 100.000 |
| Financing services | | | | | | |
| HH REPURCHASE & TRADING COMPANY NV | DUTCH ANTILLES | 30,000.00 | USD | - W & P FUND SERVICES LTD | 40.000 | 40.000 |
| Miscellaneous and Holding companies | | | | | | |
| AP BUSINESS SAS | FRANCE | 40,000.00 | EUR | - WORMS & CIE S.A. A DIRECTOIRE ET CS | 100.000 | 100.000 |
| AP FRANKLIN SAS | FRANCE | 40,000.00 | EUR | - WORMS & CIE S.A. A DIRECTOIRE ET CS | 100.000 | 100.000 |
| AP PLACEMENTS SAS | FRANCE | 40,000.00 | EUR | - WORMS & CIE S.A. A DIRECTOIRE ET CS | 100.000 | 100.000 |
| AP STRATEGIE SAS | FRANCE | 40,000.00 | EUR | - AP FRANKLIN SAS | 100.000 | 100.000 |
| AP VALORISATION SAS | FRANCE | 40,000.00 | EUR | - WORMS & CIE S.A. A DIRECTOIRE ET CS | 100.000 | 100.000 |
| CHATEAU DE MERCEY DOMAINE RODET SAS | FRANCE | 542,500.00 | EUR | - ANTONIN RODET SAS | 100.000 | 100.000 |
| DUCS DE SAVOIE | FRANCE FRANCE | 3,200.00 | EUR | SOCIETE MOBILIERE DE PLACEMENTS SAS ANTONIN RODET SAS | 23.810 | 23.810 |
| DUVERGEY S.A.R.L. | FRANCE | 7,622.45 | EUR | - ANTONIN RODET SAS | 95.000 | 95.000 |
| FINANCIERE DES GRANDS VIGNOBLES DE BOURGOGNE SAS | FRANCE | 4,575,000.00 | EUR | - ANTONIN RODET SAS | 35.625 | 35.625 |
| FRANKLIN INTERNATIONAL SAS | FRANCE | 40,000.00 | EUR | - W PARTICIPATIONS SAS | 100.000 | 100.000 |
| S.C.I. ELISEE RECLUS PARIS 17E | FRANCE | 1,524.00 | EUR | WORMS & CIE S.A. A DIRECTOIRE ET CS | 50.000 | 50.000 |
| SCE DU DOMAINE DE LA BRESSANDE | FRANCE | 15,244.90 | EUR | - ANTONIN RODET SAS | 99.800 | 99.800 |
| SOCIETE D'EXPLOITATION DU DOMAINE DE L'AIGLE (SCEA) | FRANCE | 642,430.00 | EUR | - ANTONIN RODET SAS | 99.998 0.002 | 99.998 |
| WORMS UK LIMITED | UNITED KINGDOM | 120,714.00 | GBP | CHÂTEAU DE MERCEY DOMAINE RODET SAS - WORMS & CIE S.A. A DIRECTOIRE ET CS | 100.000 | 100.000 |
| Other companies pursuant to Article 126 of Consob Regulations - | Resolution No. 11971 | | | | | |
| Paper | | | | | | |
| EXPRESSO PAPER PLATFORM BV | NETHERLANDS | 3,346,410.20 | EUR | - ANTALIS INTERNATIONAL HOLDINGS BV | 12.895 | 12.895 |
| | | | | | | |
| Miscellaneous and Holding companies | | | | | | |

(a) voting suspended

${\tt CONTINUES\ INVESTMENTS\ HELD\ THROUGH\ IFIL\ S.p.A.-Investments\ held\ through\ NHT\ New\ Holding\ for\ Tourism\ B.V.}$

