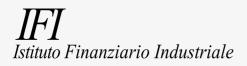
# IFI Istituto Finanziario Industriale

Annual report 2004



Società per Azioni Capital stock € 163,251,460, fully paid-in Registered office in Turin, Corso Matteotti 26 – Turin Company Register No. 00470400011

# TABLE OF CONTENTS

# DIRECTORS' REPORT ON OPERATIONS

- 1 Board of Directors, General Manager, Board of Statutory Auditors and Independent Auditors
- 2 Chairman's letter
- 4 IFI Group profile
- 10 Major events in 2004
- 10 Analysis of the IFI Group condensed consolidated results
- 14 Analysis of the results of the IFI Group consolidated financial statements (line-by-line consolidation)
- 16 Analysis of the results of the IFI S.p.A. statutory financial statements
- 19 Other information
- 24 Significant subsequent events
- 24 Business outlook
- 25 Operating performance of the IFIL and Exor Group holdings
- 31 Motion for approval of the financial statements and appropriation of net income for the year

# 33 IFI GROUP – CONSOLIDATED FINANCIAL STATEMENTS AT DECEMBER 31, 2004

- 34 Consolidated balance sheet
- 38 Consolidated statement of operations
- 40 Notes to the consolidated financial statements

107	IFI S.p.A. – STATUTORY FINANCIAL STATEMENTS AT DECEMBER 31, 2004
-----	--

- 108 Balance sheet
- 111 Statement of operations
- 112 Notes to the statutory financial statements
- 129 Annexes
- 141 BOARD OF STATUTORY AUDITORS' REPORTS
- 144 **REPORTS OF THE INDEPENDENT AUDITORS**
- 146 IFI GROUP'S COMPANIES

This is an English translation of the Italian original document "Relazioni e Bilanci 2004" approved by the IFI Board of Directors on March 30, 2005, which has been prepared solely for the convenience of the reader.

The version in Italian takes precedence and for complete information about IFI S.p.A. and the Group, reference should be made to the full original report in Italian "Relazioni e Bilanci 2004" containing the Directors' Report on Operations and the Consolidated and Statutory financial statements also available on the corporate website: http://www.gruppoifi.com.

# **IFI** Istituto Finanziario Industriale

# **Board of Directors**

Chairman Deputy Chairman Directors	Gianluigi Gabetti Pio Teodorani-Fabbri Annibale Avogadro di Collobiano John Elkann Luca Ferrero Ventimiglia (*) Gabriele Galateri di Genola Franzo Grande Stevens Andrea Nasi Lupo Rattazzi
(*) Coopted by the Board of Directors meeting on June 23	, 2004.
Secretary to the Board	Pierluigi Bernasconi
General Manager	Virgilio Marrone

Board of Statutory Auditors Chairman

Standing Auditors

Alternate Auditors

Cesare Ferrero Giorgio Giorgi Lionello Jona Celesia

Giorgio Ferrino Paolo Piccatti

Independent Auditors

Deloitte & Touche S.p.A.

# Expiry of term of office

The three-year terms of office of the Board of Directors and the Board of Statutory Auditors, elected by the Stockholders' Meeting on May 29, 2003, expire concurrently with the Stockholders' Meeting for the approval of the financial statements for the year ending December 31, 2005.

The Independent Auditors are appointed for the three-year period 2003-2005.

#### **Corporate Governance**

The Chairman, according to the bylaws (art. 21), may represent the Company, also before a court of law, and has signature powers. Specific operating powers have been conferred to the Deputy Chairman and the General Manager.

# CHAIRMAN'S LETTER

# To our Shareholders

In 2004, overall, the global economy reported steady growth. According to the International Monetary Fund, GDP growth worldwide increased by more than 5% and international trade rose by approximately 10% in terms of quantity. In the United States, GDP, which by itself represents one fifth of the world's wealth, increased by 4.4%.

The recovery was largely focused in South-East Asia and North America, whereas, in Europe, the economy continued to mark time. Sharp increases in the prices of energy-related raw materials did not lead to a marked acceleration in consumer prices in industrialized countries, thus allowing monetary policies to continue their expansive trend.

\*\*\*

According to most economic forecasts, in 2005, once again, Asia and the United States should provide the main impetus for world growth, confirming current trends. However, there are also those who disagree, who question the effective state of health of the world economy and who detect worrying signs in the structural weaknesses of the traditional "locomotive" of the planet: namely, the United States. In the opinion of many observers, unless suitable corrective measures are implemented, the problems highlighted by the United States could lead to a serious imbalance in world trade and finance, which would seriously jeopardize the future growth of many countries.

During 2004, the "twin deficit", which constitutes the main problem of the American economy, deteriorated: the national debt and the balance of trade deficit reached 4.3% and 6.3% of GDP, respectively. Although this is certainly a serious phenomenon, it is not new, and can usually be explained by a series of well-known causes: the war in Iraq, the price of crude oil, a policy of tax incentives, on the one side; the increase in global competitiveness and the aggressive nature of the Asian economy, particularly the Chinese economy, on the other.

But, in fact, it is not the phenomenon in itself which is causing alarm, rather the apparent ineffectiveness of the counter-measures that have been implemented so far. American exports have continued to stagnate, whereas imports – especially from China – have increased considerably.

Until now, the continuous shift of wealth towards Asia has so far found compensation in the refinancing of the American national debt by the central banks of the countries concerned, but this "virtuous circle" - which only benefits the U.S.A. – cannot continue indefinitely. The decision of the Federal Reserve to raise interest rates can thus be interpreted as having two aims: to contain the risks of inflation in the North American economy and, at the same time, to increase the profitability of investment in Treasury bills, to avoid any possibility that such a mass of debt should remain uncovered. A hypothesis which could have disastrous consequences for all the industrialized countries.

Although economists are divided in their assessment of what the future holds for the U.S. economy, the diagnosis of the situation in Europe seems, unfortunately, to be unanimous. Also in 2004, the optimistic expectations of growth for Europe were not fulfilled. On average, growth in the eurozone was 1.8%. In the last quarter of 2004, there was a slowdown of the overall GDP, caused mainly by a contraction of the German and Italian economies. The weakness of internal demand was a contributory factor in the slow growth of these two countries. The gradual gain in value of the euro against the U.S. dollar and currencies linked to the dollar (China, the Far East) severely penalized the other potential growth factor: exports. The European institutions were slow to define a monetary policy and initiatives to combat the growth of the super-euro against the dollar and the Asian currencies. Fortunately they responded to pleas from the leading European economies to make changes to the Stability Pact. The revised plan should ensure greater flexibility and make it possible to take account of the adverse economic situation so that stability, seen as a target that will take several years to achieve, can be combined with structural reforms and significant investments in the public sector.

In Italy, the weakness of net exports was accompanied by a standstill in productivity, which affected potential growth of the country. Loss of competitiveness was manifested in foreign trade, which, for the first time since 1992, reported a deficit, partly as a result of the increase in the price of crude oil. The persisting difficulties in the manufacturing sector were another sign that all was not well.

\*\*\*

Apart from lower production, there were numerous factors which resulted in a loss of competitiveness: the nature of the Italian market (the fact that the work force represents a small percentage of the overall population, the inflexibility of the labor unions, high pension and health costs which make the Clup (the cost of labor per unit of product) higher

than that of our competitors; the fact that our companies tend to be of a modest size, which prevents them from achieving significant economies of scale; the prevalence of traditional industry and a low level of technology, now a "typical" characteristic of our country, together with the persisting phenomenon of the underground economy; the lack and obsolescence of our infrastructures (especially in transportation and logistics); the limited efficiency or high cost of services; less possibility of resorting to the bond market following several corporate scandals; and, finally, the difficulty of financing new industrial initiatives by subtracting resources from "safe" (but unproductive) investments and thus refueling the virtuous circle of capital and business.

\*\*\*

Today, we have become more aware of these problems: unfortunately, although the measures that have been recently adopted or which will be adopted shortly are a step in the right direction, they are not enough to solve the problems due to the fact that the funds that have been made available for the purpose are not sufficient, since the objectives are many and highly diversified.

The aims of the decree law and the bill on competitiveness are all valid, but, in order to combat the decline or malaise of our industrial system we should give priority to and set aside more resources for measures that will have a greater impact on businesses: IRAP tax reductions, grants for innovation and research, expansion of infrastructures, simplification of bureaucratic and administrative procedures, augmenting social "shock absorbers", partly with a view to implementing more far-reaching, urgent measures that will allow industrial restructuring to take place.

\*\*\*

IFI closed 2004 on a positive note, reporting a profit of € 38 million in the statutory financial statements and € 117 million in the consolidated financial statements. The improvement compared to the prior year, which ended with a profit of € 15 million for the company and € 130 million for the Group, was made possible by the positive results announced by both the IFIL Group and Exor Group, of € 119 million and € 93 million, respectively.

Having implemented the restructuring process in 2003, in its capacity as operating holding company of the Group, IFIL implemented the strategies that would lead to the reorganization and appreciation of the investment portfolio which the difficult international context and the situation of some of the investment holdings demanded.

In particular, we would like to mention the measures adopted at Fiat, where the severe nature of the problems involved demanded the utmost attention and commitment: changes in top management, the definition of a clear industrial perimeter and a more streamlined structure and responsibilization of management so that it can act and intervene more rapidly. When the Fiat Group reached operational breakeven in 2004, it was an important step within the broader plan to relaunch the company, which involves all sectors. The decision to end the alliance with General Motors, which took place in the first months of the current year, made it possible to generate significant financial inflows and to regain the strategic freedom needed for its future development.

The monetization of the investment in Rinascente represents one of the most important transactions in the history of IFIL. The food activities were sold to Auchan and the textile sector was later sold by auction, which attracted the major Italian and foreign industrial and financial operators. The enormous financial resources thus acquired by the company will, first of all, allow the company to reduce its existing debt but, foremost, will constitute the necessary presuppositions for development in terms of new investments.

IFIL's strategic objective remains an equilibrated and constant return for its stockholders commensurate with the economic performance of the sectors and the countries in which the subsidiaries operate. With this in mind, faced with the persisting weakness of the economies in the European area, IFIL opened new offices in New York and Hong Kong to seize the opportunities that could be offered by the greater growth of the American and Asian areas.

As for its part, Exor Group continued in the strategy to monetize its investments, selling the residual stake in Société Foncière Lyonnaise and – together with the IFIL Group, the respective interests held – in that of Club Méditerranée. The aim of the company is now directed to the growth of the remaining investments (Graphic Packaging, in particular) and the management of the cash resources that came from the divestitures concluded during the last few years.

Finally, along with the Board of Directors, I would like to thank the Stockholders for their loyalty, the Statutory Auditors and the Independent Auditors for the care employed throughout their mandate, and the Executives as well as Employees of the company and the subsidiaries for their excellent contribution.

Gianluigi Gabetti

# **IFI GROUP PROFILE**

# THE INVESTMENT PORTFOLIO

**IFI** – **Istituto Finanziario Industriale S.p.A.**, is the controlling financial holding company of the Group led by Giovanni Agnelli e C. S.a.p.az. The Company's assets are represented by investments in IFIL Investments S.p.A. (the new name of IFIL – Finanziaria di Partecipazioni S.p.A.), equal to approximately 63% of ordinary capital stock, and in Exor Group, equal to 29.3% of capital stock.

**IFIL Investments** is the investment company of the Group commanding two distinctive areas of operations: the active management of the controlling investment in Fiat and the dynamic management of the other holdings.

**Fiat**, controlled with a holding of more than 30% of ordinary and preferred capital stock, operates in the national and international automotive market as a manufacturer and distributor of automobiles (Fiat Auto, Ferrari and Maserati), agricultural and construction equipment (CNH Global), commercial vehicles (Iveco), automotive components for these vehicles and the supply of related services (Magneti Marelli, Comau and Teksid), as well as publishing and communications (Itedi) and services for corporations (Business Solutions).

The other holdings which comprise the dynamically managed diversified portfolio are listed below.

**Worms & Cie** (52.96% holding in capital stock) is a French-listed holding company with a portfolio comprising the following major investments:

- ArjoWiggins (100% holding), the world leader in the manufacture of high value-added paper products and, in Europe, leader in the manufacture of carbonless paper (Carbonless Europe was absorbed by ArjoWiggins as from January 1, 2004);
- Antalis (100% holding), the leading European group in the distribution of paper products for printing and writing;
- Permal Group (77% holding), one of the leaders in the management of investment funds;
- SGS (23.8% holding), a company listed on the Swiss stock exchange and leader in the verification, inspection and certification of product and service quality;

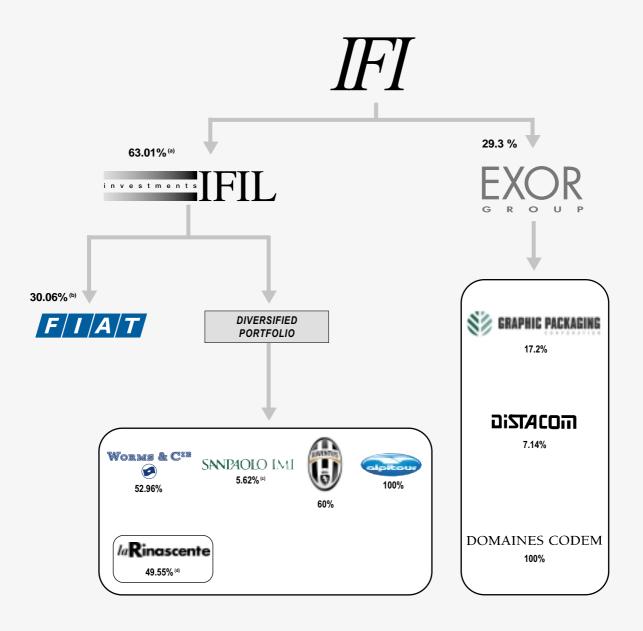
**SANPAOLO IMI** (5.62% holding by IFIL of ordinary capital stock) is a leading national banking group with over 3,000 branches throughout Italy;

Alpitour (100% holding) is the leading group in Italian tourism;

**Juventus Football Club** (60% holding by IFIL) is a company with more than one hundred years of history and an enviable record gained at various national and international sports events.

**Exor Group** is a Luxembourg holding company; its principal investments are the 17.2% stake in Graphic Packaging Corporation (a listed U.S.A. company in the packaging sector), the 100% holding in Domaines Codem (a French wine company) and the 7.14% stake in Distacom (a company headquartered in Hong Kong operating in the telecommunications sector).

The following chart is updated to the end of March 2005 and presents the simplified structure of the investment portfolio. Percentage holdings refer to ordinary capital stock.



(a)

- IFI also holds 2% of savings capital stock. IFIL also holds 30.09% of preferred capital stock. Equal to 4.45% of capital stock. (b) (c) (d)
- Subject of the contract of sale to Tamerice S.r.l. dated March 13, 2005. The percentage is calculated on capital stock.

# **KEY OPERATING AND FINANCIAL DATA**

The key results of the Group and IFI S.p.A. are presented as follows.

# **IFI GROUP**

Condensed consolidated figures (a)					
€ in millions	2004	2003	2002	2001	2000
Consolidated net income (loss) - Group	117	(130)	(803)	164	218
Share of earnings (losses) of holdings and dividends	130	(117)	(740)	113	238
Financial fixed assets	2,525	2,513	2,444	3,430	3,422
Consolidated stockholders' equity - Group	2,269	2,221	2,026	3,164	3,088
Earnings per share (€)					
Consolidated net income (loss) - Group (b)	0.74	(1.21)	(14.17)	2.83	3.66
Consolidated stockholders' equity - Group (c)	13.90	13.61	32.81	51.23	50.00

(a) Details regarding the criteria used for the preparation of the financial statements are provided in the section "Analysis of the IFI Group condensed consolidated results".
(b) Calculated using the average number of shares outstanding.
(c) Calculated using the number of shares issued at the end of the year.

# IFI S.p.A.

€ in millions	2004	2003	2002	2001	2000
Net income (loss) - IFI S.p.A.	38	15	(227)	117	77
Stockholders' equity - IFI S.p.A.	1,605	1,567	1,095	1,356	1,082
Net indebtedness position	(264)	(295)	(427)	(239)	(695)
Total dividends paid out	-	-	-	34	35
Dividends paid out per share (€)					
Per ordinary share	-	-	-	0.5783	0.5783
Per preferred share	-	-	-	0.63	0.63

# STOCKHOLDERS AND THE STOCK MARKET

#### Capital stock

At December 31, 2004, IFI S.p.A.'s capital stock, fully subscribed to and paid-in, amounts to € 163,251,460 and is composed of 86,450,000 ordinary shares and 76,801,460 preferred shares of par value € 1.

The directors have the right, for a period of five years from the resolution passed on April 22, 2003, to increase, at one or more times, also in divisible form, the capital stock up to a maximum of  $\in$  561,750,000.

The ordinary shares are 100% held by the parent company Giovanni Agnelli e C. S.a.p.az.

The preferred shares are listed on the Mercato Telematico Azionario (Electronic Trading Market) organized and operated by Borsa Italiana S.p.A..

In accordance with art. 10 of the bylaws, preferred shares have voting rights only for the resolutions set forth in art. 2365 of the Italian Civil Code.

Pursuant to art. 27 of the bylaws, preferred shares have the right to a preference dividend, which is not cumulative from one year to the next, equal to 5.17% of par value ( $\in 1$ ).

IFI has approximately 13,000 stockholders at December 31, 2004.

The major preferred stockholders, indicated below, represent 60.54% of the class of stock.

Major stockholders at December 31, 2004					
Stockholders	%	Number of shares			
Ing Bank NV - London	11.45	8,791,652			
K Capital Partners LLC Group	11.33	8,700,731			
Morgan Stanley Group	10.94	8,405,820			
Lyxor Amber Fund LTD	6.32	4,851,627			
UBS AG	4.32	3,314,587			
Banca Esperia S.p.A.	4.24	3,260,000			
Pictet & Cie.	4.10	3,145,375			
Centaurus Alpha Master Fund	3.43	2,630,530			
Kairos Fund Limited	2.34	1,796,700			
Banca d'Italia	2.07	1,593,625			
	60.54	46,490,647			

#### Treasury stock

At December 31, 2004, IFI holds 5,360,300 preferred shares of treasury stock (6.98% of the class of stock). On March 30, 2005, the Board of Directors voted to put forward a motion to the Ordinary Stockholders' Meeting to renew the resolution for the authorization of the buyback of treasury stock for a maximum of 16 million IFI ordinary shares and/or preferred shares, setting aside a total of € 150 million.

#### Stock performance

Since January 2004, IFI preferred stock entered a bullish phase which led to its current market price of more than € 11.

Performance of the stock in 2004 overall was positive, gaining 55.5% compared to 19.9% by the Global Index.



# IFI PREFERRED SHARES - AVERAGE MARKET PRICES IN $\subalpha$ - Quantities traded

PERFORMANCE OF IFI PREFERRED SHARES COMPARED TO COMIT MARKET INDEXES



# MARKET INFORMATION

	2005	2004	2003	2002
	(January 1 - March 1	5)		
Market price per preferred share (€)				
year-end	11.593	10.431	6.708	7.951
. high	11.593	10.431	9.466	21.451
low	10.562	6.23	5.003	7.762
Trading volumes during the period (in millions of preferred shares)	9.7	67.7	60.9	14.9
Value of trading volumes during the period				
- preferred shares (€ in millions)	110.1	556.8	383.8	269

The market prices of 2003 and 2002 have been adjusted to take into account the capital stock increase in July 2003.

# FINANCIAL COMMUNICATIONS AND INVESTOR RELATIONS

IFI has its own website (http://www.gruppoifi.com) which has recently been revised to respond to the information needs of investors, analysts and journalists. The site presents a descriptive profile of the Group, outlines the activities and strategies of the Company and also contains accounting and financial information as well as press releases and other corporate reports.

During 2004, about 900 copies (in Italian and English) of the annual report, the first-half report and the quarterly reports have been distributed. These reports are also available on request.

Intensive contacts have been established with financial analysts and institutional investors and also the Italian and foreign economic and financial press.

The corporate service functions in charge of communications and external relations are the following:

# **External Relations and Press Office**

Tel. +39011 – 5090320 Fax +39011 – 5090386 relazioni.esterne@gruppoifi.com

#### Institutional Investors and

Financial Analysts Relations Tel. +39011 – 5090246 Fax +39011 – 5090280 relazioni.investitori@gruppoifi.com

#### **Stocks and Bonds Service**

Tel. +39011 – 5090323 Tel. +39011 – 5090205 Fax +39011 – 5090321 servizio.titoli@gruppoifi.com

# **MAJOR EVENTS IN 2004**

In 2004, the management of the company continued with activities of ordinary administration. It should be pointed out that, in accordance with pre-existing agreements, in February, IFI invested  $\in$  1.5 million in TLcom I Capital Partners Limited, a venture capital fund geared to companies operating in the telecommunications and information technology sector in Europe and in other markets. IFI's total investment in that fund, to date, amounts to  $\in$  8.2 million.

# ANALYSIS OF THE IFI GROUP CONDENSED CONSOLIDATED RESULTS

In order to assist in the analysis of the financial position and results of operations of the IFI Group, a **condensed consolidated balance sheet** and a **condensed consolidated statement of operations** have been prepared wherein the investments in IFIL (60.55% of capital stock outstanding) and in Exor Group (29.3% of capital stock outstanding) have been accounted for using the equity method.

# Condensed consolidated result and condensed consolidated statement of operations

The year 2004 shows a return to a profit position by the IFI Group with a consolidated net income of  $\in$  117 million, after closing two years with a loss ( $\in$  130 million in 2003 and  $\in$  803 million in 2002).

The condensed consolidated statement of operations and the condensed consolidated balance sheet are presented below as well as an analysis of the most important captions.

#### Condensed consolidated statement of operations

€ in millions	2004	2003	Change
Group's share of earnings (losses) of companies accounted for			
using the equity method	130.1	(117.7)	247.8
Dividends from other holdings	0.1	0.2	(0.1)
Financial expenses, net	(11.5)	(15.0)	3.5
General expenses, net	(4.0)	(6.1)	2.1
Other income (expenses), net	(1.4)	1.0	(2.4)
Income (loss) before taxes	113.3	(137.6)	250.9
Current and deferred taxes	3.7	7.6	(3.9)
Net income (loss) - Group	117.0	(130.0)	247.0

# Group's share of earnings (losses) of companies accounted for using the equity method

	Earnings (losses)			IFI's share	
€ in millions	2004	2003	2004	2003	Change
IFIL Group	119.0	(45.0)	72.1	(27.2)	99.3
Exor Group	92.6	17.1	27.1	5.0	22.1
Fiat Group		-	-	(110.8) (a)	110.8
Juventus Football Club	-	-	-	(4.5) (a)	4.5
			99.2	(137.5)	236.7
Consolidation adjustments			30.9	19.8	11.1
Group's share of earnings (losses) of comp	anies accounted for using the	e equity			
method			130.1	(117.7)	247.8

(a) Results for the first quarter of 2003, pre-contribution to IFIL.

At December 31, 2004, consolidation adjustments amount to € 30.9 million (€ 19.8 million in 2003). They refer to the result of the IFIL Group for the following:

€ in millions	12/31/2004	12/31/2003
- Reversal of the amortization of the difference on consolidation referring to Juventus	22.1	2.5
- Release of the 2004 portion of the gain deferred in prior years on the sale of the investment		
in La Rinascente	8.3	0.0
- Other adjustments	0.5	(2.8)
- Release of the gain deferred in prior years on the sale of the investment in Toro		
Assicurazioni	0.0	20.1
Total	30.9	19.8

Comments on the operating performance of the IFIL Group and Exor Group are presented later in the report.

#### **Dividends from other holdings**

Dividends from other holdings amount to  $\in$  0.1 million and relate to dividends received from Emittenti Titoli during 2004 ( $\in$  0.2 million in 2003, including the tax credit).

#### Financial expenses, net

Financial expenses, net, amount to  $\in$  11.5 million ( $\in$  15 million in 2003). The reduction of  $\in$  3.5 million is due to lower average indebtedness in the two years under comparison.

#### General expenses, net

General expenses, net, equal to  $\in$  4 million, decreased by  $\in$  2.1 million compared to 2003 ( $\in$  6.1 million). The reduction is principally due to the significant decrease in the structure costs of the company partly as a result of the change in the average number of staff (from 18 to 16).

# Condensed consolidated balance sheet

€ in millions	12/31/2004	12/31/2003	Change
Financial fixed assets:			
- investments	2,446.3	2,436.0	10.3
- preferred treasury stock	70.5	70.5	0.0
- other receivables	8.2	6.7	1.5
	2,525.0	2,513.2	11.8
Other assets	19.2	18.7	0.5
Total assets	2,544.2	2,531.9	12.3
Stockholders' equity - Group	2,269.4	2,221.3	48.1
Financial payables:			
- borrowings from banks, short-term	208.5	66.3	142.2
- borrowings from banks, medium-term	30.0	212.7	(182.7)
- Giovanni Agnelli e C., short-term	24.2	15.2	9.0
	262.7	294.2	(31.5)
Other liabilities and reserves	12.1	16.4	(4.3)
Total liabilities and stockholders' equity	2,544.2	2,531.9	12.3

# Financial fixed assets – Investments

	Number of	% holding of		Carrying	value
€ in millions	shares held	class of stock	capital stock	unit (€)	total
Investments accounted for using the equity m	nethod				
IFIL - ordinary shares	643,783,399	62.03	59.88	3.495	2,249.8
Exor Group SA	3,418,242	29.29	29.28	57.289	195.8
Investments valued at cost					
Deutsche Morgan Grenfell Capital Italy SA					
- ordinary shares	886	0.93	0.30	513.898	0.4
- preferred shares	2,000	1.28	0.68	2.582	-
Emittenti Titoli S.p.A.	527,000	6.43	6.43	0.516	0.3
Total investments					2,446.3

The increase in the carrying value of investments (+ $\in$  10.3 million), compared to the balance at the end of 2003, is due to the Group's share of the earnings (losses) of companies accounted for using the equity method (+ $\in$  130.1 million), the share of translation adjustments shown by the same companies (- $\in$  33.2 million) and, lastly, other net changes (- $\in$  86.6 million).

#### Financial fixed assets – Preferred treasury stock

Treasury stock includes 5,360,300 IFI preferred shares, equal to 6.98% of the class of stock and 3.28% of capital stock, carried for a total of  $\in$  70.5 million ( $\in$  13.15 per share).

Compared to the average stock market prices in the second half of 2004 ( $\in$  8.85) and the month of December ( $\in$  10.13), IFI preferred shares show an unrealized loss of approximately  $\in$  23 million and  $\in$  16 million. Compared to the average stock market prices for the period March 1-15, 2005 ( $\in$  11.35), the unrealized loss decreases further to approximately  $\in$  10 million.

The per share carrying value of IFI preferred shares ( $\in$  13.15) is lower than the per share value of the consolidated stockholders' equity of the IFI Group at December 31, 2004 ( $\in$  13.9).

# Stockholders' equity of the Group

€ in millions	
Stockholders' equity - Group at December 31, 2003	2,221.3
Share of the translation adjustments shown by the investment holdings IFIL and Exor Group	
(-€ 33.2 million) and other net changes (-€ 35.7 million)	(68.9)
Consolidated net income - Group	117.0
Net change during the year	48.1
Stockholders' equity - Group at December 31, 2004	2,269.4

#### **Financial payables**

Borrowings from banks total  $\in$  238.5 million ( $\in$  279 million at December 31, 2003). The company has irrevocable lines of credit for  $\in$  495 million, of which  $\in$  350 million is due beyond one year.

# ANALYSIS OF THE RESULTS OF THE IFI GROUP CONSOLIDATED FINANCIAL STATEMENTS (LINE-BY-LINE CONSOLIDATION)

Highlights of the **consolidated statement of operations** and the **consolidated balance sheet** (line-by-line consolidation), as well as the composition of the net financial position (line-by-line consolidation) are shown below.

# Consolidated statement of operations (line-by-line consolidation) - highlights

€ in millions	2004	2003	Change
Value of production	54,317	55,553	(1,236)
Costs of production	(54,278)	(55,948)	1,670
Difference between the value and costs of production	39	(395)	434
Financial expenses, net	(683)	(1,001)	318
Adjustments to financial assets	(63)	(78)	15
Extraordinary income (expenses), net	(350)	533	(883)
Loss before taxes	(1,057)	(941)	(116)
Income taxes	28	(706)	734
Net loss before minority interest	(1,029)	(1,647)	618
Minority interest	1,146	1,517	(371)
Net income (loss) - Group	117	(130)	247

Consolidated balance sheet (line-by-line consolidation) - highlights

	12/31/2004		12/31/2003		
€ in millions	Amount	%	Amount	%	Change
Fixed assets:					
- intangible fixed assets	4,193	6	4,711	7	(518)
- property, plant and equipment	10,633	16	10,811	15	(178)
- financial fixed assets	7,382	11	8,334	12	(952)
—	22,208	33	23,856	34	(1,648)
Current assets:					
- inventories	16,198	26	15,938	23	260
- receivables	11,255	17	10,775	15	480
- financial assets	10,740	17	15,161	22	(4,421)
- cash	3,689	6	3,461	5	228
—	41,882	66	45,335	65	(3,453)
Other assets	769	1	849	1	(80)
Total assets	64,859	100	70,040	100	(5,181)
Stockholders' equity:					
- Group	2,269	3	2,221	3	48
- Minority interest	6,679	10	8,071	12	(1,392)
—	8,948	13	10,292	15	(1,344)
Reserves for risks and charges and employee					
severance indemnities	7,363	11	7,405	11	(42)
Financial payables	21,224	33	24,639	35	(3,415)
Other liabilities and reserves	27,324	43	27,704	39	(380)
Total liabilities and stockholders' equity	64,859	100	70,040	100	(5,181)

<u>14</u>

#### Consolidated net financial position (line-by-line consolidation)

The consolidated net financial position (line-by-line consolidation) of the IFI Group at December 31, 2004 shows a net indebtedness position of € 5,368 million (a net indebtedness position of € 4,525 million at December 31, 2003).

At December 31, 2004, the consolidated net financial position (line-by-line consolidation) is composed as follows:

€ in millions	12/31/2004	12/31/2003	Change
Cash	3,689	3,461	228
Marketable securities and other short-term investments	3,208	4,269	(1,061)
Financial receivables, finance lease contracts receivable and other			
financial fixed assets	9,368	12,959	(3,591)
Financial accrued income and prepaid expenses	329	387	(58)
Total financial assets	16,594	21,076	(4,482)
Financial payables due within one year	(12,045)	(8,355)	(3,690)
Financial payables due beyond one year	(9,179)	(16,284)	7,105
Financial accrued expenses and deferred income	(738)	(962)	224
Total financial payables	(21,962)	(25,601)	3,639
Consolidated net financial position (line-by-line consolidation)	(5,368)	(4,525)	(843)

The contribution by the consolidated companies to the consolidated net financial position (line-by-line consolidation) is the following:

€ in millions	2004	2003	Change
IFI S.p.A.	(264)	(295)	31
IFIL "Holdings System"	683	(235)	918
Adjustment to eliminate the net financial position of the holdings			
consolidated proportionally (a) and other	0	(6)	6
Fiat Group	(4,961)	(3,028)	(1,933)
Worms & Cie Group	(718)	(887)	169
Alpitour Group	(108)	(74)	(34)
Consolidated net financial position (line-by-line consolidation)	(5,368)	(4,525)	(843)

(a) Balances not included in the consolidated financial statements (line-by-line consolidation) of the IFIL Group since they refer to companies accounted for using the equity method (consolidated, instead proportionally, in the "Holdings System").

# Research and development costs

In 2004, research and development costs expensed directly to income during the year total € 1,827 million, including € 1,810 million relative to the Fiat Group (€ 1,747 million in 2003) and € 17 million relative to the Worms & Cie Group (€ 16 million in 2003).

# ANALYSIS OF THE RESULTS OF THE IFI S.p.A. STATUTORY FINANCIAL STATEMENTS

# Net income for the year and condensed statement of operations

The net income of IFI S.p.A. in 2004 is € 37.7 million (€ 14.7 million in 2003).

The condensed statement of operations is presented below:

€ in millions	2004	2003	Change
Dividends	50.6	4.6	46.0
Gains	0.0	22.6	(22.6)
Financial expenses, net	(11.5)	(15.0)	3.5
General expenses, net	(4.0)	(6.1)	2.1
Other income (expenses), net	(1.4)	1.0	(2.4)
Income before taxes	33.7	7.1	26.6
Current and deferred taxes	4.0	7.6	(3.6)
Net income	37.7	14.7	23.0

# Dividends

Dividends in 2004 were received from IFIL ( $\in$  39.9 million), Exor Group ( $\in$  10.6 million) and Emittenti Titoli ( $\in$  0.1 million). Dividends in 2003 ( $\in$  4.6 million) had included those from Exor Group ( $\in$  4.4 million) and Emittenti Titoli ( $\in$  0.2 million, comprising the relative tax credit).

#### Financial expenses, net

Financial expenses, net, amount to  $\in$  11.5 million and show a decrease of  $\in$  3.5 million compared to 2003 which is due to lower average indebtedness during the two years under comparison.

#### General expenses, net

General expenses, net, equal to  $\in$  4 million, decreased by  $\in$  2.1 million compared to 2003 ( $\in$  6.1 million). The reduction is principally due to the significant decrease in the structure costs of the company partly as a result of the change in the average number of staff (from 18 to 16).

# Current and deferred taxes

The taxable income calculated in accordance with existing tax laws does not generate current income taxes for the year 2004 and results in the release of  $\in$  4 million of deferred taxes in excess of requirements set aside in prior years.

# Balance sheet of IFI S.p.A. - condensed

€ in millions	12/31/2004	12/31/2003	Change
Financial fixed assets	1,858.1	1,856.8	1.3
Other assets	19.2	18.7	0.5
Total assets	1,877.3	1,875.5	1.8
Stockholders' equity	1,604.7	1,567.0	37.7
Financial payables:			
- borrowings from banks, short-term	208.5	66.3	142.2
- borrowings from banks, medium-term	30.0	212.7	(182.7)
- Giovanni Agnelli e C., short-term	24.2	15.2	9.0
	262.7	294.2	(31.5)
Other liabilities and reserves	9.9	14.3	(4.4)
Total liabilities and stockholders' equity	1,877.3	1,875.5	1.8

# **Financial fixed assets**

Details are as follows:

€ in millions	12/31/2004	12/31/2003	Change
Investments			
IFIL S.p.A.	<b>1,676.2</b> (a)	1,676.2	0.0
Exor Group S.A.	102.5	102.5	0.0
Deutsche Morgan Grenfell Capital Italy S.A.	0.4	0.5	(0.1)
Emittenti Titoli S.p.A.	0.3	0.4	(0.1)
	1,779.4	1,779.6	(0.2)
Treasury stock - IFI S.p.A. preferred shares	<b>70.5</b> (b)	70.5	0.0
Receivables - TL com I	8.2	6.7	1.5
Total financial fixed assets	1,858.1	1,856.8	1.3

(a) Net of writedowns of  $\in$  73.5 million made in 2002.

(b) Net of writedowns of € 58.9 million made in 2002.

During the year, the company sold 193,000 Emittenti Titoli shares and was reimbursed for 172 Deutsche Morgan Grenfell Capital Italy shares – class A.

# Comparison of carrying values and market prices of listed financial fixed assets

		% holding				Average ma	rket prices	
	Number of	of class	Carrying	g value	2 <sup>nd</sup> half	2004	Decembe	er 2004
	shares	of stock	Unit (€) ⊺	Total (€ mn)	Unit (€) T	otal (€ mn)	Unit (€) ¯	Total (€ mn)
IFIL ordinary shares	643,783,399	62.03	2.60	1,676.2	2.82	1,813.5	3.06	1,966.8
IFI preferred shares	5,360,300	6.98	13.15	70.5	8.85	47.4	10.13	54.3
Total				1,746.7		1,860.9		2,021.1

Compared to the average stock market prices above, IFI preferred shares show an unrealized loss of approximately  $\notin$  23 million and  $\notin$  16 million. Compared to the average stock market prices for the period March 1-15, 2005 ( $\notin$  11.35), the unrealized loss decreases further to approximately  $\notin$  10 million.

The per share carrying value of IFI preferred shares (€ 13.15) is lower than the per share value of the consolidated stockholders' equity of the IFI Group at December 31, 2004 (€ 13.9).

# Stockholders' equity of IFI S.p.A.

Stockholders' equity at December 31, 2004 amounts to  $\in$  1,604.7 million ( $\in$  1,567 million at December 31, 2003). The increase of  $\in$  37.7 million coincides with the net income for the year 2004.

#### Net financial position of IFI S.p.A.

The net financial position of IFI S.p.A. at December 31, 2004 shows a net indebtedness position of  $\in$  263.8 million (a net indebtedness position of  $\in$  295.4 million at December 31, 2003) which is composed as follows:

		12/31/2004			<b>12/31/2004</b> 12/31/2003		
	Short-	Medium/		Short-	Medium/		
€ in millions	term	long-term	Total	term	long-term	Total	
Cash	0.1		0.1	0.1		0.1	
Borrowings from banks	(208.5)	(30.0)	(238.5)	(66.3)	(212.7)	(279.0)	
Payable to Giovanni Agnelli e C.	(24.2)		(24.2)	(15.2)		(15.2)	
Financial accrued expenses	(1.2)		(1.2)	(1.3)		(1.3)	
Total financial liabilities	(233.9)	(30.0)	(263.9)	(82.8)	(212.7)	(295.5)	
Net financial position of IFI S.p.A.	(233.8)	(30.0)	(263.8)	(82.7)	(212.7)	(295.4)	

The positive change in the net financial position of  $\in$  31.6 million results from the following cash flows:

€ in millions	
Net financial position of IFI S.p.A. at December 31, 2003	(295.4)
Dividends received from IFIL (€ 39.9 million), Exor Group (€ 10.6 million) and Emittenti Titoli (€ 0.1 million)	50.6
Financial expenses, net	(11.5)
General expenses, net	(4.0)
Investments (a)	(1.3)
Purchase of receivables from the tax authorities from IFIL S.p.A.	(0.5)
Other changes, net	(1.7)
Net change during the year	31.6
Net financial position of IFI S.p.A. at December 31, 2004	(263.8)

(a) Capital payment to TLcom I (€ 1.5 million), net of the reimbursement from Deutsche Morgan Grenfell (€ 0.1 million) and the sale of 193,000 Emittenti Titoli shares (€ 0.1 million).

# **OTHER INFORMATION**

Information on the status of the implementation of the systems and the procedures for the application of international accounting principles (Consob communication No. DME/5015175 dated March 10, 2005)

As provided by Regulation No. 1606 dated July 19, 2002 of the European Union, starting in 2005 the IFI Group will draw up its consolidated financial statements in compliance with international accounting standards (IFRS/IAS) approved by the European Community.

In particular, the IFI Group will adopt international accounting standards beginning from the consolidated first quarter data at March 31, 2005.

The following paragraphs provide information on the activities that have been carried out in order to ensure a proper transition for the application of international accounting standards.

The adequacy of the accounting systems and procedures with regard to the new requirements has been checked.

Moreover, IFI has taken note of the transition process in progress at the IFIL Group, agreeing the timetables to obtain the data which will be necessary for the preparation, in compliance with international accounting standards, of the opening consolidated balance sheet at January 1, 2004, the interim consolidated financial data at March 31, 2004, June 30, 2004 and September 30, 2004, as well as the consolidated financial statements at December 31, 2004 of the IFI Group. Such consolidated accounting data will be presented for comparative purposes with the corresponding consolidated accounting statements which will be prepared during 2005 on the basis of international accounting standards.

The audit firm of Deloitte & Touche S.p.A. has been assigned the following additional audit work with regard to the accounting statements that have been prepared in accordance with international accounting standards:

- audit of the opening consolidated balance sheet at January 1, 2004;
- limited review of the interim consolidated financial data at June 30, 2004;
- limited review with agreed testing procedures of the interim consolidated financial data at March 31, 2004 and September 30, 2004;
- audit of the consolidated financial statements at December 31, 2004.

The following table presents the reconciliations of the stockholders' equity of IFI S.p.A. and the consolidated stockholders' equity of the IFI Group taken from the financial statements for the years ended December 31, 2003 (prepared in accordance with Italian principles) with the corresponding data drawn up in accordance with international accounting standards at January 1, 2004. Such data has been reviewed by the audit firms.

		Consolidated
€ in millions	IFI S.p.A.	IFI Group
Stockholders' equity at December 31, 2003 (taken from financial		
statements prepared according to Italian regulations)	1,567.0	2,221.3
Reclassification of the carrying value of preferred treasury stock	(70.5)	(70.5)
IAS/IFRS adjustments		
- IAS 39 - Valuation of instruments hedging rate risks	(5.1)	(5.1)
<ul> <li>IAS 19 - Lower liability relating to employee benefits</li> </ul>	n.s.	n.s.
—	(5.1)	(5.1)
FI's share of IAS/IFRS adjustments by:	<u> </u>	<u>.</u>
- IFIL Group	-	(80.9) (a)
- Exor Group	-	n.s.
		(80.9)
Stockholders' equity at January 1, 2004 (IAS/IFRS)	1,491.4	2,064.8

(a) Net of consolidation adjustments by IFI.

The consolidated financial statements at December 31, 2004 of the IFI Group show consolidated net income of the Group of  $\in$  117 million and stockholders' equity of the Group of  $\in$  2,269.4 million (which is reduced to  $\in$  2,198.9 million after deducting the carrying value of preferred treasury stock held by IFI of  $\in$  70.5 million).

The corresponding data prepared by IFI and the subsidiaries IFIL and Exor Group on the basis of international accounting standards, which should nevertheless be considered provisional in that the audit firms have not yet concluded their examinations, shows a consolidated net income of the IFI Group that is substantially unchanged and a consolidated stockholders' equity of the IFI Group of approximately  $\in 2,170.4$  million. The negative difference of this last figure, equal to  $\in 28.5$  million, is due to negative adjustments by IFI (- $\in 2$  million) and IFI's share of the adjustments made by the IFIL Group (- $\in 26.5$  million).

# Programming document on security

The Company has prepared the programming document on security (Dps) on December 20, 2004 for the year 2004 according to the laws then in force and is currently proceeding to update this document pursuant to the provisions of Legislative Decree No. 196 dated June 30, 2003, Attachment B – technical specifications regarding minimum safety measures. The document has been drawn up by the person responsible for the treatment of the data.

# Transactions among Group companies and with related parties

The delegated bodies shall provide the directors and statutory auditors with adequate disclosure concerning atypical transactions or transactions with related parties, eventually carried out during the year in exercising their delegated powers.

The Board of Directors has adopted principles of conduct for carrying out significant transactions from an economic, equity and financial standpoint as well as for carrying out transactions with related parties (available on the corporate website of the Company http://www.gruppoifi.it).

With respect to related party transactions, the above principles of conduct provide that the Board of Directors must approve the following transactions:

- atypical and/or unusual intragroup transactions, meaning transactions which, because of their significance/relevance, nature of the counterparties, subject of the transaction (also in relation to transactions of ordinary administration), manner of determining the transfer price and timing of the event (close to the end of the year) could give rise to reservations about: the correctness/completeness of the information in the financial statements, conflicts of interest, safeguarding of the company's assets and protection of minority stockholders;
- transactions with subsidiaries for amounts of more than 1% of IFI's portfolio value as shown in the most recent approved accounting documents (quarterly reports, first-half report and the annual financial statements) as of the date of the transaction;
- transactions with other related parties for amounts of more than € 3 million.

The bodies with delegated powers shall supply the Board with information concerning such transactions especially with regard to the nature of the relationship, the manner of execution, the economic terms and timing, the valuation criteria adopted and any risks to the Company.

Whenever a Director has an interest in the transaction (even a potential interest), the Board of Directors must be informed on a timely basis about the nature, terms, origin and the extent of this interest. After having exhaustively informed the Board of Directors, the interested Director must absent himself from the meeting so that the Board can pass the appropriate resolutions.

In the event the nature, the amount and the manner of execution of the transaction with a related party require it, the Board of Directors can avail itself of the assistance of one or more independent experts, chosen from among individuals with recognized professional characteristics and expertise on the matter in question so that an opinion can be obtained on the economic terms of the transaction and its legitimacy, as well as the technical means and manner of execution of the transaction.

The Board of Directors and the Board of Statutory Auditors must in any case be informed of any transactions with other related parties different from those mentioned above.

With reference to those transactions, comprehensive information shall be provided to the Directors, the Statutory Auditors, the General Manager, the procurators of the Company and to subsidiaries concerning the regulations in force and, in particular, the definition of related parties as reported in Consob Communication No. 2064231 dated September 30, 2002 as well as the definition of atypical and/or unusual transactions.

With regard to 2004, transactions among IFI, the parent company, the subsidiaries and the companies in which a significant influence is exercised are entered into in conformity with the provisions of existing laws, based upon an evaluation of reciprocal economic gain.

The most important transactions entered into during the year 2004 can be summarized as follows:

- suretyships granted in the past in favor of Federazione Italiana Giuoco Calcio Lega Nazionale Professionisti (F.I.G.C. L.N.P.) on behalf of Juventus Football Club for a residual amount of € 4.1 million, expiring in 2005, remunerated at market conditions;
- purchase of receivables from the tax authorities from IFIL (€ 0.5 million);
- a loan secured at floating monthly market rates from the parent company Giovanni Agnelli e C.;
- services rendered to and costs recovered from subsidiaries and associated companies;
- services rendered to the parent company Giovanni Agnelli e C.

The effects on the balance sheet and statement of operations of the transactions among IFI S.p.A., the Group companies and the other related parties can be summarized as follows:

		12/31/2004		20	04
€ in thousands	Accounts receivable	Accounts payable	Suretyships	Income	Expenses
Giovanni Agnelli e C. S.a.p.az.	10	24,186		33	619
Exor Group S.A.	100			207	
Juventus Football Club S.p.A.	35		4,128	54	
IFIL Investments S.p.A.	9	23		27	72
SANPAOLO IMI S.p.A.	5	900		129	7
Soiem S.p.A.		128			410
Fiat Group companies	235	42		228	295
Alpitour Group companies	10			10	45
Total	404	25,279	4,128	688	1,448

The IFI Group, through the companies which make up the Group, has maintained and maintains relations with "related" parties as defined by Consob, which, even when considered from the standpoint of potential conflicts of interest, are nonetheless governed by market terms. In this sense, particular mention should be made of:

- option rights on IFIL ordinary shares granted to directors and managers of IFIL and IFI;
- option rights on Alpitour shares granted by Alpitour to the directors of IFIL (who, today, are no longer in office) and IFI under a stock option plan for the directors, managers and cadres of Alpitour and its direct and indirect subsidiaries.

With a view to optimizing the management of the Group's financial resources, loan transactions were entered into during the year among companies of the Group.

During the course of year, the director Franzo Grande Stevens rendered professional services to Fiat Group companies for total fees of € 3,591 thousand.

Additional information and details are disclosed in the section "Major events in 2004" of the Directors' report on operations, in the "Notes to the statutory financial statements of IFI S.p.A." and in "Notes to the consolidated financial statements".

On the basis of information received from the companies of the Group, there are no atypical or unusual transactions to report.

#### Management and coordination

IFI S.p.A. is not subject to management and coordination by companies or entities.