| | | Capital stock at | | % of Group | | % interest | % of voting |
|--|----------------|------------------|----------|---------------|---|------------|-------------|
| Name | Country | 6/30/2004 | Currency | • | Interest held by | held | rights |
| Companies consolidated on a line-by-line basis | | | | | | | |
| HOTEL MANAGEMENT | | | | | | | |
| ALPITOUR ESPANA S.L. UNIPERSONAL | SPAIN | 22,751,000.00 | EUR | 100.000 | ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESSOAL, LDA | 100.000 | 100.000 |
| ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESSOAL, LDA | PORTUGAL | 2,494,000.00 | EUR | 100.000 | ALPITOUR S.p.A. | 100.000 | 100.000 |
| ALTAMAREA INTERNATIONAL S.p.A. | ITALY | 120,000.00 | EUR | 100.000 | ALPITOUR S.p.A. | 100.000 | 100.000 |
| ALTAMAREA V & H COMPAGNIA ALBERGHIERA S.r.L. | ITALY | 140,385.00 | EUR | 60.003 | ALPITOUR S.p.A. | 60.003 | 60.003 |
| BLUE MARIN TUNISIE S.A. | TUNISIA | 3,000,000 | TND | 99.998 | ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESSOAL, LDA | 99.998 | 99.998 |
| BLUEMARIN HOTEL S.A. DE C.V. | MEXICO | 65,956,258.00 | MXP | 99.998 | HORIZON HOLIDAYS S.A. UNIPERSONAL | 99.998 | 99.998 |
| BLUEMARIN SERVICES S.A. DE C.V. | MEXICO | 50,000.00 | MXP | 99.998 | HORIZON HOLIDAYS S.A. UNIPERSONAL | 99.998 | 99.998 |
| BLUMARIN HOTELS, SOCIEDADE UNIPESSOAL, S.A. | CAPE VERDE | 2,500,000 | CVE | 100.000 | ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESSOAL, LDA | 100.000 | 100.000 |
| BLUMARIN HOTELS SICILIA S.p.A. | ITALY | 38,000,000.00 | EUR | 90.000 | ALPITOUR S.p.A. | 90.000 | 90.000 |
| D.I. RESORTS PRIVATE LTD | MALDIVES | 100,000 | MVR | 100.000 | ALPITOUR S.p.A. | 99.000 | 99.000 |
| | | | | | HORIZON HOLIDAYS S.A. UNIPERSONAL | 1.000 | 1.000 |
| EL-MASRIEN FOR HOTELS AND SHIPPING CONSTRUCTION | EGYPT | 4,000,000 | EGP | 59.625 | ITALIAN EGYPTIAN COMPANY FOR TOURISTIC INVESTMENT (S.A.E.) | 99.375 | 99.375 |
| ELSHAH FOR FLOATING HOTELS | EGYPT | 6,000,000 | EGP | 59.802 | ITALIAN EGYPTIAN COMPANY FOR TOURISTIC INVESTMENT (S.A.E.) | 99.670 | 99.670 |
| HARROW TRADING E INVESTIMENTOS SOCIEDADE UNIPESSOAL LDA | PORTUGAL | 5,000.00 | EUR | 100.000 | ALDITURISMO SERVICES OF TOURISM | 100.000 | 100.000 |
| HORIZON HOLIDAYS S.A. UNIPERSONAL | SPAIN | 20,133,500.00 | EUR | 100.000 | ALPITOUR ESPANA S.L. UNIPERSONAL | 100.000 | 100.000 |
| INVERSIONES LOS UVEROS S.A. DE C.V. | DOMINICAN REP. | 200,000 | DOP | 99.700 | HORIZON HOLIDAYS S.A. UNIPERSONAL | 99.700 | 99.700 |
| ITALIAN EGYPTIAN COMPANY FOR TOURISTIC INVESTMENT (S.A.E.) | EGYPT | 4,536,000 | EGP | 60.000 | RENTHOTEL ITALIA S.r.l. | 60.000 | 60.000 |
| KELIBIA BEACH S.A. | TUNISIA | 6,000,000 | TND | 99.990 | HORIZON HOLIDAYS S.A. UNIPERSONAL | 99.990 | 99.990 |
| KIWENGWA LTD | TANZANIA | 745,559,000 | TZS | 100.000 | HORIZON HOLIDAYS S.A. UNIPERSONAL | 98.964 | 98.964 |
| | | | | | ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESSOAL, LDA | 1.036 | 1.036 |
| KIWENGWA STRAND HOTEL LTD | TANZANIA | 1,480,000,000 | TZS | 100.000 | | 99.000 | 99.000 |
| | | | | | ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESSOAL, LDA | 1.000 | 1.000 |
| MEDITERRANEAN TOURIST COMPANY S.A. | GREECE | 3,603,900.00 | EUR | 100.000 | HORIZON HOLIDAYS S.A. UNIPERSONAL | 100.000 | 100.000 |
| ORIENT SHIPPING FOR FLOATING HOTELS | EGYPT | 1,450,000 | EGP | 58.966 | ITALIAN EGYPTIAN COMPANY FOR TOURISTIC INVESTMENT (S.A.E.) | 98.276 | 98.276 |
| RENTHOTEL ITALIA S.r.I. | ITALY | 52,000.00 | EUR | 100.000 | | 100.000 | 100.000 |
| RENTHOTEL MEXICO S.A. DE C.V. | MEXICO | 50,000 | MXP | 98.000 | HORIZON HOLIDAYS S.A. UNIPERSONAL | 98.000 | 98.000 |
| RENTHOTEL TRAVEL SERVICE S.A. UNIPERSONAL | SPAIN | 1,562,860.00 | EUR | 100.000 | HORIZON HOLIDAYS S.A. UNIPERSONAL | 100.000 | 100.000 |
| RENTHOTEL TUNISIE S.A. | TUNISIA | 200,000 | TND | 99.970 | HORIZON HOLIDAYS S.A. UNIPERSONAL | 99.970 | 99.970 |
| RIVIERA AZUL S.A. DE C.V. | MEXICO | 50,000 | MXP | 96.000 | HARROW TRADING E INVESTIMENTOS SOCIEDADE UNIPESSOAL LDA | 96.000 | 96.000 |
| S.T. RESORTS PRIVATE LTD | MALDIVES | 100,000 | MVR | 50.000 | ALPITOUR S.p.A. | 50.000 | 50.000 |
| STAR RESORT & HOTELS COMPANY PVT LTD. | MALDIVES | 1,000,000 | MVR | | ALPITOUR S.p.A. | 99.000 | 99.000 |
| STAR RESORT & HOTELS COMPANY PVT LTD. | | | | | HORIZON HOLIDAYS S.A. UNIPERSONAL | 1.000 | 1.000 |

${\tt CONTINUES\ INVESTMENTS\ HELD\ THROUGH\ IFIL\ S.p.A.-Investments\ held\ through\ NHT\ New\ Holding\ for\ Tourism\ B.V.}$

| | | Capital | | % of | | % of |
|---|----------------|---------------|----------|---|------------|---------|
| | | stock at | | Group | % interest | voting |
| Name | Country | 6/30/2004 | Currency | consolidation Interest held by | held | rights |
| INSURANCE COMPANY | | | | | | |
| ALPITOUR REINSURANCE COMPANY LIMITED | IRELAND | 750,000.00 | EUR | 100.000 ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESSOAL, LDA | 100.000 | 100.000 |
| DISTRIBUTION (Travel agency) | | | | | | |
| WELCOME TRAVEL GROUP S.P.A. | ITALY | 3,275,275 | EUR | 100.000 ALPITOUR S.P.A. | 100.000 | 100.000 |
| BLUE VIAGGI S.A. | SWITZERLAND | 100,000 | CHF | 97.000 ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESSOAL, LDA | 97.000 | 97.000 |
| INCOMING SERVICES | | | | | | |
| CONSORCIO TURISTICO PANMEX S.A. DE C.V. | MEXICO | 90,000 | MXP | 70.000 ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESSOAL, LDA | 70.000 | 70.000 |
| JUMBO CANARIAS S.A. UNIPERSONAL | SPAIN | 180,300.00 | EUR | 100.000 JUMBOTURISMO S.A. | 100.000 | 100.000 |
| JUMBO TOURS DOMINICANA S.A. | DOMINICAN REP. | 100,000 | DOP | 99.500 JUMBOTURISMO S.A. | 99.300 | 99.300 |
| | | | | JUMBO CANARIAS S.A. UNIPERSONAL | 0.100 | 0.100 |
| | | | | JUMBO TOURS ESPANA S.L. UNIPERSONAL | 0.100 | 0.100 |
| JUMBO TOURS ESPANA S.L. UNIPERSONAL | SPAIN | 904,505.00 | EUR | 100.000 JUMBOTURISMO S.A. | 100.000 | 100.000 |
| JUMBO TOURS FRANCE S.A. | FRANCE | 152,400.00 | EUR | 64.980 JUMBOTURISMO S.A. | 64.980 | 64.980 |
| JUMBO TOURS ITALIA S.r.I. | ITALY | 78,000.00 | EUR | 100.000 ALPITOUR S.p.A. | 50.000 | 50.000 |
| | | | | JUMBOTURISMO S.A. | 50.000 | 50.000 |
| JUMBO TOURS MEXICO S.A. DE C.V. | MEXICO | 50,000 | MXP | 98.000 JUMBOTURISMO S.A. | 98.000 | 98.000 |
| JUMBO TOURS SICILIA S.r.I. | ITALY | 99,999.00 | EUR | 70.000 JUMBO TOURS ITALIA S.r.I. | 70.000 | 70.000 |
| JUMBO TOURS TUNISIE S.A. | TUNISIA | 300,000 | TUD | 49.983 JUMBOTURISMO S.A. | 49.983 | 49.983 |
| JUMBOTURISMO S.A. | SPAIN | 364,927.20 | EUR | 100.000 ALPITOUR ESPANA S.L. UNIPERSONAL | 100.000 | 100.000 |
| JUMBOTURISMO CABO VERDE, Agencia de Viagens e Turismo, SOCIEDADE UNIPESSOAL, S.A. | CAPE VERDE | 5,000,000 | CVE | 100.000 JUMBOTURISMO S.A. | 100.000 | 100.000 |
| PANAFRICAN TOURS S.A. | MOROCCO | 400,000 | MAD | 99.700 ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESSOAL, LDA | 99.700 | 99.700 |
| PANCARIBE S.A. | DOMINICAN REP. | 200,000 | DOP | 69.900 ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESSOAL, LDA | 69.900 | 69.900 |
| PROMOTORA DE SERVICIOS TURISTICOS DE ESPANA EN MEXICO S.A. DE C.V. | MEXICO | 50,000 | MXP | 98.000 JUMBOTURISMO S.A. | 98.000 | 98.000 |
| TOUR OPERATING | | | | | | |
| ALPITOUR S.p.A. | ITALY | 17,725,000.00 | EUR | 100.000 NHT NEW HOLDING FOR TOURISM B.V. | 100.000 | 100.000 |
| COMPAGNIA DELLA NATURA S.p.A. | ITALY | 155,000.00 | EUR | 100.000 ALPITOUR S.p.A. | 100.000 | 100.000 |
| FRANCOROSSO INCENTIVE S.r.I. | ITALY | 10,400.00 | EUR | 100.000 ALPITOUR S.p.A. | 100.000 | 100.000 |
| JUMBO GRANDI EVENTI S.r.I. | ITALY | 78,000.00 | EUR | 70.000 JUMBO TOURS ITALIA S.r.I. | 70.000 | 70.000 |
| PROMOVIAGGI S.p.A PROMOTIONS VIAGGI E TURISMO | ITALY | 103,200.00 | EUR | 60.000 FRANCOROSSO INCENTIVE S.r.I. | 60.000 | 60.000 |
| SPORTIME S.r.I. | ITALY | 52,000.00 | EUR | 100.000 ALPITOUR S.p.A. | 100.000 | 100.000 |
| AIRLINE | | | | | | |
| NEOS S.P.A. | ITALY | 4,425,800.00 | EUR | 100.000 ALPITOUR S.p.A. | 100.000 | 100.000 |
| | | | | WELCOME TRAVEL GROUP S.p.A. | 0.000 | 0.000 |