Equity investments held by Directors, Statutory Auditors and General Manager (Art. 79 of Consob resolution No. 11971 dated May 14, 1999 and subsequent amendments)

		Number of shares			
	-	Held at			Held at
Name	Company	12/31/2003	Increase	Decrease	12/31/2004
Directors					
Gabetti Gianluigi	IFIL ordinary shares (a)	120,000			120,000
	Worms & Cie (a)	1			1
Teodorani-Fabbri Pio	IFI preferred shares (c)	427,895			427,895
	Fiat ordinary shares (c)	6,583			6,583
	Fiat ord. sh. war. 2007 (c)	825			825
	Fiat savings shares (c)	5,720			5,720
	IFIL ordinary shares (a)	200,000			200,000
	IFIL ordinary shares (c)	500,000			500,000
Avogadro di Collobiano	IFIL ordinary shares (a)	93,500	86,500		180,000
Annibale	IFI preferred shares (c)	77,058		2,058	75,000
Ferrero Ventimiglia Luca	IFIL savings shares (a)	40,000 (b)			40,000
	Fiat ordinary shares (a)	10,000 (b)			10,000
	IFI preferred shares (a)	1 (b)			1
Galateri di Genola Gabriele	IFI preferred shares (a)	1		1	0
	IFI preferred shares (c)	125			125
	Fiat ordinary shares (c)	3,328			3,328
	Fiat preferred shares (c)	440			440
	IFIL ordinary shares (c)	5,250			5,250
Agnelli Umberto	Juventus Football Club (a)	26,595		26,595 (d)	0
	Worms & Cie (a)	1		1 (d)	0
	Permal Group (a)	1		1	0
Statutory Auditors					
Ferrero Cesare	Fiat ordinary shares (a)	1			1
Giorgi Giorgio	Fiat savings shares (c)	1,500			1,500
Jona Celesia Lionello	IFIL ordinary shares (c)	785			785
General Manager					
Marrone Virgilio	IFIL ordinary shares (a)	93,415			93,415

(a) Direct holding.
(b) Held at the date he took office (June 23, 2004).
(c) Indirect holding through spouse.
(d) Stock transferred to heirs.

## **Stock Option Plans**

The Group uses stock option plans to strengthen ties with its managers and to raise motivation for the creation of economic value for the company.

At December 31, 2004, IFIL has two stock option plans.

In May 2000, the Board of Directors of the subsidiary IFIL voted a stock option plan for the directors and managers of IFIL and IFI, for a maximum number of 2,700,000 IFIL ordinary shares, of par value € 1 each. The options can be granted in annual amounts each year from 2000 to 2004 and can be exercised by the grantees starting from 2002 up to 2006.

There were 2,691,500 options granted under this plan in the period 2000 to 2004, equal to 0.25% of current capital stock (including 522,000 options in 2000, exercisable at the average price of  $\in$  6.997 each; 525,450 options in 2001 at  $\in$  6.109 each; 844,050 options in 2002 at  $\in$  4,520 each; 800,000 options in 2003 exercisable at  $\in$  1.85 each). The exercise prices indicated were adjusted, for the options granted from 2000 to 2002, to take into account the cash capital stock increase in July 2003.

In September 2003, the IFIL Board of Directors voted a second stock option plan solely for the directors, for a maximum number of 700,000 IFIL ordinary shares, of par value  $\in$  1 each. There were 532,000 options granted under this plan in 2003 for the same number of ordinary shares, equal to 0.05% of current capital stock, at  $\in$  2.28 each.

The options were granted according to the level of responsibility held by the grantee in the corporate organization.

220,700 options granted under the IFIL 1998 stock option plan and which had to be exercised by April 30, 2004 became forfeit during 2004.

With regard to these plans, there were no transactions entered into to favor either the purchase or subscription of shares pursuant to ex art. 2358 of the Italian Civil Code.

On December 15, 2000, the Extraordinary Stockholders' Meeting of Alpitour S.p.A. voted to vest the Board of Directors with the power to increase capital stock by a maximum amount of  $\in$  767,500 to service a stock option plan on behalf of the directors, managers and cadres of Alpitour and the companies of the Group.

The regulations of the stock option plan, approved by resolution of the Board of Directors on December 15, 2000, state that the aforementioned capital stock increase of  $\in$  767,500 will occur by issue of a maximum 1,535,000 new ordinary shares of par value  $\in$  0.50 each. The options under the plan, which carries a period of 68 months, will accrue in annual lots expiring October 31, of each year and will be offered at a price equal to  $\in$  6.73 per share. The options offered can be fully exercised within six months of the approval of the financial statements ended October 31, 2005.

The shares purchased in execution of the above plan can be sold to Alpitour at a price, established by the Board of Directors, calculated on the basis of the economic performance of the company.

The first tranche of options offered during 2002/2003, referring to the financial statements for the year ended October 31, 2002, was not exercised by the beneficiaries of the stock option plan.

# SIGNIFICANT SUBSEQUENT EVENTS

# Investments in IFIL

In the first quarter of 2005, IFI purchased 10,122,097 IFIL ordinary shares (0.98% of the class of stock) on the market for € 34.2 million, as well as 750,000 IFIL savings shares (approximately 2% of the class of stock) for € 2.6 million.

At the end of March 2005, IFI holds 653,905,496 IFIL ordinary shares, equal to 63.01% of current ordinary capital stock, as well as 750,000 IFIL savings shares for approximately 2% of savings capital stock. The investment represents approximately 60.89% of current capital stock.

# Net financial position of IFI S.p.A.

At the end of March 2005, the net financial position of IFI S.p.A. shows an indebtedness position of  $\in$  303.7 million. The negative change during the period (- $\in$  39.9 million) is due to the investment in IFIL (- $\in$  36.8 million) and financial expenses and general expenses, net (- $\in$  3.1 million).

# **BUSINESS OUTLOOK**

Taking into account the motions for the distribution of dividends from 2004 profits formulated by the Boards of Directors of IFIL and Exor Group, it is believed that the result for 2005 of IFI S.p.A. will show a profit.

Moreover, considering the forecasts formulated by the same holdings, it is believed that the consolidated result of the IFI Group for 2005 will also show a profit.

# OPERATING PERFORMANCE OF THE IFIL AND EXOR GROUP HOLDINGS



(63.01% of ordinary capital stock)

The following consolidated data of the IFIL Group at December 31, 2004 has been taken from the condensed consolidated balance sheet and condensed consolidated statement of operations. Such data has been prepared by consolidating the financial holding companies and Soiem (which make up the so-called "Holdings System") line-by-line and proportionally and accounting for the other subsidiaries and associated companies, using the equity method.

€ in millions	2004	2003	Change
Consolidated net income (loss) - Group	119.0	(45.0)	164.0
Consolidated stockholders' equity - Group	3,916.8	3,953.9	(37.1)
Net financial position of the "Holdings System"	683.2	(234.7)	917.9
Financial fixed assets	3,178.2	4,223.1	(1,044.9)

The year 2004 shows a return to a profit position by the IFIL Group with a consolidated net income of  $\in$  119 million, after closing two years with a loss ( $\in$  45 million in 2003 and  $\in$  367 million in 2002).

The main captions of the condensed consolidated statement of operations are commented in the following paragraphs.

€ in millions	2004	2003	Change
Group's share of earnings (losses) of companies accounted for using the equity			
method	(402.0)	(49.7)	(352.3)
Dividends from other holdings	27.4	21.2	6.2
Dividend tax credits	0.0	11.9	(11.9)
Gains, net	611.3	25.0	586.3
Amortization of differences on consolidation	(81.4)	(13.7)	(67.7)
Investment income (expenses), net	155.3	(5.3)	160.6
Financial expenses, net	(20.9)	(23.6)	2.7
General expenses, net	(18.7)	(13.0)	(5.7)
Other expenses, net	(7.0)	(6.1)	(0.9)
Income (loss) before taxes	108.7	(48.0)	156.7
Current taxes	(2.1)	0.1	(2.2)
Deferred taxes	12.4	2.9	9.5
Net income (loss) - Group	119.0	(45.0)	164.0

The **Group's share of earnings (losses) of companies** accounted for using the equity method amounts to losses of  $\in$  402 million (losses of  $\in$  49.7 million in 2003). The negative change of  $\in$  352.3 million is essentially due to the Fiat Group (- $\in$  177.3 million, mainly as a result of lower positive consolidation adjustments that are not compensated by the reduction in the consolidated loss of the Fiat Group), the Worms & Cie Group (- $\in$  100.9 million) and the companies which make up the Rinascente Group (- $\in$  82.7 million). The results of the other holdings show a net positive variation of  $\in$  8.6 million.

**Dividends from other holdings** amount to € 27.4 million (€ 21.2 million in 2003), entirely in reference to dividends received from SANPAOLO IMI.

**Gains, net,** total € 611.3 million and refer to the sales of 50% of the capital stock of Eurofind Food (+€ 586.3 million) and 7.2% of the capital stock of Club Méditerranée (+€ 26.4 million), as well as other minor transactions and writedowns (-€ 1.4 million, net). In 2003, the gains of € 25 million had basically referred to the sale of 25% of the capital stock of Sifalberghi.

**Amortization of differences on consolidation** amount to € 81.4 million (€ 13.7 million in 2003) and include extraordinary amortization charges to eliminate the residual balances referring to the Alpitour Group (€ 36.5 million) and the investment in Juventus (€ 33.5 million).

**Financial expenses, net,** total  $\in$  20.9 million ( $\in$  23.6 million in 2003) and decreased by  $\in$  2.7 million mainly as a result of the trend in indebtedness during the year.

**General expenses, net,** amount to  $\in$  18.7 million. The increase of  $\in$  5.7 million compared to the year 2003 ( $\in$  13 million) is principally due to higher personnel costs of the parent company (due both to an increase in the average number of staff and provisions for estimated monetary incentives relating to 2004), as well as the line-by-line consolidation of the companies Sadco, Ifil USA and Ifil Asia.

**Other expenses, net,** amount to  $\in$  7 million ( $\in$  6.1 million in 2003) and include the release of reserves in excess of requirements set aside in prior years (+ $\in$  3 million), the amortization of the expenses relating to the IFIL capital stock increases in 2003 (- $\in$  2.2 million), compensation voted on behalf of the directors of Eurofind (- $\in$  1.5 million), legal consulting fees regarding extraordinary transactions and pending litigation (- $\in$  3.3 million), as well as sundry other expenses, net (- $\in$  3 million).

**Consolidated stockholders' equity of the IFIL Group** at December 31, 2004 amounts to  $\in$  3,916.8 million. The net decrease of  $\in$  37.1 million from the balance at the end of 2003 ( $\in$  3,953.9 million) is due to the consolidated net income of the Group (+ $\in$  119 million), dividends paid out by IFIL S.p.A. (- $\in$  69.7 million), the share of the translation differences shown by the companies accounted for using the equity method (- $\in$  54.9 million) and other net changes (- $\in$  31.5 million).

The consolidated net financial position of the "Holdings System" shows a net liquidity position at December 31, 2004 of  $\in$  683.2 million (a net indebtedness position of  $\in$  234.7 million at the end of 2003). The positive change of  $\in$  917.9 million is due to the following flows:

Consolidated net financial position of the "Holdings System" at December 31, 200	3	(234.7)	
Dividends received from:			
- Worms & Cie	33.6		
- SANPAOLO IMI	27.4		
- La Rinascente	7.9		
Dividends re	Dividends received		
Financial expenses, net		(20.9)	
General expenses, net		(18.7)	
Investments:			
- Eurofind, 9.53% of capital stock (from Mediobanca)	(116.1)		
- NHT New Holding for Tourism, 10% of capital stock (from the TUI Group)	(46.3)		
- Sadco, 100% of capital stock (from Exor Group)	(1.4)		
Inves	Investments		
Sales:			
- Eurofind Food, 50% of capital stock (to the Auchan Group)	1,062.9		
- Club Méditerranée, 7.2% of capital stock	61.6		
- Juventus Football Club, 0.32% of capital stock	0.6		
	Sales	1,125.1	
Other changes:			
- Purchase of IFIL ordinary shares (0.31% of the class of stock)	(9.3)		
- Sale of IFIL ordinary shares (0.18% of the class of stock)	5.4		
- Dividends paid out by IFIL S.p.A.	(69.7) (a)		
- Receivables collected from the tax authorities	13.7		
- Sales of receivables from the tax authorities to Group companies	3.7		
<ul> <li>Change due to deconsolidation of Eurofind Food</li> </ul>	(14.0)		
- Other, net	(2.5)		
Other ch	nanges	(72.7)	
Net change during the year		917.9	
Consolidated net financial position of the "Holdings System" at December 31, 200	4	683.2	

(a) Net of intragroup dividends of  $\in 0.1$  million.

Since the end of June 2003, Standard & Poor's Rating Services has assigned an "A-" rating to IFIL's long-term debt and an "A2" rating to its short-term debt, with a negative outlook.

The parent company, IFIL S.p.A., ended the year 2004 with a net income of  $\in$  80.2 million. This is an increase of  $\in$  7.5 million (+10.3%) compared to the net income of  $\in$  72.7 million in 2003.

The Board of Directors' Meeting of March 30, 2005 put forward a motion for the distribution of dividends per share of  $\notin$  0.0683 for the ordinary shares and  $\notin$  0.089 for the savings shares for a maximum total of  $\notin$  74.3 million.

# Possible Fiat S.p.A. capital increase in execution of the Convertible Mandatory Facility Agreement dated July 26, 2002

In the eventuality that IFIL decides not to exercise, in whole or in part, the option rights to which it is entitled or should it not be in a condition to exercise, in whole or in part, such rights, the investment held by IFIL in Fiat could be diluted to below 30% of the capital stock with voting rights.

The most important transactions by the IFIL Group in 2004 and the early months of 2005 are described below.

#### Purchase of 9.53% of Eurofind capital stock

In January, the subsidiary Ifil Investissements purchased 9.53% of Eurofind capital stock from Mediobanca for an investment of € 116.1 million.

After this transaction, Eurofind's capital stock was held equally by the IFIL Group (through Ifil Investissements) and the Auchan Group.

# Sale of La Rinascente S.p.A.

In October, La Rinascente finalized the partial proportional spin-off of the textile sector (Department Stores and Upim) to a new beneficiary company which took the name of La Rinascente.

The other activity sectors, including the Auchan hypermarkets, the SMA supermarkets, the 50% interest in SIB S.p.A. (do-it-yourself), the 51% interest in Gallerie Commerciali Italia S.p.A. and the 50% interest in Fiordaliso S.p.A. remained under the control of the company which had effected the spin-off and which took the name of Società Italiana Distribuzione Moderna (SIDM).

In December, after the proportional total spin-off of Eurofind, two new Luxembourg-registered companies were set up named Eurofind Food and Eurofind Textile, both jointly controlled by Ifil Investissements and the Auchan Group. As a result of this transaction, Eurofind Food and Eurofind Textile came to hold, respectively, 99.09% of the capital stock of SIDM and 99.09% of the capital stock of La Rinascente (companies that, in their turn, came from the above-described spin-off of La Rinascente).

In the second half of December, after obtaining authorization from the competent antitrust authority, Ifil Investissements sold 50% of the capital stock of Eurofind Food to the Auchan Group for  $\in$  1,062.9 million (including  $\in$  810.5 million of cash proceeds and  $\in$  252.4 million deferred until mid-2005) with a gain on consolidation of  $\in$  586.3 million.

On March 13, 2005, a contract was signed for the sale of 99.09% of the capital stock of La Rinascente S.p.A. held by Eurofind Textile S.A. – the Luxembourg company controlled by Auchan and IFIL – to Tamerice S.r.I., a company leading a group composed of Investitori Associati SGR S.p.A., DB Real Estate Global Opportunities IB L.P., Pirelli RE S.p.A. and the Borletti family, at a price of € 888 million.

Closing of the deal, which is subject to approval by the competent antitrust authorities, is expected to take place by June 2005. The price will be completely paid in cash at closing. The buyer has provided the usual bank guarantee.

Eurofind Textile has provided the buyer with statements and guarantees regarding the Rinascente Group, the subject of the transaction, and its activities, with the usual limitations and exclusions. Such conventional statements and guarantees regard, among other things, full ownership and title, free and clear of detrimental encumbrances and registrations, of the shares of the companies of the Rinascente Group and real estate properties, the lease relationships, the true and correct representation of the financial statements and tax, social security and legal/labor matters. The limitations and exclusions agreed within the framework of the sale process regard specific events considered by the buyer during the course of the due diligence. Such limitations and exclusions provide for the obligation of compensation in excess of a threshold of significance per individual indemnifiable event (de minimis) and as a whole (with an exempted amount) as well as, for certain matters, a maximum limit of responsibility for the seller.

IFIL will guarantee the commitments undertaken by Eurofind Textile with the buyer until their maturity.

After closing the sale of La Rinascente, Ifil Investissements will purchase the remaining 50% of Eurofind Textile's capital stock from the Auchan Group. Following these transactions, the IFIL Group will receive net proceeds for a total of approximately € 530 million and realize a gain of over € 450 million, without significant tax effects for the Group.

#### Sale of the investment in Club Méditerranée

In October, after having obtained approval from the competent antitrust authorities, the subsidiary Mediterranean Capital (ex-Ifil Capital) and Exor Group sold the investments in Club Méditerranée capital stock to the Accor Group. Specifically, Mediterranean Capital sold 1,233,691 Club Méditerranée shares (6.37% of capital stock) to Accor at the price of  $\in$  55.5 million ( $\notin$  45 per share) with a gain on consolidation of  $\notin$  24.4 million.

The Accor Group is contractually obliged to pay a possible price adjustment, over the next two years, up to a maximum of  $\in$  12.3 million ( $\in$  10 per share), in relation to Club Méditerranée's future economic and financial performance.

In conjunction with this deal, in June, the subsidiary Mediterranean Capital had sold 0.82% of Club Méditerranée capital stock to Exor Group for  $\in$  6.1 million with a gain on consolidation of  $\in$  2 million.

#### Transactions relating to NHT

In January, Ifil Investissements purchased the remaining 10% of NHT New Holding for Tourism capital stock from the TUI Group for an outlay of  $\in$  46.3 million. As part of this transaction, NHT also acquired the remaining 50% of the capital stock of Neos from the TUI Group for an investment of  $\in$  2.7 million.

In June, NHT subscribed to the capital stock increase by Alpitour (100%-controlled) for a total of  $\in$  17.8 million, of which  $\in$  6.5 million was in cash and  $\in$  11.3 million by contribution of the total investments held in Welcome Travel Group and in Neos. Following this transaction, Alpitour took over the role of holding company of the tourism sector in that, in addition to directly carrying out its tour operator business, it holds control of all the other sectors connected with the tourism business (hotel management, distribution, aviation and incoming).

# Agreement relating to Sviluppo Italia Turismo

In December, Banca Intesa S.p.A., the IFIL Group and Marcegaglia S.p.A. sealed an agreement for the purchase of 49% of Sviluppo Italia Turismo (SIT) capital stock from Sviluppo Italia S.p.A.

The entry of the three private stockholders in the shareholder base of SIT will take place through the company Turismo&Immobiliare (in which the three own equal stakes) which will purchase shares and subscribe to a SIT capital stock increase for a total outlay of  $\in$  76.4 million; IFIL's share will be equal to approximately  $\in$  25.5 million. It is also anticipated that the three stockholders may possibly acquire control of SIT's stock by 2009.

Once approval is obtained from the antitrust authority in March, the agreement will be finalized in April.

The alliance will allow SIT to improve and build up its structures so that it can expand its packages on the market and increase its tourist flows; the first concrete step will be the start of an investment program in Apulia, Calabria and Sicily.

# IFIL's new organizations in the United States of America and in Asia

For the purpose of contributing to the search for new investment opportunities, during the first half IFIL set up new organizations in the United States and Asia, with offices, respectively, in New York and Hong Kong. Thanks to its positioning in two of the most interesting international financial centers and with its highly-qualified professional management staff, the two organizations – which will operate in close coordination with IFIL's offices in Turin – could significantly boost the opportunities of creating economic value for the company.

With similar objectives in mind, at the end of June, Ifil Investissements purchased 100% of the capital stock of Sadco, with head offices in Switzerland, from Exor Group, for an investment of € 1.4 million, corresponding to its net equity value.

# Treasury stock

At the end of March 2005, the IFIL Group holds 14,596,040 IFIL ordinary shares of treasury stock, of which 12,557,716 shares are booked in financial fixed assets and 2,038,324 in current assets.

Treasury stock represents a total of 1.41% of the class of stock and 1.36% of the current capital stock and has a carrying value of € 52.1 million.

#### Increase in the investment in SANPAOLO IMI

In March 2005, IFIL purchased 12,547,230 SANPAOLO IMI ordinary shares (0.851% of the class of stock) for an investment of € 142.3 million. Following this purchase, at the date of the Board meeting (March 30, 2005), IFIL held 82,918,230 SANPAOLO IMI ordinary shares, equal to 5.62% of ordinary capital stock (4.45% of capital stock).

#### **Business outlook**

For 2005, IFIL S.p.A. is expected to report a profit.

Moreover, considering the forecasts formulated by the major holdings and other estimates currently available, including the gain on the sale of La Rinascente, the 2005 consolidated financial statements of the IFIL Group are also expected to show a profit.



Exor Group reported a consolidated net income in 2004 of  $\in$  92.6 million ( $\in$  17.1 million in 2003, after booking a provision of  $\in$  40 million to the Reserve for investment fluctuations).

Revenues for the year include gains on the divestiture of investments or releases of provisions on such investments for € 80.4 million. These divestitures refer to the sale of the stakes held in Société Foncière Lyonnaise and Club Méditerranée, respectively, to Immobiliaria Colonial and to the Accor Group.

Other income comprises dividends of € 8.2 million (including € 6.5 million received from Société Foncière Lyonnaise) and financial income of € 13 million from short-term investments of available cash resources in low-risk financial instruments.

General expenses are equal to € 8.1 million.

At the end of the year, the consolidated stockholders' equity of Exor Group amounts, net of treasury stock, to  $\in 668.6$  million ( $\in 611.5$  million at December 31, 2003). At the same date, net cash totals  $\in 531$  million.

After the above divestitures, the main equity investment held by Exor Group is represented by the 17.2% interest in Graphic Packaging Corporation, a company providing packaging solutions of consumer products, listed on the New York stock exchange.

The synergies that followed after the merger with Riverwood in August 2003 allowed Graphic Packaging Corporation to post, in 2004, a 3.5% increase in the operating margin compared to the prior year. This was achieved in a market where the productive factors (materials and energy) met with strong inflationary pressures.

# MOTION FOR APPROVAL OF THE FINANCIAL STATEMENTS AND APPROPRIATION OF NET INCOME FOR THE YEAR

Dear Shareholders,

We ask you to approve the financial statements for the year ended December 31, 2004. In view of the fact that the Board of Directors has waived, by specific resolution, its share of the profits as provided by art. 27 of the bylaws and that the legal reserve amounts to one-fifth of capital stock, we propose a motion to appropriate the net income of  $\notin$  37,707,363 to the extraordinary reserve.

The extraordinary reserve will therefore amount to € 720,611,378.

Turin, March 30, 2005

For the Board of Directors The Chairman Gianluigi Gabetti

# **IFI** Group

# IFI Group

CONSOLIDATED BALANCE SHEET - ASSETS			
(€ in millions)	12/31/2004	12/31/2003	Change
FIXED ASSETS			
Intangible fixed assets (note 1)	)		
Start-up and expansion costs	123	155	(32)
Research, development and advertising expenses	28	22	6
Industrial patents and intellectual property rights	402	406	(4)
Concessions, licenses, trademarks and similar rights	342	383	(41)
Goodwill	158	159	(1)
Intangible assets in progress and advances	214	255	(41)
Other intangible assets	147	167	(20)
Differences on consolidation	2,779	3,164	(385)
Total intangible fixed asset	ts 4,193	4,711	(518)
Property, plant and equipment (note 2)	)		
Land and buildings	3,099	3,115	(16)
Plant and machinery	3,217	3,401	(184)
Industrial and commercial equipment	2,308	2,104	204
Other assets	1,284	1,363	(79)
Construction in progress and advances	725	828	(103)
Total property, plant and equipmen	nt 10,633	10,811	(178)
Financial fixed assets (note 3)	)		
Investments in			
. unconsolidated subsidiaries	283	488	(205)
. associated companies	4,199	4,465	(266)
. other companies	768	926	(158)
Total investmen	ts 5,250	5,879	(629)
Receivables from associated companies	1	1	0
Receivables from others	48	188	(140)
Total receivable	es 49	189	(140)
Other securities	94	84	10
Treasury stock	70	70	0
Finance lease contracts receivable	1,727	1,797	(70)
Other financial fixed assets	192	315	(123)
Total financial fixed asset	ts 7,382	8,334	(952)
TOTAL FIXED ASSET	S 22,208	23,856	(1,648)
CURRENT ASSETS			
Inventories (note 4)	)		
Raw materials and supplies	1,307	1,259	48
Work in progress and semifinished products	833	983	(150)
Contract work in progress	2,886	4,077	(1,191)
Finished goods and merchandise	4,096	4,431	(335)
Advances to suppliers	7,076	5,188	1,888
Total inventorie	es 16,198	15,938	260

(€ in millions)		12/31/2004	12/31/2003	Change
CURRENT ASSETS (continued)				
Receivables	(note 5)			
Trade receivables		4,926	4,679	247
Receivables from unconsolidated subsidiaries		55	79	(24)
Receivables from associated companies		866	768	98
Deferred tax assets		2,206	1,907	299
Other receivables		3,202	3,342	(140)
	Total receivables	11,255	10,775	480
Financial assets not held as fixed assets	(note 6)			
Investments		33	32	1
Other securities		3,297	4,359	(1,062)
Financial receivables from unconsolidated subsidiaries		565	521	44
Financial receivables from associated companies		406	644	(238)
Financial receivables from others		6,439	9,605	(3,166)
Total financial assets not he	eld as fixed assets	10,740	15,161	(4,421)
Cash				
Bank and post office accounts		3,676	3,443	233
Cash on hand		10	9	1
Checks		3	9	(6)
	Total cash	3,689	3,461	228
TOTAL C	URRENT ASSETS	41,882	45,335	(3,453)
ACCRUED INCOME AND PREPAID EXPENSES	(note 7)	769	849	(80)
	TOTAL ASSETS	64,859	70,040	(5,181)

€ in millions)		12/31/2004	12/31/2003	Change
STOCKHOLDERS' EQUITY	(note 8)			
Stockholders' equity of the Group	, , , , , , , , , , , , , , , , , , ,			
Capital stock		163	163	0
Additional paid-in capital		387	387	0
Revaluation reserves		81	81	0
Legal reserve		33	15	18
Treasury stock valuation reserve		70	70	0
Retained earnings and other reserves		1,735	1,919	(184
Cumulative translation adjustments		(317)	(284)	(33
Net income (loss)		117	(130)	247
Total stockholders' equity	of the Group	2,269	2,221	48
Minority interest - capital and reserves		7,825	9,588	(1,763
Minority interest - net loss		(1,146)	(1,517)	371
TOTAL STOCKHOLD	ERS' EQUITY	8,948	10,292	(1,344
RESERVES FOR RISKS AND CHARGES	(note 9)			
Reserve for pensions and similar obligations		1,579	1,571	8
Income tax reserves		352	429	(77
Other reserves		4,033	3,984	49
Insurance policy liabilities and accruals		91	89	2
TOTAL RESERVES FOR RISKS A	ND CHARGES	6,055	6,073	(18
RESERVE FOR EMPLOYEE SEVERANCE INDEMNITIES	(note 10)	1,308	1,332	(24
PAYABLES	(note 11)			
Bonds		9,112	9,910	(798
Convertible bonds		13	1,765	(1,752
Borrowings from banks		9,973	10,494	(521
Other financial payables		1,269	1,405	(136
Advances		9,935	9,166	769
Trade payables		11,880	12,597	(717
Notes payable		749	955	(206
Payables to unconsolidated subsidiaries		49	69	(20
Payables to associated companies		1,000	854	146
Payables to parent companies		24	15	g
Taxes payable		796	943	(147
Social security payable		354	329	25
Other payables		1,428	1,505	(77
τοτα	L PAYABLES	46,582	50,007	(3,425
ACCRUED EXPENSES AND DEFERRED INCOME	(note 10)	1,966	0.006	(070
ACCRUED EXPENSES AND DEFEKKED INCOME	(note 12)	1,900	2,336	(370

<u>36</u>

(€ in millions) (note 13	) 12/31/2004	12/31/2003	Change
GUARANTEES GRANTED			
Unsecured guarantees			
Suretyships			
on behalf of unconsolidated subsidiaries	4	32	(28)
on behalf of associated companies	0	10	(10
on behalf of others	2,994	3,162	(168)
Total suretyships	2,998	3,204	(206)
Guarantees of notes on behalf of others	217	261	(44)
Other unsecured guarantees			
on behalf of unconsolidated subsidiaries	30	1	29
on behalf of associated companies	270	295	(25
on behalf of others	2,244	2,813	(569)
Total other unsecured guarantees	2,544	3,109	(565)
Total unsecured gua	arantees 5,759	6,574	(815
Secured guarantees on behalf of others	87	47	40
TOTAL GUARANTEES G	RANTED 5,846	6,621	(775)
COMMITMENTS			
Commitments related to derivative financial instruments	23,246	22,507	739
Commitments to purchase property, plant and equipment	415	330	85
Other commitments	13,098	10,690	2,408
TOTAL COMMI	MENTS 36,759	33,527	3,232
THIRD-PARTY ASSETS HELD BY THE GROUP	1,680	2,017	(337)
GROUP ASSETS HELD BY THIRD PARTIES	3,313	4,706	(1,393)
OTHER MEMORANDUM ACCOUNTS	284	380	(96

<u>37</u>

CONSOLIDATED STATEMENT OF OPERATIONS			
(€ in millions)	2004	2003	Change
VALUE OF PRODUCTION (note 14)			
Revenues from sales and services	51,878	53,509	(1,631)
Change in work in progress, semifinished and finished products inventories	(192)	694	(886)
Change in contract work in progress	215	(1,075)	1,290
Additions to internally produced fixed assets	810	688	122
Other income and revenues:		50	0
revenue grants	55 1,551	53 1,684	2
other Total other income and revenues	1,551	1,004	(133)
TOTAL VALUE OF PRODUCTION	54,317	55,553	(131) (1,236)
COSTS OF PRODUCTION (note 15)	54,517	55,555	(1,230)
Raw materials, supplies and merchandise	(31,484)	(30,917)	(567)
Services	(9,532)	(9,855)	323
Leases and rentals	(450)	(434)	(16)
Personnel	(100)	(101)	(10)
salaries and wages	(5,111)	(5,341)	230
social security contributions	(1,337)	(1,409)	72
employee severance indemnities	(191)	(249)	58
employee pensions and similar obligations	(191)	(189)	(2)
other costs	(387)	(338)	(49)
Total personnel costs	(7,217)	(7,526)	309
Amortization, depreciation and writedowns	(.,=)	(1,020)	
amortization of intangible fixed assets	(688)	(604)	(84)
depreciation of property, plant and equipment	(1,808)	(1,868)	60
other writedowns of fixed assets	(33)	(35)	2
writedown of receivables among current assets and cash	(305)	(281)	(24)
Total amortization, depreciation and writedowns	(2,834)	(2,788)	(46)
Change in raw materials, supplies and merchandise inventories	222	(86)	308
Provisions for risks	(1,395)	(1,164)	(231)
Other provisions	(22)	(29)	7
Other operating costs	(1,170)	(1,114)	(56)
Expenses of financial services companies	(376)	(668)	292
Insurance claims and other insurance costs	(20)	(1,367)	1,347
TOTAL COSTS OF PRODUCTION	(54,278)	(55,948)	1,670
DIFFERENCE BETWEEN THE VALUE AND COSTS OF PRODUCTION	39	(395)	434
FINANCIAL INCOME AND EXPENSES (note 16)			
Investment income from			
associated companies	1	1	0
other companies	37	59	(22)
Total investment income	38	60	(22)
Other financial income from			
receivables held as fixed assets from others	1	5	(4)
securities held as fixed assets other than equity investments	1	0	1
securities held as current assets other than equity investments	45	127	(82)
Other income from			( )
unconsolidated subsidiaries	4	8	(4)
associated companies	6	7	(1)
others	1,252	1,352	(100)
Total other income	1,262	1,367	(105)
Total other financial income	1,309	1,499	(190)
Interest and other financial expenses from			. ,
unconsolidated subsidiaries	0	(3)	3
associated companies	(5)	(6)	1
parent companies	(1)	(1)	0
others	(2,049)	(2,614)	565
Total interest and other financial expenses	(2,055)	(2,624)	569
		0.1	(00)
Foreign exchange gains and losses	25	64	(39)

<u>38</u>

CONSOLIDATED STATEMENT OF OPERATIONS (continued) (€ in millions)		2004	2003	Change
	ote 17)	2004	2003	Change
Revaluations of				
equity investments		203	229	(26)
		203	15	•
securities held in current assets other than equity investments Total revaluations		203	244	(15)
Writedowns of		205	244	(41)
		(466)	(206)	140
equity investments		(166)	(306)	
financial fixed assets other than equity investments		(23)	(1)	(22)
securities held in current assets other than equity investments		(3)	(9)	6
financial receivables		(74)	(6)	(68)
Total writedowns		(266)	(322)	56
TOTAL ADJUSTMENTS TO FINANCIAL ASSETS		(63)	(78)	15
, v	ote 18)			
Income				
gains on disposals		813	2,080	(1,267)
other income		173	197	(24)
Total income		986	2,277	(1,291)
Expenses				
losses on disposals		(7)	(56)	49
taxes relating to prior years		(39)	(27)	(12)
other expenses		(1,290)	(1,661)	371
Total expenses		(1,336)	(1,744)	408
TOTAL EXTRAORDINARY INCOME AND EXPENSES		(350)	533	(883)
LOSS BEFORE TAXES		(1,057)	(941)	(116)
INCOME TAXES, CURRENT AND DEFERRED (n	ote 19)	28	(706)	734
LOSS BEFORE MINORITY INTEREST		(1,029)	(1,647)	618
Minority interest		1,146	1,517	(371)
NET INCOME (LOSS)		117	(130)	247

# STRUCTURE AND CONTENT OF THE CONSOLIDATED FINANCIAL STATEMENTS

The consolidated financial statements for the year ended December 31, 2004 have been prepared in accordance with the provisions contained in Legislative Decree No. 127 dated April 9, 1991. The Notes to the consolidated financial statements have been prepared in conformity with the same Legislative Decree, art. 38. The consolidated financial statements are expressed in millions of euros.

# SCOPE OF CONSOLIDATION

#### Criteria used in determining the scope of consolidation

Directly and indirectly controlled subsidiaries (in which IFI holds directly or indirectly more than 50% of the capital stock or has de facto control) have been consolidated line-by-line using the financial statements at December 31, 2004 or the annual accounting data at the same date (where the year-end does not coincide with that of the consolidated financial statements) except as indicated below.

The Alpitour Group has been consolidated on a line-by-line basis using the consolidated accounting data at October 31, 2004, owing to the impossibility of obtaining, on timely basis without disproportionate expense, consolidated accounting data as of the date of the consolidated financial statements. This treatment, allowed by IAS 27, does not affect the assertion that the consolidated financial statements are a true and correct representation of the financial position and results of operations of the Group or the clarity of the financial statements.

Investments in companies subject to joint control and associated companies in which the Group exercises a significant influence have been accounted for using the equity method.

Certain non-relevant companies which do not have a significant impact on the total consolidated revenues and for which it is not practicable to obtain the necessary information on a timely basis without disproportionate expense have been excluded from consolidation and valued at cost. This exclusion does not affect the assertion that the consolidated financial statements are a true and correct representation of the financial position and results of operations of the Group or the clarity of the financial statements.

Furthermore, the subsidiaries BUC – Banca Unione di Credito and Juventus Football Club have been accounted for using the equity method inasmuch as they have non-homogeneous operations (Legislative Decree No. 127/91, art. 28).

#### Changes in the scope of consolidation

Changes in the scope of consolidation are described below.

#### **IFIL Holdings System**

For the purpose of contributing to new investment opportunities, during the first half IFIL set up new organizations in the United States (in February) and Asia (in June), with offices, respectively, in New York and Hong Kong. With similar objectives in mind, at the end of June, Ifil Investissements purchased 100% of the capital stock of Sadco, with head offices in Switzerland, from Exor Group.

These holdings have been consolidated line-by-line in 2004.

#### Fiat Group

In February 2004, 100% of the interest held in Fiat Engineering S.p.A. was sold to Maire Investimenti S.p.A. and the company was therefore deconsolidated as of the beginning of the year. At the same time, the Fiat Group subscribed to a capital increase of Maire Investimenti S.p.A. (now Maire Engineering S.p.A.) and currently owns 30% of the capital of this company. On said 30% interest, both parties hold put (Fiat Group) and call (Maire Engineering S.p.A.) options that are exercisable within three years at a predetermined price.

Effective January 1, 2004, the Group consolidated Magneti Marelli Sistemi Elettronici on a line-by-line basis following gradual acquisition of actual control over this strategic supplier of Fiat Auto and other automotive groups. In 2002, this business had been sold to the Mekfin Group, which in turn sold it to the lxfin Group. So that the company would punctually respect the commitments it had made to its customers and continue pursuing its growth strategies, an agreement was signed at the end of 2003 between the lxfin Group and the Fiat Group, on the basis of which Magneti Marelli, pursuant to an agreement providing for the beneficial interest in the shares, with voting rights, started to take an increasingly active role in the management of Electronic Systems in 2004. On July 28, 2004 the Fiat Group decided to acquire full ownership thereof by exercising a call option.

In September 2004, Magneti Marelli sold the 100% interest in the Midas business (automotive repair and maintenance services) in Europe and Latin America to the Norauto Group and deconsolidated the related activities from September 30, 2004.

For a better understanding of the variations in the statement of operations, it should be noted that major changes in the composition of the Group took place during 2003, the most important of which that had an impact on 2004 are indicated below:

- at the end of March 2003, the retail financing activities of Fiat Auto Holdings in Brazil were sold to the Itaù banking group and deconsolidated from that date;
- on May 2, 2003, the agreement for the sale of the Toro Assicurazioni Group to the DeAgostini Group was executed and the Toro Group was deconsolidated as of that date;
- on May 27, 2003, Fiat and a pool of banks completed the sale of 51% of Fidis Retail Italia (FRI), a company which at that time controlled part of the European consumer credit business of Fiat Auto Holdings for retail automobile purchases; another part of this business was sold to FRI in October 2003, while the sale of the company operating in the United Kingdom was concluded in 2004;
- in execution of the contract signed on July 1, 2003, the sale was finalized for the aerospace activities of FiatAvio S.p.A. to Avio Holding S.p.A., 70% owned by The Carlyle Group and 30% by Finmeccanica S.p.A..

## Worms & Cie Group

The most important changes in the scope of consolidation refer to the purchase, by the Antalis Group, on July 1, 2004, of the Brangs & Heinrich Group, which was consolidated line-by-line starting from the second half of 2004, and the sale of the Roumain RTC Group, on December 21, 2004, and therefore consolidated line-by-line for the entire year 2004.

#### Alpitour Group

The following companies were consolidated line-by-line during the year ended October 31, 2004: Neos (previously accounted for using the equity method) now 100%-controlled, Altamarea International S.p.A. (a newly-formed company in which a 100% stake was acquired), operating in the sector for the marketing of tourist-hotel facilities, Blumarin Hotel Sicilia (in which a further stake was purchased and is now 90%-owned) and Jumboturismo (in which the remaining 24.16% stake was purchased, bringing the interest to the current 100%).

The investments in Jumbo Renta S.A. (consolidated line-by-line in 2003) and Promoviaggi (accounted for using the equity method in 2003) were sold.

Moreover, the investments in Minerva Viaggi, Saugo Viaggi, Viaggi Galleria 57 and in Welcome We Travel are stated at cost, in view of the impossibility of obtaining their data on a timely basis.

# PRINCIPLES OF CONSOLIDATION AND SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements have been prepared from the statutory financial statements or consolidated financial statements of the Group's single companies approved by the Boards of Directors and adjusted, where necessary, by the directors of the companies to conform with Group accounting principles and to eliminate tax-driven adjustments. The Group's accounting principles respect the requirements set forth by Legislative Decree No. 127 of April 9, 1991, interpreted and supplemented by the Italian accounting principles issued by the National Boards of Dottori Commercialisti and of Ragionieri and, where there are none and not at variance, by those laid down by the International Accounting Standards Board (I.A.S.B.). As regards the transition to International Accounting Standards "International Financial Reporting Standards IFRS" issued by the I.A.S.B., reference should be made to the specific section in the Directors' Report on Operations.

In order to obtain a true and fair representation of the financial position and results of operations of the Group, taking into account their functional integration, the financial companies that provide services to the Industrial Sectors of the Fiat Group and the insurance companies have been consolidated on a line-by-line basis. As a result, adjustments to the balance sheet and statement of operations format have been made in applying art. 32 of Legislative Decree No. 127/91, which provides for changes to be made to obtain a more clear, true and correct representation of the financial position and results of operations.

Again in reference to the financial statement formats, integrations have been made to comply with Legislative Decree No. 6 of 2003 "Reform of Corporate Law". Accordingly, the corresponding figures for the previous year have been reclassified.

Assets and liabilities, and revenues and expenses, of subsidiaries consolidated on a line-by-line basis are included in the consolidated financial statements of the Group, regardless of the percentage of ownership. Furthermore, carrying values of investments are eliminated against the subsidiaries' related stockholders' equity. The portion of stockholders' equity and results of operations attributed to minority interests are disclosed separately. When losses pertaining to minority interests exceed the value of their share of the relevant capital stock, the excess, or deficit, is charged to the Group, unless the minority stockholders are expressly committed to reimbursing the losses, in which case the excess is recorded as an asset in the consolidated financial statements. If no such commitment is in place, should income be realized in the future, the minority interests' share of that income will be attributed to the Group, up to the amount necessary to recover the losses previously attributed to the Group.

Differences arising from the elimination of investments against the related stockholders' equity of the investment at the date of acquisition (since 1994) are allocated to the assets and liabilities of the companies being consolidated, up to the limit of their current value. The residual value, if negative, is recorded as a component of stockholders' equity, "Consolidation reserve", "Consolidation reserve for risks and futures expenses", when due to a forecast of unfavorable economic results. The residual value, if positive, is capitalized as an asset, "Differences on consolidation", and amortized using the straight-line method on the basis of the estimated period of recoverability or, alternatively, is deducted from the consolidation reserve up to the amount of the same. The positive difference is set off against the consolidation reserve as allowed by Legislative Decree No. 127/91, art. 33, paragraph 3. This is considered a prudent approach since recovery of part of the cost through amortization is not deferred until future years but can immediately be compensated against the pre-existing consolidation reserve or the reserve set up during the year.

The effects of subscribing to capital stock increases at different issue prices for the various classes of stock are recorded as changes in stockholders' equity.

Intercompany profits and losses, not yet realized with third parties, are eliminated net of related tax effects, together with all intercompany receivables, payables, revenues and expenses arising on transactions among the companies consolidated on a line-by-line basis. Exceptions are the gross margins on intercompany sales of plant and equipment produced and sold at prices in line with market conditions, in which case such eliminations would be effectively irrelevant and not cost-beneficial.

Also subject to elimination are guarantees, commitments and risks relating to companies included in the scope of consolidation.

The balance sheets of foreign subsidiaries are translated into euros by applying the exchange rates in effect at year-end. The statements of operations of foreign subsidiaries are translated using the average exchange rates for the year. In the financial statements of subsidiaries operating in high-inflation countries (cumulative inflation in excess of 100% in three years), accounting principles for hyperinflationary economies are used.

Exchange differences resulting from the translation of opening stockholders' equity at current exchange rates and at the exchange rates used at the end of the previous year, as well as differences between net income expressed at average exchange rates and that expressed at current exchange rates, are reflected in the stockholders' equity caption "Cumulative translation adjustments". The exchange rates used are summarized in Note 24.

# **ACCOUNTING PRINCIPLES**

#### Intangible fixed assets

Intangible fixed assets and deferred charges expected to benefit future periods are recorded at cost, adjusted by amortization calculated on a straight-line basis at rates that reflect the estimated useful life of the assets over the period to be benefited. In particular, goodwill and differences on consolidation are amortized over a period of no more than 20 years, taking into account their expected period of recovery. In general, the Group's companies periodically review that the carrying value of such assets is not higher than the estimated recovery value, in relation to their use or realization, as determined by reference to the most recent corporate plans according to the method indicated in the Italian Accounting Principle No. 24 "Intangible assets". In cases in which there is a permanent impairment in the estimated recovery value that is lower than carrying value, appropriate writedowns are recorded.

In keeping with the principle of prudence and international practice in the Automotive Sector, the costs of researching and developing new products and/or processes are mainly included in the results of operations in the period in which such costs are incurred.

Goodwill is recorded as an asset when acquired for consideration.

#### Property, plant and equipment

Property, plant and equipment are recorded at purchase or construction cost. These values are adjusted where specific laws of the country in which the assets are located allow or require revaluation, in order to reflect, even if only partially, changes in the purchasing power of the currency. Cost also includes financing expenses incurred during the construction period of specific loans, where significant.

Depreciation is provided on a straight-line basis at rates that reflect the estimated useful life of the related assets.

When, at the balance sheet date, property, plant and equipment show a permanent impairment in value below their carrying value, such assets are written down to the lower value, according to the method indicated in the Italian Accounting Principle No. 16, "Tangible assets".

Ordinary repairs and maintenance expenses related to property, plant and equipment are charged to the statement of operations in the year in which they are incurred, while maintenance expenses which increase the value of property, plant and equipment are capitalized and depreciated over the useful life of the assets.

Capital investment grants related to investments in property, plant and equipment are recorded as deferred income when collection becomes certain and credited to income over the useful life of the related asset.

The revaluation of assets allowed by Law No. 342/2000, having been effected by only a very few Italian companies of the Group, was reversed in the consolidated financial statements, for purposes of giving preference to the uniformity and comparability of the accounting principles over time.

43

#### Financial fixed assets

Financial fixed assets include investments in unconsolidated subsidiaries, associated companies and other companies, financial receivables, other securities and treasury stock.

Investments in unconsolidated subsidiaries, in companies in which the Group exercises joint control with other partners and in associated companies (those in which the Group exercises, directly or indirectly, a significant influence) are normally accounted for using the equity method. This method is not used in cases in which the investor no longer exercises significant influence over the investee, in which case the cost is considered to be the value of the investment taken from the prior year's financial statements.

Investments in other companies are valued at cost of acquisition or contribution value (including accessory charges which increase the investment value). If, at the balance sheet date, the investment value is determined to have suffered a permanent impairment in value to below the cost of acquisition or the contribution value, as defined above, it is written down to the lower value.

Should the reasons for the writedown no longer apply, the value of the investment will be reinstated up to the limit of the cost of acquisition.

Financial receivables are recorded at estimated realizable value.

Securities are recorded at cost of acquisition, including additional direct charges. In the event of permanent impairment, a valuation allowance is provided as a direct reduction of the securities.

Treasury stock held as fixed assets is recorded at purchase cost, including any writedowns resulting from a permanent impairment in its value. A specific reserve for treasury stock is also recorded under stockholders' equity of the Group for the same amount.