CONTINUES INVESTMENTS HELD THROUGH IFIL S.p.A. – Investments held through NHT New Holding for Tourism B.V.

| | | Capital | | % of | | | % o |
|--|---|--|---|--|---|--|---|
| | | stock at | | Group | | % interest | votin |
| Name | Country | 6/30/2004 | Currency | consolidation | Interest held by | held | right |
| Companies valued by the equity method | | | | | | | |
| HOTEL MANAGEMENT | | | | | | | |
| BLUE DIVING MEXICO S.A. DE C.V. | MEXICO | 50,000 | MXP | 49.000 | HORIZON HOLIDAYS S.A. UNIPERSONAL | 49.000 | 49.00 |
| INCOMING SERVICES | | | | | | | |
| HOY VIAJAMOS S.A. | SPAIN | 732,032.74 | EUR | 28.629 | JUMBOTURISMO S.A. | 28.629 | 28.62 |
| ITALO HISPANA DE INVERSIONES S.L. | SPAIN | 3,005.06 | EUR | 30.000 | ALPITOUR S.p.A. | 30.000 | 30.00 |
| JUMBO TOURS CARIBE S.A. | MEXICO | 50,000 | MXP | 50.000 | JUMBOTURISMO S.A. | 50.000 | 50.00 |
| PANAFRICAN SERVICE S.A.R.L. | TUNISIA | 10,500 | TND | 50.000 | ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESSOAL, LDA | 50.000 | 50.00 |
| PEMBA S.A. | SPAIN | 510,809.20 | EUR | 25.000 | JUMBOTURISMO S.A. | 25.000 | 25.00 |
| VIAJES MEDYMAR S.L. | SPAIN | 60,101.21 | EUR | 30.000 | ALPITOUR S.p.A. | 30.000 | 30.00 |
| TOUR OPERATING | | | | | | | |
| VIAGGI DELL'ELEFANTE S.r.I. | ITALY | 260,000.00 | EUR | 35.000 | ALPITOUR S.p.A. | 35.000 | 35.00 |
| | | 40,000 | EUR | 18 000 | PROMOVIAGGI S.p.A PROMOTIONS VIAGGI E | | |
| ARSEDUCANDI S.r.L. Companies valued at cost | ITALY | 40,000 | 2011 | 10.000 | TURISMO | 30.000 | 30.00 |
| Companies valued at cost HOTEL MANAGEMENT | | | | 400.000 | TURISMO BLUMARIN HOTELS, SOCIEDADE UNIPESSOAL. | | 100.00 |
| Companies valued at cost HOTEL MANAGEMENT BLUMARIN DE IMPORTAÇAO, SOCIEDAD UNIPESSOAL, S.A. | CAPE VERDE | 5,000,000 | CVE | 100.000 | BLUMARIN HOTELS, SOCIEDADE UNIPESSOAL, S.A. | 100.000 | 100.00 |
| Companies valued at cost HOTEL MANAGEMENT BLUMARIN DE IMPORTAÇAO, SOCIEDAD UNIPESSOAL, S.A. | | | | 100.000 | BLUMARIN HOTELS, SOCIEDADE UNIPESSOAL, S.A. ALPITOUR S.p.A | 100.000 | 100.00 |
| Companies valued at cost HOTEL MANAGEMENT BLUMARIN DE IMPORTAÇAO, SOCIEDAD UNIPESSOAL, S.A. FLASH NILE CRUISES | CAPE VERDE | 5,000,000 | CVE | 100.000 | BLUMARIN HOTELS, SOCIEDADE UNIPESSOAL, S.A. ALPITOUR S.p.A FRANCOROSSO INCENTIVE S.r.I. ALPITURISMO SERVICES OF TOURISM, | 100.000 25.000 15.000 | 100.00 25.00 15.00 |
| Companies valued at cost HOTEL MANAGEMENT BLUMARIN DE IMPORTAÇAO, SOCIEDAD UNIPESSOAL, S.A. FLASH NILE CRUISES | CAPE VERDE EGYPT | 5,000,000 480,000.00 | CVE EGP | 100.000 | BLUMARIN HOTELS, SOCIEDADE UNIPESSOAL, S.A. ALPITOUR S.p.A FRANCOROSSO INCENTIVE S.r.I. | 100.000 | 100.00 25.00 15.00 |
| Companies valued at cost HOTEL MANAGEMENT BLUMARIN DE IMPORTAÇAO, SOCIEDAD UNIPESSOAL, S.A. FLASH NILE CRUISES FLASH TOUR P.L.C. DISTRIBUTION (Travel agency) | CAPE VERDE EGYPT EGYPT | 5,000,000 480,000.00 7,000,000 | CVE EGP | 100.000 40.000 20.000 | BLUMARIN HOTELS, SOCIEDADE UNIPESSOAL, S.A. ALPITOUR S.p.A FRANCOROSSO INCENTIVE S.r.I. ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESSOAL, LDA | 100.000 25.000 15.000 20.000 | 100.00 25.00 15.00 20.00 |
| Companies valued at cost HOTEL MANAGEMENT BLUMARIN DE IMPORTAÇAO, SOCIEDAD UNIPESSOAL, S.A. FLASH NILE CRUISES FLASH TOUR P.L.C. DISTRIBUTION (Travel agency) MINERVA VIAGGI S.r.I. | CAPE VERDE EGYPT EGYPT ITALY | 5,000,000 480,000.00 7,000,000 | CVE EGP EGP | 100.000 40.000 20.000 | BLUMARIN HOTELS, SOCIEDADE UNIPESSOAL, S.A. ALPITOUR S.p.A FRANCOROSSO INCENTIVE S.r.I. ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESSOAL, LDA | 100.000 25.000 15.000 20.000 | 100.00 25.00 15.00 20.00 |
| Companies valued at cost HOTEL MANAGEMENT BLUMARIN DE IMPORTAÇAO, SOCIEDAD UNIPESSOAL, S.A. FLASH NILE CRUISES FLASH TOUR P.L.C. DISTRIBUTION (Travel agency) MINERVA VIAGGI S.r.I. AIRPORTS & TRAVEL S.r.I. | CAPE VERDE EGYPT EGYPT ITALY ITALY | 5,000,000 480,000.00 7,000,000 156,000.00 50,000.00 | CVE EGP EGP EUR EUR | 100.000 40.000 20.000 100.000 49.000 | BLUMARIN HOTELS, SOCIEDADE UNIPESSOAL, S.A. ALPITOUR S.p.A FRANCOROSSO INCENTIVE S.r.I. ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESSOAL, LDA ALPITOUR S.p.A. WELCOME TRAVEL GROUP S.p.A. | 100.000 25.000 15.000 20.000 100.000 49.000 | 100.00 25.00 15.00 20.00 100.00 49.00 |
| Companies valued at cost HOTEL MANAGEMENT BLUMARIN DE IMPORTAÇAO, SOCIEDAD UNIPESSOAL, S.A. FLASH NILE CRUISES FLASH TOUR P.L.C. DISTRIBUTION (Travel agency) MINERVA VIAGGI S.r.I. AIRPORTS & TRAVEL S.r.I. SAUGO VIAGGI S.r.I. | CAPE VERDE EGYPT EGYPT ITALY ITALY ITALY | 5,000,000 480,000.00 7,000,000 156,000.00 50,000.00 20,938.00 | CVE EGP EGP EUR EUR EUR | 100.000 40.000 20.000 100.000 49.000 95.000 | BLUMARIN HOTELS, SOCIEDADE UNIPESSOAL, S.A. ALPITOUR S.p.A FRANCOROSSO INCENTIVE S.r.I. ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESSOAL, LDA ALPITOUR S.p.A. WELCOME TRAVEL GROUP S.p.A. WELCOME TRAVEL GROUP S.p.A. | 100.000 25.000 15.000 20.000 100.000 49.000 95.000 | 100.00 25.00 15.00 20.00 100.00 49.00 95.00 |