Financial fixed assets also include receivables for vehicles sold under finance lease contracts, accounted for at cost. The related depreciation is calculated, according to the financial method, based on the life of the lease and the related risk in managing such contracts.

#### Inventories

Inventories of raw materials, semifinished products, finished goods and contract work in progress completed within the fiscal year are valued at the lower of cost and market value, cost being principally determined on a First-In First-Out (FIFO) basis or at weighted average cost (for the Worms & Cie Group). The valuation of inventories includes the direct costs of materials and labor and variable and fixed indirect costs. Provision is made for obsolete and slow-moving raw materials, finished goods, spare parts and other supplies based on their expected future use and realizable value.

Work in progress on long-term contracts is valued based on the stage of completion and is recorded gross of advance payments received from customers. Eventual losses on such contracts are fully recorded when they become known.

#### Receivables

Receivables are recorded at estimated realizable value. Any unearned interest included in the nominal value of financial receivables has been deferred to future periods. Receivables sold to third parties with recourse or without recourse (including those sold as part of securitization transactions) are eliminated from receivables and disclosed in the memorandum accounts. Receivables denominated in foreign currency are translated at the exchange rate in effect at year-end. Resulting exchange gains and losses are included in the statement of operations.

Other receivables also include deposits to guarantee the securitization transactions of trade receivables (securitization refers to particular programs of discounting trade receivables without recourse, with a collateral deposit as a guarantee).

#### Investments, treasury stock and securities recorded in current assets

These are stated at the lower of the cost of acquisition, including accessory charges, determined using the "Last In-First-Out" (LIFO) method and realizable value. If realizable value can be determined from the market trend, it is defined on the basis of the market prices at the end of the year.

#### Reserves for risks and charges

The reserves for risks and charges include provisions to cover losses or liabilities likely to be incurred but uncertain as to amount or as to the date on which they will arise.

Restructuring reserves include the costs to carry out corporate reorganization and restructuring plans and are provided in the year the company formally decides to commence such plans and the relative costs can be reasonably estimated.

### Reserve for employee severance indemnities

The reserve for employee severance indemnities comprises the liability for severance indemnities that Italian companies accrue each year for employees, as determined in accordance with labor legislation and contracts in force. The liability is calculated in reference to the years of service and the employee's salary and is indexed for inflation, in accordance with art. 2120 of the Italian Civil Code.

#### Reserve for pensions and similar obligations

As regards the Fiat Group, the reserve for pensions and similar obligations includes provisions for long-service or other bonuses (including pension funds required by some countries in which the Group operates), payable to employees and former employees under contractual agreements or by law, determined on an actuarial basis, where applicable. In particular, where reference is made to IAS 19 "Employee Benefits" for the accounting of certain contractual features in the absence of specific Italian regulations, the Group has adopted the "corridor" method.

As regards the Worms & Cie Group, the early adoption by the Group of IAS 19, as provided by French regulations, gave rise to effects that have been booked to consolidated stockholders' equity. Such effect gave rise to a reduction in consolidated stockholders' equity of the Worms & Cie Group of € 57 million (net of taxes).

#### **Payables**

Payables are recorded at face value; the portion of interest included in the nominal amount is deferred until future periods in which it is earned. Accounts payable denominated in foreign currency are translated at the exchange rate in effect at year-end. Resulting exchange gains and losses are included in the statement of operations.

Taxes payable includes the tax charge for the current year recorded in the statement of operations.

#### Accruals and deferrals

Accruals and deferrals, common to two or more years, are determined using the accrual method based on the income and expense to which they relate.

#### Securitization of financial receivables

The Fiat Group has programs for discounting financial receivables originated by the financial services companies using securitization transactions. This discounting of financial receivables calls for the sale without recourse of a portfolio of financial receivables to a non-Group securitization vehicle. This company finances the purchase of the portfolio by issuing securities which it backs (Asset Backed Securities). The securities issued are divided into two types having different characteristics: the first is placed on the market, occasionally subdivided by various classes of ratings, and subscribed to by investors; the second, the reimbursement of which is subordinated to the first, is subscribed to by the seller. The risk for the seller is limited to the portion of the securities which it has subscribed. At the end of each accounting period, therefore, such securities are evaluated in relation to the performance of the receivables sold and may be written down on the basis of this evaluation. These securities are recorded in financial receivables.

Lastly, these sales without recourse require the immediate recognition of the present value of the future margin implicit in the receivables sold, net of discounting costs. This net value is included in the value of production since it relates to revenues arising out of the normal operations of the financial services companies (to this end, the financial income of such companies is included in revenues from sales and services, as described in the relevant note).

#### Derivative financial instruments

Financial instruments used to hedge exchange and interest rate fluctuations and, in general, changes in the assets and liabilities, are presented in Note 13. Derivative financial instruments are recorded at inception in the memorandum accounts at their notional contract amount.

Beginning in 2001, the Fiat Group adopted – to the extent that it is consistent and not in contrast with general principles set forth in the Italian law governing financial statements – the international accounting standard IAS 39 "Financial Instruments: Recognition and Measurement", applicable beginning January 1, 2001. Such principle covers the accounting treatment of all financial assets and liabilities in and off-balance sheet and, in particular, states that derivative financial instruments should be valued at fair value. Taking into account the restrictions under Italian law and the evolution of the law now underway, the Group maintains, consistently with Consob rulings, that IAS 39 is applicable only in part and only in reference to the designation of derivative financial instruments as "hedging" or "non-hedging instruments" and with respect to the symmetrical accounting of the result of the valuation of the derivative hedging instrument and the result attributable to the hedged item ("hedge accounting"). The transactions which, according to the Group's policy for risk management, are able to meet the conditions stated by the accounting principle for hedge accounting treatment are designated as hedging transactions; the others although set up for the purpose of managing risk (inasmuch as the Group's policy does not permit speculative transactions), have been designated as "trading".

Details of the accounting treatment adopted are as follows.

For foreign exchange instruments designated as hedges, the premium or discount, representing the difference between the spot exchange rate at the inception of the contract and the forward exchange rate, is recorded in the statement of operations, in financial income and expenses, in accordance with the accrual method. Differences between the value of such instruments using the exchange rates at inception and those at year-end are also included in the statement of operations to offset the exchange effects of the items being hedged. In particular, for contracts entered into to hedge the exchange risk of future transactions that are considered highly probable, the effects of the alignment with the year-end exchange rate are deferred until the year in which the underlying transactions are recorded.

For interest rate instruments designated as hedges, the interest rate differential is included in the statement of operations, in financial income and expenses, in accordance with the accrual method, offsetting the effects of the hedged transaction.

Derivative financial instruments hedging interest rate fluctuations that are designated as trading instruments are valued at market value and the differential, if negative compared to the contractual value, is recorded in the statement of operations as financial income and expenses, in accordance with the concept of prudence.

The same prudent principle is followed in recording derivative financial instruments to manage trading risks (for example equity swaps) that do not meet the conditions for hedge accounting treatment.

#### **Revenue recognition**

Revenues from sales and services are recognized on the accrual basis net of returns, discounts, allowances and rebates.

Revenues from sales of products are recognized at the moment title passes to the customer, which is generally at the time of shipment. Under contracts for vehicle sale and buy-back at a specified price, a specific reserve for future risks and charges is set aside based on the difference between the guaranteed residual value and the estimated realizable value of the used asset, taking into account the probability that such option will be exercised; this reserve is set up at the time of the initial sale and adjusted periodically over the period of the contract.

Revenues from services are recorded when they are performed. Revenues from long-term contracts are recognized using the percentage of completion method.

Revenues from sales and services include income from the normal business of the financial services companies. Revenues also include amounts received from financing leases, net of depreciation, and income from company assets on operating leases. With regard to the Insurance Sector, premiums collected by the insurance companies are recognized on an accrual basis.

#### Costs

Costs are recognized on an accrual basis.

Research and development costs are principally charged to the statement of operations in the period in which they are incurred. Research-related revenue grants provided by the Government or the EU are credited to the statement of operations when collection becomes certain.

Advertising and promotion expenses are charged to the statement of operations in the year incurred.

Estimated product warranty costs are charged to the statement of operations at the time the sale is recorded.

The costs of production include the interest and expenses in the normal course of business of the financial services companies, as well as insurance claims and other technical costs of the insurance companies.

#### Investment income

Dividends distributed by companies valued at cost are recorded in the year in which they are declared.

#### **Financial income and expenses**

Financial income and expenses are recorded on the accrual basis. Income and expenses resulting from derivative financial instruments, as well as relevant year-end exchange differences, are included in the statement of operations in accordance with the abovementioned policies disclosed under memorandum accounts.

Costs relating to the discounting of receivables and notes of any type (with recourse, without recourse, securitization) and nature (trade, financial, other) are charged to the statement of operations on the accrual basis.

#### Income taxes

Income taxes currently payable are provided for in accordance with the existing legislation of the countries in which the Group's companies operate.

Deferred tax liabilities or deferred tax assets are determined on all the temporary differences between the consolidated assets and liabilities and the corresponding amounts for purposes of taxation, including those deriving from the most significant consolidation adjustments. As allowed by the applicable accounting principles, deferred tax assets are also recorded to account for the tax benefit of tax loss carryforwards whenever the specific conditions for future recoverability are met.

In particular, deferred tax assets have only been recorded if there is a reasonable certainty of their future recovery. Deferred tax liabilities are not recorded if it is unlikely that a future liability will arise.

Deferred tax assets and liabilities are offset if they refer to the same company and to taxes which can be compensated. The balance from offsetting the amounts is recorded in deferred tax assets in current assets, if a deferred tax asset, and in the deferred tax reserve, if a deferred tax liability.

# COMMENTS ON THE PRINCIPAL COMPONENTS OF THE CONSOLIDATED BALANCE SHEET

# 1) Intangible fixed assets

	Net of			Change in the		Foreign	Disposals	Net of
	amortization		scope of			exchange	and other	amortization
€ in millions	12/31/2003	Additions	Amortiz.	consolidation	Reclassific.	effects	changes	12/31/2004
Start-up and expansion costs	155	11	(45)	0	0	1	1	123
Research, development and advertising expenses	22	4	(9)	0	11	0	0	28
Industrial patents and intellectual property rights	406	48	(116)	3	85	(14)	(10)	402
Concessions, licenses, trademarks and similar rights	383	53	(97)	(16)	31	(10)	(2)	342
Goodwill	159	1	(16)	38	0	(9)	(15)	158
Intangible assets in progress and advances	255	112	0	0	(143)	(1)	(9)	214
Other intangible assets	167	41	(70)	(7)	17	0	(1)	147
Differences on consolidation	3,164	72	(335)	30	(1)	(130)	(21)	2,779
Total intangible fixed assets	4,711	342	(688)	48	0	(163)	(57)	4,193

# Details of the composition of intangible fixed assets and the changes during the year, by Group, are as follows:

	Net of			Change in the		Foreign	Disposals	Net of
	amortiz.			scope of		exchange	and other	amortiz.
€ in millions	12/31/2003	Additions	Amortiz.	consolidation	Reclassific.	effects	changes	12/31/2004
Fiat Group								
Start-up and expansion costs	144	11	(41)	0	0	1	0	115
Research, development and advertising expenses	22	4	(9)	0	11	0	0	28
Industrial patents and intellectual property rights	406	48	(116)	3	85	(14)	(10)	402
Concessions, licenses, trademarks and similar rights	347	37	(82)	(16)	21	(10)	0	297
Goodwill	151	1	(16)	38	0	(9)	(14)	151
Intangible assets in progress and advances	246	99		0	(131)	0	(10)	204
Other intangible assets	157	38	(65)	(7)	14	0	(1)	136
Differences on consolidation	2,251	26	(146)	0	0	(130)	(12)	1,989
Total Fiat Group	3,724	264	(475)	18	0	(162)	(47)	3,322
Worms & Cie Group								
Concessions, licenses, trademarks and similar rights	32	11	(14)	0	10	0	(1)	38
Intangible assets in progress and advances	8	13	0	0	(10)	(1)	0	10
Other intangible assets	2	0	(2)	0	1	0	1	2
Differences on consolidation	871	0	(147)	30	(1)	0	0	753
Total Worms & Cie Group	913	24	(163)	30	0	(1)	0	803
Alpitour Group								
Start-up and expansion costs	2	0	(1)	0	0	0	0	1
Concessions, licenses, trademarks and similar rights	3	5	(1)	0	0	0	0	7
Goodwill	7	0	0	0	0	0	0	7
Intangible assets in progress and advances	2	0	0	0	(2)	0	0	0
Other intangible assets	7	3	(3)	0	2	0	0	9
Differences on consolidation	43	9	(5)	0	0	0	(10)	37
Total Alpitour Group	64	17	(10)	0	0	0	(10)	61
IFIL Holdings System	10	37	(40)	0	0	0	0	7
Total intangible fixed assets	4,711	342	(688)	48	0	(163)	(57)	4,193

<u>48</u>

Major changes, by Group, are described below.

#### Fiat Group

Intangible fixed assets are shown net of accumulated writedowns of  $\in$  662 million ( $\in$  614 million at December 31, 2003) of which  $\in$  604 million ( $\in$  579 million at December 31, 2003) relates to goodwill and differences on consolidation. Writedowns recorded in 2004 amount to  $\in$  48 million ( $\in$  55 million in 2003) and are included in the disposals and other changes column.

Start-up and expansion costs at December 31, 2004 consist of deferred plant start-up costs and corporate formation costs of  $\in$  57 million ( $\in$  60 million at December 31, 2003) and capital increase costs of  $\in$  58 million ( $\in$  84 million at December 31, 2003).

Differences on consolidation total € 1,989 million at December 31, 2004 (€ 2,251 million at December 31, 2003) and include the net residual amounts (net of amortization and writedowns, as described below) on the acquisition of the Case Group and other CNH Group companies for € 1,756 million, the Irisbus Group for € 43 million, Meridian Technologies Inc. for € 23 million, certain Components Sector companies for € 39 million (including € 20 million as a result of the purchase of Magneti Marelli Sistemi Elettronici in 2004), certain Production Systems Sector companies for € 39 million and other minor companies for € 26 million. Differences on consolidation also include that deriving from the Tender Offer issued in 2000 for the shares of Magneti Marelli S.p.A. for € 15 million, as well as that from the CNH Global N.V. capital increase effected in 2000 for € 48 million.

As regards the amounts recorded in goodwill and differences on consolidation, amortization is charged over periods ranging from five to twenty years, on the basis of the expected recoverability of these amounts. At the end of the year, however, specific reviews were conducted to verify whether such amounts are recoverable by considering the existing prospects of earnings. From the analyses performed, taking into consideration the changed market conditions, the restructuring plans initiated by certain Sectors of the Group and the consequent impact on the business plans of various Sectors, permanent impairments in value were identified at December 31, 2004 that gave rise to writedowns totaling  $\in$  25 million ( $\in$  38 million at December 31, 2003).

#### Worms & Cie Group

The balance of  $\in$  803 million at December 31, 2004 mainly includes the residual difference on consolidation on the purchase of the ex-AWA Group ( $\in$  746 million), which is being amortized over 20 years. The change in the scope of consolidation during 2004 is principally due to the acquisition of the Brangs & Heinrich Group ( $\in$  22 million).

#### Alpitour Group

The differences on consolidation regarding the subsidiaries of the Alpitour Group are amortized over five years; differences on consolidation relating to the companies owning the resorts in the Maldives are amortized on the straight-line basis over the life of the concession rights (from six to 16 years) received from the government for the use of the islands for tourism purposes. It should be pointed out that such concession rights were renewed up to 2015.

Part of the increase, €7 million, refers to the goodwill paid on the purchase of the additional 24.16% stake in the company Jumboturismo S.A.

#### **IFIL Holdings System**

The difference on consolidation which originated in 2004 on the purchase of NHT capital stock ( $\in$  37 million) was amortized at the end of the first quarter of 2004 for  $\in$  24 million since it could not be allocated. At the end of 2004, taking into account that on consolidation the IFIL Group had in the past deducted the difference on consolidation on 90% of the investment in the Alpitour Group from the consolidation reserve, a charge was then made to completely amortize the remaining amount of  $\in$  13 million.

# 2) Property, plant and equipment

	Net of			Change in		Foreign	Disposals	Net of	Accumulated
	depreciation			the scope		exchange	and other	depreciation	depr. and writ.
€ in millions	12/31/2003	Additions	Depreciation	of consol.	Reclassific.	effects	changes	12/31/2004	12/31/2004
Land and buildings	3,115	85	(170)	21	101	23	(76)	3,099	2,293
Plant and machinery	3,401	299	(606)	28	167	4	(76)	3,217	7,816
Industrial and commercial equipment	2,104	549	(748)	13	398	7	(15)	2,308	8,105
Other assets	1,363	630	(337)	3	13	(12)	(376)	1,284	1,844
Construction in progress and advances	828	702	(1)	3	(679)	(1)	(127)	725	0
Total property, plant and equipment	10,811	2,265	(1,862)	68	0	21	(670)	10,633	20,058

Details of the composition of property, plant and equipment and the changes during the year, by Group, are as follows:

	Net of			Change in		Foreign	Disposals	Net of	Accumulated
	depreciation			the scope		exchange	and other	depreciation	depr. and writ.
€ in millions	12/31/2003	Additions	Depreciation	of consol.	Reclassific.	effects	changes	12/31/2004	12/31/2004
Fiat Group									
Land and buildings	2,736	61	(139)	16	56	29	(63)	2,696	2,010
Plant and machinery	3,393	293	(605)	28	167	4	(76)	3,204	7,810
Industrial and commercial equipment	1,504	493	(627)	14	323	16	(15)	1,708	6,828
Other assets	1,314	616	(322)	(1)	11	(11)	(375)	1,232	1,716
Construction in progress and advances	728	649	0	3	(557)	(1)	(125)	697	0
Total Fiat Group	9,675	2,112	(1,693)	60	0	37	(654)	9,537	18,364
Worms & Cie Group									
Land and buildings	289	18	(27)	4	15	(4)	(9)	286	259
Industrial and commercial equipment	599	53	(120)	(1)	75	(9)	0	597	1,276
Other assets	39	9	(12)	2	2	0	(4)	36	112
Construction in progress and advances	68	53	(1)	0	(92)	0	(1)	27	0
Total Worms & Cie Group	995	133	(160)	5	0	(13)	(14)	946	1,647
Alpitour Group									
Land and buildings	80	6	(3)	(3)	30	(2)	(2)	106	18
Plant and machinery	8	6	(1)	0	0	0	0	13	6
Industrial and commercial equipment	1	3	(1)	0	0	0	0	3	1
Other assets	12	5	(3)	2	0	(1)	1	16	16
Construction in progress and advances	31	0	0	0	(30)	0	0	1	0
Total Alpitour Group	132	20	(8)	(1)	0	(3)	(1)	139	41
IFIL Holdings System and intragroup									
eliminations	9	0	(1)	4	0	0	(1)	11	6
Total	10,811	2,265	(1,862)	68	0	21	(670)	10,633	20,058

Major changes, by Group, are described below.

#### Fiat Group

Property, plant and equipment include revaluations required or allowed by national laws, which, net of related accumulated depreciation, amount to € 197 million at December 31, 2004 (€ 231 million at December 31, 2003).

No interest expenses were capitalized in 2004 or in 2003.

The change in the scope of consolidation shows a positive balance of  $\in$  60 million as a result of the entry of companies for  $\in$  125 million and the sale of companies for  $\in$  65 million.

Reclassifications refer to a reduction in construction in progress and advances on purchases of property, plant and equipment existing at the end of the prior year which were reclassified at the time they were effectively acquired and put into operation.

Disposals and other changes, with a negative balance of € 654 million, also include the writedowns recorded during the year for € 84 million (€ 351 million in 2003), detailed by Sector as follows: Automobiles € 75 million, Metallurgical Products € 4 million, Components € 1 million, and other minor companies € 4 million. This item also comprises disposals relating to assets on operating leases of € 303 million.

Other assets include vehicles on operating leases for € 828 million at December 31, 2004 (€ 914 million at December 31, 2003), mainly relating to long-term leases.

#### Worms & Cie Group

Property, plant and equipment include assets under finance leases for  $\in$  7 million ( $\in$  125 million at December 31, 2003). The reduction from December 31, 2003 is due to the end of the leases of AWA Ltd. The depreciation of property, plant and equipment includes  $\in$  54 million of extraordinary depreciation.

#### Alpitour Group

The change in the scope of consolidation is principally the result of the first-time line-by-line consolidation of Neos, the airline company of the Group (+ $\in$  2 million) and the deconsolidation of the subsidiary Jumbo Renta, a company owning commercial properties in Spain (- $\in$  3 million) that was sold in April 2004.

Additions mainly include the costs for the construction work on a new tourist resort in Sicily, in Arenella (province of Siracusa) for  $\in$  17 million, as well as the financial charges related specifically to the financing received ( $\in$  1 million). Mortgages are carried by financial institutions on certain buildings held by the Alpitour Group (mainly tourist resorts) for  $\in$  2 million.

The residual net book value of monetary revaluations effected in prior years on buildings held by the Alpitour Group, as allowed by specific laws, amounts to  $\in$  0.3 million.

The depreciation rates used for property, plant and equipment are within the following ranges:

	Minimum	Maximum
Land and buildings	1%	10%
Industrial and commercial equipment	5%	28%
Plant and machinery	8%	21%
Other assets	4%	33%

#### 3) Financial fixed assets

### Investments

				Change		Foreign	Disposals	
€ in millions	Balance at 12/31/2003	Revaluations	Writedowns	in the scope of consolidation	Increases	exchange effects	and other changes	Balance at 12/31/2004
Unconsolidated subsidiaries	488	11	(35)	(13)	16	2	(186)	283
Associated companies	4,465	191	(106)	0	191	12	(554)	4,199
Other companies	926	1	(10)	(3)	8	0	(154)	768
Total investments	5,879	203	(151)	(16)	215	14	(894)	5,250

Revaluations and writedowns include the Group's share of the earnings or losses of companies accounted for using the equity method, the amortization of the differences on consolidation and the loss in value of the companies stated at cost.

Details of the composition of financial fixed assets and the changes during the year, by Group, are as follows:

				Change in		Foreign	Disposals	
	Balance at			the scope of		exchange	and other	Balance at
€ in millions	12/31/2003	Revaluations	Writedowns	consolidation	Increases	effects	changes	12/31/2004
IFI and IFIL Holdings System								
Unconsolidated subsidiaries	48	0	(4)	0	0	0	0	44
Associated companies	646	27	(14)	0	116	0	(509)	266
Other companies	641	0	0	0	0	0	(35)	606
Total IFI and IFIL Holdings System	1,335	27	(18)	0	116	0	(544)	916
Fiat Group								
Unconsolidated subsidiaries	435	11	(31)	(13)	16	2	(184)	236
Associated companies	3,202	113	(70)	3	74	17	(9)	3,330
Other companies	257	1	(9)	(3)	7	0	(95)	158
Total Fiat Group	3,894	125	(110)	(13)	97	19	(288)	3,724
Worms & Cie Group								
Unconsolidated subsidiaries	2	0	0	0	0	0	0	2
Associated companies	613	51	(22)	(1)	1	(5)	(36)	601
Other companies	28	0	(1)	0	1	0	(24)	4
Total Worms & Cie Group	643	51	(23)	(1)	2	(5)	(60)	607
Alpitour Group								
Unconsolidated subsidiaries	3	0	0	0	0	0	(2)	1
Associated companies	4	0	0	(2)	0	0	0	2
Total Alpitour Group	7	0	0	(2)	0	0	(2)	3
Total investments	5,879	203	(151)	(16)	215	14	(894)	5,250

Major changes in investments, by Group, can be summarized as follows.

#### IFI and IFIL Holdings System

Increases of € 116 million refer to the purchase of 9.53% of Eurofind capital stock from Mediobanca in January 2004 from the subsidiary Ifil Investissements.

The disposals and other changes column includes the sale of 50% of the capital stock of Eurofind Food (€ 481 million) and 7.2% of the capital stock of Club Méditerranée (-€ 35 million).

<u>52</u>

# Fiat Group

The change in the scope of consolidation, with reference to investments in unconsolidated subsidiaries, is due to the line-by-line consolidation of some minor subsidiaries.

The amounts included in the increases column are mainly related to the following acquisitions and capitalizations:

- investments in unconsolidated subsidiaries: capitalization of the company Fiat Auto S.A. de Ahorro para Fines Determinados (€ 6 million), acquisition of the company BMI S.p.A. (€ 4 million) and other minor companies (€ 6 million);
- investments in associated companies: acquisitions of the companies Maire Engineering S.p.A (€ 35 million) and Immobiliare Novoli S.p.A. (€ 21 million); capitalization of the companies CNH Capital Europe S.A.S. (€ 8 million), CNH de Mexico SA de CV (€ 5 million) and other minor companies (€ 5 million);
- investments in other companies: acquisition of the company Lingotto S.p.A. (€ 3 million) and other minor companies (€ 4 million).

Disposals and other changes refer principally to:

- investments in unconsolidated subsidiaries: the change refers to the dividends distributed by BUC - Banca Unione di Credito;
- investments in associated companies: sale of the company Toro Targa Assicurazioni S.p.A. (-€ 13 million) and other minor companies (€ 4 million);
- investments in other companies: sale of the investments in Edison S.p.A. (€ 65 million) and Gas Turbine Technologies S.p.A. (€ 6 million), liquidation of Kish Receivables Company (€ 21 million) and sales of other minor companies (€ 3 million).

# Worms & Cie Group

Disposals and other changes include the sale of the investment in Accor ( $\in 23$  million), reimbursements and distributions of reserves by Pechel Industries and SGS ( $\in 29$  million) and other minor changes ( $\in 8$  million).

€ in millions	%	12/31/2004	%	12/31/2003	Change
IFI and IFIL Holdings System					
Juventus Football Club S.p.A.	61.69	44	62.0	48	(4)
Fiat Group					
Buc- Banca Unione di Credito	100.0	171	100.0	340	(169)
Leasys S.p.A.	51.0	16	51.0	36	(20)
Fiat Group - sundry unconsolidated subsidiaries		49		59	(10)
		236		435	(199)
Worms & Cie Group - sundry companies		2		2	0
Alpitour Group - sundry companies		1		3	(2)
Total investments in unconsolidated subsidiaries		283		488	(205)

# Investments in unconsolidated subsidiaries

#### Unconsolidated subsidiaries of the Fiat Group

The above companies have not been consolidated either because their operations are so dissimilar (BUC - Banca Unione di Credito) or because it would not have been possible to obtain the necessary information for their consolidation on a timely basis without disproportionate expense or because their operations are not significant. Such companies show a negative net financial position of  $\in$  443 million ( $\notin$  297 million at December 31, 2003).

As regards the investment in Leasys S.p.A., this company is subject to joint control with the other partner, even though the Fiat Group holds 51% of capital stock; like the other principal jointly controlled companies (which, instead are included in the associated companies), this investment is accounted for using the equity method.

53

#### Investments in associated companies

€ in millions	12/31/2004	12/31/2003	Change
IFI and IFIL Holdings System			
Exor Group S.A.	196	179	17
Eurofind Textile	70	0	70
Eurofind Group	0	467	(467)
	266	646	(380)
Fiat Group			
Fiat -GM Powertrain B.V.	1,258	1,172	86
Italenergia Bis S.p.A.	514	512	2
Fidis Retail Italia S.p.A.	420	372	48
Tofas Turk Otomobil Fabrikasi Tofas A.S.	183	156	27
Sevel S.p.A.	120	118	2
Rizzoli Corriere della Sera MediaGroup S.p.A. (ex-H.d.P. S. p.A.)	101	99	2
Kobelco Construction Machinery Co. Ltd	99	103	(4)
Naveco Ltd.	94	102	(8)
CNH Capital Europe S.a.S.	58	45	13
Société Européenne de Véhicules Légers du Nord - Sevelnord S.A.	52	49	3
Fiat Group - sundry companies	431	474	(43)
	3,330	3,202	128
Worms & Cie Group			
SGS S.A.	566	560	6
WORMS & Cie Group - sundry companies	35	53	(18)
	601	613	(12)
Alpitour Group	2	4	(2)
Total associated companies	4,199	4,465	(266)

## Associated companies of the IFIL Holdings System

The change in these investments is due to the following transactions:

- proportional spin-off of Eurofind, in December, through two newly-formed Luxembourg-registered companies named Eurofind Food and Eurofind Textile;
- sale to Auchan Group, in the second half of December, of 50% of Eurofind Food capital stock.

The carrying value of the investment in the Eurofind Textile Group includes a residual difference on consolidation of € 22 million.

#### Associated companies of the Fiat Group

The Fiat Group holds certain companies under joint control, the most important of which are Fiat-GM Powertrain B.V., Sevel S.p.A., Société Européenne de Véhicules Légers du Nord-Sevelnord Société Anonyme and Naveco Ltd. Such companies carry a negative net financial position of € 1,203 million (€ 1,093 million at December 31, 2003).

#### Fiat-GM Powertrain

Fiat-GM Powertrain B.V. is an industrial joint venture for the manufacture of engines and gears for cars that was set up in the second half of 2001 between Fiat and General Motors Corporation (General Motors) under the well-known strategic alliance. The key figures taken from the financial statements of Fiat-GM Powertrain B.V., drawn up in accordance with the accounting principles of the Fiat Group for the valuation of the investment using the equity method at December 31, 2004 and 2003 are as follows:

€ in millions	12/31/2004	12/31/2003
Balance sheet data		
Fixed assets	3,149	3,250
Total assets	6,581	6,611
Net indebtedness	(1,273)	(1,238)
Stockholders' equity	2,516	2,344
€ in millions	2004	2003
	2004	2003
Statement of operations data	0.500	0.500
Net sales	6,530	6,598
Operating income	255	296
Net financial expenses	31	38
Net income	139	180

In view of the strictly industrial nature of the joint venture and in order to achieve a reading of its industrial performance that is consistent with the past, commencing in 2001 and during the period in which the industrial convergence is being implemented (estimated in approximately three years), the Group's share of the results of the company has been included in the consolidated statement of operations as a split between the operating/industrial component and the other non-operating components. In particular, the Group's share of the operating result of the company ( $\in 127$  million in 2004,  $\in 147$  million in 2003,  $\in 143$  million in 2002 and  $\in 47$  million in the second half of 2001), determined by the transfer pricing policy adopted, is included in the consolidated statement of operations as an adjustment to the cost of the products purchased from the joint venture, whereas the share of the result in the other non-operating components is allocated to the respective principal captions, without effect on the total net result recorded by the Group.

Lastly, as a consequence of the "Termination Agreement" signed between Fiat and General Motors on February 13, 2005, the joint venture will be dissolved during the first half of 2005 in the manner described previously in the Report on Operations – Significant events occurring since the end of the fiscal year and business outlook. Based upon the rules established in the agreement for the allocation of the assets between the two partners, it is deemed that the carrying value of Fiat-GM Powertrain recorded in the financial statements is fully recoverable.

# Italenergia Bis

With reference to the investment in Italenergia Bis S.p.A., during the second half of 2002, the Fiat Group had sold a 14% holding to certain other stockholders of the company (Banca Intesa, IMI Investimenti and Capitalia, hereinafter the "Banks") for € 548 million, realizing a gain of € 189 million. The related sales contracts and the contemporaneous agreements with another stockholder of Italenergia Bis (Electricité de France, hereinafter "EDF") provide, among other things, that:

- by virtue of an option acquired in respect of EDF (the so-called EDF Put), Fiat may elect, between March and April 2005, to sell the shares it still holds in Italenergia Bis (223,151,568 shares, equal to 24.6%,) to EDF, at a price corresponding to the value of the investment, as estimated on the basis of the valuations performed by three experts appointed for that purpose. That price, less a premium of € 127 million, payable only in the event the option is exercised, may not be less than a minimum (floor) of € 1,147 million, or € 5.141698 per share;
- in connection with the EDF Put, the Banks (in addition to the put agreements negotiated independently with EDF for their respective initial holdings in Italenergia Bis) obtained a so-called "tag along/drag along" agreement from Fiat, and Fiat arranged a symmetrical Put/Call contract with EDF (conditional upon the prior exercise of the EDF Put by Fiat) that gives rise to two scenarios:
  - a) Fiat independently exercises the EDF Put on its own 24.6% holding and in this case:
    - the Banks exercise the "tag along" under which the Banks ask Fiat to exercise for each of them the put clause of the put/call agreed with EDF at the same price conditions as the EDF Put (valuation at fair market value, minimum floor of € 5.141698 per share);
    - the corresponding "drag along" allows Fiat to reacquire the Banks' shares in any case and to surrender them to EDF which in turn has, by means of the call clauses in the Put/Call, the right to ask Fiat to acquire and surrender the shares. In substance, by means of the call, EDF may (providing that Fiat exercised the EDF Put, which is a condition for the Put/Call) acquire the entire original Fiat investment.

- b) Fiat does not independently exercise the EDF Put on its own 24.6% holding and in this case:
  - the individual Banks, separately, have the right to request Fiat to exercise its Put on EDF which allows the Banks to exercise the "tag along", as described above, and to realize a gain;
  - Fiat may elect not to exercise the EDF Put, as instead requested, and the Banks have the right to ask that Fiat purchase from the same Banks their respective 4.66% holdings at the lower of the price determined pursuant to the EDF Put, in accordance with the same criteria and procedures agreed with EDF, and € 6.5 per share;
  - Fiat does not have a call right on the Banks' holdings which were sold to the Banks definitively.

In conclusion, the 14% holding in Italenergia Bis sold by Fiat is subject to Put options exercisable in 2005 by each of the Banks. Nevertheless, the effects of the sale were considered final and the resulting gain realized in 2002, in that Fiat had contemporaneously stipulated a put option with EDF that will give it the right, in the event that the Banks ask to purchase said shares, to sell them to EDF at the same price conditions as the EDF Put.

In order to complete disclosure, it should be pointed out that in December 2004 Fiat received a letter in which EDF advised that it intends to invoke the arbitration rights available under the Put Option Agreement signed in September 2002 with Fiat. EDF claims that certain recent changes to Italian legislation have raised uncertainty regarding the nature and extent of the rights and interests that it would acquire under the Put Option Agreement. Fiat has reviewed its legal position on the issues raised by EDF and it believes that its rights under the Put Option Agreement are unaffected by the position communicated by EDF. At the end of December 2004, EDF asked the organization which administers arbitration proceedings – the London Court of International Arbitration – to commence arbitration for the above reasons. Fiat has presented its defense case before the Court. It is probable that the arbitration will end by the end of the year.

Again in December, EDF initiated arbitration proceedings against Fiat with regard to the Put on the 14% holding sold to the three Banks in 2002 and functionally at the service of the tag-along/drag-along right granted to the same Banks in the event of exercising the Put Option relative to the 24.6% holding. In this request, too, EDF claims that certain recent changes to Italian legislation have raised uncertainty regarding the nature and extent of the rights and interests that it would acquire under the Put Option Agreement. Also in this case, Fiat has reviewed its legal position on the issues raised by EDF and it believes that its rights under the Put Option Agreement are well-founded. The arbitration is under the administration of the International Chamber of Commerce and in its initial stages.

The legal steps taken by EDF are to be associated with similar actions undertaken by EDF with regard to the other stockholders of Italenergia Bis and with the well-known initiatives, according to press reports, advanced in relation to other operators in the sector and financial operators aimed at identifying an industrial or financial partner in Italenergia Bis. Press sources have also revealed that negotiations are underway between the Italian and French governments concerning the reciprocal opening of the electricity market.

On March 21, 2005 Fiat exercised the Put option relating to 24.6% of the shares as well as the Put on the 14% holding sold to the three banks in 2002.

# Fidis Retail Italia ("FRI")

With reference to the associated company Fidis Retail Italia S.p.A. ("FRI"), this company was set up to take over the European activities of the Automobile Sector in the area of consumer financing for retail automobile purchases. To this end, those activities, performed by various companies operating in different countries in Europe, were gradually sold to FRI, after obtaining the necessary authorizations from the local regulatory agencies. As envisaged by the Framework Agreement signed on May 27, 2002 by Fiat and the "Money Lending Banks" (Capitalia, Banca Intesa, SANPAOLO IMI and later Unicredito Italiano), on May 27, 2003, the Fiat Group sold 51% of FRI's shares and, as a result, the relative control, to Synesis Finanziaria S.p.A. an Italian company held equally by the four Banks, at the price of  $\in$  370 million. This transaction led to a loss of  $\in$  15 million that had already been set aside in a specific reserve for risks in the consolidated financial statements at December 31, 2002, based upon the binding agreements signed by the parties at that time. The sale contract calls for Put and Call options that can be summarized as follows:

- Call option by Fiat Auto to purchase 51% of Fidis Retail Italia, held by Synesis Finanziaria, exercisable quarterly up to January 31, 2008 (initially up to January 31, 2006, before the extension agreed on February 4, 2005) at a price increased *prorata temporis* over the sale price plus additional payments less any distributions;
- Synesis Finanziaria's right to ask Fiat Auto to exercise the above purchase option on 51% of Fidis Retail Italia in the event of which, by January 31, 2008 (January 31, 2006, before the above mentioned extension) there is a change in control of Fiat or Fiat Auto (also through the sale of a substantial part of the companies owned by

Fiat Auto or one of its brands Fiat, Alfa and Lancia) as set forth in the relative stockholders agreement between Fiat Auto, Synesis Finanziaria and the four money lending banks;

- so-called "tag along" option on behalf of Synesis Finanziaria if the same events referred to in the preceding point occur after January 31, 2008 (originally January 31, 2006);
- so-called "drag along" option on behalf of Fiat Auto in the event of the sale of the investment after January 31, 2008 (January 31, 2006, before the above mentioned extension).

As a result of the transaction, FRI was deconsolidated and has repaid all the loans it previously obtained from the centralized treasury department of the Group.

#### Associated companies of the Worms & Cie Group

The carrying value of the investment in SGS S.A. includes a difference on consolidation of € 373 million which is being amortized over 20 years (€ 393 million at December 31, 2003).

#### Associated companies of the Alpitour Group

The change in the scope of consolidation (-€2 million) is due to the first-time line-by-line consolidation of Neos S.p.A., in which a 50% stake had already been held in 2003.

#### Investments in other companies

€ in millions	12/31/2004	12/31/2003	Change
IFI and IFIL Holdings System			
Sanpaolo IMI S.p.A.	601	601	0
Club Méditerranée S.A.	0	35	(35)
Other unlisted investments	5	5	0
	606	641	(35)
Fiat Group			
Mediobanca S.p.A.	93	93	0
Edison S.p.A.	0	65	(65)
Other unlisted investments	65	99	(34)
	158	257	(99)
Worms & Cie Group			
Accor S.A.	0	23	(23)
Other unlisted investments	4	5	(1)
	4	28	(24)
Total other companies	768	926	(158)

<u>57</u>

#### Financial fixed assets – Receivables

		12/31/2			12/31/	2003		
	Of which due           Due within Due beyond         beyond 5 Due within Due beyond					Of which due beyond 5		
€ in millions	one year	one year	Total	years	one year	one year	Total	years
Receivables from associated								
companies	1	0	1	0	1	0	1	0
Receivables from others	23	25	48	7	18	170	188	129
Total receivables	24	25	49	7	19	170	189	129

Details, by Group, are as follows:

		12/31/20	04			12/31/20	03	
€ in millions	Due within one year	Due beyond one year	C Total	of which due beyond 5 years	Due within one year	Due beyond one year	Total	Of which due beyond 5 years
IFI S.p.A.								
Receivables from others	0	8	8	0	0	7	7	0
Fiat Group								
Receivables from others	18	1	19	0	4	25	29	2
Worms & Cie Group								
Receivables from others	1	5	6	4	8	124	132	124
Alpitour Group								
Receivables from								
associated companies	1	0	1	0	1	0	1	0
Receivables from others	4	11	15	3	6	14	20	3
	5	11	16	3	7	14	21	3
Total receivables	24	25	49	7	19	170	189	129

Financial receivables by the Fiat Group are shown in the financial statements net of the allowances for doubtful accounts of  $\in$  3 million ( $\in$  5 million at December 31, 2003), with a provision of  $\in$  3 million during the year 2004; they approximate fair value which has been calculated using the present value method, based on a discount rate which reflects market conditions, the duration and the risk of insolvency.

Financial receivables by the Worms & Cie Group show a reduction of  $\in$  126 million. Of that amount,  $\in$  124 million is due to the early repayment of the loan granted by ArjoWiggins to the buyers of Appleton Papers Inc. in 2001 (nominal value of US\$ 321 million).

Financial receivables by the Alpitour Group, equal to  $\notin$  16 million, include loans granted to companies operating hotels and suppliers providing tourist services, earning interest at floating rates based on the Euribor and Libor ( $\notin$  7 million). They also include security deposits ( $\notin$  8 million) to guarantee exclusive marketing contracts for the tourist resorts in the Maldives and in Tunisia, earning interest at floating rates based on the Euribor and Libor (of which  $\notin$  3 million is due beyond five years), as well as other receivables from associated companies for  $\notin$  1 million.

## Financial fixed assets – Other securities

€ in millions	12/31/2004	12/31/2003	Change
Fiat Group	55	56	(1)
Worms & Cie Group	34	23	11
IFIL Holdings System	5	5	0
Total other securities	94	84	10

Other securities of the Fiat Group are shown in the financial statements net of allowances for writedowns of  $\notin$  24 million ( $\notin$  32 million at December 31, 2003). The writedown refers to the adjustment of the securities to estimated realizable value. At December 31, 2004, the carrying values are substantially in line with fair value.

Other securities of the Fiat Group are shown in the financial statements net of allowances for writedowns of  $\notin$  24 million ( $\notin$  32 million at December 31, 2003). The writedown refers to the adjustment of the securities to estimated realizable value. At December 31, 2004, the carrying values are substantially in line with fair value. Other securities of the Worms & Cie Group are basically composed of investments in Permal funds.

Other securities of the IFIL Holdings System refer to Ocean Club Méditerranée bonds, maturing on November 1, 2008. Such bonds earn annual interest of 3% and give the right, at maturity, to subscribe to the same number of Club Méditerranée shares at a unit price of  $\in$  58 or to receive a total reimbursement of  $\in$  5.2 million.

#### Financial fixed assets – Treasury stock

There were no transactions in preferred treasury stock during the year; the balance at December 31, 2004 is as follows:

		Carry	/ing value
	Number of shares	Unit (€)	Total (€ in millions)
IFI preferred shares	5,360,300	13.15	<b>70</b> (a)

(a) Net of writedowns of € 58.9 million made in 2002.

IFI preferred treasury stock in portfolio at December 31, 2004 has a par value of € 5,360 thousand and represents 3.28% of capital stock (6.98% of the class of stock).

Based upon the average stock market prices for the second half of 2004 ( $\in$  8.85), IFI preferred shares show an unrealized loss of  $\in$  23 million, which would be reduced to  $\in$  10 million based upon the average market prices for the period March 1 – 15, 2005 ( $\in$  11.35).

Such unrealized loss is not considered representative of a permanent decline in value taking into account that the per share carrying value of IFI preferred shares held is in any case lower than the per share value of the consolidated stockholders' equity of the IFI Group at December 31, 2004 (€ 13.9).

#### Financial fixed assets – Finance lease contracts receivable

Accumulated		Disposal	Change in the	Foreign			
amort. and writed.	Net amount	and other	scope of	exchange	Financial		Net amount
12/31/2004	12/31/2004	changes	consolidation	effects	amortization	Additions	12/31/2003
1,192	1,727	(305)	4	(5)	(557)	793	1,797

Finance lease contracts receivable refer to vehicles sold by the Automotive Sectors of the Fiat Group under finance leases.

Finance lease contracts receivable do not include vehicles on operating leases, which are included under property, plant and equipment.

#### Other financial fixed assets

Other financial fixed assets total € 192 million (€ 315 million at December 31, 2003) and refer to the Worms & Cie Group. They comprise:

- the deposit of € 98 million lodged with a leading banking institution which partially earns interest. The deposit was
  made by the Worms & Cie Group within the framework of the loans given to the buyers of Appleton Papers Inc. in
  order to guarantee the disbursing banks against the risk of an eventual acceleration of the indemnities connected
  with the dispute over the environmental risks to the Fox River;
- the deposit of € 92 million, made for the fine levied on Arjo Wiggins Appleton by the European Commission for alleged violations of fair trade practices;
- other receivables of € 2 million.

Additional information is provided in the section "Pending litigation".

The reduction of € 123 million basically refers to the release of the deposit made by Arjo Wiggins Appleton to guarantee the commitments undertaken in connection with finance leases (-€ 111 million).

## 4) Current assets - Inventories

	12/31/2004			12/31/2003			
€ in millions	Gross	Allowance	Net	Gross	Allowance	Net	
Raw materials and supplies	1,505	(198)	1,307	1,480	(221)	1,259	
Work in progress and semifinished products	860	(27)	833	1,006	(23)	983	
Contract work in progress	2,886	0	2,886	4,077	0	4,077	
Finished goods and merchandise	4,503	(407)	4,096	4,897	(466)	4,431	
Advances to suppliers	7,076	0	7,076	5,188	0	5,188	
Total inventories	16,830	(632)	16,198	16,648	(710)	15,938	
Advance payments on contract work in							
progress (a)	(9,645)	0	(9,645)	(8,876)	0	(8,876)	
Net inventories	7,185	(632)	6,553	7,772	(710)	7,062	

(a) With reference to the Fiat Group, for the sake of clarity, certain items involving customer advances on contract work posted in the past under "Other payables" (Note 11) were included in the item advance payments on contract work in progress at December 31, 2004. Consistently with this change, the value of advance payments on contract work in progress at December 31, 2003 was adjusted by € 428 million.

Inventories mainly refer to the Fiat Group ( $\in$  15,617 million at December 31, 2004). Advance payments received from customers on contract work in progress (mainly connected with work to complete the T.A.V. project) amount to  $\in$  9,645 million ( $\in$  8,876 million at December 31, 2003) and are recorded in payables (Note 11). Inventories, net of such advance payments received from customers, amount to  $\in$  5,972 million ( $\in$  6,484 million at December 31, 2003). Advances to suppliers principally relate to the amounts paid by Fiat S.p.A. to the consortiums involved in the T.A.V. project. Contract work in progress decreased mainly as a result of the change in the scope of consolidation.