| Companies valued at cost HOTEL MANAGEMENT BLUMARIN DE IMPORTAÇAO, SOCIEDAD UNIPESSOAL, S.A. FLASH NILE CRUISES FLASH TOUR P.L.C. DISTRIBUTION (Travel agency) MINERVA VIAGGI S.r.I. AIRPORTS & TRAVEL S.r.I. SAUGO VIAGGI S.r.I. SCERNI VIAGGI S.r.I. | CAPE VERDE EGYPT EGYPT ITALY ITALY ITALY ITALY ITALY | 5,000,000 480,000.00 7,000,000 156,000.00 50,000.00 20,938.00 50,000.00 | CVE EGP EGP EUR EUR EUR | 100.000 40.000 20.000 100.000 49.000 95.000 | BLUMARIN HOTELS, SOCIEDADE UNIPESSOAL, S.A. ALPITOUR S.p.A FRANCOROSSO INCENTIVE S.r.I. ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESSOAL, LDA ALPITOUR S.p.A. WELCOME TRAVEL GROUP S.p.A. WELCOME TRAVEL GROUP S.p.A. WELCOME TRAVEL GROUP S.p.A. | 100.000 25.000 15.000 20.000 100.000 49.000 95.000 100.000 | 100.00 25.00 15.00 20.00 100.00 49.00 95.00 |
| Companies valued at cost HOTEL MANAGEMENT BLUMARIN DE IMPORTAÇAO, SOCIEDAD UNIPESSOAL, S.A. FLASH NILE CRUISES FLASH TOUR P.L.C. DISTRIBUTION (Travel agency) MINERVA VIAGGI S.r.I. AIRPORTS & TRAVEL S.r.I. SAUGO VIAGGI S.r.I. SCERNI VIAGGI S.r.I. TEAM TRAVEL SERVICE S.r.I. | CAPE VERDE EGYPT ITALY ITALY ITALY ITALY ITALY ITALY ITALY | 5,000,000 480,000.00 7,000,000 156,000.00 50,000.00 20,938.00 50,000.00 102,000.00 | CVE EGP EGP EUR EUR EUR EUR EUR | 100.000 40.000 20.000 100.000 49.000 95.000 100.000 | BLUMARIN HOTELS, SOCIEDADE UNIPESSOAL, S.A. ALPITOUR S.p.A FRANCOROSSO INCENTIVE S.r.I. ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESSOAL, LDA ALPITOUR S.p.A. WELCOME TRAVEL GROUP S.p.A. | 100.000 25.000 15.000 20.000 100.000 49.000 95.000 100.000 50.000 | 100.00 25.00 20.00 100.00 49.00 95.00 50.00 |
| Companies valued at cost HOTEL MANAGEMENT BLUMARIN DE IMPORTAÇAO, SOCIEDAD UNIPESSOAL, S.A. FLASH NILE CRUISES FLASH TOUR P.L.C. DISTRIBUTION (Travel agency) MINERVA VIAGGI S.r.I. AIRPORTS & TRAVEL S.r.I. SAUGO VIAGGI S.r.I. SCERNI VIAGGI S.r.I. TEAM TRAVEL SERVICE S.r.I. TREND S.r.I. | CAPE VERDE EGYPT ITALY ITALY ITALY ITALY ITALY ITALY ITALY ITALY ITALY | 5,000,000 480,000.00 7,000,000 156,000.00 50,000.00 20,938.00 50,000.00 102,000.00 47,000.00 | CVE EGP EGP EUR EUR EUR EUR EUR EUR | 100.000 40.000 20.000 100.000 49.000 95.000 100.000 | BLUMARIN HOTELS, SOCIEDADE UNIPESSOAL, S.A. ALPITOUR S.p.A FRANCOROSSO INCENTIVE S.r.I. ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESSOAL, LDA ALPITOUR S.p.A. WELCOME TRAVEL GROUP S.p.A. | 100.000 25.000 15.000 20.000 100.000 49.000 95.000 100.000 50.000 | 100.00 25.00 15.00 20.00 100.00 49.00 95.00 100.00 100.00 |
| Companies valued at cost HOTEL MANAGEMENT BLUMARIN DE IMPORTAÇAO, SOCIEDAD UNIPESSOAL, S.A. FLASH NILE CRUISES FLASH TOUR P.L.C. DISTRIBUTION (Travel agency) MINERVA VIAGGI S.r.I. AIRPORTS & TRAVEL S.r.I. SAUGO VIAGGI S.r.I. SCERNI VIAGGI S.r.I. TEAM TRAVEL SERVICE S.r.I. TREND S.r.I. WELCOME TRAVEL SUD S.R.L. | CAPE VERDE EGYPT ITALY | 5,000,000 480,000.00 7,000,000 156,000.00 50,000.00 20,938.00 50,000.00 102,000.00 47,000.00 100,000.00 | CVE EGP EGP EUR EUR EUR EUR EUR EUR EUR | 100.000 40.000 20.000 100.000 49.000 95.000 100.000 50.000 | BLUMARIN HOTELS, SOCIEDADE UNIPESSOAL, S.A. ALPITOUR S.p.A FRANCOROSSO INCENTIVE S.r.I. ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESSOAL, LDA ALPITOUR S.p.A. WELCOME TRAVEL GROUP S.p.A. | 100.000 25.000 15.000 20.000 100.000 49.000 95.000 100.000 50.000 50.000 | 100.00 25.00 20.00 100.00 49.00 95.00 100.00 50.00 50.00 |