#### 5) Current assets - Receivables

An analysis of receivables by type and due date is as follows:

		12/31/2004			12/31/2003		
	Due within	Due beyond		Due within	Due beyond		
€ in millions	one year	one year	Total	one year	one year	Total	
Trade receivables	4,897	29	4,926	4,653	26	4,679	
Receivables from unconsolidated subsidiaries	52	3	55	76	3	79	
Receivables from associated companies	857	9	866	768	0	768	
Deferred tax assets	778	1,428	2,206	564	1,343	1,907	
Receivables from tax authorities	1,238	124	1,362	1,560	138	1,698	
Receivables from social security agencies	26	0	26	15	0	15	
Receivables from employees	38	2	40	35	2	37	
Receivables from others	1,620	154	1,774	1,426	166	1,592	
Total receivables	9,506	1,749	11,255	9,097	1,678	10,775	

		12/31/2004			12/31/2003		
	Due within	Due beyond		Due within	Due beyond		
€ in millions	one year	one year	Total	one year	one year	Tota	
Fiat Group							
Trade receivables	3,899	29	3,928	3,733	25	3,758	
subsidiaries	49	3	52	73	3	76	
Receivables from associated companies	855	9	864	764	0	764	
Deferred tax assets	748	1,413	2,161	536	1,343	1,879	
Receivables from the tax authorities	1,114	123	1,237	1,413	137	1,550	
Receivables from social security agencies	25	0	25	14	0	14	
Receivables from employees	36	2	38	33	2	35	
Receivables from others	1,514	140	1,654	1,272	165	1,437	
Total Fiat Group	8,240	1,719	9,959	7,838	1,675	9,513	
Worms & Cie Group							
Trade receivables	876	0	876	837	1	838	
Deferred tax assets	9	15	24	23	0	23	
Receivables from the tax authorities	45	1	46	52	1	53	
Receivables from social security agencies	1	0	1	1	0	1	
Receivables from employees	2	0	2	1	0	1	
Receivables from others	82	12	94	109	0	109	
Total Worms & Cie Group	1,015	28	1,043	1,023	2	1,025	
Alpitour Group							
Trade receivables	121	0	121	83	0	83	
subsidiaries	3	0	3	2	0	2	
Receivables from associated companies	2	0	2	4	0	4	
Deferred tax assets	21	0	21	5	0	5	
Receivables from the tax authorities	15	0	15	14	0	14	
Receivables from employees	0	0	0	1	0	1	
Receivables from others	24	2	26	45	1	46	
Total Alpitour Group	186	2	188	154	1	155	
IFI and IFIL Holdings System							
Trade receivables	1	0	1	0	0	0	
subsidiaries	0	0	0	1	0	1	
Receivables from the tax authorities	64	0	64	81	0	81	
Total receivables	9,506	1,749	11,255	9,097	1,678	10,775	

An analysis of receivables by due date, by Group, is as follows:

Receivables from the tax authorities principally refer to VAT and income taxes receivable from the Italian tax authorities and include the tax credit relating to the advance payments of income tax on employee severance indemnities paid by Italian companies. The portion of interest accrued on that receivable relating to the current year is recorded in financial income and expenses.

Receivables due beyond five years, which refer entirely to the Fiat Group, amount to  $\in$  60 million ( $\in$  12 million at December 31, 2003).

The increase in deferred tax assets of the Alpitour Group, for  $\in$  13 million, is due to the future tax benefit connected with the tax losses carried forward without an expiry date, recorded in the current year with a contra-entry to deferred tax benefits in the statement of operations. These tax losses arose upon the presentation of the tax return for the year ended October 31, 2002 by Neos in which it took advantage of the benefits provided under Law 383/2001 ("Tremonti bis") for aircraft under leasing contracts. The tax benefit in question was recorded when the October 31, 2004 financial statements were closed in view of the fact that it is deemed that the company has by now achieved a consolidated position of earnings, also in light of the results reported in recent years. In computing the effective tax benefit, account was taken of forecasts of future taxable income, reflected in the long-term plan

approved by the Board of Directors, which will come from a consolidation of short- and medium-haul operations and the start of the long-haul business; both these activities will be developed for the most part with the parent company Alpitour S.p.A.

It is therefore reasonably certain that in future years there will be taxable income sufficient to absorb the tax losses carried forward to the extent recorded in the financial statements. The recoverability of this item will be monitored in successive years and adjustments will be made as necessary.

Receivables are presented net of the allowance for doubtful accounts (in reference to trade receivables) for € 790 million. Movements in these allowance accounts in 2004 are as follows:

	Balance at		Use and other	Change in the scope	Balance at
€ in millions	12/31/2003	Provisions	changes	of consolidation	12/31/2004
Allowance for doubtful accounts	567	138	90	(5)	790

## 6) Current assets - Financial assets not held as fixed assets

#### Investments

Investments in other companies, entirely held by the Fiat Group, amount to  $\in$  33 million ( $\in$  32 million at December 31, 2003) and consist of investments held by the insurance companies.

#### Other securities

€ in millions	12/31/2004	12/31/2003	Change
Fiat Group			
4,384,019 Fiat shares servicing the stock option plans	26	32	(6)
Italian government securities	95	55	40
Other securities	2,089	3,790	(1,701)
	2,210	3,877	(1,667)
Worms & Cie Group			
69,787 Worms & Cie shares servicing the stock option plans	0	1	(1)
Certificates of deposit	10	0	10
Mutual investment funds	17	36	(19)
Commercial paper and other securities	4	11	(7)
	31	48	(17)
Alpitour Group			
Marketable securities and bonds	4	5	(1)
IFIL Holdings System			
2,038,324 IFIL ordinary shares, of which 532,000 servicing stock			
options plans	5	2	3
Other short-term investments of liquidity and other securities	1,047	427	620
	1,052	429	623
Total other securities	3,297	4,359	(1,062)

The analysis, by Group, is as follows.

#### Fiat Group

Treasury stock held by Fiat S.p.A. is destined to cover the commitments for the stock options granted to directors and employees. In particular, 2,667,615 shares are for coverage of the stock options accruing to Mr. Morchio and exercisable up to May 30, 2005 at the price of  $\in$  5.623; 670,000 shares are for the partial coverage of the stock options granted to Mr. Marchionne, as described in greater detail in Note 13, in the paragraph commenting the commitments for derivative financial instruments.

Italian government securities also include securities issued by other public entities and guaranteed by the Italian government.

At December 31, 2004, other securities include short-term bonds and commercial paper for  $\in$  703 million ( $\in$  1,480 million at December 31, 2003) and highly rated liquidity funds of leading international banks for  $\in$  1,481 million ( $\in$  2,365 million at December 31, 2003) in which mainly the treasury management companies of the Group had made temporary and highly liquid investments of available cash resources. Additional liquidity in the form of unrestricted bank accounts and cash is included in the caption cash for  $\in$  3,164 million ( $\in$  3,211 million at December 31, 2003).

The value of Italian government securities and other securities approximates fair value.

#### **IFIL Holdings System**

At December 31, 2004, other securities mainly comprise investments of liquidity in the money market, in time deposits, in short-term Italian government securities and in other short-term financial instruments held by the foreign subsidiaries.

#### **Financial receivables**

		12/31/2004				12/31/2003			
	Due within one	Due beyond		Of which due beyond 5	Due within one	Due beyond		Of which due beyond 5	
€ in millions	year	one year	Total	years	year	one year	Total	years	
From unconsolidated subsidiaries	565	0	565	0	475	46	521	0	
From associated companies	225	181	406	0	413	231	644	0	
From others	4,065	2,374	6,439	414	6,508	3,097	9,605	422	
Total financial receivables	4,855	2,555	7,410	414	7,396	3,374	10,770	422	

#### Details, by Group, are as follows:

		12/31/2	2004		12/31/2003			
€ in millions	Due within one year	Due beyond one year	Total	Of which due beyond 5 years	Due within one year	Due beyond one year	Total	Of which due beyond 5 years
Fiat Group								
From unconsolidated subsidiaries	565	0	565	0	475	46	521	0
From associated companies	225	181	406	0	413	231	644	0
From others	3,806	2,374	6,180	414	6,488	3,097	9,585	422
	4,596	2,555	7,151	414	7,376	3,374	10,750	422
Worms & Cie Group								
From others	7	0	7	0	9	0	9	0
Alpitour Group								
From others	0	0	0	0	11	0	11	0
IFIL Holdings System	-							
From others	252	0	252	0	0	0	0	0
Total financial receivables	4,855	2,555	7,410	414	7,396	3,374	10,770	422

#### Fiat Group

Financial receivables are shown net of allowances for doubtful accounts of  $\in$  440 million and show a reduction of  $\in$  3,599 million compared to the end of the prior year.

This reduction reflects lower loans made to dealer networks of the Automobile Sector, as well as the decline in the loans made to suppliers. Also contributing to the decrease in financial receivables are the sale of the financial activities of the Automobile Sector in the United Kingdom (deconsolidation of financial receivables for about € 690 million) and the collection of receivables and deposits held at December 31, 2003 by industrial companies and treasury management companies of the Group.

Movements in the allowances for doubtful financial accounts receivable during the year are as follows:

Balance at	Change in the scope	Use and		Balance at
12/31/2004	of consolidation	other changes	Provisions	12/31/2003
440	(19)	(96)	239	316

The fair value of financial receivables would be approximately  $\in$  7,143 million at December 31, 2004 ( $\in$  10,800 million at December 31, 2003). The fair value of financial receivables was determined in accordance with the method indicated in Note 3 - Financial fixed assets – Receivables.

Receivables from associated companies of € 406 million at December 31, 2004 (€ 644 million at December 31, 2003) decreased by € 238 million mainly due to loan repayments.

Financial receivables from others include  $\in$  5,302 million ( $\in$  7,914 million at December 31, 2003) of financing granted to retail customers as well as dealer networks and suppliers. As regards the receivables from the dealer networks, reference can be made to the information provided in the Fiat Group Report on operations – Analysis of the Financial Position and Operating Results of the Fiat Group and Fiat S.p.A., with regard to the note on the Net Financial Position. Financial receivables from others also include the net value of subordinated securities of  $\in$  319 million ( $\notin$  214 million at December 31, 2003) subscribed as part of the securitization of financial receivables.

### Alpitour Group

Financial receivables from others recorded in the financial statements at December 31, 2003 and relating to the sale of the properties in Turin, Cuneo and Milan were entirely collected in the year 2004.

#### **IFIL Holdings System**

Financial receivables of the IFIL Holdings System refer to the receivable of the subsidiary Ifil Investissements due from the Auchan Group for the sale of 50% of the capital stock of Eurofind Food, which will be collected by mid-2005.

#### 7) Accrued income and prepaid expenses

€ in millions	12/31/2004	12/31/2003	Change
Commercial accrued income:			
- Interest and commissions	2	5	(3)
- Other	47	37	10
Total commercial accrued income	49	42	7
Commercial prepaid expenses:			
- Interest	8	39	(31)
- Other	382	356	26
Total commercial prepaid expenses	390	395	(5)
Total commercial accrued income and prepaid expenses	439	437	2
Financial accrued income	237	327	(90)
Financial prepaid expenses	93	85	8
Total accrued income and prepaid expenses	769	849	(80)

Financial accrued income mainly includes day-to-day interest earned on securities and derivative financial instruments.

### 8) Stockholders' equity

#### Statement of changes in the consolidated stockholders' equity of the Group

		Additional			Treasury stock	Retained	Cumulative	Net income	
	Capital	paid-in	Revaluation	Legal	valuation	earnings and	translation	(loss) for	Stockholders'
€ in millions	stock	capital	reserves	reserve	reserve	other reserves	adjustments	the year	equity
Balance at December 31, 2003	163	387	81	15	70	1,919	(284)	(130)	2,221
Legal reserve adjustment				18		(18)			0
Net adjustments from the translation of foreign currency financial statements							(33)		(33)
Other changes, net						(36)			(36)
Appropriation of the prior year's loss and movements among									
equity accounts						(130)		130	0
Consolidated net income - Group								117	117
Balance at December 31, 2003	163	387	81	33	70	<b>1,735</b> (a)	(317)	117	2,269

(a) Includes the consolidation reserve for  $\in$  152 million.

#### **Capital stock**

At December 31, 2004, the capital stock of IFI S.p.A., fully subscribed to and paid-in, amounts to  $\in$  163,251,460 and is composed of 86,450,000 ordinary shares and 76,801,460 preferred shares all with a par value of  $\in$  1 each. In accordance with art. 10 of the bylaws, preferred shares have voting rights only for the resolutions set forth in art. 2365 of the Italian Civil Code.

Pursuant to art. 27 of the bylaws, preferred shares have the right to a preference dividend, which is not cumulative from one year to the next, equal to 5.17% of par value ( $\in 1$ ).

Capital stock may be increased for a period of five years, at one or more times, also in divisible form, up to a maximum of € 561,750,000, by the authority delegated to the Board of Directors in the Extraordinary Stockholders' Meeting on April 22, 2003, under the provisions of art. 2443 of the Italian Civil Code.

#### Reserves

For the information required by art. 2427, number 7 bis of the Italian Civil Code regarding available and distributable reserves of the parent company, reference can be made to the notes to the statutory financial statements of IFI S.p.A.

	12/31	/2004	12/31/2003		
-	Net income	Stockholders'	Net income	Stockholders'	
€ in millions	(loss)	equity	(loss)	equity	
Statutory financial statements of IFI S.p.A.	38	1,605	15	1,567	
Difference between the consolidated stockholders' equity and the					
stockholders' equity of the parent company at the beginning of the					
year		654		931	
Net balance of changes during the year in stockholders' equity of					
consolidated companies and companies accounted for using the					
equity method (excluding the results for the year) and translation					
adjustments		(69)		(132)	
Share of earnings of consolidated companies and companies					
accounted for using the equity method, net of consolidation					
adjustments	130	130	(138)	(138)	
Elimination of dividends received from consolidated companies					
and companies accounted for using the equity method	(51)	(51)	(4)	(4)	
Adjustments to gains on sales of investments	0	0	(3)	(3)	
Consolidated financial statements of the IFI Group	117	2,269	(130)	2,221	

# Reconciliation to the stockholders' equity and net income (loss) for 2004 of the parent company IFI S.p.A.

## Stockholders' equity – Minority interest

The minority interest in stockholders' equity of € 6,679 million at December 31, 2004 refers to the following interest ownership in the directly owned subsidiary IFIL:

		12/31/2004					
		Capital and					
€ in millions	%	reserves	Net loss	Total			
IFIL Group	39.5	7,825	(1,146)	6,679	8,071		

# 9) Reserves for risks and charges

€ in millions	12/31/2004	12/31/2003	Change
Reserve for pensions and similar obligations	1,579	1,571	8
Income tax reserves			
current income tax reserve	96	118	(22)
deferred income tax reserve	256	311	(55)
Total income tax reserve	352	429	(77)
Other reserves			
Warranty reserve	901	791	110
Restructuring reserves	431	482	(51)
Various liabilities and risk reserves	2,701	2,711	(10)
Total other reserves	4,033	3,984	49
Insurance policy liabilities and accruals	91	89	2
Total reserves for risks and charges	6,055	6,073	(18)

## Reserve for pensions and similar obligations

The reserve for pensions and similar obligations amounts to  $\in$  1,579 million ( $\in$  1,571 million at December 31, 2003) and includes amounts payable to employees and former employees according to contractual agreements or by law, determined on an actuarial basis, where applicable.

#### Income tax reserves

The deferred income tax reserve at December 31, 2004 includes deferred tax liabilities, net of deferred tax assets, which have been offset where possible by the individual consolidated companies. The net debit balance between the deferred income tax reserve and deferred tax assets is recorded in "Receivables" and is composed as follows:

€ in millions	12/31/2004	12/31/2003	Change
Deferred income tax reserve	256	311	(55)
Deferred tax assets	(2,206)	(1,907)	(299)
Total	(1,950)	(1,596)	(354)

The net change of  $\in$  354 million compared to December 31, 2003, is mainly due to the recording of deferred tax assets by the Fiat Group (written down in previous years as the conditions for recording them were not met), the recoverability of which became highly probable in view of the change in the prospects of future earnings. In particular, due to the settlement paid to Fiat by General Motors in February 2005, deferred tax assets of  $\notin$  277 million relating to the benefit of tax loss carryforwards and temporary differences relating to Fiat S.p.A. became reasonably certain of recovery.

Overall, the deferred income tax reserve, net of deferred tax assets recorded in receivables, can be analyzed as follows:

€ in millions	12/31/2004	12/31/2003
Deferred tax liabilities from:		
- Accelerated depreciation	535	585
- Deferred tax on gains	171	502
- Capital investment grants	17	18
- Other	620	682
Total deferred tax liabilities	1,343	1,787
Deferred tax assets for:		
- Taxed reserves for risks and charges	(1,080)	(1,022)
- Inventories	(132)	(129)
- Taxed allowances for doubtful accounts	(140)	(89)
- Pension funds	(364)	(293)
- Other	(2,612)	(2,863)
Total deferred tax assets	(4,328)	(4,396)
Theoretical tax benefit connected to tax loss carryforwards	(4,781)	(4,431)
Adjustments for assets whose recoverability is not certain (mainly tax loss carryforwards)	5,816	5,444
Total deferred income tax reserve, net of deferred tax assets	(1,950)	(1,596)

As disclosed in the Accounting principles, in recording deferred tax assets, each company in the Group critically evaluated whether the conditions existed for the future recoverability of such assets on the basis of updated strategic plans, accompanied by the related tax plans. For this reason, the total theoretical future tax benefits deriving from positive temporary differences ( $\notin$  4,328 million at December 31, 2004 and  $\notin$  4,396 million at December 31, 2003), and tax loss carryforwards ( $\notin$  4,781 million at December 31, 2004 and  $\notin$  4,431 million at December 31, 2003), have prudently been reduced for a total of  $\notin$  5,816 million ( $\notin$  5,444 million at December 31, 2003).

In particular, the deferred income tax reserve net of deferred tax assets includes  $\in$  1,226 million ( $\in$  1,322 million at December 31, 2003) of tax benefits connected to tax loss carryforwards. However, a further tax benefit connected to tax loss carryforwards of  $\in$  3,555 million ( $\in$  3,109 million at December 31, 2003) has not been recorded in the financial statements.

Deferred taxes have not been provided by the Fiat Group on the undistributed earnings of subsidiaries since no transactions are expected to be entered into that would warrant their taxation.

In addition, deferred taxes of  $\in$  59 million ( $\in$  72 million at December 31, 2003) have not been provided by the Fiat Group on temporary differences relating to reserves and provisions in suspension of taxes, since they are not expected to be used in a manner which would warrant their taxation.

Since reasonable certainty of future recovery is not assured, no deferred tax assets have been booked by IFIL S.p.A. on the tax losses for the years 2001 to 2004 ( $\in$  315 million, in total) and on the portions of investment writedowns that, as allowed by existing tax legislation, will be deductible in future years ( $\in$  229 million, in total).

Since reasonable certainty of future recovery is not assured, no deferred tax assets have been booked by IFI S.p.A. on the tax losses for the years 2003 and 2004 ( $\in$  167 million, in total) and on the portions of investment writedowns that, as allowed by existing tax legislation, will be deductible in future years ( $\in$  53 million, in total).

#### Other reserves

#### **Restructuring reserves**

Restructuring reserves amount to  $\in$  431 million at December 31, 2004 ( $\in$  482 million at December 31, 2003) and are related to the corporate restructuring programs of the following Sectors:

€ in millions	12/31/2004	12/31/2003	Change
Automobiles	216	160	56
Agricultural and construction equipment	36	83	(47)
Commercial vehicles	56	75	(19)
Metallurgical products	8	24	(16)
Components	59	64	(5)
Production systems	17	54	(37)
Services	6	8	(2)
Other sectors	10	3	7
Paper sector	23	11	12
Total restructuring reserves	431	482	(51)

#### Various liabilities and risk reserves

The various liabilities and risk reserves amount to  $\in 2,701$  million at December 31, 2004 ( $\notin 2,711$  million at December 31, 2003) and represent the provisions made by the individual companies mainly for contractual and commercial risks and litigation. The reduction of  $\notin 10$  million from December 31, 2003 is the result of a combination of the balance between ordinary and extraordinary provisions of  $\notin 1,073$  million, decreases for the effect of foreign exchange differences of  $\notin 21$  million, decreases for utilizations of  $\notin 1,492$  million and decreases for reversals and other minor changes of  $\notin 430$  million. It also includes the release ( $\notin 10$  million) of the settlement with some banks and with the British tax authorities to close a potential tax dispute over leasing contracts signed in the past by AWA Ltd.

The various liabilities and risk reserves represent provisions for contractual and commercial risks and litigation, as well as provisions made by the Worms & Cie Group in 2001 for the litigation pending in relation to the environmental risks concerning the Fox River ( $\in$  66 million) and the fine levied by the European Commission for alleged violations of fair trade practices ( $\in$  184 million, including interest).

Additional information is provided in the section "Pending litigation".

#### 10) Reserve for employee severance indemnities

This reserve refers to the liability of the Italian consolidated companies for employee severance indemnities, calculated in accordance with art. 2120 of the Italian Civil Code.

Movements in the reserve account are as follows:

	Balance at		Use and	Balance at
€ in millions	12/31/2003	Provisions	other changes	12/31/2004
Reserve for employee severance indemnities	1,332	191	(215)	1,308

# 11) Payables

Payables may be analyzed by due date as follows:

			12/31/2003					
		Due		Of which due		Due		Of which due
	Due within	beyond		beyond 5	Due within	beyond		beyond 5
€ in millions	one year	one year	Total	years	one year	one year	Total	years
Bonds	2,068	7,044	9,112	3,928	1,034	8,876	9,910	3,804
Convertible bonds	0	13	13	0	1,765	0	1,765	0
Borrowings from banks	8,037	1,936	9,973	85	3,386	7,108	10,494	117
Other financial payables	1,083	186	1,269	37	1,105	300	1,405	152
Advances (a)	2,574	7,361	9,935	0	2,894	6,272	9,166	0
Trade payables	11,836	44	11,880	0	12,561	36	12,597	0
Notes payable	749	0	749	0	954	1	955	0
Payables to unconsolidated								
subsidiaries	49	0	49	0	69	0	69	0
Payables to associated companies	1,000	0	1,000	0	854	0	854	0
Payables to parent companies	24	0	24	0	15	0	15	0
Taxes payable	762	34	796	10	914	29	943	2
Social security payable	352	2	354	0	324	5	329	0
Other payables	1,386	42	1,428	11	1,474	31	1,505	0
Total payables	29,920	16,662	46,582	4,071	27,349	22,658	50,007	4,075

(a) Of which advance payments on contract work in progress amount to € 9,645 million at December 31, 2004 (€ 8,876 million at December 31, 2003).

Payables may be analyzed by type as follows:

		12/31/20	12/31/2003					
€ in millions	Trade	Financial	Other	Total	Trade	Financial	Other	Total
Bonds	0	9,112	0	9,112	0	9,910	0	9,910
Convertible bonds	0	13	0	13	0	1,765	0	1,765
Borrowings from banks	0	9,973	0	9,973	0	10,494	0	10,494
Other financial payables	0	1,269	0	1,269	0	1,405	0	1,405
Advances	0	0	9,935	9,935	0	0	9,166	9,166
Trade payables	11,880	0	0	11,880	12,597	0	0	12,597
Notes payable	7	742	0	749	9	946	0	955
Payables to unconsolidated								
subsidiaries	17	31	1	49	22	47	0	69
Payables to associated companies	942	58	0	1,000	792	57	5	854
Payables to parent companies	0	24	0	24	0	15	0	15
Taxes payable	0	0	796	796	0	0	943	943
Social security payable	0	0	354	354	0	0	329	329
Other payables	0	0	1,428	1,428	0	0	1,505	1,505
Total payables	12,846	21,222	12,514	46,582	13,420	24,639	11,948	50,007

Payables secured by real guarantees amount to  $\notin$  1,274 million ( $\notin$  1,245 million in 2003) and include  $\notin$  1,272 million relating to the Fiat Group and  $\notin$  2 million to the Alpitour Group.

Additional details are provided in the note "Guarantees granted, commitments and other memorandum accounts".

The interest rates and the nominal currencies of medium and long-term financial payables, including the current portion of € 7,273 million at December 31, 2004 (€ 2,767 million at December 31, 2003) are as follows:

	less than	from 5%	from 7.5%	from 10%	greater	
€ in millions	5%	to 7.5%	to 10%	to 12.5%	than 12.5%	Total
Euro and euro-zone currencies	6,297	6,760	64	2	0	13,123
U.S. dollar	160	807	785	0	0	1,752
Japanese yen	295	0	0	0	0	295
Brazilian real	22	7	783	19	118	949
British pound	0	174	0	0	0	174
Canadian dollar	134	0	0	0	0	134
Other	4	19	2	0	0	25
Total 2004 medium and long-term financial debt	6,912	7,767	1,634	21	118	16,452
Total 2003 medium and long-term financial debt	9,616	8,260	968	7	200	19,051

Financial payables with nominal rates greater than 12.5% relate principally to companies of the Fiat Group operating in Brazil.

Details of payables, by Group, are as follows.

## Fiat Group

Payables may be analyzed by due date as follows:

	12/31/2004					12/31/2003				
	Due within	Due beyond		Of which due beyond 5	Due within	Due beyond		Of which due beyond 5		
€ in millions	one year	one year	Total	years	one year	one year	Total	years		
Bonds	1,868	6,944	8,812	3,928	1,034	8,576	9,610	3,804		
Convertible bonds	0	13	13	0	1,765	0	1,765	0		
Borrowings from banks	6,949	1,815	8,764	74	2,697	6,687	9,384	115		
Other financial payables	704	161	865	32	809	155	964	34		
Advances	2,556	7,361	9,917	0	2,877	6,272	9,149	0		
Trade payables	10,949	43	10,992	0	11,733	36	11,769	0		
Notes payable	207	0	207	0	224	1	225	0		
Payables to unconsolidated subsidiaries	49	0	49	0	68	0	68	0		
Payables to associated companies	997	0	997	0	842	0	842	0		
Taxes payable	714	29	743	10	833	28	861	2		
Social security payable	308	2	310	0	283	4	287	0		
Other payables	1,202	37	1,239	11	1,288	28	1,316	0		
Total payables	26,503	16,405	42,908	4,055	24,453	21,787	46,240	3,955		

Payables may be analyzed by type as follows:

		12/31/200	4			12/31/200	)3	
€ in millions	Trade	Financial	Other	Total	Trade	Financial	Other	Total
Bonds	0	8,812	0	8,812	0	9,610	0	9,610
Convertible bonds	0	13	0	13	0	1,765	0	1,765
Borrowings from banks	0	8,764	0	8,764	0	9,384	0	9,384
Other financial payables	0	865	0	865	0	964	0	964
Advances	0	0	9,917	9,917	0	0	9,149	9,149
Trade payables	10,992	0	0	10,992	11,769	0	0	11,769
Notes payable	7	200	0	207	9	216	0	225
Payables to unconsolidated subsidiaries	17	31	1	49	21	47	0	68
Payables to associated companies	939	58	0	997	789	48	5	842
Taxes payable	0	0	743	743	0	0	861	861
Social security payable	0	0	310	310	0	0	287	287
Other payables	0	0	1,239	1,239	0	0	1,316	1,316
Total payables	11,955	18,743	12,210	42,908	12,588	22,034	11,618	46,240

As regards the Fiat Group, the reduction in payables (€ 3,332 million) compared to December 31, 2003 is principally due to the following:

- trade payables decreased by € 633 million; the reduction is principally attributable to Fiat Auto, which, during the last quarter of 2003, as a result of the launch of new car models, had increased production levels that during 2004 returned to normal levels;
- financial payables decreased by € 3,291 million mainly due to the repayment of bonds, including the bond for about € 1 billion issued by Fiat Finance and Trade, repaid at the end of March 2004, and the bond convertible into General Motors common stock for US\$ 2.2 billion, equivalent to approximately € 1.8 billion;
- other payables increased by € 592 million primarily due to the effect of the advances received from customers (mainly connected with work to complete the T.A.V. project) (see Note 4).

Financial payables total € 18,743 million at December 31, 2004 (€ 22,034 million at December 31, 2003). Financial payables due within one year amount to € 9,810 million at December 31, 2004 (€ 6,616 million at December 31, 2003) and their carrying values approximate fair value as a consequence of the short-term maturity. These payables include the loan of approximately € 1,150 million guaranteed by the EDF put option and the Mandatory Convertible Facility of € 3 billion, described later.

The portion of medium and long-term financial payables due beyond one year amounts to  $\in$  8,933 million at December 31, 2004 ( $\in$  15,418 million at December 31, 2003). The scheduled maturities are:

€ in millions	2006	2007	2008	2009 1	Thereafter	Total
Medium and long-term financial payables due beyond one year	3,311	692	369	527	4,034	8,933

The fair value of medium and long-term financial payables due beyond one year would be  $\in$  125 million higher than the carrying value at December 31, 2004 (at December 31, 2003, fair value would have been  $\in$  397 million lower than the carrying value). The fair values of such financial payables take into account the current market cost of funding with similar maturities, and, for bonds, their market prices.

Medium and long-term financial payables include the loan of approximately € 1,150 million secured from Citigroup and a small group of banks that is guaranteed by the EDF put option (refer to the EDF Put described in Note 3) held by the Fiat Group on its remaining investment (24.6%) in Italenergia Bis and the shares in the same Italenergia Bis pledged by Fiat. The loan is due in September 2005.

Financial payables secured by real guarantees of mortgages and other liens on property, plant and equipment amount to € 1,272 million at December 31, 2004 (€ 1,234 million at December 31, 2003).

At December 31, 2004, the Group has an unused "committed" line of credit available mainly denominated in US\$ for an equivalent amount of more than  $\in$  1,700 million (approximately  $\in$  2,000 million at December 31, 2003). The decrease can principally be ascribed to the effects of the translation of the credit lines in their original currencies to euros.

Bonds of the Fiat Group, including convertible bonds, amount to  $\in$  8,825 million ( $\in$  11,375 million at December 31, 2003) and can be analyzed by year of maturity as follows:

€ in millions	2005	2006	2007	2008	2009	Thereafter	Total
EMTN	1,421	2,350	181	227	168	2,600	6,947
Convertible bonds	-	-	13	-	-	-	13
Other bonds	447	-	93	-	367	958	1,865
Total bonds	1,868	2,350	287	227	535	3,558	8,825

The bonds issued by the Fiat Group are governed by different terms and conditions according to the following types of bonds:

- Euro Medium Term Note (EMTN Program): these notes have been issued under a program that is utilized for approximately €7 billion and guaranteed by Fiat S.p.A. Issuers taking part in the program are Fiat Finance & Trade Ltd. S.A. (for an amount outstanding of €6,802 million), Fiat Finance North America Inc. (for an amount outstanding of €65 million) and Fiat Finance Canada Ltd. (for an amount outstanding of €80 million).
- Convertible bonds: this represents the residual debt, after repayment, in July 2004, of the 5-year bond originally convertible into General Motors Corp. common stock ("Exchangeable"), at a conversion price of US\$ 69.54 per share with 3.25% interest and maturing on January 9, 2007. With reference to this bond, during the first quarter of 2004 Fiat repurchased, for cancellation, US\$ 540 million in bonds out of total of US\$ 2,229 million. In June 2004, by virtue of the contractually envisaged right of each bondholder to request early repayment of all or part of its bonds, repayment for a total of US\$ 1,672 million (equivalent to approximately € 1.4 billion) in bonds was requested by the deadline provided by the contract. A residual debt of US\$ 17 million (equivalent to € 13 million) remains at this date. With reference to the risk, implicit in the bond, of an increase in the General Motors share price above US\$ 69.54, a Total Return Equity Swap agreement was put into place, terminated in 2004 and replaced by the purchase of a call option on General Motors stock, as described in Note 13.
- Other bonds:
  - . bonds issued by Fiat Finance & Trade Ltd. S.A. with coupon interest at 1.5% and maturing June 27, 2005 for an amount of Japanese yen 40 billion, equivalent to € 287 million;
  - . bonds issued by Case New Holland Inc. ("CNH Inc.") in 2004 (with coupon interest at 9.25% and maturing August 1, 2011 for an amount of US\$ 1,050 million, equivalent to € 771 million) and in 2005 (with coupon interest at 6.00% and maturing June 1, 2009 for an amount of US\$ 500 million, equivalent to € 367 million); the bond indenture contains a series of financial covenants that are common to the high yield American bond market;
  - . bonds issued by CNH America LLC and CNH Capital America for a total amount outstanding of US\$ 599 million, equivalent to € 440 million.

The prospectuses, the offering circulars or their abstracts relating to the aforementioned principal bond issues are available on the Group's website at www.fiatgroup.com under "Shareholders and Investors – Financial Publications".

The majority of the bonds issued by the Group contain commitments ("covenants") by the issuer and in some cases by Fiat, as the guarantor, that, in international practice, are common for bond issues of this type when the issuers are in the same industrial segment in which the Group operates, such as, in particular: (i) the so-called negative pledge clause which requires that the benefit of any real present or future guarantees given as collateral on the assets of the issuer and/or Fiat, on other bonds and other credit instruments should be extended to these bonds, to the same degree, (ii) the so-called *pari passu* clause, on the basis of which obligations cannot be undertaken which are senior to the bonds issued, (iii) the obligation of providing periodical disclosure, (iv) for some of the bond issues, the so-called cross-default clauses whereby the bonds become immediately due and payable when certain defaults arise in respect of other financial instruments issued by the Group and (v) other clauses generally present in issues of this type.

The bonds issued by Case New Holland Inc. ("CNH Inc.") with coupon interest at 9.25% and maturing on August 1, 2011 (for an amount of US\$ 1,050 million, equivalent to € 771 million) and with coupon interest at 6.00% and maturing on June 1, 2009 (for an amount of US\$ 500 million, equivalent to € 367 million), contain, moreover, financial covenants common to the high yield American bond market which place restrictions, among other things, on the possibility of the issuer and certain companies of the CNH group to secure new debt, pay dividends or buyback treasury stock, realize certain investments, conclude transactions with associated companies, give collateral on its assets, conclude sale and leaseback transactions, sell certain fixed assets or merge with other companies and financial covenants which impose a maximum limit on further indebtedness by the CNH group companies which can not exceed a specific ratio of cash flows to dividend payments and financial expenses. Such covenants are subject to various exceptions and limitations and, in particular, some of these would no longer be binding should the bonds be assigned an investment grade rating by Standard & Poor's Rating Services and/or Moody's Investors Service.

The major bond issues	of the Fiat Grou	up outstanding at	t December 31.	2004 are the following:

		Face value of outstanding bonds			Outstanding amount in
	Currency	(in millions)	Coupon	Maturity	millions of euros
Euro Medium Term Notes					
Fiat Fin. North America	EUR	100	5.13%	Feb. 21, 2005	65
Fiat Finance & Trade	EUR	155	Indexed	July 5, 2005	155
Fiat Finance & Trade	EUR	130	Indexed	July 5, 2005	130
Fiat Finance & Trade	EUR	500	6.13%	Aug. 1, 2005	500
Fiat Finance & Trade	EUR	300	6.13%	Aug. 1, 2005	300
Fiat Finance & Trade	GBP	120	7.00%	Oct. 19, 2005	170
Fiat Finance & Trade (a)	EUR	1,700	5.75%	May 25, 2006	1,700
Fiat Finance Canada	EUR	100	5.80%	July 21, 2006	80
Fiat Finance & Trade (a)	EUR	500	5.50%	Dec. 13, 2006	500
Fiat Finance & Trade (a)	EUR	1,000	6.25%	Feb. 24, 2010	1,000
Fiat Finance & Trade (a)	EUR	1,300	6.75%	May 25, 2011	1,300
Fiat Finance & Trade (a)	EUR	617	(b)	(b)	617
Others (c)					430
Total Euro Medium Term Notes					6,947
Convertible bonds					
Fiat Fin. Luxembourg (d)	USD	17	3.25%	Jan. 9, 2007	13
Convertible bonds					13
Other bonds					
Fiat Finance & Trade	JPY	40,000	1.50%	June 27, 2005	287
CNH America LLC	USD	218	7.25%	Aug 1, 2005	160
CNH Capital america LLC	USD	127	6.75%	Oct. 21, 2007	93
Case New Holland Inc.	USD	1,050	9.25%	Aug. 1, 2011	771
Case New Holland Inc.	USD	500	6.00%	June 1, 2009	367
CNH America LLC	USD	254	7.25%	Jan. 15, 2016	187
Total other bonds					1,865
Total bonds					8,825

(a) Bonds listed on the Mercato Obbligazionario Telematico of the Italian stock exchange (EuroMot). Furthermore, the majority of the bonds issued by the Fiat Group are also listed on the Luxembourg stock exchange.

(b) "Fiat Step-Up Amortizing 2001-2011" bonds repayable at face value in five equal annual installments each for 20% of the total issued" (€ 617 million) due beginning from the sixth year (November 7, 2007) by reducing the face value of each bond outstanding by one-fifth. The last installment will be repaid on November 7, 2011. The bonds pay coupon interest equal to: 4.40% in the first year (Nov. 7, 2002), 4.60% in the second year (Nov. 7, 2003), 4.80% in the third year (Nov. 7, 2004), 5.00% in the fourth year (Nov. 7, 2005), 5.20% in the fifth year (Nov. 7, 2006), 5.40% in the sixth year (Nov. 7, 2007), 5.90% in the seventh year (Nov. 7, 2008), 6.40% in the eighth year (Nov. 7, 2009), 6.90% in the ninth year (Nov. 7, 2010), 7.40% in the tenth year (Nov. 7, 2011).
(c) Bonds with amounts outstanding equal to or less than the equivalent of € 50 million.

(d) Bonds convertible into General Motors Corp. common stock.

The Fiat Group intends to repay the issued bonds in cash at maturity by utilizing available liquid resources. To this end, available liquidity at the end of 2004 totals approximately  $\in$  5.3 billion. The Fiat Group also has available unused committed credit lines for more than  $\notin$  1.7 billion.

Moreover, the companies in the Fiat Group may from time to time buy back bonds on the market that were issued by the Group also for purposes of their cancellation. Such buybacks, if made, will depend upon market conditions, the financial situation of the Group and other factors which could affect such decisions.

# Mandatory Convertible facility

Medium and long-term financial payables also include the € 3 billion Mandatory Convertible facility stipulated in execution of the Framework Agreement, dated May 27, 2002, with Capitalia, Banca Intesa, SANPAOLO IMI and Unicredito Italiano (Money Lending Banks) for the purpose of providing the Fiat Group with the financial support it needs to implement its industrial plans. The facility was secured on September 24, 2002 from a syndicate of banks, including the Money Lending Banks, in which BNL, Monte dei Paschi di Siena, ABN Amro, BNP Paribas, Banco di Sicilia and Banca Toscana (hereinafter "the Banks") also participated. The main features of the Mandatory Convertible facility are listed in the following paragraphs.

The Mandatory Convertible facility expires on September 20, 2005 and is repayable with a new issue of Fiat S.p.A. ordinary shares, which the Banks have agreed to underwrite and offer pre-emptively to all Fiat stockholders. The issue price per share will be the average of  $\in$  14.4409 (the adjusted value compared to the original value of  $\in$  15.50 in accordance with the rules established by the AIAF – Italian Association of Financial Analysts – following the Fiat S.p.A. capital increase of July 2003) and the average stock market price in the last three or six months, depending on the case, preceding the repayment date. The same formula will also be applied in the event of an earlier repayment date.

The capital stock increase should be approved at the expiration of the three-year term of the facility, for an amount equal to the outstanding balance of the facility. Fiat may elect to repay the facility in cash at an earlier date, even partially, every six months, provided that, even after repayment, its rating is at least equal to investment grade level.

Conditions giving rise to an earlier expiration date of the facility include the occurrence of an event that creates a serious crisis for the company, such as the request for a court-appointed administrator or other proceedings of composition with creditors, a bankruptcy filing, or one of the causes of business dissolution set forth in the previous art. 2448 now art. 2484 of the Italian Civil Code. In addition, the Banks in the facility arrangement have the right to demand early repayment of the entire amount of the facility and proceed with the conversion of the debt into capital in the following cases:

- Fiat Group companies have not fulfilled their duty to repay liquid and current financial obligations of an aggregate amount of more than € 1 billion;
- the independent auditors have issued a negative opinion on the consolidated financial statements, unless new auditors, who must have accepted the assignment within 30 days, issue a favorable opinion no later than 60 days thereafter;
- Fiat becomes the target of a takeover bid in accordance with Articles 106 and 107 of the Consolidated Law on Financial Intermediation.

Lastly, the Banks also have the right but not the obligation to demand early repayment of a portion of the amount of the facility, up to a maximum of € 2 billion, after 24 months have elapsed from the signing of the agreement (and, therefore, beginning from July 26, 2004), in the event that the Group's debt is not rated "investment grade" by at least one of the leading international rating agencies and, after 18 months have elapsed from the signing of the agreement (January 26, 2004), in the event that the level of net and/or gross financial indebtedness (respectively in the definitions of "Net financial position" and "Total financial payables" used by the Group and detailed in the Fiat Group Report on Operations) is more than 20% higher than the corresponding level established by the Financial Objectives stipulated in the facility agreement.

The aforementioned Financial Objectives refer, in particular, to the reduction of net indebtedness in the Net Financial Position to less than  $\in$  3 billion by the date the Board of Directors approves the 2002 annual financial statements and the maintenance of that level at March 31, June 30, September 30 and December 31 of each year until the expiration of the facility. Pursuant to the agreement, the proceeds are considered which are generated by the transactions related to the sale of the investment in Italenergia Bis S.p.A., including those connected with the Citigroup loan of approximately  $\notin$  1,150 million, described previously, and the financial effects arising from binding contracts for the sale of assets (investments, companies, plant and equipment, etc.), comprising those not yet executed. The agreement also states that Gross Financial Indebtedness must be reduced by  $\notin$  12 billion, compared to March 31, 2002, by the date the Board of Directors approves the 2002 annual financial statements and must be

maintained at less than € 23.6 billion at March 31, June 30, September 30 and December 31 of each year until the expiration of the facility.

At December 31, 2004, gross indebtedness totals  $\in$  19.2 billion and continues to be within the targets agreed upon with the Lending Banks under the Mandatory Convertible Facility Agreement ( $\in$  23.6 billion), while the proforma net financial position (calculated, as envisaged in the facility agreement, by subtracting from the net financial position the Citigroup loan of approximately  $\in$  1,150 million but not the receipt of  $\in$  1,550 million as a result of the agreements reached with General Motors on February 13, 2005) exceeds the limit of  $\in$  3.6 billion contractually agreed for this parameter. The Lending Banks therefore have the right, in accordance with the contractual terms and conditions, to proceed with the conversion of the facility into capital for an amount up to  $\in$  2 billion.

At December 31, 2004, the ratings assigned to the Fiat Group by the major rating agencies are the following:

Short-term	Medium-term
Not Prime	Ba3
В	BB-
В	BB-

(a) For purposes of the Mandatory Convertible facility, the most important rating agencies are Standard & Poor's and Moody's.

The ratings of the Group represented in the table refer to the "non-investment grade" category. The Banks did not exercise their consequent right to demand early repayment of the facility and to proceed with the conversion of the debt into capital for an amount up to  $\in 2$  billion.

# Worms & Cie Group

Payables may be analyzed by due date as follows:

		12/31/20	04			12/31/2	003	
	Due within	Due beyond		Of which due	Due within	Due beyond		Of which due beyond 5
€ in millions	one year	one year		yond 5 years	one year	one year	Total	years
Borrowings from banks	439	15	454	0	277	6	283	1
Other financial payables	375	13	388	5	283	129	412	118
Advances	12	0	12	0	13	0	13	0
Trade payables	732	1	733	0	707	0	707	0
Notes payable	542	0	542	0	730	0	730	0
Taxes payable	39	5	44	0	69	0	69	0
Social security payable	39	0	39	0	38	0	38	0
Other payables	168	5	173	0	166	3	169	0
Total payables	2,346	39	2,385	5	2,283	138	2,421	119

Payables may be analyzed by type as follows:

		12/31/2004			12/31/2003			
€ in millions	Trade	Financial	Other	Total	Trade	Financial	Other	Total
Borrowings from banks	0	454	0	454	0	283	0	283
Other financial payables	0	388	0	388	0	412	0	412
Advances	0	0	12	12	0	0	13	13
Trade payables	733	0	0	733	707	0	0	707
Notes payable	0	542	0	542	0	730	0	730
Taxes payable	0	0	44	44	0	0	69	69
Social security payable	0	0	39	39	0	0	38	38
Other payables	0	0	173	173	0	0	169	169
Total payables	733	1,384	268	2,385	707	1,425	289	2,421

Worms & Cie has a program for the issue of treasury bills for approximately € 1.2 billion which carry an A-2 rating from Standard & Poor's. The bills allow the Group to finance itself on the market with 1- to 3-month issues at competitive rates. The bills maturing at the end of the year total approximately € 540 million.

The risk of liquidity connected with this type of financing is covered by 1- to 5-year committed credit lines from leading banking institutions for more than 100% of the issued amounts.

# Alpitour Group

Payables may be analyzed by due date as follows:

		12/31/2	004			12/31/2003		
				Of which due		Due		Of which
	Due within D	ue beyond		beyond 5	Due within	beyond		due beyond
€ in millions	one year	one year	Total	years	one year	one year	Total	5 years
Borrowings from banks	122	76	198	11	129	52	181	1
Other financial payables	4	12	16	0	13	16	29	0
Advances	6	0	6	0	4	0	4	0
Trade payables	155	0	155	0	119	0	119	0
Payables to unconsolidated								
subsidiaries	0	0	0	0	1	0	1	0
Payables to associated companies	3	0	3	0	12	0	12	0
Taxes payable	7	0	7	0	11	1	12	0
Social security payable	3	0	3	0	2	0	2	0
Other payables	13	0	13	0	12	0	12	0
Total payables	313	88	401	11	303	69	372	1

Payables may be analyzed by type as follows:

		12/31/2004	ļ			12/31/2003	3	
€ in millions	Trade	Financial	Other	Total	Trade	Financial	Other	Total
Borrowings from banks	0	198	0	198	0	181	0	181
Other financial payables	0	16	0	16	0	29	0	29
Advances	0	0	6	6	0	0	4	4
Trade payables	155	0	0	155	119	0	0	119
Notes payable	0	0	0	0	1	0	0	1
Payables to unconsolidated								
subsidiaries	3	0	0	3	3	9	0	12
Taxes payable	0	0	7	7	0	0	12	12
Social security payable	0	0	3	3	0	0	2	2
Other payables	0	0	13	13	0	0	12	12
Total payables	158	214	29	401	123	219	30	372

Financial payables of the Alpitour Group include short-term credit lines for  $\in$  100 million at annual average interest rates ranging between 3.05% and 4.6%, medium and long-term loans for a total of  $\in$  97 million received from highly rated credit institutions at floating rates based on the Euribor and Libor and bank overdrafts for  $\in$  1 million at market rates.

Financial payables also include loans received from the financial companies Andres S.a.r.l. and Tecknema S.a.r.l. for a total of  $\in$  16 million (of which  $\in$  13 million is due in September 2006, based on floating rates indexed to the Euribor).

# IFI and IFIL Holdings System

Payables may be analyzed by due date as follows:

		12/31/20	)04		12/31/2003			
€ in millions	Due within one year	Due beyond one year	Total	Of which due beyond 5 years	Due within I one year	)ue beyond one year	C Total	Of which due beyond 5 years
Bonds	200	100	300	0	0	300	300	0
Borrowings from banks	527	30	557	0	283	363	646	0
Trade payables	0	0	0	0	2	0	2	0
Payables to parent companies	24	0	24	0	15	0	15	0
Taxes payable	2	0	2	0	1	0	1	0
Social security payable	2	0	2	0	1	1	2	0
Other payables	3	0	3	0	8	0	8	0
Total payables	758	130	888	0	310	664	974	0

#### Payables may be analyzed by type as follows:

		12/31/2004				12/31/2003			
€ in millions	Trade	Financial	Other	Total	Trade	Financial	Other	Total	
Bonds	0	300	0	300	0	300	0	300	
Borrowings from banks	0	557	0	557	0	646	0	646	
Trade payables	0	0	0	0	2	0	0	2	
Payables to parent companies	0	24	0	24	0	15	0	15	
Taxes payable	0	0	2	2	0	0	1	1	
Social security payable	0	0	2	2	0	0	2	2	
Other payables	0	0	3	3	0	0	8	8	
Total payables	0	881	7	888	2	961	11	974	

# IFIL S.p.A. financial payables include:

- bonds 2002/2005, issued for € 200 million following the resolution passed by the Board of Directors' Meeting on November 14, 2002, subscribed to by primary institutional investors; the bonds bear interest at floating rates payable quarterly and are indexed against the Euribor. The bonds are repayable by a one-time payment at maturity on December 20, 2005. Interest rate swaps and zero cost collars were put into place for € 145 million to fix the interest rate on part of the bonds;
- bonds 2003/2006 issued for € 100 million following the resolution passed by the Board of Directors' Meeting on December 2, 2003, subscribed to by primary institutional investors; the bonds bear interest at floating rates payable quarterly and are indexed against the Euribor. The bonds are repayable by a one-time payment at maturity on December 19, 2006. Interest rate swaps were put into place to fix the interest rate on the full amount of the bonds.
- loans due at the end of October 2005 for € 150 million. Interest rate swaps guarantee a fixed rate for the entire period of the loans;
- other short-term payables for € 169 million.