| Companies valued at cost HOTEL MANAGEMENT BLUMARIN DE IMPORTAÇAO, SOCIEDAD UNIPESSOAL, S.A. FLASH NILE CRUISES FLASH TOUR P.L.C. DISTRIBUTION (Travel agency) MINERVA VIAGGI S.r.I. AIRPORTS & TRAVEL S.r.I. SAUGO VIAGGI S.r.I. SCERNI VIAGGI S.r.I. TEAM TRAVEL SERVICE S.r.I. TREND S.r.I. WELCOME TRAVEL SUD S.R.L. | CAPE VERDE EGYPT ITALY ITALY ITALY ITALY ITALY ITALY ITALY ITALY ITALY | 5,000,000 480,000.00 7,000,000 156,000.00 50,000.00 20,938.00 50,000.00 102,000.00 47,000.00 | CVE EGP EGP EUR EUR EUR EUR EUR EUR | 100.000 40.000 20.000 100.000 49.000 95.000 100.000 50.000 | BLUMARIN HOTELS, SOCIEDADE UNIPESSOAL, S.A. ALPITOUR S.p.A FRANCOROSSO INCENTIVE S.r.I. ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESSOAL, LDA ALPITOUR S.p.A. WELCOME TRAVEL GROUP S.p.A. | 100.000 25.000 15.000 20.000 100.000 49.000 95.000 100.000 50.000 | 100.00 25.00 15.00 20.00 100.00 49.00 95.00 100.00 50.00 |
| Companies valued at cost HOTEL MANAGEMENT BLUMARIN DE IMPORTAÇAO, SOCIEDAD UNIPESSOAL, S.A. FLASH NILE CRUISES FLASH TOUR P.L.C. DISTRIBUTION (Travel agency) MINERVA VIAGGI S.r.I. AIRPORTS & TRAVEL S.r.I. SAUGO VIAGGI S.r.I. TEAM TRAVEL SERVICE S.R.I. TEEND S.R.I. WELCOME TRAVEL SUD S.R.L. WELCOME WE TRAVEL S.R.L. INCOMING SERVICES | CAPE VERDE EGYPT ITALY | 5,000,000 480,000.00 7,000,000 156,000.00 50,000.00 50,000.00 47,000.00 100,000.00 | CVE EGP EGP EUR | 100.000 40.000 20.000 100.000 49.000 95.000 100.000 50.000 100.000 | BLUMARIN HOTELS, SOCIEDADE UNIPESSOAL, S.A. ALPITOUR S.p.A FRANCOROSSO INCENTIVE S.r.I. ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESSOAL, LDA ALPITOUR S.p.A. WELCOME TRAVEL GROUP S.p.A. | 100.000 25.000 15.000 20.000 100.000 49.000 95.000 100.000 50.000 100.000 | 100.000 25.000 15.000 20.000 49.000 95.000 100.000 50.000 100.000 |
| | CAPE VERDE EGYPT ITALY | 5,000,000 480,000.00 7,000,000 156,000.00 50,000.00 20,938.00 50,000.00 102,000.00 47,000.00 100,000.00 | CVE EGP EGP EUR EUR EUR EUR EUR EUR EUR | 100.000 40.000 20.000 100.000 95.000 100.000 50.000 100.000 | BLUMARIN HOTELS, SOCIEDADE UNIPESSOAL, S.A. ALPITOUR S.p.A FRANCOROSSO INCENTIVE S.r.I. ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESSOAL, LDA ALPITOUR S.p.A. WELCOME TRAVEL GROUP S.p.A. | 100.000 25.000 15.000 20.000 100.000 49.000 95.000 100.000 50.000 50.000 | 100.0 25.0 15.0 20.0 100.0 49.0 95.0 100.0 50.0 |