At December 31, 2004, IFIL has irrevocable credit facilities for € 830 million, including € 370 million due beyond one year.

IFI S.p.A. financial payables include:

- borrowings from banks due within one year amounting to € 208 million (€ 66 million at December 31, 2003), including loans of € 140 million due in the first half of 2005 on which interest rate swaps and zero cost collars were put into place to fix the interest rate;
- borrowings from banks due beyond one year of € 30 million, including loans of € 20 million on which interest rate swaps were put into place to fix the interest rate; such payables are classified as due beyond one year since the residual period of the loan and the hedging contract extend beyond one year;
- the loan granted by the parent company Giovanni Agnelli e C. S.a.p.az. of € 24 million (€ 15 million at December 31, 2003), bearing interest at a monthly floating market rate.

At December 31, 2004, IFI has irrevocable credit facilities for € 495 million, including € 350 million due beyond one year.

# 12) Accrued expenses and deferred income

Details are as follows:

€ in millions	12/31/2004	12/31/2003	Change
Commercial accrued expenses:			
- interest and commissions	63	71	(8)
- other	473	528	(55)
Total commercial accrued expenses	536	599	(63)
Commercial deferred income:			
- interest	77	64	13
- other	602	711	(109)
Total commercial deferred income	679	775	(96)
Total commercial accrued expenses and deferred income	1,215	1,374	(159)
Financial accrued expenses	530	598	(68)
Financial deferred income	221	364	(143)
Total accrued expenses and deferred income	1,966	2,336	(370)

Financial accrued expenses include interest expense on financial payables for the portion relating to the current year. Financial deferred income includes deferred interest income on the portfolio of the financial services companies.

# 13) Guarantees granted, commitments and other memorandum accounts

#### **Guarantees granted**

€ in millions	12/31/2004	12/31/2003	Change
Fiat Group	5,520	6,430	(910)
Worms & Cie Group	248	86	162
Alpitour Group	74	73	1
IFI S.p.A.	4	32	(28)
Total guarantees granted	5,846	6,621	(775)

# Fiat Group

Guarantees granted are detailed as follows:

- suretyships total € 2,719 million (€ 3,060 million at December 31, 2003). The reduction of € 341 million is principally due to the deconsolidation of Fiat Engineering and lower guarantees granted on behalf of Sava S.p.A. for the bonds it has issued and are now falling due;
- other unsecured guarantees of €2,534 million (€3,075 million at December 31, 2003) include risks for receivables and bills discounted with recourse in the amount of €1,696 million (€2,203 million at December 31, 2003). The receivables and bills discounted with recourse refer to trade receivables and other receivables for €1,613 million (€2,144 million at December 31, 2003) and financial receivables for €83 million (€59 million at December 31, 2003). The volume of receivables discounted with recourse in 2004 was €13,178 million (€15,341 million in 2003);
- guarantees of notes for € 217 million (€ 259 million at December 31, 2003) and other secured guarantees for € 50 million (€ 36 million at December 31, 2003).

Although not included in the memorandum accounts, receivables and bills discounted by the Group without recourse having due dates beyond December 31, 2004 amount to  $\in$  9,809 million (in 2003,  $\in$  9,852 million with due dates beyond December 31, 2003). Receivables and bills discounted without recourse refer to trade receivables and other receivables for  $\in$  4,689 million ( $\in$  4,638 million at December 31, 2003) and financial receivables for  $\in$  5,120 million ( $\in$  5,214 million at December 31, 2003). The discounting of financial receivables principally refers to securitization transactions involving accounts receivables from the final (retail) customers of the financial services companies. The accounting treatment for securitization transactions is disclosed in the Accounting principles. The volume of receivables and bills discounted without recourse in 2004 was  $\in$  27,540 million ( $\in$  33,298 million in 2003).

	12/	/31/2004		12/31/2003		
	Trade receivables and	Financial Trade receivables and			Financial	
€ in millions	other receivables	receivables	Total	other receivables	receivables	Total
With recourse	1,613	83	1,696	2,144	59	2,203
Without recourse	4,689	5,120	9,809	4,638	5,214	9,852

In summary, the discounted receivables and bills at December 31, 2004 are as follows:

# Worms & Cie Group

Guarantees granted by the Worms & Cie Group amount to € 248 million (€ 86 million at December 31, 2003) and mainly include sureties issued to third parties.

# Alpitour Group

Guarantees granted by the Alpitour Group amount to  $\in$  74 million ( $\in$  73 million at December 31, 2003). These include guarantees provided in favor of leading credit institutions for long-term loans received during the year for  $\in$  34 million, sureties on behalf of tourist bodies, financial offices and public entities for  $\in$  38 million and mortgages carried on the buildings of the Group to secure loans recorded in the financial statements for  $\in$  2 million.

# IFI S.p.A.

Guarantees granted at December 31, 2004, amount to  $\in$  4 million ( $\in$  32 million at December 31, 2003) and refer to suretyships granted in the past by IFI in favor of F.I.G.C. – L.N.P., Federazione Italiana Giuoco Calcio – Lega Nazionale Professionisti, on behalf of Juventus Football Club.

The reduction of  $\in$  28 million from December 31, 2003 is due to sureties that expired ( $\notin$  24 million) or were reduced ( $\notin$  4 million) during the year.

The sureties, remunerated at market rates, expire in 2005.

# Commitments

Commitments total € 36,759 million (€ 33,527 million at December 31, 2003) and include commitments related to derivative financial instruments of € 23,246 million (€ 22,507 million at December 31, 2003), other commitments of € 13,098 million (€ 10,690 million at December 31, 2003), and commitments to purchase property, plant and equipment for € 415 million (€ 330 million at December 31, 2003).

#### Commitments related to derivative financial instruments

		Worms & Cie	Alpitour		
€ in millions	Fiat Group	Group	Group	IFI and IFIL	Total
Contracts to hedge foreign exchange risks	5,350		52		5,402
Contracts to hedge interest rate exposure	13,880	857		555	15,292
Contracts for combined hedging of foreign exchange					
and interest rate risks	783	463			1,246
Call options on General Motors common stock	1,240				1,240
Equity swaps	66				66
Total 2004	21,319	1,320	52	555	23,246
Total 2003	20,798	1,219	25	465	22,507

#### Fiat Group

The Fiat Group maintains that these transactions are not subject to risks that may derive from the non-fulfillment by the counterparties insofar as the contracts are entered into with several primary national and international financial institutions. Approximately 52% of the contracts outstanding at December 31, 2004 will expire during 2005 and the remainder in the period 2006-2022, of which 14% will expire after 2009. The consolidated statement of operations includes the effects both of the contracts that expired in 2004 and the provisions for the contracts outstanding at year-end, as stated in the Accounting principles.

Hedging activities using derivative financial instruments have not undergone significant changes during the year, either in types of instruments or amounts outstanding.

The Group's financial policy attaches particular importance to the management and control of financial risks that can significantly impact profits. The Group has adopted a series of guidelines regarding the management of exchange rate and interest rate exposure.

The policy allows derivative financial instruments to be used only for managing exchange and interest rate risks connected to balance sheet flows and assets and liabilities, and not for speculative purposes.

In 2004, foreign exchange risk management followed the aforementioned policy and maintained the character of selective risk management. The reduction in exchange exposure, substantially originating from the positive balance between exports and imports, was based on the expected trend in exchange rates and the need to hedge the exchange levels of reference without completely foregoing the benefits deriving from a favorable trend in the rates. Again this year, the management of exchange risks was based principally on a combination of currency options.

In 2004, the management of interest rate exposure also followed the aforementioned guidelines which state that derivative financial instruments should be used to reach a fixed exposure level and minimize financing costs, and to ensure a correct matching of financing and investments by the financial services companies.

The derivative financial instruments principally relate to foreign exchange forward contracts, currency swaps and currency options or, as regards interest rate risks, interest rate swaps, forward rate agreements and options on interest rates, as well as interest rate and currency swaps for the combined management of currency and interest rate risks.

	12/31/2004			12/31/2003		
	Carrying	Fair		Carrying	Fair	
€ in millions	value	value	Difference	value	value	Difference
Foreign exchange risk management instruments	20	97	77	(3)	59	62
Interest rate risk management instruments	132	441	309	138	319	181
Foreign exchange risk and interest rate risk						
management instruments	187	192	5	174	176	2
Equity swaps and equity options	(4)	(4)	0	(1)	439	440
Total	335	726	391	308	993	685

A comparison of the carrying values and the fair values of derivative financial instruments by contract type is set forth below:

The fair value of these derivative financial instruments was estimated based on year-end market prices for instruments with similar characteristics and maturities.

The increase in the fair value of the transactions for the management of interest rate risk is essentially related to the reduction in euro interest rates for medium term maturities.

The difference between the "Carrying value" and "Fair Value" is mainly due to the accounting principles adopted for the valuation of the financial instruments designated as hedges. As disclosed in the Accounting principles, it is not possible to completely adopt IAS 39 under current Italian law since all derivative financial instruments would have to be recorded at fair value in the financial statements, including those designated as hedges. The latter, instead, have been valued symmetrically with the underlying hedged item. Therefore, where the hedged item has not been adjusted to fair value in the financial statements, the hedging financial instruments have also not been adjusted. Similarly, where the hedged item has not yet been recorded in the financial statements (hedging of future flows), the valuation of the hedging instrument at fair value is deferred.

<u>80</u>

At December 31, 2004, the integral adoption of IAS 39, with reference to the aforementioned derivative financial instruments, would have had an effect on the balance sheet, on the one hand, for the adjustment of derivative financial instruments to arrive at fair value with a positive effect of  $\in$  391 million (a positive effect of  $\in$  685 million at December 31, 2003), and, on the other hand, for the adjustment of the hedged balance sheet items (mainly payables) with a net negative effect (due to the trend in interest rates) of  $\in$  329 million ( $\in$  262 million at December 31, 2003) and, for the part relating to the hedging of future flows, a higher accumulated value of reserves in stockholders' equity of  $\in$  41 million (a lower accumulated value of  $\in$  22 million at December 31, 2003), net of the aforementioned derivative financial instruments, would have led to negative effects on the net result for the year of approximately  $\in$  286 million, net of tax charges (positive effects of  $\in$  272 million at December 31, 2003). This economic impact would basically have been the result of the provision, at December 31, 2003, of the positive fair value of the equity swap on General Motors shares.

With particular regard to the previously mentioned equity swap arrangements, the amount at December 31, 2004 of € 66 million represents the notional amount of the equity swap stipulated to hedge the risk of an increase in the Fiat share price above the exercise price of 10,000,000 stock options granted to Mr. Marchionne. In particular, the Board of Directors resolved to grant Mr. Marchionne, as variable portion of his compensation as Chief Executive Officer, options for the purchase of 10,670,000 Fiat ordinary shares at the price of € 6.583 per share, exercisable from June 1, 2008 to January 1, 2011. In each of the first three years, he accrues the right to purchase, from June 1, 2008, a maximum of 2,370,000 shares per year and on June 1, 2008 he accrues the right to purchase, effective that date, the residual portion amounting to 3,560,000 shares. The right to exercise the options related to this last portion of shares is subject to certain predetermined profitability targets that should be reached during the reference period. The risk of a significant increase in the Fiat share price above the exercise price of these options has been covered, with reference to 670,000 shares, by treasury stock in portfolio (see Note 6), whereas with reference to the remaining 10,000,000 shares, the aforementioned "Total Return Equity Swap" agreement was put into place with a reference price of € 6.583 per share and expiring on July 29, 2005. In accordance with accounting principles, the aforementioned equity swap, despite being entered into for hedging purposes, cannot be treated in hedge accounting and accordingly is defined as a trading derivative financial instrument. It follows that, in accordance with the principle of prudence, if during the period of the contract the Fiat shares perform positively, the positive fair value of the instrument is not recorded in the statement of operations; if, instead, the performance is negative, the negative fair value of the instrument is recorded as a cost under financial expenses. At December 31, 2004, the equity swap has a negative fair value of €7 million that has therefore been recorded in the financial statements.

At December 31, 2003, the equity swaps caption included:

- for € 62 million, the notional amount of the equity swap stipulated to hedge the risk of an increase in the Fiat share price above the exercise price of 10,000,000 stock options granted to Mr. Morchio. Near the contract expiration date (August 2004), the equity swap was replaced by the aforementioned contract in respect of the stock options granted to Mr. Marchionne. The replacement gave rise to income of € 5 million. Moreover, during 2004, the aforementioned stock options expired upon the resignation of Mr. Morchio;
- for € 916 million, the notional amount of the equity swap stipulated in 2002 at the same time as the sale of the General Motors shares and which was put into place to hedge the risk, implicit in the Exchangeable bonds described previously, of an increase in the General Motors share price above the conversion price (Note 11). During the first half of 2004, this equity swap was terminated in advance and replaced, in order to hedge the risk implicit in the Exchangeable bonds, by the purchase of call options on General Motors common stock. The transaction gave rise to net financial income of approximately of € 300 million. Following the repayment of almost all the bonds (see Note 11), these options, although purchased for hedging purposes, are classified as trading transactions and valued at the lower of cost and market (€ 3 million at December 31, 2004).

# Worms & Cie Group

Commitments related to derivative financial instruments of the Worms & Cie Group mainly include agreements to hedge exchange and interest rate risks maturing between 2005 and 2007.

#### Alpitour Group

Commitments related to derivative financial instruments of the Alpitour Group include contracts stipulated by Alpitour to hedge interest rate risks on medium/long-term loan contracts.

## IFI and IFIL S.p.A.

Commitments related to derivative financial instruments by IFI (€ 160 million) refer to transactions hedging interest rate risk on bank debt maturing in 2005 and 2007 put into place with leading banking institutions.

Commitments related to derivative financial instruments by IFIL ( $\in$  395 million) include interest rate swaps stipulated on loans of  $\in$  150 million maturing October 2005, zero cost collars and interest rate swaps on a part of the IFIL bonds 2002-2005 for  $\in$  145 million and interest rate swaps on the full amount of the IFIL bonds 2003/2006 for  $\in$  100 million.

Derivative financial instruments are used by IFI and IFIL exclusively to hedge the risk of interest rate fluctuations.

#### Other commitments

€ in millions	12/31/2004	12/31/2003	Change
Fiat Group	12,813	10,350	2,463
Worms & Cie Group	180	134	46
Alpitour Group	76	37	39
IFI and IFIL Holdings System	29	169	(140)
Total other commitments	13,098	10,690	2,408

#### Fiat Group

Other commitments include commitments for the execution of works in the amount of  $\in$  10,261 million ( $\in$  8,011 million at December 31, 2003) under the contracts between Fiat S.p.A., as General Contractor, and Treno Alta Velocità T.A.V. S.p.A. for the design and construction of high-speed railway lines between Bologna - Florence and Turin - Milan. The increase of  $\in$  2,250 million compared to December 31, 2003 relates to the agreements reached during 2004 regarding the Florence-Bologna section for  $\in$  187 million; agreements for the subsection Turin-Novara for  $\in$  83 million; agreements for the section Novara-Milan for  $\in$  1,976 million and monetary adjustments for  $\in$  4 million. Fiat S.p.A. in turn assigned the design and construction of these works to the CAV.E.T. and CAV.TO.MI consortiums. In order to guarantee the contractual advances and the proper execution of the works, Fiat S.p.A. granted bank suretyships to T.A.V. S.p.A. totaling  $\in$  1,972 million. Similarly, as called for by the contract, the CAV.E.T. and CAV.TO.MI consortiums granted bank suretyships to Fiat S.p.A. for  $\in$  617 million and  $\in$  1,279 million, respectively. Consequently, the guarantees granted are substantially covered by the guarantees received.

#### Other commitments and important contractual rights

# Relations with General Motors

On February 13, 2005, Fiat and General Motors signed a "Termination Agreement" to dissolve the Master Agreement and the joint ventures between the two groups. The agreement calls for the payment by General Motors to Fiat of € 1.55 billion (of which € 1 billion was already paid on February 14, 2005) to dissolve the Master Agreement, including the cancellation of the put option and the unwinding of the joint ventures. This sum will allow Fiat to recover the value of Fiat's investments in the Fiat-GM Powertrain and GM-Fiat Purchasing joint ventures recorded in the financial statements, the value of 50% of the Bielsko Biala (Poland) plant, which it will continue to manage, and the value of the JTD engine technology, which will be co-owned with General Motors. The sum will also entail recognition by Fiat of more than € 1 billion of compensation to dissolve the alliance and cancel the Put on Fiat Auto shares.

#### Ferrari

A summary is presented below of the rights arising from the purchase in 2002 of 34% of the capital stock of Ferrari S.p.A. for  $\in$  775 million by Mediobanca S.p.A., within the framework of a consortium set up for the acquisition and placement of the Ferrari shares. Fiat had realized a gain of  $\in$  671 million on this sale, net of selling expenses.

The sale contract sets out the following principal elements:

- Mediobanca assumed the responsibility of sole Global Coordinator in charge of coordinating and leading the consortium.
- Mediobanca cannot sell its Ferrari shares to another group in the automotive industry as long as the Fiat Group maintains a 51% controlling interest in Ferrari. Barring certain specific assumptions, the Fiat Group cannot reduce its investment in Ferrari below 51% until the end, depending on the case, of the third or fourth year subsequent to signing the contract.
- Fiat holds a call option that allows it to repurchase the Ferrari shares at any time before June 30, 2006 (the original date of June 30, 2005 was extended by one year during the course of 2003, by virtue of the payment of a premium of € 16 million), except during the five months subsequent to the presentation of an IPO application to the competent authorities. The option exercise price is equal to the original price at which the shares were sold plus interest during the period based on the BOT yield plus 4%.
- Mediobanca, moreover, does not hold any put option to resell the purchased Ferrari shares to Fiat, even in the event that the IPO does not occur or is not completed.
- Fiat may share, in variable percentage brackets, in any gain realized by Mediobanca and the other members of the consortium in the event of an IPO.

# Teksid

Teksid S.p.A. is the object of a Put and Call contract with the partner Norsk Hydro concerning the subsidiary Meridian Technologies Inc. (held 51% by the Teksid Group and 49% by the Norsk Hydro Group). In particular, should there be a strategic deadlock in the management of the company (namely in all those cases in which a unanimous vote in favor is not reached by the directors on the board as regards certain strategic decisions disciplined by the contract between the stockholders), the following rights would arise:

- Put option of Norsk Hydro with Teksid on the 49% holding: the sale price would be commensurate with the initial investment made in 1998, revalued *pro rata temporis*, net of dividends paid.
- Call Option of Teksid with Norsk Hydro on the 49% holding (exercisable whenever Norsk Hydro renounces its right to exercise the Put Option described above): the sale price would be the highest value between the initial investment made by Norsk Hydro in 1998, calculated according to the criteria expressed previously, and 140% of the Fair Market Value (in this regard, an increase of 2% per year is established in the event the option is exercised from 2008 until 2013, thus up to 150% of the relative value).

It should be pointed out that so far the conditions that would give rise to the strategic deadlock are considered to be quite remote.

Fiat S.p.A. is subject to a put contract with Renault (in reference to the original investment of 33.5% in Teksid, now 19.52%).

In particular, Renault would acquire the right to exercise a sale option on the treasury stock to Fiat, in the following cases:

- in the event of nonfulfilment in the application of the protocol of the agreement and admission to receivership or any other redressment procedure;
- in the event Renault's investment in Teksid falls below 15% or Teksid decides to invest in a structural manner outside the foundry sector;
- should Fiat be the object of the acquisition of control by another car manufacturer.

The exercise price of the option is established as follows:

- for 6.5% of the capital stock of Teksid, the initial investment price increased pro rata temporis;
- for the remaining amount of capital stock of Teksid, the share of the accounting net equity at the exercise date.

#### End-of-life vehicles

In September 2000, the European Union issued Directive 2000/53/CE relative to end-of-life vehicles. This Directive, among other things, provides that, in the future, vehicle manufacturers will have to bear all, or a significant part of, the costs arising from the collection, treatment and recovery of end-of-life vehicles. The above Directive is currently being introduced into the national legislation of the individual member states and will be applicable for all vehicles placed on the market starting from July 2002; beginning January 2007 all vehicles on the market will be covered, even those placed before July 2002. The Directive was introduced in Italy in June 2003 and in the major markets (Germany, the Netherlands, Belgium, France, Spain, Slovenia, Portugal, Austria and Norway). Fiat Auto is pursuing a strategy aimed at zero service cost for the manufacturer by promoting networks for the disposal of the vehicles or

taking part in networks set up by other competitors, which, in the majority of cases, is made possible by the creation of a process that is economically self-sustained by the recovery value of the spare parts. Consequently, no liabilities are recognized for the Group.

#### Worms & Cie Group

Other commitments amount to  $\in$  180 million ( $\in$  134 million at December 31, 2003) and principally include lease obligations for  $\in$  162 million and commitments for the purchase of financial fixed assets for  $\in$  18 million.

#### Alpitour Group

Other commitments amount to  $\in$  76 million ( $\in$  37 million at December 31, 2003) and include financial lease obligations for the aircraft of the subsidiary Neos ( $\in$  28 million) and sales commitments for travel bookings made by the tour operators of the Group for  $\in$  48 million ( $\in$  37 million in 2003).

On December 15, 2000, the Extraordinary Stockholders' Meeting of Alpitour S.p.A. voted to vest the Board of Directors with the power to increase capital stock by a maximum amount of  $\in$  767,500 to service a stock option plan on behalf of the directors, managers and cadres of Alpitour and the companies of the Group.

The regulations of the stock option plan, approved by resolution of the Board of Directors on December 15, 2000, state that the aforementioned capital increase of  $\in$  767,500 will occur by issue of a maximum 1,535,000 new ordinary shares of par value  $\in$  0.50 each. The options under the plan, which carries a period of 68 months, will accrue in annual lots expiring October 31, of each year and will be offered at a price equal to  $\in$  6.73 per share. The options offered can be fully exercised within six months of the approval of the financial statements ended October 31, 2005.

The shares purchased in execution of the above plan can be sold to Alpitour at a price, established by the Board of Directors, calculated on the basis of the economic performance of the company.

The first tranche of options offered during 2002/2003, referring to the financial statements for the year ended October 31, 2002, was not exercised by the beneficiaries of the stock option plan.

## IFI and IFIL Holdings System

Other commitments of IFI S.p.A. include the remaining payments (€ 2 million) under the commitment with Tlcom Capital Partners and the residual commitment for the subscription of Emittenti Titoli's capital stock increase (€ 0.1 million).

Other commitments of IFIL S.p.A. amount to  $\in$  27 million ( $\in$  165 million at December 31, 2003) and refer to the commitment with Sviluppo Italia S.p.A. (SIT) for the purchase of 49% of the capital stock of Sviluppo Italia Turismo under the agreement signed in December between Banca Intesa S.p.A., the IFIL Group and Marcegaglia S.p.A.. The entry of the three private stockholders in the shareholder base of SIT will take place through the company Turismo&Immobiliare (in which the three own equal stakes) which will purchase shares and subscribe to a SIT capital stock increase for a total outlay of  $\in$  76.4 million; Ifil Investissements' share will be equal to a maximum of about  $\notin$  26 million.

Ifil Investissements, which already holds 14.3% of the capital stock of Euromedia Luxembourg One, has a commitment to purchase additional shares for a total equivalent amount of US\$ 2.66 million, corresponding to approximately  $\in$  2 million.

The reduction in the commitments of the IFIL Holdings System compared to December 31, 2003 is due to the purchase of 9.53% of Eurofind capital stock from Mediobanca for  $\in$  116 million and the purchase of 10% of NHT - New Holding for Tourism capital stock from TUI for  $\in$  46 million. Both transactions were effected in January 2004.

## **Pending litigation**

## IFIL S.p.A.

By notification on May 8, 2003, inferring illegal acts due to a conflict of interest and the unlawful valuation of the contributions in kind, the stockholder K Capital contested the resolution to increase IFIL's capital stock reserved for Istituto Finanziario Industriale S.p.A. passed by the Extraordinary Stockholders' Meeting of IFIL held on April 23, 2003 and sought compensation from IFIL for (alleged) damages (economic and non-economic) suffered as a result of the unlawful conduct (allegedly) by IFI. During the case and with reference only to (alleged) economic damages, K Capital stated its request for compensation (which originally had not been quantified) in approximately € 17 million.

The case is currently in the preliminary investigation stage. At the last hearing held on December 14, 2004, IFIL was questioned. The Judge then stayed the hearing until April 13, 2005 for further investigation measures (particularly in reference to a possible technical consultant appointed by the court), giving the parties time for briefs until March 31, 2005.

Both of the above requests by K Capital (request to declare the stockholders' resolution null and void and the request to seek a sum of compensation for damages) appear to be inadmissible and groundless and therefore at this time the Company does not believe that any contingent liabilities or losses will arise as a consequence.

Earlier, the appeal filed under ex article 2378, paragraph 4, of the Italian Civil Code by which the stockholder K Capital had sought the suspension of the execution of the resolution was denied by the Turin Court, by decree filed on June 9, 2003.

#### Fiat Group

Fiat S.p.A. and certain of its subsidiaries are involved in various lawsuits and controversies. Nevertheless, it is believed that the resolution of these controversies will not cause significant liabilities for which specific risk reserves have not already been set aside.

# Worms & Cie Group

#### Fox River

The Environmental Protection Agency (EPA), in 1997, brought suit against Appleton Papers Inc., NCR Corporation and five other paper manufacturers for the alleged contamination of the Fox River.

This event took place during the 1950s - 1970s when the company was owned by the NCR Corporation. At the time of the acquisition of Appleton Papers Inc. by Arjo Wiggins Appleton, in 1978, an agreement was signed with NCR Corporation for purposes of sharing the costs of the indemnities that could be charged to Appleton Papers Inc.

Since 1997, studies are being conducted to establish the feasibility of decontaminating the Fox River and to determine the share of responsibility. During the first half of 2001, Appleton Papers Inc. and NCR Corporation reached an agreement with the pertinent American authorities which consists of the commitment to pay a sum of US\$ 40 million over four years to finance the research project for its decontamination. This payment will be charged against the indemnities to be paid.

In 2003, the "Department of Natural Resources" of Wisconsin (the state in which the pollution occurred) and the federal government published a long-term action plan for the complete reclamation of the river at an estimated total cost of US\$ 400 million, to be borne by the industries involved. In 2004, the aforementioned authorities finalized the technical solutions for the decontamination of the Fox River by capping with sand and dredging of the river itself.

In July 2003, a ruling by a Supreme Court of Justice of the State of Wisconsin gave the industries which had signed insurance contracts covering environmental risks the possibility of claiming the guarantees provided in these same contracts.

AWA Ltd retained the benefit of these insurance contracts, even after the sale of Appleton Papers Inc., in 2001. Reviews are currently being conducted with the insurance companies to establish the portion of the costs that will be taken up by them, both for the research and the defense costs already incurred and the decontamination costs of the Fox River to be sustained in the future.

Negotiations with the insurance companies continue: no accruals have been made in the 2004 financial statements for the compensation to be received, despite the fact that one of the insurance companies has made a first payment of US\$ 2 million in December 2004.

In view of the way the dispute was evolving, the Worms & Cie Group, based on an evaluation by experts, had set aside a sum of US\$ 125 million in 2001. Such provision had been calculated on the basis of the best estimate for decontamination expenses to be borne by the Group.

The evolution of the events described above have not caused any significant change in the evaluation of the risk. On the other hand, the possibility of being able to lay claim against the insurance companies for the reimbursement of the indemnities, will make it possible to offset the eventuality of a variation in the costs as compared to the initial assumptions. Consequently, the amount of the provision has not been adjusted at December 31, 2004. The reserve is equal to US\$ 89 million (about € 65 million), net of the research and defense costs already spent.

#### **European Commission**

The inquiry by the Commission ended in July 2000 with notification of a fine, on which Arjo Wiggins Appleton had submitted its comments on the subject. On December 20, 2001, the Commission levied a fine of  $\in$  184 million on Arjo Wiggins Appleton which, in keeping with the principle of prudence, the company entirely accrued in the 2001 financial statements.

During the first half of 2002, the company filed an appeal to rescind the sentence which it maintains is out of proportion to the facts of the case. Since the appeal does not suspend the obligation to pay the fine, the company, in compliance with existing regulations, has decided to fulfill this obligation partly through a deposit of  $\in$  92 million and partly by providing a bank guarantee of the same amount.

The proceedings before the Court of the European Community in the first instance are still pending. Accordingly, at December 31, 2004, the provision has been calculated on the basis of the maximum potential risk.

#### Juventus Football Club

As regards the investigation by the judiciary against the Chief Executive Officer and the company physician concerning the alleged improper use of medicines by Juventus Football Club S.p.A. players, on November 26, 2004 the Court acquitted the Chief Executive Officer Antonio Giraudo of all charges and sentenced company physician Riccardo Agricola to one year and ten months' imprisonment, with the right to early release on the dual grounds provided by law.

The motivations for the sentence were filed on February 24, 2005. An appeal is currently being prepared on behalf of Riccardo Agricola and will be presented by the deadline date of April 11, 2005 and once filed will set in motion the second degree stage of the court process.

# Group assets held by third parties

Group assets held by third parties, basically in reference to the Fiat Group, amount to € 3,313 million (€ 4,706 million at December 31, 2003), a decrease of € 1,393 million compared to December 31, 2003.

Fiat Group assets held by third parties at December 31, 2004 include securities deposited with banks and other financial institutions totaling  $\in$  156 million ( $\in$  1,042 million at December 31, 2003). The reduction of  $\in$  886 million of the amount of securities deposited with banks is mainly due to their redemption at maturity by the issuers. This item also includes tangible fixed assets, products and goods of some Automotive Sectors held by outside suppliers for processing totaling  $\in$  3,062 million ( $\in$  3,454 million at December 31, 2003).

# COMMENTS ON THE PRINCIPAL COMPONENTS OF THE CONSOLIDATED STATEMENT OF OPERATIONS

# 14) Value of production - Revenues from sales and services and change in contract work in progress

In 2004, revenues from sales and services and change in contract work in progress amount to € 52,093 million, compared to € 52,434 million in 2003, with a decrease of 0.7%. They include revenues from sales and services of € 51,878 million (€ 53,509 million in 2003) and the positive change in contract work in progress of € 215 million (negative change of € 1,075 million in 2003).

The distribution of revenues from sales and services and the change in contract work in progress by business sector (net or intragroup transactions) is as follows:

			Change	9
€ in millions	2004	2003	amount	%
Net revenues by operating sector				
Fiat Group				
- Automobiles	20,356	19,839	517	2.6
<ul> <li>Agricultural and construction equipment</li> </ul>	9,791	9,410	381	4.0
- Commercial vehicles	8,960	8,206	754	9.2
- Ferrari and Maserati	1,502	1,250	252	20.2
- Components	2,586	2,087	499	23.9
- Production systems	1,285	1,756	(471)	(26.8)
- Metallurgical products	798	735	63	8.6
- Aviation (a)	0	625	(625)	n.s.
- Insurance (b)	0	1,654	(1,654)	n.s.
- Services	802	1,019	(217)	(21.3)
<ul> <li>Publishing and communications</li> </ul>	398	372	26	7.0
- Other companies	225	318	(93)	(29.2)
Total Fiat Group	46,703	47,271	(568)	(1.2)
Worms & Cie Group - mainly paper manufacturing and				
distribution	4,280	4,214	66	1.6
Alpitour Group - Tourism	1,108	946	162	17.1
IFI, IFIL Holdings System and intragroup eliminations	2	3	(1)	(33.3)
Total net revenues of the Group	52,093	52,434	(341)	(0.7)

(a) The Aviation Sector's revenues are included up to July 1, 2003.
(b) The Insurance Sector's revenues are included up to May 2, 2003.

€ in millions	2004	2003	Change
Net revenues by destination - Fiat Group			
Europe (excluding Italy)	18,180	18,884	(704)
Italy	15,618	16,381	(763)
North America	5,857	5,920	(63)
Other areas	3,852	3,491	361
Mercosur	3,196	2,595	601
Total	46,703	47,271	(568)
Net revenues by destination - Worms & Cie Group			
Europe (excluding Italy)	2,888	2,621	267
Other areas	724	912	(188)
North America	383	396	(13)
Italy	285	285	0
Total	4,280	4,214	66
Net revenues by destination - Alpitour Group			
Italy	1,002	840	162
Europe (excluding Italy)	90	72	18
Other areas	16	34	(18)
Total	1,108	946	162
IFI, IFIL Holdings System and intragroup eliminations	2	3	(1)
Total net revenues of the Group	52,093	52,434	(341)

Net revenues from sales and services and change in contract work in progress by area of destination may be analyzed as follows:

Other income and revenues Details of other income and revenues, by Group, are as follows:

€ in millions	2004	2003	Change
Fiat Group			
Revenue grants	54	52	2
Capital gains	87	187	(100)
Prior period income	345	423	(78)
Investment grants	61	78	(17)
Other income	969	949	20
Total Fiat Group	1,516	1,689	(173)
Worms & Cie Group			
Revenue grants	1	1	0
Other income	72	37	35
Total Worms & Cie Group	73	38	35
Alpitour Group			
Capital gains	3	0	3
Prior period income	3	1	2
Other income	7	8	(1)
Total Alpitour Group	13	9	4
IFIL Holdings System	4	1	3
Total other income and revenues	1,606	1,737	(131)

#### 15) Costs of production

€ in millions	2004	2003	Change
Fiat Group	48,804	50,858	(2,054)
Worms & Cie Group	4,306	4,125	181
Alpitour Group	1,102	937	165
IFI and IFIL Holdings System	66	28	38
Total costs of production	54,278	55,948	(1,670)

As regards the Fiat Group:

- costs of production show a decrease of 4% compared to 2003. On a comparable consolidation basis, there would be an increase of 1.1%;
- raw materials, supplies and merchandise amount to € 28,951 million in 2004, an increase of 2% compared to 2003. Raw materials, supplies and merchandise as a percentage of revenues, on a comparable consolidation basis, would be 62% (63% in 2003);
- services amount to € 7,984 million in 2004, a decrease of 6.1% compared to 2003. This amount is equal to 17.1% of revenues (18% in 2003). On a comparable consolidation basis, the percentage of services expenses to revenues would be 17.1% (18.4% in 2003). Services include advertising costs, external information technology and telecommunication service costs, external maintenance costs and transportation costs.

The costs of production of the IFIL Holdings Systems include the extraordinary amortization of the residual difference on consolidation relating to the Alpitour Group (€ 37 million).

The difference on consolidation which originated in 2004 on the purchase of 10% of the capital stock of NHT (parent company of the Alpitour Group) was amortized at the end of the first quarter of 2004 for  $\in$  24 million since it could not be allocated. At the end of 2004, taking into account that on consolidation IFIL Group had in the past deducted the difference on consolidation on 90% of the investment in the Alpitour Group from the consolidation reserve, a charge was then made to completely amortize the remaining amount of  $\in$  13 million.

## Personnel

Personnel costs consist of the following:

€ in millions	2004	2003	Change
Salaries and wages	5,111	5,341	(230)
Social security contributions	1,337	1,409	(72)
Employee severance indemnities	191	249	(58)
Employee pensions and similar obligations	191	189	2
Other costs	387	338	49
Total personnel costs	7,217	7,526	(309)

Details of personnel costs, by Group, are as follows:

€ in millions	2004	2003	Change
Fiat Group			
Salaries and wages	4,462	4,707	(245)
Social security contributions	1,168	1,249	(81)
Employee severance indemnities	187	244	(57)
Employee pensions and similar obligations	178	185	(7)
Other costs	374	303	71
Total Fiat Group	6,369	6,688	(319)
Worms & Cie Group			
Salaries and wages	576	577	(1)
Social security contributions	149	146	3
Employee pensions and similar obligations	13	4	9
Other costs	11	34	(23)
Total Worms & Cie Group	749	761	(12)
Alpitour Group			
Salaries and wages	65	50	15
Social security contributions	17	13	4
Employee severance indemnities	4	3	1
Other costs	1	1	0
Total Alpitour Group	87	67	20
IFI and IFIL Holdings System			
Salaries and wages	8	7	1
Social security contributions	3	1	2
Employee severance indemnities	0	2	(2)
Other costs	1	0	1
Total IFI and IFIL Holdings System	12	10	2
Total personnel costs	7,217	7,526	(309)

Personnel costs of the Fiat Group in 2004 amount to  $\in$  6,369 million in 2004, a decrease of 4.8% compared to 2003, mostly due to the effects of the change in the scope of consolidation. On a comparable consolidation basis, the decrease would be 2.4%. Personnel costs are equal to 13.6% of revenues (14.1% in 2003). Personnel costs as a percentage of revenues, on a comparable consolidation basis, would be 13.6% (14.5% in 2003).

An analysis of the average number of employees by category is provided as follows:

	2004	2003	Change
<ul> <li>Managers, management staff and clerks</li> </ul>	64,904	72,106	(7,202)
- Blue-collar	114,886	120,444	(5,558)
Total	179,790	192,550	(12,760)

An analysis of the average number of employees, by Group, is provided as follows:

	2004	2003	Change
Fiat Group	161,494	174,242	(12,748)
Worms & Cie Group	14,551	14,961	(410)
Alpitour Group	3,664	3,268	396
IFI and IFIL Holdings System	81	79	2
Total	179,790	192,550	(12,760)

The average number of employees of the Fiat Group in 2004 totals 161,494, a decrease of 12,748 employees compared to 2003. This decrease is partly due to employees who left the Group, also in connection with employee reduction plans, and partly to the change in the scope of consolidation principally in relation to the sale of FiatAvio S.p.A., the Toro Assicurazioni Group and the retail financing activities of the Automobile Sector. In 2004 and 2003, there are no companies accounted for using the proportional method.

#### **Provisions for risks**

Provisions for risks of  $\in$  1,395 million in 2004 ( $\in$  1,164 million in 2003) mainly refer to the Fiat Group and relate to the vehicle warranty reserve of  $\in$  636 million ( $\in$  490 million in 2003), mainly in the Automotive Sectors, and to other reserves connected with industrial risks for  $\in$  758 million ( $\in$  673 million in 2003).

# Other operating costs

An analysis of other operating costs, by Group, is as follows:

€ in millions	2004	2003	Change
Fiat Group			
Losses on sale of fixed assets	83	47	36
Prior period expenses	208	226	(18)
Indirect and other taxes	128	147	(19)
Sundry expenses	656	608	48
Total Fiat Group	1,075	1,028	47
Worms & Cie Group			
Indirect and other taxes	43	40	3
Sundry expenses	47	38	9
Total Worms & Cie Group	90	78	12
Alpitour Group			
Prior period expenses	2	1	1
Indirect and other taxes	2	3	(1)
Sundry expenses	1	0	1
Total Alpitour Group	5	4	1
IFI and IFIL Holdings System	0	4	(4)
Total other operating costs	1,170	1,114	56

#### Insurance claims and other insurance costs

Insurance claims and other insurance costs amount to € 20 million in 2004 (€ 1,367 million in 2003) and refer to insurance companies in the Fiat Group. The decrease from 2003 is due to the sale of the Toro Assicurazioni Group on May 2, 2003.

# 16) Financial income and expenses

# Investment income

Details of investment income are as follows:

€ in millions	2004	2003	Change
Dividends	38	38	0
Tax credit on dividends	0	17	(17)
Other	0	5	(5)
Total investment income	38	60	(22)

# Other financial income

Details are as follows:

€ in millions	2004	2003	Change
Other financial income from			
<ul> <li>receivables held as fixed assets from others</li> </ul>	1	5	(4)
- securities held as fixed assets other than equity investments	1	0	1
- securities held as current assets other than equity investments	45	127	(82)
Other income from			
- unconsolidated subsidiaries	4	8	(4)
- associated companies	6	7	(1)
- others:			
. bank and other interest	147	252	(105)
. customer interest and lease income	74	42	32
. discounts and other income	49	61	(12)
. income from derivative financial instruments	982	997	(15)
Total from others	1,252	1,352	(100)
Total other income	1,262	1,367	(105)
Total other financial income	1,309	1,499	(190)

# Interest and other financial expenses

Details are as follows:

€ in millions	2004	2003	Change
Interest and other financial expenses from:			
- unconsolidated subsidiaries	0	3	(3)
- associated companies	5	6	(1)
- parent company	1	1	0
- others:			
. bond interest	576	673	(97)
. bank interest	188	277	(89)
. interest on trade and other payables	27	18	9
. interest on notes payable	6	14	(8)
. discounts and other expenses	475	443	32
. expenses from derivative financial instruments	661	994	(333)
. interest on other financial payables	115	187	(72)
. losses on sale of securities	1	8	(7)
Total interest and other financial expenses from others	2,049	2,614	(565)
Total interest and other financial expenses	2,055	2,624	(569)

## Foreign exchange gains and losses

Foreign exchange gains, net, of  $\in$  25 million ( $\in$  64 million in 2003) represent the balance between foreign exchange gains of  $\in$  2,549 million ( $\in$  2,657 million in 2003) and foreign exchange losses of  $\in$  2,524 million ( $\in$  2,593 million in 2003). Such balances mostly relate to the Fiat Group.

#### Fiat Group

The following analysis of "Other financial income", "Interest and other financial expenses" and "Foreign exchange gains and losses" presents the amounts shown in the related captions on the statement of operations and also the amounts of income and expenses of the Group's financial companies presented in the captions on the statement of operations under "Revenues from sales and services" and "Interest and other expenses of financial services companies", respectively. The last line in the table shows "Other financial income" and "Interest and other financial expenses" as presented on the statement of operations, excluding the financial activities.

€ in millions	2004	2003	Change
Other financial income from:			
<ul> <li>receivables held as fixed assets from others</li> </ul>	0	3	(3)
- securities held as fixed assets other than equity investments	1	0	1
- securities held as current assets other than equity investments	39	119	(80)
Other income from:			
- unconsolidated subsidiaries	4	8	(4)
- associated companies	29	34	(5)
- others:			
. bank and other interest	190	266	(76)
. customer interest and lease income	922	1,166	(244)
. discounts and other income	65	81	(16)
. income from derivative financial instruments	996	1,132	(136)
Total from others	2,173	2,645	(472)
Total other income	2,206	2,687	(481)
Total other financial income	2,246	2,809	(563)
of which:			
Other financial income, excluding financial services companies	1,271	1,457	(186)

€ in millions	2004	2003	Change
Interest and other financial expenses from:			
<ul> <li>unconsolidated subsidiaries</li> </ul>	0	3	(3)
- associated companies	5	6	(1)
- others:			
. bond interest	587	681	(94)
. bank interest	316	558	(242)
. interest on trade and other payables	27	18	9
. interest on notes payable	7	49	(42)
. interest on other financial payables	167	185	(18)
. discounts and other expenses	544	534	10
. expenses from derivative financial instruments	666	1,115	(449)
. losses on sale of securities	1	8	(7)
Total interest and other financial expenses from others	2,315	3,148	(833)
Total interest and other financial expenses	2,320	3,157	(837)
of which:			
Interest and other financial expenses, excluding financial services			
companies	1,944	2,489	(545)

€ in millions	2004	2003	Change
Foreign exchange gains and losses			
Positive balance of exchange differences	25	47	(22)
Total foreign exchange gains and losses	25	47	(22)
of which			
Foreign exchange gains and losses, excluding financial services companies	25	47	(22)

Other financial income of  $\notin 2,246$  million in 2004 ( $\notin 2,809$  million in 2003), when shown net of interest and other financial expenses of  $\notin 2,320$  million ( $\notin 3,157$  million in 2003) and the net balance of foreign exchange gains of  $\notin 25$  million ( $\notin 47$  million in 2003) result in a net negative balance of  $\notin 49$  million (a net negative balance of  $\notin 301$  million in 2003). However, the result for fiscal 2003 had benefited from financial income, net of the relative financial expenses, on the businesses sold (mainly the retail activities of Fiat Auto and the Toro Assicurazioni Group) for approximately  $\notin 170$  million. On a comparable consolidation basis, the improvement is about  $\notin 420$  million and is the consequence of both nonrecurring transactions (mainly the net amount of income of approximately  $\notin 300$  million from the termination of the equity swap on General Motors stock) and lower average indebtedness during the year and generally more favorable market interest rates.

Discounts and other expenses include receivables discounting and securitization expenses of € 195 million in 2004 (€ 280 million in 2003).

#### Worms & Cie Group

€ in millions	2004	2003	Change
Other financial income from:			
<ul> <li>receivables held as fixed assets from others</li> </ul>	0	2	(2)
- securities held as current assets other than equity investments	1	3	(2)
Other income from:			
- others:			
. bank and other interest	28	24	4
. discounts and other income	0	3	(3)
Total other income	28	27	1
Total other financial income	29	32	(3)
€ in millions	2004	2003	Change
Interest and other financial expenses from:			
- others:			
. bank interest	39	49	(10)
. discounts and other expenses	18	21	(3)
Total interest and other financial expenses	57	70	(13)

# Alpitour Group

€ in millions	2004	2003	Change
Other financial income from:			
<ul> <li>receivables held as fixed assets from others</li> </ul>	1	0	1
- securities held as current assets other than equity investments	0	1	(1)
Bank and other interest	2	3	(1)
Total other financial income	3	4	(1)
€ in millions	2004	2003	Change
	2004	2003	Change
Interest and other financial expenses from:			
- others:			
. bank interest	11	11	0
		0	
. discounts and other expenses	2	2	0

14

15

(1)

# IFI and IFIL Holdings System

Total interest and other financial expenses

€ in millions	2004	2003	Change
Other financial income from:			
- securities held as current assets other than equity investments	5	4	1
Bank and other interest	1	1	0
Total other financial income	6	5	1

€ in millions	2004	2003	Change
Interest and other financial expenses from:			
- parent companies	1	1	0
- others:			
. bond interest	14	9	5
. bank interest	13	24	(11)
. discounts and other expenses	2	7	(5)
. expenses from derivative financial instruments	9	9	0
. interest on other financial payables	1	0	1
Total interest and other financial expenses	40	50	(10)

## 17) Adjustments to financial assets

€ in millions	2004	2003	Change
Revaluations:			
- equity investments	203	229	(26)
- securities held in current assets other than equity investments	0	15	(15)
Total revaluations	203	244	(41)
Writedowns:			
- equity investments	(166)	(306)	140
- financial fixed assets other than equity investments	(23)	(1)	(22)
- securities held in current assets other than equity investments	(3)	(9)	6
- financial receivables	(74)	(6)	(68)
Total writedowns	(266)	(322)	56
Total adjustments to financial assets	(63)	(78)	15

The revaluations and the writedowns of equity investments also include the Group's share of earnings and losses of companies accounted for using the equity method and the amortization of differences on consolidation included in the carrying values of the investments accounted for using the equity method.

Details, by Group, are as follows.

#### Fiat Group

€ in millions	2004	2003	Change
Revaluations:			
- equity investments	125	91	34
- securities held in current assets other than equity investments	0	14	(14)
Total revaluations	125	105	20
Writedowns:			
- equity investments	(126)	(263)	137
- financial fixed assets other than equity investments	(23)	(1)	(22)
- securities held in current assets other than equity investments	(2)	(8)	6
- financial receivables	(71)	(5)	(66)
Total writedowns	(222)	(277)	55
Total adjustments to financial assets	(97)	(172)	75

Revaluations of equity investments include the results of the following companies: BUC – Banca Unione Credito for  $\in$  9 million ( $\in$  11 million in 2003), various companies of CNH Global N.V. for  $\in$  28 million ( $\in$  24 million in 2003), companies of the Automobile Sector for  $\in$  56 million ( $\in$  20 million in 2003) and other companies for  $\in$  32 million ( $\notin$  36 million in 2003).

Writedowns of equity investments include the results of the companies valued using the equity method and the permanent impairments in value of the companies valued at cost, for the following: various companies of CNH Global N.V. for  $\in$  4 million ( $\in$  9 million in 2003), companies of the Automobile Sector for  $\in$  51 million ( $\in$  112 million in 2003), companies of the Commercial Vehicles Sector for  $\in$  28 million ( $\in$  3 million in 2003), companies of the Service Sector for  $\in$  26 million ( $\in$  7 million in 2003) and other companies for  $\in$  17 million ( $\in$  4 million in 2003). In 2003, the amount included writedowns in the following companies: Italenergia Bis S.p.A. for  $\in$  24 million, Atlanet S.p.A. for  $\in$  56 million, and the first four months of the Toro Assicurazioni Group for  $\in$  48 million.

Writedowns of financial receivables of  $\in$  71 million ( $\in$  5 million in 2003) include provisions to the allowance for doubtful financial accounts receivable to adjust certain items to realizable value after settlement for the partial collection of a receivable which became known during the early months of 2005.

# Worms & Cie Group

€ in millions	2004	2003	Change
Revaluations:			
- equity investments	51	51	0
- securities held in current assets other than equity investments	0	1	(1)
Total revaluations	51	52	(1)
Writedowns:			
- equity investments	(22)	(23)	1
- securities held in current assets other than equity investments	0	(1)	1
- financial receivables	(3)	(1)	(2)
Total writedowns	(25)	(25)	0
Total adjustments to financial assets	26	27	(1)

Revaluations of equity investments in 2004 include the results of Pechel Industries for €6 million (€ 13 million in 2003), SGS for € 44 million (€ 36 million in 2003) and sundry companies in the Antalis Group for €1 million.

Writedowns refer to the amortization of the difference on consolidation included in the carrying value of the investment in SGS.

#### IFI and IFIL Holdings System

€ in millions	2004	2003	Change
Revaluations:			
- equity investments	27	87	(60)
Total revaluations	27	87	(60)
Writedowns:			
- equity investments	(18)	(20)	2
- securities held in current assets other than equity investments	(1)	0	(1)
Total writedowns	(19)	(20)	1
Total adjustments to financial assets	8	67	(59)

Revaluations include the result of Exor Group for  $\in 27$  million ( $\notin 5$  million in 2003). In 2003, revaluations also included the result of the Eurofind Group for  $\notin 82$  million.

Writedowns include the negative result of Juventus Football Club for  $\in$  4 million ( $\in$  10 million in 2003) and the Eurofind Group for  $\in$  6 million as well as the amortization of the differences on consolidation of Eurofind for  $\in$  8 million ( $\in$  10 million in 2003).

# 18) Extraordinary income and expenses

€ in millions	2004	2003	Change
Extraordinary income			
Gains on disposals of investments and other fixed assets	813	2,080	(1,267)
Other income:			
- prior period income	20	36	(16)
- other income	153	161	(8)
Total other income	173	197	(24)
Total extraordinary income	986	2,277	(1,291)
Extraordinary expenses			
Losses on disposals of investments and other fixed assets	(7)	(56)	49
Taxes relating to prior years	(39)	(27)	(12)
Other expenses:			
<ul> <li>extraordinary provisions to reserves</li> </ul>	(502)	(609)	107
- other extraordinary expenses	(770)	(1,003)	233
- prior period expenses	(18)	(49)	31
Total other expenses	(1,290)	(1,661)	371
Total extraordinary expenses	(1,336)	(1,744)	408
Total extraordinary income and expenses	(350)	533	(883)

Details of extraordinary income and expenses, by Group, are as follows.

# Fiat Group

€ in millions	2004	2003	Change
Extraordinary income			
Gains on disposals of investments and other fixed assets	162	1,826	(1,664)
Other income:			
- prior period income	19	32	(13)
- other income	135	159	(24)
Total other income	154	191	(37)
Total extraordinary income	316	2,017	(1,701)
Extraordinary expenses			
Losses on disposals of investments and other fixed assets	(5)	(50)	45
Taxes relating to prior years	(39)	(26)	(13)
Other expenses:			
<ul> <li>extraordinary provisions to reserves</li> </ul>	(432)	(585)	153
- other extraordinary expenses	(685)	(969)	284
- prior period expenses	(18)	(40)	22
Total other expenses	(1,135)	(1,594)	459
Total extraordinary expenses	(1,179)	(1,670)	491
Total extraordinary income and expenses	(863)	347	(1,210)

Gains on disposals of investments and other fixed assets amount to € 162 million in 2004 (€ 1,826 million in 2003). They include the gains on the following sales: the Midas Group for € 32 million (€ 28 million net of the provisions connected with the transaction, classified in extraordinary provisions to reserves), Fiat Engineering S.p.A. for € 60 million (€ 58 million net of the collateral costs classified as extraordinary expenses), Edison S.p.A. shares for € 32 million, Edison warrants for € 30 million and other minor investments for € 8 million.

Gains on disposals of investments and other fixed assets amounted to € 1,826 million in 2003 and included the gains on the following sales: the Toro Assicurazioni Group for € 427 million (€ 390 million net of the expenses and provisions connected with the transaction, classified as other extraordinary expenses), the Automobile Sector's Retail financing activities in Brazil for € 103 million, the 55.95% investment in IPI S.p.A. for € 15 million, the 50.1% investment in IN ACTION S.r.I. for € 8 million, FiatAvio S.p.A. for € 1,266 million (€ 1,258 million net of the expenses connected with the transaction) and other minor investments for € 7 million.

The other extraordinary income of € 135 million (€ 159 million in 2003) refers to nonrecurring income of the individual companies of the Group mainly for the release of extraordinary reserves that proved in excess of requirements.

Losses on disposals of investments and other fixed assets amount to € 5 million in 2004 (€ 50 million in 2003).

Taxes relating to prior years amount to € 39 million in 2004 (€ 26 million in 2003).

Other extraordinary expenses amounting to  $\in$  1,135 million in 2004, include principally expenses and provisions for risks in relation to corporate restructuring transactions of the Fiat Group of  $\in$  508 million, other extraordinary writedowns of assets on the basis of changes in market prospects and the consequent new business plans of  $\in$  35 million. They also include additional extraordinary expenses and provisions to reserves for future risks and charges for a total of  $\in$  592 million, the most significant of which refer to expenses for the rationalization and restructuring of relationships with suppliers of the Fiat Group of  $\in$  246 million. Other extraordinary expenses also include those of the Fiat Group of  $\in$  18 million for prior period expenses.

Other extraordinary expenses amounting to  $\notin$  1,594 million in 2003, included principally expenses and provisions for risks in relation to corporate restructuring transactions of  $\notin$  658 million, other extraordinary writedowns of assets on the basis of changes in market prospects and the consequent new business plans of  $\notin$  215 million, provisions for the remaining commitments connected with the IPSE initiative of  $\notin$  47 million, expenses and provisions recorded in reference to relations existing with the Ixfin Group of  $\notin$  53 million, incidental costs and other provisions connected with the sale of the Toro Assicurazioni Group of  $\notin$  37 million, incidental costs and other provisions connected with other sales which took place in 2003 and in prior years of  $\notin$  102 million, damages caused by flooding at the Termoli factory of  $\notin$  71 million and, lastly, commissions paid to Mediobanca for the extension of the commitments undertaken by Mediobanca itself under the "Ferrari" contract of  $\notin$  16 million. Other extraordinary expenses also included prior years' expenses of  $\notin$  40 million.

Other expenses under extraordinary expenses, by Sector, are as follows:

€ in millions	2004	2003	Change
Automobiles	742	711	31
Agricultural and construction equipment	68	142	(74)
Commercial vehicles	70	170	(100)
Metallurgical products	25	67	(42)
Components	68	86	(18)
Production systems	17	140	(123)
Services	16	31	(15)
Other companies	129	247	(118)
Total other expenses	1,135	1,594	(459)

# Worms & Cie Group

€ in millions	2004	2003	Change
Extraordinary income			
Gains on disposals of investments and other fixed assets	28	115	(87)
Other income	15	0	15
Total extraordinary income	43	115	(72)
Extraordinary expenses			
Losses on disposals of investments and other fixed assets	0	(6)	6
Other expenses:			
- extraordinary provisions to reserves	(66)	(22)	(44)
- other extraordinary expenses	(80)	(28)	(52)
- prior period expenses	0	(9)	9
Total other expenses	(146)	(59)	(87)
Total extraordinary expenses	(146)	(65)	(81)
Total extraordinary income and expenses	(103)	50	(153)

Gains on disposals of investments and other fixed assets mainly relate to the sale of the remaining 0.64% stake in the Accor Group (€ 22 million) and the Roumain RTC Group (€ 2 million).

In 2003, gains mainly related to the sale of the 1.3% stake in Groupe Danone (€ 111 million).

Other extraordinary expenses include extraordinary depreciation of property, plant and equipment for € 54 million and other extraordinary expenses for the corporate restructuring of the AWA Group.

#### Alpitour Group

€ in millions	2004	2003	Change
Extraordinary income			
Gains on disposals of investments and other fixed assets	2	9	(7)
Total extraordinary income	2	9	(7)
Extraordinary expenses			
Losses on disposals of investments and other fixed assets	(2)	0	(2)
Taxes relating to prior years	0	(1)	1
Other expenses:			
- extraordinary provisions to reserves	(2)	0	(2)
- other extraordinary expenses	(5)	(3)	(2)
Total other expenses	(7)	(3)	(4)
Total extraordinary expenses	(9)	(4)	(5)
Total extraordinary income and expenses	(7)	5	(12)

Gains on disposals principally refer to the sale of the investment in Jumbo Renta.

In 2003, gains referred to the sale of the properties located in Turin, Milan and Trieste for  $\in$  7 million and the sale of the investment in Blumarin Hotel for  $\in$  2 million.

The losses on disposals refer to the sale of the investment in Promoviaggi.

Extraordinary expenses mainly refer to expenses incurred for the organizational restructuring of the Group.

# IFI and IFIL Holdings System

€ in millions	2004	2003	Change
Extraordinary income			
Gains on disposals of investments and other fixed assets	621	130	491
Other income:			
- prior period income	1	4	(3)
- other income	3	2	1
Total other income	4	6	(2)
Total extraordinary income	625	136	489
Extraordinary expenses			
Other expenses:			
<ul> <li>extraordinary provisions to reserves</li> </ul>	(2)	(2)	0
- other extraordinary expenses	0	(3)	3
Total extraordinary expenses	(2)	(5)	3
Total extraordinary income and expenses	623	131	492

Gains on disposals realized by the IFIL Holdings System refer to the sale of the 50% interest in the capital stock of Eurofind Food (+ $\in$  586 million) and the 7.2% stake in the capital stock of Club Méditerranée (+ $\in$  27 million), as well as the portion of the gain deferred in prior years at IFI level regarding the subsidiary La Rinascente ( $\in$  8 million).

In 2003, the gains referred to the sale of the 25% interest in Sifalberghi ( $\in$  25 million), the portion of gains deferred in prior years regarding the subsidiary Toro Assicurazioni ( $\in$  93 million) and the dilution generated by the disposal of Fiat treasury stock held by Toro Assicurazioni, sold by the same Fiat ( $\in$  12 million).

#### 19) Income taxes, current and deferred

Income taxes recorded in the consolidated statement of operations are the following:

€ in millions	2004	2003	Change
Current taxes, net of tax credits	(351)	(206)	(145)
Deferred taxes	379	(500)	879
Total	28	(706)	734

The reconciliation between the tax charge recorded in the consolidated financial statements and the theoretical tax charge, calculated on the basis of the theoretical tax rates in effect in Italy, is the following:

€ in millions	2004	2003
Theoretical income taxes	357	395
Utilization of tax loss carryforwards	121	57
Tax effect of permanent differences	205	(78)
Tax effect of difference between foreign tax rates and theoretical Italian tax rates	7	48
Deferred tax assets not provided	(511)	(955)
Other differences	(19)	(45)
Total	160	(578)
IRAP	(132)	(128)
Income taxes recorded in financial statements (current and deferred income taxes)	28	(706)

In order to render the reconciliation between income taxes recorded in the financial statements and theoretical income taxes more meaningful, the IRAP tax is not taken into consideration. Since the IRAP tax has a taxable basis that is different from income before taxes, it generates distortions between one year and another. Accordingly, the theoretical income taxes were determined applying only the tax rate in effect in Italy (IRES equal to 33% in 2004) to the income before taxes.

# 20) Net sales and revenues, operating income (loss), depreciation and amortization, capital expenditures by segment

	Net sales and revenues Operating Depreciation a		Depreciation and	nd Capital			
€ in millions	Third parties	Intersegment (a)	Total	income (loss)	amortization	expenditures	asset
2004							
Fiat Group							
Automobiles	20,356	183	20,539	(840)	945	1,330	17,839
Ferrari and Maserati	1,502	10	1,512	6	121	139	1,099
Agricultural and construction equipment	9,791	5	9,796	407	393	210	12,134
Commercial vehicles	8,960	332	9,292	357	308	148	9,505
Components	2,586	1,218	3,804	116	181	187	2,393
Metallurgical products	798	113	911	35	48	44	728
Production systems	1,285	431	1,716	32	43	14	3,560
Services	802	770	1,572	36	33	11	783
Publishing and communications	398	9	407	12	7	2	228
Other companies and eliminations (d)	225	(3,071)	(2,846)	(139)	89	27	8,974
Total Fiat Group	46,703	0	46,703	22	2,168	2,112	57,243
W							
Worms & Cie Group - mainly paper manufacturing and distribution	4,280	0	4 200	206	273	133	4,781
Alpitour Group - Tourism	4,200	0	4,280 1,108	200	273	20	4,70
• •	1,100	0	1,100	(210)	38	20	2,320
IFI and IFIL Holdings System Total of the Group	52.093	0	52.093	(210)	2.496	2,265	64,859
2003	52,095	0	52,095	39	2,490	2,205	04,035
Fiat Group							
Automobiles	19,839	171	20,010	(979)	962	1,100	20,908
Ferrari and Maserati	1,250	11	1.261	32	85	193	965
Agricultural and construction equipment	9,410	8	9,418	229	450	217	12,928
Commercial vehicles	8,206	234	8,440	81	304	210	9,108
Components	2,087	1,119	3,206	32	173	148	2,418
Metallurgical products	735	109	844	12	49	56	739
Production systems	1,756	537	2,293	2	40 56	18	4,125
Services	1,730	797	1,816	45	30	7	1,892
Publishing and communications	372	11	383	43 10	30 7	3	251
Aviation (b)	625	0	625	53	41	33	231
Insurance (c)	1.654	0	1.654	44	16	0	(
Other companies and eliminations (d)	318	(2,997)	(2,679)	(71)	96	26	9,377
Total Fiat Group	47,271	(2,337)	47,271	(510)	2,269	2,011	62,711
	41,211	0	71,211	(010)	2,209	2,011	02,111
Worms & Cie Group - mainly paper manufactur	ing						
and distribution	4,214	0	4,214	179	149	120	4,962
Alpitour Group - Tourism	946	0	946	9	11	29	633
IFI and IFIL Holdings System	3	0	3	(73)	43	0	1,734
Total of the Group	52,434	0	52,434	(395)	2,472	2,160	70,040

(a) Intersegment net revenues include revenues between Group companies consolidated line-by-line and reporting to different Sectors. Intersegment sales are accounted for at transfer prices that are substantially in line with market conditions.

(b) The Aviation Sector's revenues are included up to July 1, 2003.
 (c) The Insurance Sector's revenues are included up to May 2, 2003.

(d) Operating losses of other companies amount to € 120 million in 2004 and € 137 million in 2003.

# 21) Other information

#### Research and development expenses

#### Fiat Group

Each year significant expenditures are borne by the Fiat Group for research and development programs that generally cover a period of several years and which are charged to income in the year incurred.

In 2004 and 2003 direct research and development expenses were  $\in$  1,810 million and  $\in$  1,747 million, respectively. For the most important projects, the Fiat Group has applied for financing to the Italian government and the European Community under related legislation.

At the end of 2004, there were multiyear research and innovation projects that are being examined or for which incentives are being paid, by the above authorities, which show estimated expenditures in the relative applications amounting to approximately  $\in$  997 million (an amount which also comprises projects on which the balance of the incentives was received in the same year). The Group filed/received low-rate loans for  $\in$  226 million and grants for  $\in$  436 million in respect of these projects which could also give rise to receipts for incentives in future years. The amounts received during 2004, referring to the aforementioned expenditures, totaled  $\in$  22 million in low-rate loans and  $\in$  52 million in grants, for a cumulative total at December 31, 2004 of  $\in$  42 million in low-rate loans and  $\in$  157 million in grants.

The average interest rate on financing received for research and innovation at December 31, 2004 was 2.08% (2.27% for outstanding financing at December 31, 2003).

#### Worms & Cie Group

In 2004, research and development costs expensed directly to income during the year total € 17 million (€ 16 million in 2003).

#### **Maintenance costs**

Maintenance costs charged to income in 2004 and 2003 amounted to € 443 million and € 510 million, respectively. Details, by Group, are as follows:

€ in millions	2004	2003	Change
Fiat Group	370	435	(65)
Worms & Cie Group	67	71	(4)
Alpitour Group	6	4	2
Total	443	510	(67)

#### Advertising costs

Advertising costs charged to income amounted to  $\in$  959 million and to  $\in$  982 million, respectively, in 2004 and 2003. Details, by Group, are as follows:

€ in millions	2004	2003	Change
Fiat Group	898	921	(23)
Worms & Cie Group	44	43	1
Alpitour Group	17	18	(1)
Total	959	982	(23)

#### 22) Compensation to directors and statutory auditors

In accordance with art. 38 of Legislative Decree 127/91, the amount of emoluments to which the Directors and Statutory Auditors of IFI S.p.A. are entitled for carrying out such functions in the parent company and also in other companies included in the scope of consolidation are as follows:

€ in thousands	IFI S.p.A.	Subsidiaries	Total
Directors	451	3,187	3,638
Statutory Auditors	146	158	304
Total	597	3,345	3,942

In 2003, compensation amounted to  $\in$  5,528 thousand, of which  $\in$  1,123 thousand was paid by IFI and  $\in$  4,405 thousand by subsidiaries.

23) Statement of cash flows for the year ended at December 31, 2004

€ in millions	2004	2003
A) Cash at January 1	3,461	3,733
B) Cash flows provided by (used in) operating activities		
Net result before minority interest	(1,029)	(1,647
Amortization and depreciation	2,550	2,472
Net change in reserve for employee severance indemnities	(34)	(135
Change in deferred income taxes	(303)	422
Net gains on disposal of fixed assets	(813)	(2,080
Revaluations and writedowns of equity investments	128	649
Dividends received from unconsolidated subsidiaries	256	41
Change in current assets and liabilities:		
- trade receivables	(260)	174
- net inventories	459	(381
- trade payables	(509)	(28
- other payables, receivables, accruals and deferrals	(275)	(587
- reserves for income taxes and other reserves	(22)	(281
- change in the scope of consolidation and others	22	(91
Total cash flows provided by (used in) operating activities	170	(1,472
C) Cash flows provided by (used in) investment activities		
Investments in		
- property, plant and equipment	(2,265)	(2,160
- equity investments	(451)	(333
- tangible assets and deferred charges	(276)	(515
Investment grants	92	134
Proceeds from the sale of fixed assets	1,574	4,413
Net change in financial receivables	3,234	1,149
Change in securities in current assets and fixed assets	1,082	(3,063
Other changes	301	3,262
Total cash flows provided by (used in) investment activities	3,291	2,887
D) Cash flows provided by (used in) financing activities		
Increase in borrowings	1,556	2,602
Repayment of borrowings	(5,184)	(6,976
Net change in short-term financial receivables and payables	487	789
Increase in capital stock subscribed by minority interests	19	1,972
Distribution of profits and reserves and purchase of treasury stock	(111)	(74
Total cash flows provided by (used in) financing activities	(3,233)	(1,687
E) Total change in cash	228	(272
F) Cash at December 31	3,689	3,461

# 24) Translation of foreign financial statements

The principal exchange rates used in 2004 and 2003 to translate foreign currency financial statements into euros are the following:

	20	2004		2003	
	Average	At 12/31/2004	Average	At 12/31/2003	
U.S. dollar	1.244	1.362	1.131	1.263	
British pound	0.679	0.705	0.692	0.705	
Swiss franc	1.544	1.543	1.521	1.558	
Polish zloty	4.526	4.084	4.398	4.717	
Brazilian real	3.635	3.615	3.474	3.649	
Argentine peso	3.664	4.045	3.335	3.713	

Turin, March 30, 2005

For the Board of Directors The Chairman Gianluigi Gabetti

FIXED ASSETS           Industrial patents and intellectual property rights         6,067         0         6,067           Property, plant and equipment           Industrial and commercial equipment         0         10,524         (10,524)           Financial fixed assets           Investments in subsidiaries         1,676,161,514         1,676,161,514         0         102,559,055         0           Total investments         1,779,466,165         1,779,644,227         (188,062)           Total investments         1,876,161,514         1,676,161,514         0,00           Total investments         1,779,464,227         (188,062)           Total investments         1,858,111,663         1,856,10,249         1,311,938           Total financial fixed assets         1,858,111,663         1,856,810,249         1,307,481           Current Name:         Current Name:         Current Name:           Receivables from subsidiaries          393,498	BALANCE SHEET - ASSETS (in €)		12/31/2004	12/31/2003	Change
Industrial patents and intellectual property rights         6,067         0         6,067           Property, plant and equipment         0         10,524         (10,524)           Financial fixed assets         0         10,524         (10,524)           Financial fixed assets         102,559,055         102,559,055         0           Investments in subsidiaries         102,559,055         102,559,055         0           Investments in other companies         735,596         923,658         (188,062)           Receivables - from others         8,178,274         6,678,274         1,500,000           Treasury stock         70,477,224         0         731,1938           TOTAL FIXED ASSETS         1,858,117,730         1,856,810,249         1,307,481           CURRENT ASSETS         1,858,117,730         1,856,810,249         1,307,481           Receivables from subsidiaries         289,379         393,498         (104,119)           Receivables from subsidiaries         289,379	FIXED ASSETS				
Property, plant and equipment         0         10,524         (10,524)           Financial fixed assets         Investments in subsidiaries         1,676,161,514         1,676,161,514         0         0         10,524         0         0           Investments in subsidiaries         1,076,161,514         1,676,161,514         0         0         102,559,055         0         0         0         102,559,055         0         0         10         102,559,055         0         0         10,622         (188,062)         0         1,779,456,165         1,779,454,227         (188,062)         0         1,856,117,730         1,856,79,274         1,500,000         10,257         0         1,856,117,730         1,856,810,249         1,307,481           Current Assets         1,858,111,663         1,856,810,249         1,307,481           Current Assets           Receivables from subsidiaries         289,379         393,498         (104,119)           Receivables from subsidiaries         10,000         44,483         45,517           Receivables from subsidiaries         100,000         44,483         45,517           Receivables from parent companies         100,000         44,483         45,517           due within one year	Intangible fixed assets				
Industrial and commercial equipment         0         10,524         (10,524)           Financial fixed assets         Investments in subsidiaries         1,676,161,514         1,676,161,514         0           Investments in associated companies         102,559,055         102,559,055         0         0           Investments in other companies         Total investments         1,779,456,165         1,779,644,227         (188,062)           Receivables - from others         8,178,274         6,678,274         1,500,000         70,477,224         70,477,224         0           Treasury stock         70,477,224         70,477,224         0         1,856,111,663         1,856,799,725         1,311,938           TOTAL FIXED ASSETS         1,856,117,730         1,856,810,249         1,307,481           CURRENT ASSETS         1,856,117,730         1,856,810,249         1,307,481           CURRENT ASSETS         1,856,117,730         1,856,810,249         1,307,481           CURRENT ASSETS         100,000         54,483         45,517           Receivables from subsidiaries         289,379         393,498         (104,119)           Receivables from parent company         9,900         0         9,900           Total receivables         17,807,307         17,335,816	Industrial patents and intellectual property rig	Ihts	6,067	0	6,067
Financial fixed assets           Investments in subsidiaries         1,676,161,514         1,676,161,514         0           Investments in associated companies         102,559,055         0         0           Investments in other companies         735,596         923,658         (188,062)           Receivables - from others         1,779,456,165         1,779,644,227         (188,062)           Treasury stock         7041 financial fixed assets         8,178,274         6,678,274         1,500,000           Total financial fixed assets         8,178,274         6,678,274         1,500,000         70,477,224         0           Total financial fixed assets         8,178,274         6,678,274         1,300,000         1,858,111,663         1,856,799,725         1,311,938           TOTAL FIXED ASSETS         1,858,117,730         1,856,810,249         1,307,481           CURRENT ASSETS         1,858,117,730         1,856,810,249         1,307,481           Current associated companies         100,000         54,483         45,517           Receivables from subsidiaries         289,379         393,498         (104,119)           Receivables from parent company         9,900         0         9,900           Total receivables         17,807,307         17,803,816	Property, plant and equipment				
Investments in subsidiaries         1,676,161,514         1,676,161,514         0           Investments in associated companies         102,559,055         102,559,055         0           Investments in other companies         735,596         923,658         (188,062)           Receivables - from others         1,779,456,165         1,779,644,227         (188,062)           Treasury stock         70,477,224         6,678,274         1,500,000           Total financial fixed assets         1,858,111,663         1,856,799,725         1,311,938           TOTAL FIXED ASSETS         1,858,117,730         1,856,810,249         1,307,481           CURRENT associated companies         289,379         393,498         (104,119)           Receivables from subsidiaries         289,379         393,498         (104,119)           Receivables from parent company         9,900         0         9,900           Total receivables         17,807,307         17,335,816         471,491           Other receivables	Industrial and commercial equipment		0	10,524	(10,524)
Investments in associated companies         102,559,055         102,559,055         0           Investments in other companies         Total investments         1779,456,165         1,779,644,227         (188,062)           Receivables - from others         8,178,274         6,678,274         1,500,000           Treasury stock         70,477,224         70,477,224         0           Total financial fixed assets         1,858,111,663         1,856,799,725         1,311,938           TOTAL FIXED ASSETS         1,858,111,730         1,856,810,249         1,307,481           CURRENT ASSETS         1,858,117,730         1,856,810,249         1,307,481           Receivables (a)         8         100,000         54,483         45,517           Receivables from subsidiaries         289,379         393,498         (104,119)           Receivables from parent company         9,900         0         9,900           Total receivables         17,807,307         17,335,816         471,491           Other receivables         19,046,459         18,598,985         447,474           Cash         Total receivables         19,263         10,255         (6,922)           Total cash         75,602         53,690         21,912         23         10,255	Financial fixed assets				
Investments in other companies         735,596         923,658         (188,062)           Total investments         1,779,4456,165         1,779,644,227         (188,062)           Receivables - from others         8,178,274         6,678,274         1,500,000           Treasury stock         70,477,224         70,477,224         0           Total financial fixed assets         1,858,111,663         1,856,799,725         1,311,938           TOTAL FIXED ASSETS         1,858,117,730         1,856,810,249         1,307,481           CURRENT ASSETS         1,858,117,730         1,856,810,249         1,307,481           Receivables (a)         8         100,000         54,483         45,517           Receivables from associated companies         289,379         393,498         (104,119)           Receivables from parent company         9,900         0         9,900           Taxes receivables         17,807,307         17,335,816         471,491           Other receivables         19,046,459         18,598,985         447,474           Cash         75,602         53,690         21,912           Cash on hand         Total receivables         19,255         (6,992)           Total cash         76,865         63,945         14,920 </td <td>Investments in subsidiaries</td> <td></td> <td>1,676,161,514</td> <td>1,676,161,514</td> <td>0</td>	Investments in subsidiaries		1,676,161,514	1,676,161,514	0
Total investments         1,779,456,165         1,779,644,227         (188,062)           Receivables - from others         8,178,274         6,678,274         1,500,000           Treasury stock         70,477,224         70,477,224         0           Total financial fixed assets         1,858,111,663         1,856,799,725         1,311,938           TOTAL FIXED ASSETS         1,858,117,730         1,856,810,249         1,307,481           CURRENT ASSETS         1,858,117,730         1,856,810,249         1,307,481           CURRENT ASSETS         1,858,117,730         1,856,810,249         1,307,481           CURRENT ASSETS         289,379         393,498         (104,119)           Receivables from subsidiaries         289,379         393,498         (104,119)           Receivables from parent company         9,900         0         9,900           Taxes receivables         17,807,307         17,335,816         471,491           Other receivables         33         33         0           due within one year         33         33         0           due within one year         33         33         0           Cash         17041 receivables         19,046,459         18,598,985         447,474	Investments in associated companies		102,559,055	102,559,055	0
Receivables - from others         8,178,274         6,678,274         1,500,000           Treasury stock         Total financial fixed assets         70,477,224         70,477,224         0           Total financial fixed assets         1,858,111,663         1,856,799,725         1,311,938           TOTAL FIXED ASSETS         1,858,117,730         1,856,810,249         1,307,481           CURRENT ASSETS         289,379         393,498         (104,119)           Receivables from subsidiaries         289,379         393,498         (104,119)           Receivables from parent company         9,900         0         9,900           Taxes receivables         17,807,307         17,335,816         471,491           Other receivables         33         33         0           due within one year         33         33         0           due beyond one year         33         33         0           Cash         75,602         53,690         21,912	Investments in other companies		735,596	923,658	(188,062)
Treasury stock         Total financial fixed assets         Total financial fixed asset         Total financia		Total investments	1,779,456,165	1,779,644,227	(188,062)
Treasury stock         70,477,224         70,477,224         0           Total financial fixed assets         1,858,111,663         1,856,799,725         1,311,938           TOTAL FIXED ASSETS         1,858,117,730         1,856,810,249         1,307,481           CURRENT ASSETS         1,858,117,730         1,856,810,249         1,307,481           CURRENT ASSETS         1,858,117,730         1,856,810,249         1,307,481           Receivables (a)         289,379         393,498         (104,119)           Receivables from subsidiaries         289,379         393,498         (104,119)           Receivables from parent company         9,900         0         9,900           Taxes receivables         17,807,307         17,335,816         471,491           Other receivables         19,046,459         18,598,985         447,474           Cash         33         33         0           Total receivables         19,046,459         18,598,985         447,474           Cash         75,602         53,690         21,912           Cash on hand         75,602         53,690         21,912           Total cash         78,865         63,945         14,920           TOTAL CURRENT ASSETS         19,125,324	Receivables - from others		8,178,274	6,678,274	1,500,000
Total financial fixed assets         1,858,111,663         1,856,799,725         1,311,938           TOTAL FIXED ASSETS         1,858,117,730         1,856,810,249         1,307,481           CURRENT ASSETS         1,858,117,730         1,856,810,249         1,307,481           CURRENT ASSETS         289,379         393,498         (104,119)           Receivables (a)         289,379         393,498         (104,119)           Receivables from associated companies         100,000         54,483         45,517           Receivables from parent company         9,900         0         9,900           Taxes receivables         17,807,307         17,335,816         471,491           Other receivables         19,046,459         18,598,985         447,474           Cash         Total receivables         19,046,459         18,598,985         447,474           Cash         Total cash         75,602         53,690         21,912         23,263         10,255         (6,992)           Total cash         78,865         63,945         14,920         14,920         14,920         14,920           Total cash         78,865         63,945         14,920         14,920         14,920         14,920         14,920           T	Treasury stock				
CURRENT ASSETS           Receivables (a)           Receivables from subsidiaries         289,379         393,498         (104,119)           Receivables from subsidiaries         100,000         54,483         45,517           Receivables from parent company         9,900         0         9,900           Taxes receivables         17,807,307         17,335,816         471,491           Other receivables         17,807,307         17,335,816         471,491           Other receivables         133         33         0           due within one year         839,840         815,155         24,685           due beyond one year         33         33         0           Total receivables         19,046,459         18,598,985         447,474           Cash         Total receivables         23,663         10,255         (6,992)           Cash on hand         3,263         10,255         (6,992)         101255         (6,992)           Total cash         78,865         63,945         14,920         14,920           TOTAL CURRENT ASSETS         19,125,324         18,662,930         462,394           ACCRUED INCOME AND PREPAID EXPENSES         58,162         49,425         8,737     <	•	– inancial fixed assets			1,311,938
CURRENT ASSETS           Receivables (a)           Receivables from subsidiaries         289,379         393,498         (104,119)           Receivables from subsidiaries         100,000         54,483         45,517           Receivables from parent company         9,900         0         9,900           Taxes receivables         17,807,307         17,335,816         471,491           Other receivables         17,807,307         17,335,816         471,491           Other receivables         133         33         0           due within one year         839,840         815,155         24,685           due beyond one year         33         33         0           Total receivables         19,046,459         18,598,985         447,474           Cash         Total receivables         23,663         10,255         (6,992)           Cash on hand         3,263         10,255         (6,992)         101255         (6,992)           Total cash         78,865         63,945         14,920         14,920           TOTAL CURRENT ASSETS         19,125,324         18,662,930         462,394           ACCRUED INCOME AND PREPAID EXPENSES         58,162         49,425         8,737     <	TOTAL FIXED ASSETS		1,858,117,730	1 856 810 249	1 307 481
Receivables from associated companies         100,000         54,483         45,517           Receivables from parent company         9,900         0         9,900           Taxes receivables         17,807,307         17,335,816         471,491           Other receivables         17,807,307         17,335,816         471,491           Other receivables         839,840         815,155         24,685           due within one year         33         33         0           Total receivables         19,046,459         18,598,985         447,474           Cash         Total receivables         19,046,459         18,598,985         21,912           Cash on hand         75,602         53,690         21,912         23,263         10,255         (6,992)           Total cash         78,865         63,945         14,920         14,920         14,920           TOTAL CURRENT ASSETS         19,125,324         18,662,930         462,394         462,394           ACCRUED INCOME AND PREPAID EXPENSES         58,162         49,425         8,737			289 379	393 498	(104 119)
Receivables from parent company         9,900         0         9,900           Taxes receivables         17,807,307         17,335,816         471,491           Other receivables         1000         839,840         815,155         24,685           due within one year         33         33         0         0           Total receivables         19,046,459         18,598,985         447,474           Cash         Total receivables         19,046,459         18,598,985         21,912           Cash on hand         75,602         53,690         21,912         19,125         14,920           Total cash         78,865         63,945         14,920         14,920         14,920           TOTAL CURRENT ASSETS         19,125,324         18,662,930         462,394         462,394           ACCRUED INCOME AND PREPAID EXPENSES         58,162         49,425         8,737	Receivables from subsidiaries		289,379	393,498	(104,119)
Taxes receivables       17,807,307       17,335,816       471,491         Other receivables       839,840       815,155       24,685         due within one year       33       33       0         Total receivables       19,046,459       18,598,985       447,474         Cash       Total receivables       75,602       53,690       21,912         Cash on hand       75,602       53,690       21,912         Total cash       78,865       63,945       14,920         TOTAL CURRENT ASSETS       19,125,324       18,662,930       462,394         ACCRUED INCOME AND PREPAID EXPENSES       58,162       49,425       8,737	Receivables from associated companies		100,000	54,483	45,517
Other receivables         839,840         815,155         24,685           due within one year         33         33         0           Total receivables         19,046,459         18,598,985         447,474           Cash         Total receivables         75,602         53,690         21,912           Cash on hand         75,602         53,690         21,912         (6,992)           Total cash         78,865         63,945         14,920           TOTAL CURRENT ASSETS         19,125,324         18,662,930         462,394           ACCRUED INCOME AND PREPAID EXPENSES         58,162         49,425         8,737	Receivables from parent company		9,900	0	9,900
due within one year       839,840       815,155       24,685         due beyond one year       33       33       0         Total receivables       19,046,459       18,598,985       447,474         Cash         Bank and post office accounts       75,602       53,690       21,912         Cash on hand       3,263       10,255       (6,992)         Total cash       78,865       63,945       14,920         TOTAL CURRENT ASSETS       19,125,324       18,662,930       462,394         ACCRUED INCOME AND PREPAID EXPENSES       58,162       49,425       8,737	Taxes receivables		17,807,307	17,335,816	471,491
due beyond one year         33         33         0           Total receivables         19,046,459         18,598,985         447,474           Cash         Total receivables         75,602         53,690         21,912           Cash on hand         3,263         10,255         (6,992)           Total cash         78,865         63,945         14,920           TOTAL CURRENT ASSETS         19,125,324         18,662,930         462,394           ACCRUED INCOME AND PREPAID EXPENSES         58,162         49,425         8,737	Other receivables				
Total receivables         19,046,459         18,598,985         447,474           Cash         Bank and post office accounts         75,602         53,690         21,912           Cash on hand         3,263         10,255         (6,992)           Total cash         78,865         63,945         14,920           TOTAL CURRENT ASSETS         19,125,324         18,662,930         462,394           ACCRUED INCOME AND PREPAID EXPENSES         58,162         49,425         8,737	due within one year		839,840	815,155	24,685
Cash         75,602         53,690         21,912           Cash on hand         3,263         10,255         (6,992)           Total cash         78,865         63,945         14,920           TOTAL CURRENT ASSETS         19,125,324         18,662,930         462,394           ACCRUED INCOME AND PREPAID EXPENSES         58,162         49,425         8,737	due beyond one year	_	33	33	
Bank and post office accounts         75,602         53,690         21,912           Cash on hand         3,263         10,255         (6,992)           Total cash         78,865         63,945         14,920           TOTAL CURRENT ASSETS         19,125,324         18,662,930         462,394           ACCRUED INCOME AND PREPAID EXPENSES         58,162         49,425         8,737		Total receivables	19,046,459	18,598,985	447,474
Cash on hand         3,263         10,255         (6,992)           Total cash         78,865         63,945         14,920           TOTAL CURRENT ASSETS         19,125,324         18,662,930         462,394           ACCRUED INCOME AND PREPAID EXPENSES         58,162         49,425         8,737					
Total cash         78,865         63,945         14,920           TOTAL CURRENT ASSETS         19,125,324         18,662,930         462,394           ACCRUED INCOME AND PREPAID EXPENSES         58,162         49,425         8,737					
TOTAL CURRENT ASSETS         19,125,324         18,662,930         462,394           ACCRUED INCOME AND PREPAID EXPENSES         58,162         49,425         8,737	Cash on hand	-			
<b>ACCRUED INCOME AND PREPAID EXPENSES 58,162</b> 49,425 8,737		Total cash	78,865	63,945	14,920
	TOTAL CURRENT ASSETS		19,125,324	18,662,930	462,394
TOTAL ASSETS         1,877,301,216         1,875,522,604         1,778,612	ACCRUED INCOME AND PREPAID EXPENSE	SES	58,162	49,425	8,737
	TOTAL ASSETS		1,877,301,216	1,875,522,604	1,778,612

(a) Unless otherwise indicated, the receivables are due within one year.

BALANCE SHEET - LIABILITIES AND STOCKHOL	DERS' EQUITY (in €)	12/31/2004	12/31/2003	Change
STOCKHOLDERS' EQUITY				
Capital stock		163,251,460	163,251,460	0
Additional paid-in capital		386,346,907	386,346,907	0
Revaluation reserves				
Revaluation reserve Law No. 74/52		156,734	156,734	0
Revaluation reserve Law No. 576/75		16,939,786	16,939,786	0
Revaluation reserve Law No. 72/83		64,265,310	64,265,310	0
	Total revaluation reserves	81,361,830	81,361,830	0
Legal reserve		32,650,292	14,788,912	17,861,380
Statutory reserves				
Extraordinary reserve		712,904,015	736,081,101	(23,177,086)
Treasury stock valuation reserve		70,477,224	70,477,224	0
Reserve for purchase of treasury stock		120,000,000	100,000,000	20,000,000
Net income		37,707,363	14,666,264	23,041,099
TOTAL STOCKHOLDERS' EQUITY		1,604,699,091	1,566,973,698	37,725,393
RESERVES FOR RISKS AND CHARGES				
For income taxes, also deferred income taxes		1,504,268	5,571,990	(4,067,722)
Other reserves		4,200,000	2,700,000	1,500,000
TOTAL RESERVES FOR RISKS AND CHARGES		5,704,268	8,271,990	(2,567,722)
RESERVE FOR EMPLOYEE SEVERANCE INDEMNITIES	3	1,495,991	1,300,802	195,189
PAYABLES (a)				
Borrowings from banks due within one year		208,455,620	66,261,713	142,193,907
Borrowings from banks due beyond one year		30,000,000	212,700,000	(182,700,000)
Trade payables		164,802	1,218,963	(1,054,161)
Payables to subsidiaries		192,202	372,803	(180,601)
Payables to parent company		24,189,192	15,175,589	9,013,603
Taxes payable		133,211	178,644	(45,433)
Social security payable				
due within one year		323,187	334,990	(11,803)
due beyond one year		254,272	452,512	(198,240)
Other payables		505,259	1,001,600	(496,341)
TOTAL PAYABLES		264,217,745	297,696,814	(33,479,069)
ACCRUED EXPENSES AND DEFERRED INCOME		1,184,121	1,279,300	(95,179)
TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY		1,877,301,216	1,875,522,604	1,778,612

(a) Unless otherwise indicated, the payables are due within one year.

GUARANTEES, COMMITMENTS AND OTHER MEMORANDUM			
ACCOUNTS (in €)	12/31/2004	12/31/2003	Change
GUARANTEES GRANTED			
Sureties issued on behalf of subsidiaries	4,128,053	32,002,828	(27,874,775)
GUARANTEES RECEIVED - from third parties	0	726,255	(726,255)
COMMITMENTS	161,592,962	173,517,351	(11,924,389)
OTHER MEMORANDUM ACCOUNTS			
Securities held in deposit by third parties	34,189,866	34,190,193	(327)
Third-party assets held by the company	86,450,000	0	86,450,000
TOTAL OTHER MEMORANDUM ACCOUNTS	120,639,866	34,190,193	86,449,673

STATEMENT OF OPERATIONS (in €)	2004	2003	Change
VALUE OF PRODUCTION			
Revenues from sales and services	1,008,667	1,060,113	(51,446)
Other income and revenues	505,848	456,385	49,463
TOTAL VALUE OF PRODUCTION	1,514,515	1,516,498	(1,983)
COSTS OF PRODUCTION			
Raw materials, supplies and merchandise	(43,224)	(53,856)	10,632
Services	(1,993,747)	(4,478,347)	2,484,600
Leases and rentals	(382,236)	(803,326)	421,090
Personnel			
salaries and wages	(1,486,020)	(1,715,921)	229,901
social security contributions	(485,083)	(520,723)	35,640
employee severance indemnities	(226,590)	(233,737)	7,147
other costs	(317,889)	(243,196)	(74,693)
	(2,515,582)	(2,713,577)	197,995
Amortization, depreciation and writedowns			
amortization of intangible fixed assets	(3,033)	0	(3,033)
depreciation of property, plant and equipment	(10,524)	(25,556)	15,032
	(13,557)	(25,556)	11,999
Other operating costs			
donations to charities and cultural organizations	(218,850)	(356,750)	137,900
other	(372,043)	(1,253,890)	881,847
	(590,893)	(1,610,640)	1,019,747
TOTAL COSTS OF PRODUCTION	(5,539,239)	(9,685,302)	4,146,063
FINANCIAL INCOME AND EXPENSES			
Dividends relating to	~~~~	•	00 044 574
subsidiaries	39,914,571	0	39,914,571
associated companies	10,596,550	4,443,715	6,152,835
other companies	87,840	202,500	(114,660)
	50,598,961	4,646,215	45,952,746
Gains on sale of investment in subsidiary	0	3,578,011	(3,578,011)
Gains on sale of investments in other companies	19,415	19,044,882	(19,025,467)
	50,618,376	27,269,108	23,349,268
Other financial income	40.004	0	40.004
from parent company	43,081 237,442	0	43,081
other income	237,442	10,874	226,568
Interest and other financial expenses from subsidiaries	٥	(65.907)	65 907
	0 (610-120)	(65,897) (655,645)	65,897 26,515
parent company others	(619,130) (12,616,445)	(655,645)	36,515
oulers	(12,616,445) (13,235,575)	(14,496,102) (15,217,644)	1,879,657 1,982,069
Foreign exchange gains and losses	(13,233,373) (437)	(13,217,044) 94	(531)
TOTAL FINANCIAL INCOME AND EXPENSES		12,062,432	
EXTRAORDINARY INCOME AND EXPENSES	37,662,887	12,002,432	25,600,455
Income	145,946	4,084,521	(3,938,575)
Expenses	(31,573)	(881,319)	(3,930,373) 849,746
TOTAL EXTRAORDINARY INCOME AND EXPENSES	114,373	3,203,202	(3,088,829)
INCOME BEFORE TAXES	33,752,536	7,096,830	26,655,706
INCOME TAXES, CURRENT AND DEFERRED	3,954,827	7,569,434	(3,614,607)
NET INCOME	37,707,363	14,666,264	23,041,099
	51,101,505	14,000,204	20,041,000

#### STRUCTURE AND CONTENT OF THE STATUTORY FINANCIAL STATEMENTS

The statutory financial statements for the year ended December 31, 2003 are expressed in euros and have been prepared in accordance with the provisions of the Italian Civil Code. For the first time, information is provided in accordance with Legislative Decree No. 6 dated January 17, 2003 (Reform of the law on corporations and cooperatives). Accordingly, the 2003 financial statements have been reclassified to reflect the requirements of the new legislation.

Not being applicable, the financial statements do not reflect the elimination of previous tax interference.

The balance sheet and statement of operations show the changes in the individual captions on the face of the statements. In the Notes, prepared in accordance with the provisions of art. 2427 of the Italian Civil Code, the comments are limited to the principal changes. Unless otherwise indicated, all amounts in the notes are expressed in thousands of euros. In the "Annexes", which are an integral part of these notes, information is shown which is either required by current laws or presented as additional disclosure for purposes of clarity and completeness of the financial statements, including the information requested by Recommendation No. 94001437 dated February 23, 1994 issued by the National Commission for Corporations and the Stock Exchange (Consob).

As provided in point 5 of art. 2428 of the Italian Civil Code, significant events subsequent to the end of the year are commented in the Report on Operations, to which reference should be made.