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AUDITORS' REVIEW REPORT ON THE INTERIM CONSOLIDATED FINANCIAL STATEMENTS AS OF JUNE 30, 2004

(Translation from the Original Issued in Italian)

To the Shareholders of IFI - Istituto Finanziario Industriale S.p.A.

- 1. We have performed a review of the interim consolidated financial statements and related notes included in the Six-month Report as of June 30, 2004 of IFI Istituto Finanziario Industriale S.p.A. and subsidiaries (the "IFI Group"). We have also read the other parts of the Six-month Report containing information on the results of operations with the sole purpose of verifying the consistency thereof with the interim consolidated financial statements and related notes.
- 2. Our review was made in accordance with the criteria for such reviews recommended by the Italian Regulatory Commission for Companies and the Stock Exchange ("CONSOB") in Resolution no. 10867 of July 31, 1997. The review of the six-month data of certain subsidiaries and affiliates, which statements reflect total assets representing 10% of consolidated total assets and revenues representing 13% of consolidated revenues, is the responsibility of other auditors. Our review consisted principally of obtaining information regarding the items reported in the interim financial statements and the consistency of the valuation criteria applied through discussion with company management and the performance of analytical procedures on the data contained in the financial statements. Our review did not include certain audit procedures such as compliance tests and substantive tests of assets and liabilities and was significantly less in scope than an audit conducted in accordance with generally accepted auditing standards. As a consequence, unlike the auditors' report accompanying the annual consolidated financial statements, we do not express an audit opinion on the interim consolidated financial statements included in the Six-month Report.
- 3. With regard to the comparative information related to the prior year six-month period and to the annual consolidated financial statements as of December 31, 2003, presented for comparative purposes in the current year Six-month Report, reference should be made to our auditor's report dated September 16, 2003 and review report dated May 14, 2004.

Ancona Bari Bergamo Bologna Brescia Cagliari Firenze Genova Milano Napoli Padova Parma Roma

Member of Deloitte Touche Tohmatsu

Sede Legale: Palazzo Carducci - Via Olona, 2 - 20123 Milano
Capitale Sociale: versato Euro 6.787.438,00 - sottoscritto Euro 10.327.590,00 - deliberato Euro 10.850.000,00
Partita IVA/Codice Fiscale/Registro delle Imprese Milano n. 03049560166 - R.E.A. Milano n. 1720239

4. Based on our review, we are not aware of any material modifications or additions that should be made to the interim consolidated financial statements and related notes identified in paragraph 1. of this report, for them to be in conformity with the reporting standards set out in the CONSOB regulation related to six-month reports as approved by Resolution no. 11971 of May 14, 1999 and subsequent amendments.

DELOITTE & TOUCHE S.p.A.

Signed by Colin Johnston Partner

Turin, Italy September 14, 2004

This review report and the interim consolidated financial statements to which it refers have been translated into English from the original version in Italian. The interim consolidated financial statements have been prepared in accordance with the CONSOB regulation related to six-month reports, interpreted and integrated by the accounting principles established or adopted by the Italian Accounting Profession. Certain accounting practices applied by the Company that conform with generally accepted accounting principles in Italy, may not conform with generally accepted accounting principles in other countries.