#### SIGNIFICANT ACCOUNTING POLICIES

Pursuant to art. 2423-bis of the Italian Civil Code, the financial statements have been prepared on the basis of the general principle of prudence, using the accrual basis of accounting and according to the going-concern concept. The accounting policies discussed below have been applied on a basis consistent with the prior year, where not amended by the new provisions of the Italian Civil Code, and comply with the provisions of art. 2426 of the Italian Civil Code, as well as take into account the economic function of the assets and liabilities under consideration. Furthermore, there were no departures from paragraph 4 of art. 2423 of the Italian Civil Code in preparing these financial statements.

#### Intangible fixed assets

Intangible fixed assets are recorded at cost of acquisition and amortized on a straight-line basis over a period of not more than five years. Unamortized intangible fixed assets are covered by available reserves.

#### Property, plant and equipment

These are stated at cost of acquisition, including accessory charges, net of accumulated depreciation. Depreciation is calculated on a straight-line basis each year over the estimated useful lives of the assets.

In view of the nature of the property, plant and equipment, depreciation is calculated at the ordinary depreciation rates plus the rates for allowable accelerated depreciation. For property, plant and equipment purchased during the year, these rates are reduced by half. Purchases of assets of below € 516 are entirely expensed in the year of purchase.

#### **Financial fixed assets**

Financial fixed assets are valued at cost of acquisition, including accessory charges, determined using the LIFO method with annual adjustments.

The cost of acquisition of the investments in IFIL and in Exor Group has been revalued in previous years as allowed by monetary revaluation laws. If, at the balance sheet date, the investment value is determined to have suffered a permanent impairment in value to below the cost of acquisition as defined above, it is written down to the lower value.

Should the reasons for the writedowns no longer apply, the value of the financial fixed assets will be reinstated up to the limit of the cost of acquisition; for financial fixed assets prior to the enactment of Legislative Decree 127/91, this limit is represented by the amounts recorded in the financial statements at March 31, 1993.

#### Receivables

Receivables are stated at estimated realizable value and include, where applicable, accrued interest earned and collectible at the end of the year.

<u>112</u>

#### Accruals and deferrals

These are income and expenses, common to two or more years, calculated on the accrual principle with the matching of costs and revenues of the year.

#### Employee severance indemnities

Employee severance indemnities, revalued on the basis of indexes, and determined in accordance with labor legislation and contracts, reflect the liability in respect of all employees. This liability is calculated in reference to the years of service and the employee's annual salary, in accordance with art. 2120 of the Italian Civil Code. The reserve also includes the liability pursuant to the company agreements dated December 23, 1999.

#### **Payables**

Payables are recorded at nominal value and include, where applicable, accrued interest payable at the end of the year.

#### Guarantees, commitments and other memorandum accounts

Financial instruments used to hedge exchange and interest rate risks and, in general, the fluctuations in the value of assets and liabilities, are recorded under "Commitments".

Such contracts form part of the results for the year on the basis of the accrual principle.

Commitments relating to the performance of contracts are recorded under memorandum accounts on the basis of the nominal value to which they refer.

Securities held in deposit by third parties are shown at their nominal value.

#### Dividends

Dividends are recorded in the year in which they are declared.

#### Financial income and expenses

Financial income and expenses are recorded in the financial statements based on the accrual concept. As for financial instruments used to hedge interest rate risk, the interest differentials are recognized in the statement of operations based on the accrual concept.

#### Extraordinary income and expenses

Extraordinary income and expenses are generated by events unrelated to ordinary activities or by income and expenses and nonexistent assets and liabilities relating to prior years.

#### Income taxes

Ires and Irap taxes for the current year are calculated on the basis of the tax legislation in force.

Deferred taxes are calculated on temporary differences between the asset and liability items and the corresponding tax items and the deferred tax liability is recorded in a specific reserve in liabilities; any deferred tax assets are recorded in "Receivables – deferred tax assets" only if there is reasonable certainty of their future recovery. Deferred tax assets and liabilities are offset where allowed by law.

#### Transactions denominated in foreign currency

Transactions in currencies other than the euro are recorded at the exchange rates agreed with the counterparts or, in their absence, at the exchange rate as of the date of transaction.

Assets and liabilities in currencies other than the euro, except for property, plant and equipment, intangible fixed assets and financial fixed assets (if made up of investments valued at cost) are adjusted to the year-end exchange rate, in the absence of a hedging contract for exchange rate risks.

Any net positive difference is booked, for the part not absorbed by a possible loss for the year, in a reserve under stockholders' equity which cannot be distributed until such time as the gains have effectively been realized. This reserve, however, may be used, from the year it is booked, to absorb the losses of prior years.

Property, plant and equipment, intangible fixed assets and financial fixed assets (if made up of investments valued at cost) in currencies other than the euro are booked at the exchange rate in effect at their date of purchase or at the rate at the end of the year if this results in a lower value and constitutes an impairment considered as permanent.

#### ANALYSIS OF THE INDIVIDUAL ITEMS OF THE BALANCE SHEET

#### Intangible fixed assets

Intangible fixed assets amount to  $\in$  6 thousand and relate to costs to update the corporate website ( $\notin$  9 thousand), net of the amortization charge for the year ( $\notin$  3 thousand). Such costs are amortized over a period of three years.

#### Financial fixed assets – Investments

Details of investments and the percentage holdings of the classes of capital stock are summarized in the following table:

	12/31/2004		12/31/2003	
€ in thousands	%	Carrying value	%	Carrying value
Subsidiaries				
IFIL S.p.A. (ordinary shares)	62.03	<b>1,676,162</b> (a)	62.03	1,676,162
Associated companies - Exor Group S.A. (ordinary shares)	29.29	102,559	29.29	102,559
Other companies				
Deutsche Morgan Grenfell Capital Italy S.A.				
- ordinary shares	0.93	455	1.11	544
- preferred shares	1.28	5	1.28	5
Emittenti Titoli S.p.A.	6.43	272	8.78	371
Sundry consortiums	-	3	-	3
		735	-	923
Total investments		1,779,456		1,779,644

(a) Net of writedowns of € 73,473 thousand made in 2002.

During the year, there were no movements in the investments in subsidiaries and associated companies while 193,000 Emittenti Titoli shares (2.35% of capital stock) were sold and 172 Deutsche Morgan Grenfell Capital Italy shares were reimbursed (0.18% of the class of stock).

#### Financial fixed assets – Receivables from others

The receivable from TLcom I at December 31, 2004 amounts to  $\in 8,178$  thousand. This is an increase of  $\notin 1,500$  thousand compared to the prior year.

#### Financial fixed assets – Treasury stock

There were no transactions in preferred treasury stock carried under financial fixed assets during the year. The balance at December 31, 2004 refers to the following:

		Carrying value		
	Number of shares	Unit (€)	Total (€ in thousands)	
IFI preferred shares	5,360,300	13.15	<b>70,477</b> (a)	

(a) Net of writedowns of  $\in$  58,934 thousand made in 2002.

IFI preferred shares in portfolio at December 31, 2004 have a par value of € 5,360 thousand and represent 3.28% of capital stock (6.98% of the class of stock).

<u>114</u>

Based upon the average stock market prices for the second half of 2004 ( $\in$  8.85), IFI preferred shares show an unrealized loss of  $\in$  23 million, which would be reduced to  $\in$  10 million based upon the average market prices for the period March 1 – 15, 2005 ( $\in$  11.35).

Such unrealized loss is not considered representative of a permanent impairment in value taking also into account that the per share carrying value of IFI preferred shares is in any case lower than the per share value of the consolidated stockholders' equity of the IFI Group at December 31, 2004 ( $\in$  13.9).

Additional details are provided in Annex 3.

#### Current assets – Receivables from subsidiaries

€ in thousands	12/31/2004	12/31/2003	Change
Fiat S.p.A.	228	0	228
Juventus Football Club S.p.A.	35	159	(124)
IFIL S.p.A.	9	201	(192)
Neos S.p.A.	9	0	9
Welcome Travel Group S.p.A.	1	22	(21)
Soiem S.p.A.	0	11	(11)
Other Fiat Group companies	7	0	7
Total receivables from subsidiaries	289	393	(104)

#### Current assets - Receivables from associated companies

€ in thousands	12/31/2004	12/31/2003	Change
Exor Group S.A.	100	54	46

#### Current assets – Receivables from parent company

€ in thousands	12/31/2004	12/31/2003	Change
Giovanni Agnelli e C. S.a.p.az.	10	0	10

The above receivables from subsidiaries, associated companies and parent company originated from the performance of services and cost recoveries.

#### **Current assets – Taxes receivable**

These refer to receivables from the tax authorities:

€ in thousands	12/31/2004	12/31/2003	Change
Receivables from the tax authorities for prior years' taxes,			
refunds requested	17,437	17,200	237
VAT receivables	235	0	235
Receivables from the tax authorities for current and prior years'			
taxes, carried forward	113	113	0
Excess tax on companies	22	22	0
Total other receivables	17,807	17,335	472

There are no receivables due beyond five years.

The changes in receivables from the tax authorities for the year 2004 are as follows:

Balance at December 31, 2004	17,807
Interest earned during the year	237
Used to compensate withholdings payable	(516)
VAT, prorata change in nondeductibility (from 100% to 19%)	235
Purchase of receivables from the tax authorities from the subsidiary IFIL	516
Balance at December 31, 2003	17,335
€ in thousands	

#### Current assets - Other receivables

Other receivables amount to  $\in$  840 thousand ( $\in$  815 thousand at December 31, 2003) and include  $\in$  620 thousand for services rendered to Fiat Sava for the custody of receivables which guarantee the circulation of interest-bearing Sava Fiat bonds and  $\in$  220 thousand for sundry revenues and cost recoveries.

#### **Capital stock**

At December 31, 2004, the capital stock of IFI S.p.A., fully subscribed to and paid-in, amounts to € 163,251,460 and is composed of 86,450,000 ordinary shares and 76,801,460 preferred shares of par value € 1 each.

In accordance with art. 10 of the bylaws, preferred shares have voting rights only for the resolutions set forth in art. 2365 of the Italian Civil Code.

Pursuant to art. 27 of the bylaws, preferred shares have the right to a preference dividend, which is not cumulative from one year to the next, equal to 5.17% of par value ( $\le 1$ ).

Capital stock may be increased for a period of five years, at one or more times, also in divisible form, up to a maximum of € 561,750,000, by the authority delegated, pursuant to art. 2443 of the Italian Civil Code, to the Board of Directors by the Extraordinary Stockholders' Meeting held April 22, 2003.

<u>116</u>

#### Reserves

The statement of changes in stockholders' equity is presented in Annex 4.

The information required by art. 2427, number 7 bis of the Italian Civil Code (available and distributable reserves) is presented as follows:

				Used to
				cover losses in
Balance sheet caption	Balance at	Possibility of	Portion	the years 2002
€ in thousands	12/31/2004	use	available	2003 and 2004
Capital stock	163,251			
Capital stock reserves:				
Additional paid-in capital (a)	386,347	A, B, C	386,347	35,206
Revaluation reserve Law 74, 2/11/1952 (b)	157	A, B, C	157	
Revaluation reserve Law 576, 12/2/1975 (b)	16,940	A, B, C	16,940	
Revaluation reserve Law 72, 3/19/1983 (b)	64,265	A, B, C	64,265	
Legal reserve	2,032	В	0	
Treasury stock valuation reserve	458		0	
Reserve under DPR No. 597, art. 55, 9/29/1973	0		0	91
Merger surplus reserve	0		0	191,628
Retained earnings	0		0	11
Earnings reserves:				
Legal reserve	30,618	В		
Treasury stock valuation reserve	70,019			
Extraordinary reserve	712,905	A, B, C	712,905	
Reserve for purchase of treasury stock	120,000		0	
Total	1,566,992		1,180,614	226,936
Portion not distributable (c)			(6)	
Residual portion distributable			1,180,608	

A: For capital increases;

C: For distribution to stockholders;

(a) Since the legal reserve is equal to one-fifth of capital stock (art. 2431 of the Italian Civil Code), the reserve can be distributed.

(b) The revaluation reserves can be used for bonus increases of capital stock. If used to cover losses, they must be subsequently replenished. If not, then no dividends can be distributed. They cannot be used to set up the reserve for the purchase of treasury stock. The monetary revaluation reserves can be reduced only by resolution of the Stockholders' Meeting and in compliance with the prescriptions of art. 2445, paragraphs 2 and 3 of the Italian Civil Code.

only by resolution of the Stockholders' Meeting and in compliance with the prescriptions of art. 2445, paragraphs 2 and 3 of the Italian Civil Code.
(c) Pursuant to art. 2426 of the Italian Civil Code, paragraph 5, when there are start-up and expansion costs that must still be amortized, dividends can only be distributed if there are available reserves sufficient to cover the unamortized portion of these costs. Art. 2426 of the Italian Civil Code, paragraph 8 bis requires that unrealized net exchange gains, in that they derive from the valuation of the balances in foreign currency at year-end exchange rates, should be recorded, for the part not absorbed by any loss for the year, in a non-distributable reserve until the gain is realized.

At December 31, 2004, tax-deferred reserves are recorded for a total amount of  $\in$  83,394 thousand, of which  $\in$  81,362 thousand relates to the monetary revaluation reserve and  $\in$  2,032 thousand to the legal reserve. In the event of distribution, such amounts would form part of the taxable income of the Company. In view of the unlikelihood of their distribution, no deferred taxes have been set aside in respect of such reserves.

#### Reserves for risks and charges

These amount to  $\in$  5,704 thousand, of which  $\in$  1,504 thousand refers to taxes and  $\in$  4,200 thousand to the risk of writedowns of financial receivables.

117

B: For coverage of losses;

#### Reserve for employee severance indemnities

This reserve refers to the liability for employee severance indemnities, calculated in accordance with art. 2120 of the Italian Civil Code, as well as the liability in respect of employees arising from the December 23, 1999 agreement.

Details of the changes are as follows:

	Employee	Agreement		
€ in thousands	Sever. Indem.	12/23/1999	Total	
Balance at December 31, 2003	1,066	235	1,301	
Provisions	155	66	221	
Payments	(120)	(31)	(151)	
Decrease for transfers to other Group companies	(156)	(26)	(182)	
Increase for transfers from other Group companies	249	58	307	
Balance at December 31, 2004	1,194	302	1,496	

#### Borrowings from banks

€ in thousands	12/31/2004	12/31/2003	Change
Due within one year	208,456	66,262	142,194
Due beyond one year	30,000	212,700	(182,700)
Total borrowings from banks	238,456	278,962	(40,506)

Borrowings from banks due within one year amount to  $\in$  208.5 million ( $\in$  66.3 million at December 31, 2003) and include loans of  $\in$  140 million due in the first half of 2005, on which interest rate swaps and zero cost collars have been put into place to guarantee a fixed interest rate.

Borrowings from banks due beyond one year of € 30 million include loans of € 20 million on which interest rate swaps have been put into place to guarantee a fixed interest rate.

Loans are classified as due beyond one year on the basis of the residual period of the loan and the period of the hedging contracts.

Borrowings from banks due beyond one year are payable within five years.

The company has irrevocable lines of credit available totaling € 495 million, of which € 350 million is due beyond one year.

#### Payables to subsidiaries

Payables to subsidiaries amount to € 192 thousand and refer entirely to trade payables.

€ in thousands	12/31/2004	12/31/2003	Change
Soiem S.p.A.	128	313	(185)
IFIL S.p.A.	23	0	23
Fiat Auto S.p.A.	5	11	(6)
Other Fiat Group companies	36	49	(13)
Total payables to subsidiaries	192	373	(181)

<u>118</u>

#### Payables to parent company

Payables to parent company amount to  $\notin$  24,189 thousand ( $\notin$  15,176 thousand at December 31, 2003) and include  $\notin$  24,186 thousand for the loan granted by the parent company Giovanni Agnelli e C. S.a.p.az., which bears interest at the monthly floating market rate, and  $\notin$  3 thousand of cost recoveries.

#### Taxes payable

Taxes payable amount to € 133 thousand (€ 179 thousand in 2003) and relate to Irpef withholding taxes and VAT payable.

The Company has agreed its tax years up to December 31, 1999.

The Company took advantage of the tax amnesty (Law 289/2002 and subsequent amendments) opting to apply art. 8 (simple supplement) relating to the year 2002, with a charge of  $\in$  300.

#### Social security payable

€ in thousands	12/31/2004	12/31/2003	Change
INPS solidarity fund (MD No. 158 dated 4/28/2000)	<b>442</b> (a)	679	(237)
INPS social security contributions on salaries and unused vacation and holidays	135	109	26
Total social security payable	577	788	(211)

(a) Of which  $\in$  254 thousand is beyond one year.

Ministerial Decree No. 158 dated April 28, 2000, established, at INPS, the "Solidarity Fund for the support of earnings, employment and professional reconversion and requalification of credit personnel". Financial and asset management of the Fund is administered autonomously. The Fund provides, in exceptional circumstances, for the issue of checks to support earnings at the request of the employer and up until the right accrues for the years-of-service or old age pension by employees who accrue the requisites within a maximum period of 60 months from the date of termination of the working relationship. The above liabilities (€ 442 thousand in total) represent the extraordinary contribution that IFI must pay to cover the exceptional checks that are due to former employees, including related social security contributions.

#### Other payables

€ in thousands	12/31/2004	12/31/2003	Change
Employees for salaries, holidays and vacation	258	65	193
Board of Statutory Auditors compensation	154	178	(24)
Stockholders for dividends not yet collected	89	107	(18)
Extraordinary compensation for the former Managing Director	0	500	(500)
Extraordinary compensation for the former Deputy Chairman	0	150	(150)
Sundry	4	2	2
Total other payables	505	1,002	(497)

#### Accrued expenses

Accrued expenses amount to  $\in$  1,184 thousand ( $\in$  1,279 thousand at December 31, 2003) and include interest expenses on borrowings from banks ( $\in$  632 thousand) and expenses on interest rate swaps and zero cost collars ( $\in$  552 thousand) accrued to December 31, 2004.

<u>119</u>

#### **GUARANTEES, COMMITMENTS AND OTHER MEMORANDUM ACCOUNTS**

#### Guarantees granted – Sureties issued on behalf of subsidiaries

At December 31, 2004, sureties granted in the past by IFI amount to  $\notin$  4,128 thousand and refer to F.I.G.C., Federazione Italiana Giuoco Calcio – Lega Nazionale Professionisti, on behalf of the Juventus Football Club. The decrease of  $\notin$  27,875 thousand compared to December 31, 2003 is due to the sureties that expired ( $\notin$  24,256 thousand) or were reduced ( $\notin$  3,619 thousand) during the year. The sureties, remunerated at market rates, will expire in 2005.

#### Commitments

€ in thousands	12/31/2004	12/31/2003	Change
Commitments with leading banking institutions relating to transactions to			
hedge interest rate fluctuations on bank debt due in 2005 and 2007 $_{\mbox{(a)}}$	160,000	170,000	(10,000)
Residual commitment to invest in TLcom I	1,500	3,000	(1,500)
Residual commitment to subscribe to Emittenti Titoli's capital increase	93	93	0
Commitment to sell 47,500 IFIL ordinary shares	0	424	(424)
Total commitments	161,593	173,517	(11,924)

(a) The transactions in derivative financial instruments are used exclusively to hedge the risk of interest rate fluctuations and are therefore not valued separately.

#### Other memorandum accounts - Securities held in deposit by third parties

These amount to € 34,190 thousand and refer to 3,418,242 Exor Group S.A. ordinary shares and 2,886 Deutsche Morgan Grenfell shares deposited at banks.

#### Other memorandum accounts – Third-party assets held by the company

These amount to € 86,450 thousand and refer to 86,450,000 IFI ordinary shares owned by the parent company Giovanni Agnelli e C. S.a.p.az..

<u>120</u>

#### ANALYSIS OF THE INDIVIDUAL ITEMS OF THE STATEMENT OF OPERATIONS

#### Value of production – Revenues from sales and services

€ in thousands	2004	2003	Change
Services rendered to subsidiaries, associated companies and parent	company:		
- Exor Group S.A.	207	92	115
- Juventus Football Club S.p.A.	54	223	(169)
- Giovanni Agnelli e C. S.a.p.az. (parent company)	33	0	33
- IFIL S.p.A.	25	0	25
Services rendered to Fiat Sava S.p.A.	620	620	0
Services rendered to third parties	70	125	(55)
Total revenues from sales and services	1,009	1,060	(51)

The services rendered to Fiat Sava consist of the custody of receivables ( $\in$  1,223.5 million) which guarantee the circulation of interest-bearing Sava Fiat bonds (the 2004 bond issue amounts to  $\in$  526 million).

#### Value of production – Other income and revenues

€ in thousands	2004	2003	Change
Cost recoveries from subsidiaries:			
- Fiat S.p.A.	229	0	229
- IFIL S.p.A.	16	201	(185)
- Soiem S.p.A.	0	10	(10)
	245	211	34
Compensation for posts held by IFI employees in the following companies:			
- SANPAOLO IMI S.p.A.	129	99	30
- Neos S.p.A.	9	0	9
- IFIL S.p.A.	2	0	2
- Welcome Travel Group S.p.A.	1	20	(19)
- Fiat S.p.A.	0	20	(20)
	141	139	2
Sundry	120	107	13
Total other income and revenues	506	457	49

#### Costs of production - Raw materials, supplies and merchandise

These costs total € 43 thousand (€ 54 thousand in 2003) and refer to the purchase of stationery and supplies, printed forms and gifts.

<u>121</u>

#### **Costs of production – Services**

Services total  $\in$  1,994 thousand ( $\in$  4,478 thousand in 2003, of which  $\in$  1,760 thousand had been for nonrecurring expenses connected with the Reorganization Plan of the Group and the capital stock increase).

Details of the main services are as follows:

€ in thousands	2004	2003	Change
Consulting and services rendered by:			
- Third parties	544	1,750	(1,206)
- Soiem S.p.A. (subsidiary)	262	562	(300)
- IFIL S.p.A. (subsidiary)	70	0	70
	876	2,312	(1,436)
Compensation to corporate boards			
- Board of Directors	454	977	(523)
- Board of Statutory Auditors	146	146	0
	600	1,123	(523)
Office management and security	190	384	(194)
Vehicle maintenance, office equipment and insurance	115	183	(68)
Mailing and similar expenses	12	14	(2)
Travel and entertainment	58	136	(78)
Bank charges and fees	43	208	(165)
Audit fees	42	42	0
Employee expenses	28	32	(4)
Other expenses	30	44	(14)
Total services	1,994	4,478	(2,484)

#### **Costs of production – Leases and rentals**

These amount to  $\in$  382 thousand ( $\in$  803 thousand in 2003) and include the rent on the Turin headquarters ( $\in$  148 thousand to the subsidiary company Soiem S.p.A.), leases and expenses of the Rome headquarters ( $\in$  67 thousand), leases for office machines, for cars in the company fleet and other rentals ( $\in$  167 thousand).

#### **Costs of production – Personnel**

These total  $\in$  2,516 thousand ( $\in$  2,714 thousand in 2003) and show a decrease of  $\in$  198 thousand due to the reduction in the average number of staff (from 18 to 16 employees).

Other costs include the contribution ( $\in$  82 thousand) to the Corporate Employee Benefits Fund – Pension Fund, administered separately from the balance sheet, in which IFI S.p.A. and other companies in the Group participate. The purpose of this Fund, which is non-profit, is to pay benefits that are a supplement to the obligatory public system, either directly or by taking out insurance policies, in conformity with the provisions of the collective labor contracts, agreements or company regulations. The technical equilibrium between benefits and contributions is ensured by the company partners in the Fund.

At year-end 2004, employees number 15 (11 at the end of 2003). The average number of employees in 2004 was 16, summarized by category as follows:

	2004	2003	Change
Managers	2	3	(1)
Management staff	4	5	(1)
Clerks	7	8	(1)
Messengers	3	2	1
Average number of employees	16	18	(2)

#### **Costs of production – Other operating costs**

Other operating costs total € 591 thousand (€ 1,611 thousand in 2003) and show a decrease of € 1,020 thousand compared to 2003. Details are as follows:

€ in thousands	2004	2003	Change
Donations to non-profit and cultural organizations	219	357	(138)
Notary and corporate charges	105	152	(47)
Indirect taxes and duties	73	831 (a)	(758)
Publication of annual, first-half and quarterly financial statements	57	86	(29)
Association dues	53	46	7
Books, newspapers and magazines	24	40	(16)
Ads	13	81	(68)
Sundry	47	18	29
Total other operating costs	591	1,611	(1,020)

(a) Including nonrecurring expenses relating to nondeductible VAT for  $\in$  282 thousand.

Donations to non-profit and cultural organizations in 2004 were paid from the portion of prior years' profits to which the Board of Directors is entitled, according to the bylaws, and which it waived.

#### Dividends

Details are as follows:

€ in thousands	2004	2003	Change
Subsidiaries			
IFIL S.p.A. (ordinary shares)	39,915	0	39,915
Associated companies			
Exor Group S.A. (ordinary shares)	10,596	4,444	6,152
Other companies			
Emittenti Titoli S.p.A.	88	202 (a)	(114)
Total	50,599	4,646	45,953

<u>123</u>

(a) Including € 72 thousand relating to tax credits.

#### Gains on sale of investments in other companies

These total € 19 thousand and come from the sale of 193,000 Emittenti Titoli shares. In 2003, this caption had included the gain on the contribution of the investment in SANPAOLO IMI to IFIL (€ 19,045 thousand).

#### Other financial income – Other income

These total  $\in$  237 thousand ( $\in$  11 thousand in 2003) and refer to interest income on receivables from the tax authorities ( $\in$  236 thousand) and bank interest income.

#### Interest and other financial expenses

Details are as follows:

€ in thousands	2004	2003	Change
Interest expense on loan from parent company			
- Giovanni Agnelli e C. S.a.p.az.	619	656	(37)
Others			
- interest expenses on borrowings from banks	6,327	10,008	(3,681)
- expenses relating to hedges of interest rate fluctuations	4,045	3,647	398
- sundry bank fees	744	641	103
- accrual for sundry financial risks	1,500	200	1,300
Interest expense on loans from subsidiaries	0	66	(66)
Total interest and other financial expenses	13,235	15,218	(1,983)

#### Extraordinary income and expenses

Extraordinary income amounts to  $\in$  146 thousand and  $\in$  113 thousand of that amount relates to the release of the current income tax reserve in excess of requirements and  $\in$  33 thousand to prior period income. Extraordinary expenses of  $\in$  32 thousand refer entirely to prior period expenses.

<u>124</u>

#### Income taxes, current and deferred

The taxable base according to tax laws did not generate any current income tax expenses for the year 2004 and resulted in the release of  $\in$  3,955 thousand of excess deferred taxes provided in previous years. Since reasonable certainty of future recovery is not assured, no deferred tax assets have been booked on the tax losses for the years 2003 and 2004 ( $\in$  167 million, in total) and on the portions of investment writedowns that, as allowed by existing tax legislation, will be deductible in future years ( $\in$  53 million, in total). Details are as follows:

	2004	4	2003	}
-	Temporary	Tax effect	Temporary	Tax effect
€ in millions	differences	(33% rate)	differences	(34% rate)
Deferred tax benefit		-		-
Deferred tax expense				
Gains realized in the years 1999 ( $\in$ 49 million), 2000 ( $\in$ 39 million) and in 2001 ( $\in$ 21 million) subject to taxes over 5 years	12	4	22	7
Rate adjustment (from 34% to 33%)	12	4	16	I
Total deferred income taxes			10	7
		4		1
Net deferred income taxes		4		7
Temporary differences excluded from the calculation of deferred income taxes				
Tax losses carried forward:				
- year 2003	147		147	
- year 2004	20			
Total tax losses carried forward	167		147	
Writedown of financial fixed assets deductible in future				
years	53		79	

The reconciliation between pre-tax income and taxable income is presented in the following table:

€ in millions	2004	2003	
IRES taxes			
Pre-tax income	34	7	
Increases:			
- permanent differences	9	1	
- gains on investments deferred in prior years	12	22	
Total increases	21	23	
Decreases:			
- 95% of dividends collected	(48)	(4)	
- portion of writedown of investments deductible over 5 years	(26)	(27)	
- other differences	(1)	(146)	
Total decreases	(75)	(177)	
Taxable loss	(20)	(147)	

<u>125</u>

Taxable income for the computation of IRAP taxes is negative.

#### Other information – Compensation to Directors, Statutory Auditors and General Managers

(Art. 78 of Consob resolution No. 11971 dated May 14, 1999 and subsequent amendments)

All amounts in the following table are expressed in thousands of euros.

Name	Post held	Term of office	Expiration of term of	Compensation for post held (b)	Non-monetary benefits	Bonuses and other	Other compensati	on
		Unice	office (a)	ioi post tiela (b)	Denenits	incentives	compensau	UII
Directors in office			()					
Gabetti Gianluigi	Chairman	1/1 - 12/31 (d)	2006	250			1,639	(C)
Teodorani-Fabbri Pio	Deputy Chairman	1/1 - 12/31 (e)	2006	100 (f)			8	(c)
Avogadro di Collobiano Annibale	Director	1/1 - 12/31	2006					
Elkann John	Director	1/1 - 12/31	2006				428	(c)
Ferrero Ventimiglia Luca	Director	6/23 -12/31	2005					
Galateri di Genola Gabriele	Director	1/1 - 12/31	2006					
Nasi Andrea	Director	1/1 - 12/31	2006					
Rattazzi Lupo	Director	1/1 - 12/31	2006				4	(c)
Grande Stevens Franzo	Director	1/1 - 12/31	2006				312	(c)
Directors no longer in office								
Agnelli Umberto	Chairman	1/1 - 5/27		101			796	(c)
Total Board of Directors				451			3,187	
Board of Statutory Auditors								
Ferrero Cesare	Chairman	1/1 - 12/31	2006	62			135	(c)
Giorgi Giorgio	Statutory Auditor	1/1 - 12/31	2006	42			23	(c)
Jona Celesia Lionello	Statutory Auditor	1/1 - 12/31	2006	42				
Total Board of Statutory Auditors	S			146			158	
General Manager								
Marrone Virgilio	General Manager	1/1 - 12/31	-		58		427	(g)

(a) The term of office expires in concurrence with the Stockholders' Meeting that will approve the financial statements for the year ended December 31, 2005. Luca Ferrero Ventimiglia was coopted by the Board of Directors' Meeting held on June 23, 2004; in accordance with the law, he will remain in office until the next (b) The amounts indicated refer to special compensation correlated to the post and functions carried out.
 (c) Compensation for the posts held in subsidiaries.

Chairman from June 11, 2004 and Deputy Chairman prior to that date.

Deputy Chairman from June 11, 2004.

(d) (e) (f) Compensation as the person in charge of IFI headquarters in Rome.

(g) Employment income.

**Other information - Stock options granted to Directors and General Managers** (Art. 78 of Consob resolution No. 11971 dated May 14, 1999 and subsequent amendments)

		Options held at beginning of year			Options held during year			Options held at end of year		
Company	Number of options	Average exercise price	Exercise period (mth/yr)	Number of options	Average exercise price	Exercise period (mth/yr)	Number of options	Average exercise price	Exercise period (mth/yr)	
IFIL ord.	532,000	2.28	1/05-12/06				532,000	2.28	1/05-12/06	
IFIL ord.	746,600	5.80	1/04 - 12/06	70,000	7.93	4/2004	676,600	5.58	1/05-12/06	
Alpitour	153,500	6.73	08/2006				153,500	6.73	08/2006	
IFIL ord.	266,450	4.95	1/04-12/06	27,250	7.93	4/2004	239,200	4.62	1/05-12/06	
	IFIL ord. IFIL ord. Alpitour	Company Number of options IFIL ord. 532,000 IFIL ord. 746,600 Alpitour 153,500	Company Number of exercise options price	Company         Average Number of options         Exercise period price         Exercise period (mth/yr)           IFIL ord.         532,000         2.28         1/05-12/06           IFIL ord.         746,600         5.80         1/04 - 12/06           Alpitour         153,500         6.73         08/2006	Company         Average Number of options         Exercise period price         Number of period (mth/yr)         Number of options           IFIL ord.         532,000         2.28         1/05-12/06           IFIL ord.         746,600         5.80         1/04 - 12/06         70,000           Alpitour         153,500         6.73         08/2006         70,000	Company         Average Number of options         Average exercise price         Exercise period (mth/yr)         Number of options         Average exercise price           IFIL ord.         532,000         2.28         1/05-12/06           IFIL ord.         746,600         5.80         1/04 - 12/06         70,000         7.93           Alpitour         153,500         6.73         08/2006         70,000         7.93	Company         Average         Exercise         Average         Exercise         period         Number of         exercise         number of         number of         exercise         number of         number of         exercise         number of         number of	Company         Average         Exercise         Period         Number of options         Average         Exercise         Period         Number of options         Software         Number of options         Nu	Company         Average exercise         Exercise period price         Average period (mth/yr)         Exercise options         Average period price         Exercise exercise         Number of price         Average exercise           IFIL ord.         532,000         2.28         1/05-12/06         532,000         2.28           IFIL ord.         746,600         5.80         1/04 - 12/06         70,000         7.93         4/2004         676,600         5.58           Alpitour         153,500         6.73         08/2006         08/2006         153,500         6.73	

In 2004, no options were exercised and the options relating to the IFIL 1998 stock option plan expired.

Turin, March 30, 2005

For the Board of Directors The Chairman Gianluigi Gabetti

### ANNEXES TO THE NOTES TO THE STATUTORY FINANCIAL STATEMENTS

Changes in investments (Recommendation Consob No. 94001437 dated February 23, 1994)	1
List of investments in subsidiaries and associated companies at December 31, 2004	2
Comparison of carrying values and market prices of listed financial fixed assets (Recommendation Consob No. 94001437 dated February 23, 1994)	3
Statement of changes in stockholders' equity for the years 2002, 2003 and 2004	4
Statement of cash flows for the years 2004 and 2003	5
Reclassified statement of operations according to the format recommended by Consob (Recommendation Consob No. 94001437 dated February 23, 1994)	6
Revaluations made to fixed assets existing at December 31, 2004 (Law No. 72, art. 10 of March 19, 1983)	7

Turin, March 30, 2005

For the Board of Directors The Chairman Gianluigi Gabetti

		Balance at Dece	mber 31, 2003	
			Carrying	g value
	Number of	% of	Per share	Total
	shares/warrants	class of stock	(€)	(€/000)
SUBSIDIARIES				
IFIL S.p.A ordinary shares	643,783,399	62.03	2.60	1,676,162
ASSOCIATED COMPANIES				
EXOR GROUP S.A ordinary shares	3,418,242	29.29	30.00	102,559
OTHER COMPANIES				
EMITTENTI TITOLI S.p.A.	720,000	8.78	0.52	371
DEUTSCHE MORGAN GRENFELL C.I. S.A.				
- ordinary shares	1,058	1.11	513.89	544
- preferred shares (b)	2,000	1.28	2.58	5
CONSORTIUMS (c)				3
Total other compani	es			923
TOTAL INVESTMENTS				1,779,644

#### CHANGE IN INVESTMENTS (RECOMMENDATION CONSOB NO. 94001437 DATED FEBRUARY 23, 1994)

Other companies include the investment in Tlcom I (1 quota for  $\in$  100).

(a) Net of the writedown of € 73,473 million made in 2002.
(b) Including 1,114 shares, non representative of capital stock.
(c) Consortiums Fiat Media Center, Orione and Conai.

	ber 31, 2004	alance at Deceml	В		ring 2004	Change du		
ng value	Carryin			crease	Decrease		Increase	
Total	Per share	% of	Number of	Carrying value	Number of	Carrying value	Number of	
(€/000)	(€)	class of stock	shares	(€/000)	shares	(€/000)	shares	
<b>1,676,162</b> (a	2.60	62.03	643,783,399					
102,559	30.00	29.29	3,418,242					
272	0.52	6.43	527,000	99	193,000			
455	513.89	0.93	886	89	172			
5	2.58	1.28	2,000					
3								
735				188		0		
1,779,456				188		0		

#### LIST OF INVESTMENTS IN SUBSIDIARIES AND ASSOCIATED COMPANIES AT DECEMBER 31, 2004

	Capital stock					
	Number of		Par			
	shares	Currency	value	Amoun		
SUBSIDIARIES						
IFIL Investments S.p.A Turin (Italy)						
- ordinary shares	1,037,812,717	Euro	1	1,037,812,71		
- savings shares	37,383,020	Euro	1	37,383,020		
	1,075,195,737			1,075,195,737		
ASSOCIATED COMPANIES						
EXOR GROUP S.A Luxembourg						
- ordinary shares	11,670,050	Euro	10	116,700,500		
- preferred shares	4,110	Euro	10	41,100		
	11,674,160			116,741,600		

(a) Figures relating to the 2004 consolidated financial statements.

<u>132</u>

				l's investment	IFI's inve					
et income/(loss)	Stockholders' equity (a) Ne	g value	Carryin	ership of	% owner	Number of				
(€/000)	(€/000)	Total (€/000)	Per share (€)	Class of stock	Cap. Stock (	shares				
119,00	3,916,800	1,676,162	2.60	62.03	59.88	643,783,399				
00.00	000.040	400 550	00.00	00.00	00.00	0.440.040				
92,63	668,348	102,559	30.00	29.29	29.28	3,418,242				

### COMPARISON OF CARRYING VALUES AND MARKET PRICES OF LISTED FINANCIAL FIXED ASSETS (RECOMMENDATION CONSOB NO. 94001437 DATED FEBRUARY 23, 1994)

	Balance	at December 3	1, 2004				
	Number	Carrying	g value	Market	arket prices at December 30, 2004		
	of shares	Per share (€)	Total (€/000)	Per share (€)	Total (€/000)	Difference (€/000)	
FIL S.p.A ordinary shares	643,783,399	2.604	1,676,162	3.285	2,114,828	438,666	
FI S.p.A preferred shares	5,360,300	13.148	70,477	10.431	55,913	(14,564)	

<u>134</u>

-	narket prices II ha Total (€/000) Diff		Average market prices December 2004 Per share (€) Total (€/000) Difference (€/000				
				10tal (€/000)			
2.817	1,813,538	137,376	3.055	1,966,758	290,596		
8.849	47,433	(23,044)	10.132	54,311	(16,16		

#### STATEMENT OF CHANGES IN STOCKHOLDERS' EQUITY FOR THE YEARS 2002, 2003 AND 2004

		Additional		
€ in thousands	Capital	paid-in	Revaluation	Lega
	stock	capital	reserves	reserve
BALANCE AT DECEMBER 31, 2001	61,750	65,614	81,362	14,789
Ordinary stockholders' meeting on May 28, 2002				
- Appropriation of 2001 net income				
. Dividends to stockholders				
. Extraordinary reserve				
<ul> <li>Revocation of resolution to purchase treasury stock of May 29, 2001</li> </ul>				
- Transfer to Reserve for purchase of treasury stock				
pursuant to art. 2357 and 2357-ter of the Italian Civil Code				
Purchase of 573,650 IFI preferred shares				
Statute-barred dividends				
Writedown of the carrying value of 5,360,300 IFI preferred shares				
(€ 13.148), adjustment to reserve				
Net loss 2002				
Changes in 2002	0	0	0	0
BALANCE AT DECEMBER 31, 2002	61,750	65,614	81,362	14,789
Ordinary stockholders' meeting on May 29, 2003				
- Absorption of the 2002 loss through the use:				
. Merger surplus				
. Additional paid-in-capital		(35,206)		
. Reserve under DPR No. 597 art. 55 of 9/29/1973				
. Retained earnings				
- Revocation of resolution to purchase treasury stock of May 28, 2002				
<ul> <li>Transfer to Reserve for purchase of treasury stock pursuant to art. 2357 and art. 2357-ter of the Italian Civil Code</li> </ul>				
Board of Directors' Meeting on June 27, 2003				
- Capital stock increase with issue of 55,575,000 ordinary shares				
and 45,926,460 preferred shares at $\in$ 4.5 each of which	101 501	255 255		
€ 1 of par value and € 3.5 of paid-in-capital	101,501	355,255		
- Sale of 285,410 unexercised rights on IFI preferred shares		684		
Statute-barred dividends				
Net income 2003				
Changes in 2003	101,501	320,733	0	0
BALANCE AT DECEMBER 31, 2003	163,251	386,347	81,362	14,789
Ordinary stockholders' meeting on June 23, 2004				
- Adjustment to legal reserve to one-fifth of capital stock				17,861
- Appropriation of 2003 net income				
- Revocation of resolution to purchase treasury stock of May 29, 2003				
- Transfer to Reserve for purchase of treasury stock pursuant to				
art. 2357 and art. 2357-ter of the Italian Civil Code				
Statute-barred dividends				
Net income 2004				
Changes in 2004	0	0	0	17,861
				32,650

1,604,69	37,707	0	120,000	712,905	70,477
37,72	23,041	0	20,000	(23,176)	0
37,70	37,707			10	
			120,000	(120,000) 19	
			100.000	(100.000)	
			(100,000)	100,000	
	(14,666)			14,666	
				(17,861)	
1,566,97	14,666	0	100,000	736,081	70,477
472,12	241,602	(191,730)	(97,908)	97,925	0
14,66	14,666			17	
00				17	
456,75 68					
			100,000	(100,000)	
			(197,908)	197,908	
(1		(11)			
(9		(91)			
(191,62		(191,020)			
226,93 (191,62	226,936	(191,628)			
1,094,8	(226,936)	191,730	197,908	638,156	70,477
(260,94	(343,837)	0	50,815	78,804	(46,731)
(226,93	(226,936)				
				58,934	(58,934)
				17	,
			(12,203)		12,203
			200,000	(200,000)	
			(136,982)	136,982	
	(82,871)			82,871	
(34,03	(34,030)				
1,000,7	110,001	131,730	147,000	333,332	117,200
To 1,355,79	for the year 116,901	reserves 191,730	treasury stock 147,093	reserve 559,352	reserve 117,208
	(loss)	and other	purchase of	Extraordinary	valuation
	Net income	Retained earnings	Reserve for		Treasury stock

#### STATEMENT OF CASH FLOWS FOR THE YEARS 2004 AND 2003

(€	in thousands)	2004	2003
A)	Cash at January 1	64	230
B)	Cash flows provided by (used in) operating activities		
	Net income	37,707	14,666
	Depreciation and amortization	14	26
	(Gains) Losses on disposals of:		
	financial fixed assets	(19)	(22,623)
	property, plant and equipment	(2)	(12)
	(Purchase) Sale of receivables from the tax authorities	(516)	0
	Net change in employee severance indemnities	195	(1,010)
	Change in working capital:		
	trade receivables	(48)	63
	trade payables	(1,232)	(115)
	reserve for income taxes and other reserves	(2,568)	(7,463)
	other assets and liabilities	(812)	(696)
		32,719	(17,164)
C)	Cash flows provided by (used in) investment activities		
•,	Investments in fixed assets:		
	financial fixed assets	(1,500)	(309,512)
	intangible fixed assets	(9)	(000,012)
	Proceeds from the sale of fixed assets:	(*)	
	financial fixed assets	207	0
	property, plant and equipment	3	12
		(1,299)	(309,500)
D)	Cash flows provided by (used in) financial activities		
	Increase (repayment) of loans	(182,700)	42,700
	(Repayment) Increase in loans from subsidiaries and parent company	9,010	(28,246)
	Net change in borrowings from banks	142,194	(145,413)
_		(31,496)	(130,959)
E)	Cash flows provided by (used in) net equity movements		
	Capital stock increase	0	457,440
	Other changes	91	17
		91	457,457
F)	Net change in cash	15	(166)
G)	Cash at December 31	79	64

### RECLASSIFIED STATEMENT OF OPERATIONS ACCORDING TO THE FORMAT RECOMMENDED BY CONSOB (RECOMMENDATION CONSOB NO. 94001437 DATED FEBRUARY 23, 1994)

(Amounts in €)	Year 2004	Year 2003	Change
FINANCIAL INCOME AND EXPENSES			
Dividends relating to:			
subsidiaries	39,914,571	0	39,914,571
associated companies	10,596,550	4,443,715	6,152,835
other companies	87,840	202,500	(114,660)
Gains on sale of investments in:			
subsidiaries	0	3,578,011	(3,578,011)
other companies	19,415	19,044,882	(19,025,467)
	50,618,376	27,269,108	23,349,268
Other financial income from			
parent company	43,081	0	43,081
other	237,442	10,874	226,568
	280,523	10,874	269,649
Interest and other financial expenses from		,	
subsidiaries	0	(65,897)	65,897
parent company	(619,130)	(655,645)	36,515
other companies	(12,616,445)	(14,496,102)	1,879,657
	(13,235,575)	(15,217,644)	1,982,069
Foreign exchange gains and losses	(437)	94	(531)
TOTAL FINANCIAL INCOME AND EXPENSES	37,662,887	12,062,432	25,600,455
VALUE OF PRODUCTION	57,002,007	12,002,432	23,000,433
Revenues from services	4 009 667	1 060 112	(61 446)
Other income and revenues	1,008,667	1,060,113	(51,446)
	505,848	456,385	49,463
	1,514,515	1,516,498	(1,983)
OTHER OPERATING COSTS	(40.004)	(50.050)	40.000
Raw materials, supplies and merchandise Services	(43,224)	(53,856)	10,632
Leases and rentals	(1,993,747)	(4,478,347)	2,484,600
Personnel	(382,236)	(803,326)	421,090
	(4,400,000)	(4 745 004)	000.004
Salaries and wages Social security contributions	(1,486,020)	(1,715,921)	229,901
Employee severance indemnities	(485,083)	(520,723)	35,640
Other costs	(226,590)	(233,737)	7,147
Other costs	(317,889)	(243,196)	(74,693)
	(2,515,582)	(2,713,577)	197,995
Amortization, depreciation and writedowns	(13,557)	(25,556)	11,999
Other operating costs	(590,893)	(1,610,640)	1,019,747
TOTAL OTHER OPERATING COSTS	(5,539,239)	(9,685,302)	4,146,063
INCOME BEFORE EXTRAORDINARY INCOME AND		0.000.000	00 744 505
EXPENSES AND TAXES	33,638,163	3,893,628	29,744,535
EXTRAORDINARY INCOME AND EXPENSES			
Income	145,946	4,084,521	(3,938,575)
Expenses	(31,573)	(881,319)	849,746
TOTAL EXTRAORDINARY INCOME AND EXPENSES	114,373	3,203,202	(3,088,829)
INCOME BEFORE TAXES	33,752,536	7,096,830	26,655,706
INCOME TAXES, CURRENT AND DEFERRED	3,954,827	7,569,434	(3,614,607)
NET INCOME			, ,
	37,707,363	14,666,264	23,041,099

### REVALUATIONS MADE TO FIXED ASSETS EXISTING AT DECEMBER 31, 2004 (LAW NO. 72, ART. 10 OF MARCH 19, 1983)

	Legal rev	aluations
-	Law No. 576	Law No. 72
(€ in thousands)	December 2, 1975	March 19, 1983
Financial fixed assets		
Subsidiaries		
IFIL ordinary shares	608	4,246
Associated companies		
EXOR GROUP ordinary shares	5,920	37,519
	6,528	41,765

### REPORT OF THE BOARD OF STATUTORY AUDITORS ACCORDING TO ART. 153 OF LEGISLATIVE DECREE NO. 58/1998 AND ART. 2429, PARAGRAPH 3 OF THE ITALIAN CIVIL CODE

Dear Stockholders,

Under art. 153 of Legislative Decree No. 58 of February 24, 1998, the Board of Statutory Auditors has the obligation to report to the Stockholders' Meeting on matters concerning the audit work carried out and any omissions and censurable matters that may have come to its attention. The Board of Statutory Auditors may also formulate proposals to the Stockholders' Meeting in relation to the financial statements, to its approval and to matters of its competence.

#### With this report, we have complied with the law.

In 2004, the Board of Statutory Auditors has complied with the obligations required by art. 149 of Legislative Decree No. 58 dated February 24, 1998, which allows us to specifically comment on the matters which follow.

We have attended the meetings of the Board of Directors during the course of which the Directors informed us of the activities carried out and the significant economic, financial and equity transactions entered into or in progress by the company and/or its subsidiaries. In this regard, we have ascertained that the transactions approved and carried out were in conformity with the law and the corporate bylaws, were not in disagreement with the resolutions approved by the Stockholders' Meeting, nor in potential conflict of interest and were based upon the principles of good administration.

The current organizational structure of the Company, insofar as we are responsible, appears to be adequate for the specific type of business and size of the Company. The Board of Statutory Auditors, also on the basis of meetings held with company management and with representatives of the Independent Auditors, has gathered extensive information regarding compliance with the principles of diligent and correct administrative management.

Our evaluation of the adequacy of the internal control system is positive, meaning that the system is operating effectively for the purpose of ascertaining that the internal operating and administrative procedures, which have been adopted in order to guarantee a sound and efficient management, are being followed, and, also for identifying, preventing and managing, as far as possible, financial and operating risks and any fraud to the detriment of the company.

Furthermore, we consider that the administrative accounting system, insofar as ascertained and checked by us also in previous years, is in a condition to correctly represent operating events.

As regards "Corporate Governance", the Directors refer to this subject in a specific report, as required by the Code of Self-discipline of listed companies.

The directives imposed on the subsidiaries by IFI S.p.A. as per art. 114, paragraph 2, of Legislative Decree No. 58/98 are also considered adequate.

The Board of Directors has sent to us, in accordance with the law, the report relating to the first half of the year, making it public within the time-frame and according to the procedures established by Consob and has also provided, according to the law, reports on quarterly performance.

With reference to Consob Communications dated February 20, 1997, March 2, 1998 and April 6, 2001, as far as our responsibility is concerned, we can attest that:

- the information provided by the Directors in the Report on Operations are considered exhaustive and complete, also with respect to the status of the implementation of the systems and procedures for the application of the international accounting principles (Consob Communication DME/5015175 of March 10, 2005);
- the Board of Statutory Auditors, in accordance with the "Testo Unico sulla Finanza" (Legislative Decree No. 58/98), has been kept constantly informed about matters of its competence;
- the periodical tests and controls which the Board of Statutory Auditors carried out on the company did not show atypical or unusual transactions;
- as for intercompany transactions, the Directors in their Report on Operations present and describe the numerous transactions for goods and services entered into with Group companies and/or related parties which have been carried out on the basis of reciprocal economic gain or at normal market conditions;
- the Independent Auditors' report did not contain any qualifications or other matters of interest nor related observations or proposals;

- as previously stated, the organizational structure of the company, insofar as we are responsible, appears to be adequate and the administrative accounting system is reliable for purposes of correctly representing operating events;
- the internal control system appears adequate and effective;
- during 2004, the Board of Directors held seven meetings, which we attended, and the Board of Statutory Auditors held 15 meetings, five of which were attended by the Independent Auditors;
- neither complaints, as per ex art. 2408 of the Italian Civil Code, were received by the Board of Statutory Auditors, nor has it been informed, at this time, of any petitions presented to IFI S.p.A.;
- opinions have been issued during the year by the Board of Statutory Auditors pursuant to the law;
- IFI S.p.A. has assigned the audit firm, Deloitte & Touche S.p.A., other work, apart from the audit of the statutory financial statements and the consolidated financial statements and the limited scope audit of the six-month report, for assistance activities in establishing the impact of the adoption of International Financial Reporting Standards, and the plan for the relative process of conversion to these Standards, for a fee of € 20 thousand.

As for the annual statutory financial statements, which show a net income of  $\in$  37,707,363, the reasons for which were described in the Report on Operations, we have ascertained compliance with the law as regards its structure and formation by tests carried out by us directly and through information received by us from the Independent Auditors. We therefore maintain that the financial statements are befitting of your approval, together with the motion to appropriate the net income to the extraordinary reserve, as formulated by the Board of Directors.

The Board of Directors also asks for your authorization to buy-back treasury stock in the amount and in the manner and terms described in the specific report, and proposes amendments to the Regulations for Stockholders' Meetings. As for our responsibility, we attest that both motions proposed to you agree with existing legislation.

Turin, April 28, 2005

#### THE BOARD OF STATUTORY AUDITORS

(Cesare Ferrero)

(Giorgio Giorgi)

(Lionello Jona Celesia)

# REPORT OF THE BOARD OF STATUTORY AUDITORS ACCORDING TO ART. 41 OF LEGISLATIVE DECREE NO. 127/1991

Dear Stockholders,

The consolidated financial statements of IFI S.p.A. for the year ended December 31, 2004 – consisting of the balance sheet, the statement of operations and the notes to the financial statements – which have been made available to you, show a net income of  $\in$  117 million, compared to a loss of  $\in$  130 million in the prior year. The consolidated financial statements were submitted to us within the terms of the law, together with the Report on Operations, and prepared in accordance with the provisions of Legislative Decree No. 127 dated April 9, 1991.

The tests carried out by Deloitte & Touche S.p.A., the Independent Auditors charged with the audit of the financial statements, has led to the assertion that the values expressed in the financial statements agree with the accounting records of the Parent Company, the statutory and consolidated financial statements of the subsidiaries and the relative information formally communicated by the latter.

Such financial statements, transmitted by the subsidiaries to the Parent Company, for purposes of drawing up the consolidated financial statements, prepared by their relevant corporate bodies, have been examined by the bodies and/or parties in charge of controlling the individual companies, according to the respective regulations, and on the part of the Independent Auditors within the scope of the procedures carried out for the audit of the consolidated financial statements. The Board of Statutory Auditors has, therefore, not extended its examination to these financial statements.

The determination of the scope of consolidation, the choice of the principles of consolidation of the investments and the procedures adopted for this purpose are in agreement with the provisions of Legislative Decree No. 127 of April 9, 1991. The structure of the consolidated financial statements is thus to be considered technically correct and, as a whole, conforms to the specific law.

The Report on Operations adequately describes the results of operations and financial condition, the trend of operations during the course of 2004 and the business outlook of the whole of the companies in the scope of consolidation after the end of the year. The examination to which the Report has been subjected shows its congruity with the consolidated financial statements.

Turin, April 28, 2005

#### THE BOARD OF STATUTORY AUDITORS

(Cesare Ferrero)

(Giorgio Giorgi)

(Lionello Jona Celesia)



Deloitte & Touche S.p.A. Galleria San Federico, 54 10121 Torino Italia

Tel: +39 011 55971 Fax: +39 011 544756 www.deloitte.it

#### **REPORT OF THE INDEPENDENT AUDITORS ON THE FINANCIAL STATEMENTS** PURSUANT TO ART. 156 OF LEGISLATIVE DECREE NO. 58 OF FEBRUARY 24, 1998 (Translation from the Original Issued in Italian)

#### To the Stockholders of IFI – ISTITUTO FINANZIARIO INDUSTRIALE S.p.A.

- 1. We have audited the financial statements of IFI - Istituto Finanziario Industriale S.p.A. as of and for the year ended December 31, 2004. These financial statements are the responsibility of the Directors of IFI - Istituto Finanziario Industriale S.p.A. Our responsibility is to express an opinion on these financial statements based on our audit.
- We conducted our audit in accordance with generally accepted auditing standards in Italy as 2. recommended by the Italian Regulatory Commission for Companies and the Stock Exchange (CONSOB). Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement and are, as a whole, reliable. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the adequacy and the fairness of the accounting principles used and the reasonableness of the estimates made by the Directors. We believe that our audit provides a reasonable basis for our opinion. The audit of the financial statements of certain subsidiaries and affiliates, which statements reflect total assets representing 10% of consolidated total assets and revenues representing 13% of consolidated revenues, is the responsibility of other auditors.

For the opinion on the prior year's financial statements, which are presented for comparative purposes as required by law, reference should be made to our auditors' report dated May 14, 2004.

3. In our opinion, the financial statements of IFI – Istituto Finanziario Industriale S.p.A. as of and for the year ended December 31, 2004 comply with the Italian statutory provisions governing the criteria for their preparation; accordingly, they give a true and fair view of the Company's financial position and results of operations.

DELOITTE & TOUCHE S.p.A.

Signed by Colin Johnston Partner

Turin, Italy April 8, 2005

This report has been translated into the English language solely for convenience of international readers.

Ancona Bari Bergamo Bologna Brescia Cagliari Firenze Genova Milano Napoli Padova Parma Roma Torino Treviso Verona Vicenza

Member of **Deloitte Touche Tohmatsu** 

Sede Legale: Via Tortona, 25 - 20144 Milano Capitale Sociale: versato Euro 10.275.030,00 - sottoscritto Euro 10.327.590,00 - deliberato Euro 10.850.000,00 Partita IVA/Codice Fiscale/Registro delle Imprese Milano n. 03049560166 - R.E.A. Milano n. 1720239



Deloitte & Touche S.p.A. Galleria San Federico, 54 10121 Torino Italia

Tel: +39 011 55971 Fax: +39 011 544756 www.deloitte.it

#### REPORT OF THE INDEPENDENT AUDITORS ON THE CONSOLIDATED FINANCIAL STATEMENTS PURSUANT TO ART. 156 OF LEGISLATIVE DECREE No. 58 OF FEBRUARY 24, 1998 (Translation from the Original Issued in Italian)

#### To the Stockholders of IFI – ISTITUTO FINANZIARIO INDUSTRIALE S.p.A.

- 1. We have audited the consolidated financial statements of IFI Istituto Finanziario Industriale S.p.A. and subsidiaries (the IFI Group) as of and for the year ended December 31, 2004. These consolidated financial statements are the responsibility of the Directors of IFI Istituto Finanziario Industriale S.p.A. Our responsibility is to express an opinion on these consolidated financial statements based on our audit.
- 2. We conducted our audit in accordance with generally accepted auditing standards in Italy as recommended by the Italian Regulatory Commission for Companies and the Stock Exchange ("CONSOB"). Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement and are, as a whole, reliable. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the adequacy and the fairness of the accounting principles used and the reasonableness of the estimates made by the Directors. We believe that our audit provides a reasonable basis for our opinion. The audit of the financial statements of certain subsidiaries and affiliates, which statements reflect total assets representing 10% of consolidated total assets and revenues representing 13% of consolidated revenues, is the responsibility of other auditors.

For the opinion on the prior year's consolidated financial statements, which are presented for comparative purposes as required by law, reference should be made to our auditors' report dated May 14, 2004.

3. In our opinion, the consolidated financial statements of the IFI Group as of and for the year ended December 31, 2004 comply with the Italian statutory provisions governing the criteria for their preparation; accordingly, they give a true and fair view of the Group's financial position and results of operations.

DELOITTE & TOUCHE S.p.A.

Signed by Colin Johnston Partner

Turin, Italy April 8, 2005

This report has been translated into the English language solely for convenience of international readers.

Ancona Bari Bergamo Bologna Brescia Cagliari Firenze Genova Milano Napoli Padova Parma Roma Torino Treviso Verona Vicenza Member of **Deloitte Touche Tohmatsu** 

Sede Legale: Via Tortona, 25 - 20144 Milano

Capitale Sociale: versato Euro 10.275.030,00 - sottoscritto Euro 10.327.590,00 - deliberato Euro 10.850.000,00 Partita IVA/Codice Fiscale/Registro delle Imprese Milano n. 03049560166 - R.E.A. Milano n. 1720239

# **IFI GROUP'S COMPANIES**

In accordance with the provisions of Legislative Decree No. 127/91, articles 38 and 39, and Consob resolution No. 11971 of May 14, 1999 (art. 126 of the Regulations) and successive amendments, the following list is provided of the companies and significant holdings included in the consolidated financial statements.

The companies in the list are divided by consolidation method and business segment. For each company, the following information is provided: the name of the company, the country location, the capital stock in the original currency. The consolidated percentage of ownership held by the Group is also indicated, as well as the percentage of ownership held by IFI S.p.A. or by other subsidiaries.

A separate column shows the percentage of voting rights in the Ordinary Stockholders' Meeting. An Asterisk (\*) indicates ownership with voting suspended.

No	Country	Capital Stock at 12/31/2004	C	% of Group consolidation	laterate hald be	% of interest held	% of voting right
Name	Country	12/31/2004	Currency	CONSOLIDATION	Interest held by	netu	rigiit
IFI S.p.A.	ITALY	163,251,460	EUR				
SUBSIDIARIES CONSOLIDATED ON A	LINE-BY-LINE BASIS						
Holding companies - diversified							
IFIL INVESTMENTS S.p.A.	ITALY	1,075,195,737	EUR		eta' per Azioni ISTITUTO NZIARIO INDUSTRIALE	59.876	62.03
		1,075,175,757	Lon		INVESTMENTS S.p.A. (*)	1.099	1.139
				SOIE	M S.p.A.(*)	0.075	0.078
ASSOCIATED COMPANIES VALUED B	Y THE EQUITY METHOD						
Holding companies - diversified							
					eta' per Azioni ISTITUTO		
Holding companies - diversified EXOR GROUP S.A.	LUXEMBOURG	116,741,600	EUR	29.30 FINA	eta' per Azioni ISTITUTO NZIARIO INDUSTRIALE R GROUP S.A. (*)	29.280 0.031	29.29 <sup>2</sup> 0.03

(\*) Voting suspended.

For purposes of a clearer presentation, the investments held through IFIL are shown separately.

### INVESTMENTS HELD THROUGH IFIL S.p.A. (60.55%-owned subsidiary)

		Capital stock at		% of Gro		% of interest	% of voting
Name	Country	12/31/2004	Currency		on Interest held by	held	rights
SUBSIDIARIES CONSOLIDATED ON A LINE-BY-LINE BASIS Miscellaneous and Holding companies							
FIAT S.p.A. (a)	ITALY	4,918,113,540	EUR	27.62	IFIL INVESTMENTS S.p.A. FIAT S.p.A. (*)	27.619 0.446	30.061 0.548
IFIL INVESTISSEMENTS S.A.	LUXEMBOURG	166,611,300	EUR	100.00	IFIL INVESTMENTS S.p.A.	79,816	79,816
					IFIL INVESTMENT HOLDING N.V.	20.184	20.184
IFIL INVESTMENT HOLDING N.V.	NETHERLANDS	54,000,000	EUR	100.00	IFIL INVESTMENTS S.p.A.	100.000	100.000
NHT NEW HOLDING FOR TOURISM B.V. (b)	NETHERLANDS	32,980,000	EUR	100.00	IFIL INVESTISSEMENTS S.A. IFIL FINANCE B.V.	69.679 30.321	69.679 30.321
MEDITERRANEAN CAPITAL (ex-IFIL CAPITAL B.V.) (b)	NETHERLANDS	11,000,000	EUR	100.00	IFIL INVESTMENT HOLDING N.V.	100.000	100.000
IFIL FINANCE B.V. (b)	NETHERLANDS	10,000,000	EUR	100.00	IFIL INVESTISSEMENTS S.A.	100.000	100.000
IFIL NEW BUSINESS S.r.I.	ITALY	15,000	EUR	100.00	IFIL INVESTMENTS S.p.A.	100.000	100.000
WORMS & CIE S.A. A DIRECTOIRE ET CONSEIL	FRANCE	161,544,967	EUR	52.96	IFIL INVESTISSEMENTS S.A.	52.965	52.965
DE SURVEILLANCE (a)					WORMS & CIE S.A. A DIRECTOIRE ET		(***)
					CONSEIL DE SURVEILLANCE (*)	0.000	(**)
Financing services IFILGROUP FINANCE L.T.D.	IRELAND	4,000,000	EUR	100.00	IFIL INVESTISSEMENTS S.A.	100.000	100.000
IFIL INTERNATIONAL FINANCE L.T.D.	IRELAND	4,000,000	EUR	100.00	IFIL INVESTISSEMENTS S.A.	100.000	100.000
IFIL USA INC.	U.S.A.	500,000	USD	100.00	IFIL INVESTISSEMENTS S.A.	100.000	100.000
IFIL INVESTMENTS L.L.C	U.S.A.	N/A	USD	100.00	IFIL INVESTISSEMENTS S.A.	100.000	100.000
IFIL CAPITAL PARTNERS L.P.	U.S.A.	N/A	USD	100.00	IFIL INVESTISSEMENTS S.A.	99.000	99.000
					IFIL AMERICA L.P.	1.000	1.000
IFIL AMERICA L.P.	U.S.A.	N/A	USD	100.00	IFIL INVESTISSEMENTS S.A. IFIL INVESTMENTS L.L.C.	99.000 1.000	99.000 1.000
Tourism and Hotel activities							
ALPITOUR S.p.A. (a)	ITALY	17,725,000	EUR	100.00	NHT NEW HOLDING FOR TOURISM B.V.	100.000	100.000
Services							
SADCO S.A.	SWITZERLAND	300,000	CHF	100.00	IFIL INVESTISSEMENTS S.A.	100.000	100.000
IFIL ASIA LIMITED	CHINA (People's Rep. Pop)	1	HKD	100.00	IFIL INVESTISSEMENTS S.A.	100.000	100.000
SOIEM S.p.A.	ITALY	9,125,000	EUR	100.00	IFIL INVESTMENTS S.p.A.	100.000	100.000
SUBSIDIARIES VALUED BY THE EQUITY METHOD Football Club							
JUVENTUS FOOTBALL CLUB S.p.A.	ITALY	12,093,200	EUR	61.69	IFIL INVESTMENTS S.p.A.	61.692	61.692
SUBSIDIARIES VALUED AT COST							
Lease of own real estate and sublease							
CAMPI DI VINOVO S.p.A.	ITALY	1,300,000	EUR	-	JUVENTUS FOOTBALL CLUB S.p.A. CAMPI DI VINOVO S.p.A. (*)	69.800 3.000	69.800 3.000
ASSOCIATED COMPANIES VALUED BY THE EQUITY METHOD							
Miscellaneous and Holding companies EUROFIND TEXTILE S.A. (c)	LUXEMBOURG	120,000	EUR	50.00	IFIL INVESTISSEMENTS S.A.	50.000	50.000
EUFIN INVESTMENTS UNLIMITED	UNITED KINGDOM	243,100	EUR	50.00	EUROFIND TXTILE S.A.	100.000	100.000
	2.1120 1010000	210,100	20.0	- 3.00		100.000	
ASSOCIATED COMPANIES VALUED AT COST Miscellaneous and Holding companies							
EUROMEDIA LUXEMBOURG ONE S.A.	LUXEMBOURG	44,887,500	USD	-	IFIL INVESTISSEMENTS S.A.	14.286	14.286
Services					FIAT NETHERLAND HOLDING NV	14.286	14.286
WE-CUBE.COM S.p.A.	ITALY	666,668	EUR	-	IFIL INVESTISSEMENTS S.A.	14.790	14.790
					BUSINESS SOLUTIONS S.p.A.	14.790	14.790
Stadium management							
SEMANA S.r.I.	ITALY	100,000	EUR	-	JUVENTUS FOOTBALL CLUB S.p.A.	30.000	30.000

For purposes of a clearer presentation, the investments held through FIAT, Worms & Cie and Alpitour are shown separately. Companies put or to be put into a wind-up. Company set up on December 13, 2004, following the proportional total spin-off of Eurofind. Voting suspended. 160 shares held by the Company. (a) (b) (c) (\*) (\*\*)

Name	Registered office	Country	Capital stock at 12/31/2004	Currency	% of Gro	oup ion Interest held by	% of interest held	% of voting rights
Subsidiaries consolidated on a line-by-line basis	Registered office	country	12/31/2004	currency	consolidat	ion merest neu by	nera	rigita
Automobiles								
Fiat Auto Holdings B.V.	Amsterdam	Netherlands	1.000.000	EUR	90,00	Fiat Partecipazioni S.p.A.	90,000	
Banco Fidis de Investimento SA	Sao Paolo	Brazil	116.235.465	BRL	89,97	Fidis S.p.A.	98,970	
B.D.C. S.A.	Brussels	Belgium	23.651.294	EUR	90,00	Fiat Automoveis S.A FIASA Fiat Auto (Belgio) S.A.	1,000	
B.D.C. 3.A.	Diusseis	Beigium	23.031.234	LOK	50,00	Fiat Auto (Suisse) S.A.	0.002	
Clickar Assistance S.r.I.	Turin	Italy	335.632	EUR	90,00	Fidis S.p.A.	100,000	
Easy Drive S.r.I.	Turin	Italy	10.400	EUR	90,00	Fiat Auto S.p.A.	99,000	
						Fiat Center Italia S.p.A.	1,000	
FAL Fleet Services S.A.S.	Trappes	France	3.000.000	EUR	90,00	Fidis Renting Italia S.p.A.	100,000	
Fiat Auto Argentina S.A.	Buenos Aires	Argentina	463.938.188	ARS	90,00	Fiat Auto S.p.A. Fiat Automoveis S.A FIASA	63,336 36,664	
Fiat Auto (Belgio) S.A.	Brussels	Belgium	20.951.220	EUR	90,00	Fiat Finance Netherlands B.V.	99,998	
That Auto (Beigio) G.A.	Didadela	Deigium	20.331.220	LOIN	50,00	Fiat Auto (Suisse) S.A.	0,002	
Fiat Auto Contracts Ltd	Slough Berkshire	United Kingdom	15.500.000	GBP	90,00	Fidis Renting Italia S.p.A.	100,000	
Fiat Auto Dealer Financing SA	Brussels	Belgium	62.000	EUR	89,86	Fiat Auto (Belgio) S.A.	99,839	
Fiat Auto Espana S.A.	Alcalá De Henares	Spain	60.696.601	EUR	90,00	Fiat Finance Netherlands B.V.	99,998	
						Fiat Auto (Suisse) S.A.	0,002	
Fiat Auto Financial Services (Wholesale) Ltd.	Slough Berkshire	United Kingdom	3.500.000	GBP	90,00	Fidis S.p.A.	100,000	
Fiat Auto (France) S.A. Fiat Auto Hellas S.A.	Trappes Argyroupoli	France Greece	91.050.000 33.533.499	EUR EUR	90,00 90,00	Fiat Finance Netherlands B.V. Fiat Finance Netherlands B.V.	99,999 100,000	
Fiat Auto Ireland) Ltd.	Dublin	Ireland	5.078.952	EUR	90,00	Fiat Finance Netherlands B.V.	100,000	
Fiat Auto Japan K.K.	Minatu-Ku. Tokyo	Japan	420.000.000	JPY	90,00	Fiat Auto S.p.A.	100,000	
Fiat Auto Kreditbank GmbH	Vienna	Austria	5.000.000	EUR	90,00	Fiat Auto S.p.A.	50,000	
						Fidis S.p.A.	50,000	
Fiat Auto Lease N.V.	Utrecht	Netherlands	454.000	EUR	90,00	Fidis Renting Italia S.p.A.	100,000	
Fiat Auto Maroc S.A.	Casablanca	Morocco	314.000.000	MAD	89,96	Fiat Auto S.p.A.	99,950	
Fiat Auto Nederland B.V. Fiat Auto Poland S.A.	Lijnden Bielsko-Biala	Netherlands Poland	5.672.250 660.334.600	EUR	90,00 90,00	Fiat Auto Holdings B.V.	100,000	
Fiat Auto Polanu S.A. Fiat Auto Portuguesa S.A.	Alges	Portugal	8.000.000	EUR	90,00	Fiat Auto S.p.A. Fiat Finance Netherlands B.V.	100,000	
Fiat Auto Fortaguesa C.A. Fiat Auto South Africa (Proprietary) Ltd	Sunninghill	South Africa	540	ZAR	90,00	Fiat Auto S.p.A.	100,000	
Fiat Auto S.p.A.	Turin	Italy	2.500.000.000	EUR	90,00	Fiat Auto Holdings B.V.	100,000	
Fiat Auto (Suisse) S.A.	Geneva	Switzerland	21.400.000	CHF	90,00	Fiat Auto S.p.A.	100,000	
Fiat Auto (U.K.) Ltd	Slough Berkshire	United Kingdom	44.600.000	GBP	90,00	Fiat Finance Netherlands B.V.	100,000	
Fiat Auto Var S.r.I.	Turin	Italy	10.200.000	EUR	90,00	Fiat Auto S.p.A.	100,000	
Fiat Automobil AG	Heilbronn	Germany	97.280.000	EUR	90,00	Fiat Finance Netherlands B.V.	99,000	
Fiat Automobil GmbH	Vienna	Austria	37.000	EUR	90,00	Fiat Auto (Suisse) S.A. Fiat Finance Netherlands B.V.	1,000 100,000	
Fiat Automobil Gribh	Frankfurt	Germany	8.700.000	EUR	90,00	Fiat Automobil AG	100,000	
Fiat Automobiler Danmark A/S	Glostrup	Denmark	55.000.000	DKK	90,00	Fiat Finance Netherlands B.V.	100,000	
Fiat Automoveis S.A FIASA	Betim	Brazil	1.432.341.332	BRL	90,00	Fiat Auto S.p.A.	100,000	
Fiat Center Italia S.p.A.	Turin	Italy	2.000.000	EUR	90,00	Fiat Auto S.p.A.	100,000	
Fiat Center (Suisse) S.A.	Geneva	Switzerland	13.000.000	CHF	90,00	Fiat Auto (Suisse) S.A.	100,000	
Fiat CR Spol. S.R.O.	Prague	Czech Republic	1.000.000	CZK	90,00	Fiat Auto S.p.A.	100,000	
Fiat Credit Belgio S.A.	Evere	Belgium	3.718.500	EUR	90,00	Fidis S.p.A.	99,999	
Fiat Credito Compania Financiera S.A.	Buenos Aires	Argentina	94.107.977	ARS	90,00	Fidis S.p.A. Fiat Auto Argentina S.A.	99,999 0,001	
Fiat Distribuidora Portugal S.A.	Lisbon	Portugal	450.300	FUR	90,00	Fiat Auto Argentina S.A.	100,000	
Fiat Finance Holding S.A.	Luxembourg	Luxembourg	2.300.000	EUR	90,00	Fidis S.p.A.	99,995	
·		•				Fiat Finance Netherlands B.V.	0,005	
Fiat Finance Netherlands B.V.	Amsterdam	Netherlands	690.000.000	EUR	90,00	Fiat Auto S.p.A.	100,000	
Fiat Handlerservice GmbH	Heilbronn	Germany	5.100.000	EUR	90,00	Fiat Automobil AG	100,000	
Fiat India Automobiles Private Limited	Mumbai	India	18.780.741.500	INR	90,00	Fiat Auto S.p.A.	100,000	
Fiat India Private Ltd.	Mumbai	India	4.477.502.700	INR	89,78	Fiat India Automobiles Private Limited	79,081	80,313
Fiat Magyarorszag Kereskedelmi KFT.	Budapest	Hungary	150.000.000	HUF	90,00	Fiat Auto S.p.A. Fiat Auto S.p.A.	20,673	19,438
Fiat Motor Sales Ltd	Slough Berkshire	United Kingdom	1.500.000	GBP	90.00	Fiat Auto (U.K.) Ltd	100,000	
Fiat SR Spol. SR.O.	Bratislava	Slovak Republic	1.000.000	SKK	90,00	Fiat Auto S.p.A.	100,000	
Fiat Versicherungsdienst GmbH	Heilbronn	Germany	26.000	EUR	94,90	Fiat Automobil AG	51,000	
						Rimaco S.A.	49,000	
Fidis Credit Danmark A/S	Glostrup	Denmark	500.000	DKK	90,00	Fiat Finance Netherlands B.V.	100,000	
Fidis Dealer Services B.V.	Utrecht	Netherlands	698.000	EUR	90,00	Fiat Auto Nederland B.V.	100,000	
Fidis Faktoring Polska Sp. z o.o.	Warsaw	Poland	1.000.000	PLN	90,01	Fidis S.p.A.	99,950	
Fidis Einance Polska Sp. 7.0.0	Warsaw	Poland	10.000.000	PLN	90,00	Fiat Polska Sp. z o.o.	0,050 99,980	
Fidis Finance Polska Sp. z o.o.	WarsdW	Poland	10.000.000	PLN	90,00	Fidis S.p.A. Fiat Polska Sp. z o.o.	99,980 0,020	
Fidis Hungary KFT	Budapest	Hungary	13.000	EUR	90,00	Fidis S.p.A.	100,000	_
Fidis Renting Italia S.p.A.	Turin	Italy	5.800.000	EUR	90,00	Fiat Auto S.p.A.	100,000	
Fidis S.p.A.	Turin	Italy	311.232.342	EUR	90,00	Fiat Auto S.p.A.	99,900	
						Nuove Iniziative Finanziarie 2 S.r.I.	0,100	
Finplus Renting S.A.	Madrid	Spain	3.955.986	EUR	90,00	Fidis Renting Italia S.p.A.	100,000	

			Capital stock at		% of Gro	pup	% of interest	% of voting
Name	Registered office	Country	12/31/2004	Currency		ion Interest held by	held	rights
Inmap 2000 Espana S.L.	Alcalá De Henares	Spain	8,237,907	EUR	90.00	Fiat Auto Espana S.A.	100.000	
International Metropolitan Automotive Promotion (France) S.A.	Paris	France	56,000	EUR	90.00	Fiat Auto (France) S.A.	100.000	
Italian Automotive Center S.A.	Brussels	Belgium	19,749,554	EUR	90.00	B.D.C. S.A.	100.000	
Sata-Società Automobilistica Tecnologie Avanzate S.p.A.	Melfi	Italy	276,640,000	EUR	90.00	Fiat Auto S.p.A.	100.000	
Savarent Società per Azioni	Turin	Italy	21,000,000	EUR	90.00	Fidis Renting Italia S.p.A.	100.000	
Sofice-Société de Financement des Concessionnaires s.a.s.	Trappes	France	3,353,600	EUR	90.00	Fiat Auto (France) S.A.	100.000	
Tarfin S.A.	Geneva	Switzerland	500,000	CHF	90.00	Fidis S.p.A.	100.000	
Targa Infomobility S.p.A.	Turin	Italy	100,000	EUR	90.00	Fidis S.p.A.	100.000	
Targa Rent S.r.l.	Turin	Italy	310,000	EUR	90.00	Fidis S.p.A.	100.000	
Targasys Espana S.L.	Alcalá De Henares	Spain	5,000	EUR	90.00	Fiat Auto Espana S.A.	100.000	
Targasys Stock SA	Alcalá De Henares	Spain	5,108,799	EUR	90.00	Fiat Auto Espana S.A.	99.999	
Talgasys Slock SA	Alcala De l'Iellales	Spain	5,100,755	LUK	30.00	Fiat Finance Holding S.A.	0.001	
						Flat Finance Holding S.A.	0.001	
Agricultural and Construction Equipment	Amsterdam	Markhander als	319.359.348	EUR	84.54	Plat Made adapted a Datable a MAV	84.450	84.542
CNH Global N.V.	Amsterdam	Netherlands	319,359,348	EUR	84.54	Fiat Netherlands Holding N.V.		
			10.050.005			CNH Global N.V.	0.109	0.000
Austoft Industries Limited	Bundaberg	Australia	16,353,225	AUD	84.54	CNH Australia Pty Limited	100.000	
Banco CNH Capital S.A.	Curitiba	Brazil	252,285,242	BRL	84.54	CNH Global N.V.	59.760	
						CNH Latin America Ltda.	40.240	
Bli Group Inc.	Wilmington	U.S.A.	1,000	USD	84.54	CNH America LLC	100.000	
Blue Leaf I.P. Inc.	Wilmington	U.S.A.	1,000	USD	84.54	Bli Group Inc.	100.000	
Case Brazil Holdings Inc.	Wilmington	U.S.A.	1,000	USD	84.54	CNH America LLC	100.000	
Case Canada Receivables Inc.	Calgary	Canada	1	CAD	84.54	CNH Capital America LLC	100.000	
Case Credit Australia Investments Pty Ltd	St. Marys	Australia	187,360,048	AUD	84.54	CNH Australia Pty Limited	100.000	
Case Credit Holdings Limited	Wilmington	U.S.A.	5	USD	84.54	CNH Capital America LLC	100.000	
Case Credit Ltd.	Calgary	Canada	1	CAD	84.54	Case Credit Holdings Limited	99.500	
						CNH Canada Ltd.	0.500	
Case Equipment Holdings Limited	Wilmington	U.S.A.	5	USD	84.54	CNH America LLC	100.000	
Case Equipment International Corporation	Wilmington	U.S.A.	1,000	USD	84.54	CNH America LLC	100.000	
Case Europe S.a.r.l.	Roissy	France	7,622	EUR	84.54	CNH America LLC	100.000	
Case Harvesting Systems GmbH	Neustadt	Germany	281,211	EUR	84.54	CNH America LLC	100.000	
Case India Limited	Wilmington	U.S.A.	5	USD	84.54	CNH America LLC	100.000	
Case International Marketing Inc.	Wilmington	U.S.A.	5	USD	84.54	CNH America LLC	100.000	
Case LBX Holdings Inc.	Wilmington	U.S.A.	5	USD	84.54	CNH America LLC	100.000	
Case Machinery (Shanghai) Co. Ltd.	Shanghai	People's Rep. of China	2,250,000	USD	84.54	CNH America LLC	100.000	
Case New Holland Inc.	Wilmington	U.S.A.	5	USD	84.54	CNH Global N.V.	100.000	
Case United Kingdom Limited	Basildon	United Kingdom	3,763,618	GBP	84.54	CNH America LLC	100.000	
Case Wholesale Receivables Inc.	Wilmington	U.S.A.	1,000	USD	84.54	CNH Capital America LLC	100.000	
CNH America LLC	Wilmington	U.S.A.	0	USD	84.54	Case New Holland Inc.	100.000	
CNH Argentina S.A.	Buenos Aires	Argentina	29,611,105	ARS	84.54	New Holland Holdings Argentina S.A.	80.654	
						CNH Latin America Ltda.	19.346	
CNH Australia Pty Limited	St. Marys	Australia	306,785,439	AUD	84.54	CNH Global N.V.	100.000	
CNH Baumaschinen GmbH	Berlin	Germany	61,355,030	EUR	84.54	CNH International S.A.	100.000	
CNH Belgium N.V.	Zedelgem	Belgium	27,268,300	EUR	84.54	CNH International S.A.	100.000	
CNH Canada Ltd.	Toronto	Canada	28,000,100	CAD	84.54	CNH Global N.V.	100.000	
CNH Capital America LLC	Wilmington	U.S.A.	20,000,100	USD	84.54	CNH Capital LLC	100.000	
CNH Capital Australia Pty Limited	St. Marys	Australia	83,248,874	AUD	84.54	CNH Australia Pty Limited	100.000	
				EUR	84.54	CNH Global N.V.	98.999	
CNH Capital Benelux	Zedelgem	Belgium	6,350,000	EUR	04.54			
	D 1 1			5110		CNH Capital U.K. Ltd	1.001	
CNH Capital (Europe) plc	Dublin	Ireland	38,100	EUR	84.54	CNH Capital plc	99.984	
						CNH Financial Services A/S	0.003	
						CNH Financial Services S.r.l.	0.003	
						CNH Global N.V.	0.003	
						CNH International S.A.	0.003	
						New Holland Financial Services Ltd	0.003	
						CNH Trade N.V.	0.001	
CNH Capital Insurance Agency Inc.	Wilmington	U.S.A.	5	USD	84.54	CNH Capital America LLC	100.000	
CNH Capital LLC	Wilmington	U.S.A.	0	USD	84.54	CNH America LLC	100.000	
CNH Capital plc	Dublin	Ireland	6,386,791	EUR	84.54	CNH Global N.V.	100.000	
CNH Capital Receivables LLC	Wilmington	U.S.A.	0,000,701	USD	84.54	CNH Capital America LLC	100.000	
CNH Capital U.K. Ltd	Basildon	United Kingdom	10,000,001	GBP	84.54	CNH Global N.V.	100.000	
CNH Componentes, S.A. de C.V.	Sao Pedro	Mexico	135,634,842	MXN	84.54	CNH America LLC	100.000	
CNH Danmark A/S	Hvidovre	Denmark	12,000,000	DKK	84.54	CNH International S.A.	100.000	
								-
CNH Deutschland GmbH	Heilbronn	Germany	18,457,650	EUR	84.54	CNH International S.A.	100.000	_
CNH Engine Corporation	Wilmington	U.S.A.	1,000	USD	84.54	CNH America LLC	100.000	
CNH Financial Services	Puteaux	France	3,738,141	EUR	84.54	CNH Global N.V.	100.000	
CNH Financial Services A/S	Hvidovre	Denmark	500,000	DKK	84.54	CNH Global N.V.	100.000	
CNH Financial Services GmbH	Heilbronn	Germany	200,000	EUR	84.54	CNH International S.A.	100.000	
CNH Financial Services S.r.I.	Modena	Italy	10,400	EUR	84.54	CNH Global N.V.	100.000	
CNH France S.A.	Le Plessis-Belleville	France	138,813,150	EUR	84.54	CNH International S.A.	100.000	
CNH International S.A.	Luxembourg	Luxembourg	300,000,000	USD	84.54	CNH Global N.V.	100.000	
CNH Italia s.p.a.	Modena	Italy	15,600,000	EUR	84.54	CNH Global N.V.	100.000	
			.,,					

News	Deviators 1 - 41 -	Country	Capital stock at	Current	% of Gro		% of interest	% o voting
Name Child John America Lide	Registered office	Country	12/31/2004	Currency		on Interest held by	held	right
CNH Latin America Ltda.	Contagem	Brazil	674,264,183	BRL	84.54	CNH Global N.V. Case Brazil Holdings Inc.	87.880 10.610	
ONIU Manufacela Orala O A	Qualitation	0	04 000 000	FUD	04.54	Case Equipment International Corporation	1.510	
CNH Maquinaria Spain S.A. CNH Osterreich GmbH	Coslada	Spain	21,000,000	EUR	84.54 84.54	CNH International S.A.	99.999	
	St. Valentin	Austria	2,000,000	-		CNH Global N.V.	100.000	
CNH Polska Sp. z o.o.	Plock	Poland	162,591,660	PLN	84.54	CNH Belgium N.V. Fiat Polska Sp. z o.o.	99.995 0.005	
CNH Portugal-Comercio de Tractores e Maquinas Agricolas Ltda	Carnaxide	Portugal	498,798	EUR	84.54	CNH International S.A.	99.980	
						CNH Italia s.p.a.	0.020	
CNH Receivables LLC	Wilmington	U.S.A.	0	USD	84.54	CNH Capital America LLC	100.000	
CNH Serviços Técnicos e Desenvolvimento de Negocios Ltda	Curitiba	Brazil	1,000,000	BRL	84.54	Banco CNH Capital S.A.	100.000	
CNH Trade N.V.	Amsterdam	Netherlands	50,000	EUR	84.54	CNH Global N.V.	100.000	
CNH U.K. Limited	Basildon	United Kingdom	91,262,275	GBP	84.54	New Holland Holding Limited	100.000	
CNH Wholesale Receivables LLC	Wilmington	U.S.A.	0	USD	84.54	CNH Capital America LLC	100.000	
Fiat Kobelco Construction Machinery S.p.A.	San Mauro Torinese	Italy	80,025,291	EUR	63.09	CNH Italia s.p.a. CNH Global N.V.	59.625 15.000	
Fiatallis North America LLC	Wilmington	U.S.A.	32	USD	84.54	CNH America LLC	100.000	
Fiat-Kobelco Construction Machinery Belgium SA	Herstal-lez-Liege	Belgium	247,900	EUR	63.09	Fiat Kobelco Construction Machinery S.p.A.	100.000	
Flexi-Coil (U.K.) Limited	Basildon	United Kingdom	1,000	GBP	84.54	CNH Canada Ltd.	100.000	
Harbin New Holland Tractors Co., Ltd.	Harbin	People's Rep. of China	2,859,091	USD	84.54	New Holland Mauritius (Private) Ltd.	99.000	
						CNH International S.A.	1.000	
HFI Holdings Inc.	Wilmington	U.S.A.	1,000	USD	84.54	CNH America LLC	100.000	
JV Uzcaseagroleasing LLC	Tashkent	Uzbekistan	0	USD	43.12	Case Credit Holdings Limited	51.000	
JV UzCaseMash LLC	Tashkent	Uzbekistan	0	USD	50.73	Case Equipment Holdings Limited	60.000	
JV UzCaseService LLC	Tashkent	Uzbekistan	0	USD	43.12	Case Equipment Holdings Limited	51.000	
JV UzCaseTractor LLC	Tashkent	Uzbekistan	0	USD	43.12	Case Equipment Holdings Limited	51.000	
Kobelco Construction Machinery America LLC	Wilmington	U.S.A.	0	USD	54.95	New Holland Excavator Holdings LLC	65.000	
Kobelco Construction Machinery Europe BV in liquidation	Almere	Netherlands	567,225	EUR	63.09	Fiat Kobelco Construction Machinery S.p.A.	100.000	
MBA AG	Bassersdorf	Switzerland	4,000,000	CHF	84.54	CNH Global N.V.	100.000	
New Holland Australia Pty Ltd	Riverstone	Australia	1	AUD	84.54	CNH Australia Pty Limited	100.000	
New Holland (Canada) Credit Company	Burlington	Canada	1,000	CAD	84.54	CNH Canada Ltd. Case Credit Ltd.	99.000 1.000	
New Holland (Canada) Credit Holding Ltd. in liquidation	Toronto	Canada	1	CAD	84.54	CNH Canada Ltd.	100.000	
New Holland Canada Ltd.	Saskatoon	Canada	10,403	CAD	84.54	CNH Canada Ltd.	100.000	
New Holland Credit Australia Pty Limited	Riverstone	Australia	725,834	AUD	84.54	CNH Capital Australia Pty Limited	100.000	
New Holland Credit Company LLC	Wilmington	U.S.A.	0	USD	84.54	CNH Capital LLC	100.000	
New Holland Excavator Holdings LLC	Wilmington	U.S.A.	0	USD	84.54	CNH America LLC	100.000	
New Holland Financial Services Ltd	Basildon	United Kingdom	50,000	GBP	84.54	CNH Global N.V.	100.000	
New Holland Holding Limited	London	United Kingdom	165,000,000	GBP	84.54	CNH International S.A.	100.000	
New Holland Holdings Argentina S.A.	Buenos Aires	Argentina	23,555,415	ARS	84.54	CNH Latin America Ltda.	100.000	
New Holland Ltd	Basildon	United Kingdom	1,000,000	GBP	84.54	CNH Global N.V.	100.000	
New Holland Mauritius (Private) Ltd.	Port Louis	Mauritius	78,571,333	USD	84.54	CNH Global N.V.	100.000	
New Holland Tractor Ltd. N.V.	Antwerp	Belgium	9,631,500	EUR	84.54	New Holland Holding Limited	100.000	
New Holland Tractors (India) Private Ltd	New Delhi	India	168,736,580,600	INR	84.54	New Holland Mauritius (Private) Ltd.	100.000	
O & K - Hilfe GmbH	Berlin	Germany	25,565	EUR	84.54	CNH Baumaschinen GmbH	100.000	
Pryor Foundry Inc.	Oklahoma City	U.S.A.	1,000	USD	84.54	CNH America LLC	100.000	
Receivables Credit II Corporation	Calgary	Canada	1	CAD	84.54	CNH Capital America LLC	100.000	
RosCaseMash	Saratov	Russia	200,000	RUR	32.34	Case Equipment Holdings Limited	38.250	51.00
Shanghai New Holland Agricultural Machinery Corporation Limited	Shanghai	People's Rep. of China	35,000,000	USD	50.73	New Holland Mauritius (Private) Ltd.	60.000	
Commercial Vehicles	Turk	H-L.	050 400 000	FUD	400.00	Plat blade odere de Thebler (blad)	100.000	
Iveco S.p.A.	Turin	Italy	858,400,000	EUR	100.00	Fiat Netherlands Holding N.V.		
Amce-Automotive Manufacturing Co.Ethiopia Astra Veicoli Industriali S.p.A.	Addis Abeba Piacenza	Ethiopia	3,000,000 10,400,000	ETB EUR	70.00	Iveco S.p.A. Iveco S.p.A.	70.000	
		Italy						
Brandschutztechnik Gorlitz GmbH C.A.M.I.V.A. Constructeurs Associés de Matériels S.A.	Gürlitz Saint-Alban-Leysse	Germany France	511,292 1,870,169	EUR	88.00 99.96	Iveco Magirus Brandschutztechnik GmbH Iveco Eurofire (Holding) GmbH	88.000 99.961	
C.A.M.I.V.A. Constructeurs Associes de Materiels S.A. Componentes Mecanicos S.A.	Saint-Alban-Leysse Barcelona		37,405,038	EUR	99.96 59.39	Iveco Eurofire (Holding) GmbH Iveco Pegaso S.L.	99.961 59.387	
Effe Grundbesitz GmbH	Ulm	Spain Germany	10,225,838	EUR	100.00	Iveco Pegaso S.L. Iveco Investitions GmbH	59.387 90.000	_
	Jiii	Germany	10,220,038	CUR	100.00	Iveco Investitions GmbH Iveco S.p.A.	90.000	
Euromoteurs S.A.	Garchizy	France	2,098,560	EUR	100.00	Iveco France S.A.	100.000	
European Engine Alliance S.c.r.I.	Turin	Italy	32,044,797	EUR	61.51	CNH Global N.V.	33.333	-
,		,	,0 . 1,1 07	_0	21.01	Iveco S.p.A.	33.333	
Heuliez Bus S.A.	Rorthais	France	9,000,000	EUR	100.00	Société Charolaise de Participations S.A.	100.000	
IAV-Industrie-Anlagen-Verpachtung GmbH	Ulm	Germany	25,565	EUR	100.00	Iveco Investitions GmbH	95.000	-
						Iveco S.p.A.	5.000	
Ikarus Egyedi Autobusz GY	Budapest	Hungary	350,000,000	HUF	68.15	Irisbus Holding S.L.	68.146	-
Ikarus Trade Kft.	Budapest	Hungary	423,220,000	HUF	100.00	Ikarusbus Jamugyarto RT	99.976	
			,0,000			Irisbus Holding S.L.	0.024	
	Szekesfehervar	Hungary	974 268 827	HUF	100.00	Irisbus Italia S.p.A.	99.998	
Ikarusbus Jamugyarto RT	Szekesfehervar	Hungary	974,268,827	HUF	100.00	Irisbus Italia S.p.A. Irisbus France S.A.	99.998 0.002	
	Szekesfehervar Charleroi			HUF		Irisbus France S.A.	99.998 0.002 95.000	
Ikarusbus Jamugyarto RT		Hungary Belgium	974,268,827 600,000		100.00		0.002	

News	Deviation de Maria	0t	Capital stock at		% of Gro		% of interest	% of voting
Name	Registered office	Country	12/31/2004	Currency		ion Interest held by	held	rights
Irisbus Benelux Ltd.	Leudelange	Luxembourg	594,000	EUR	100.00	Irisbus France S.A. Société Charolaise de Participations S.A.	99.983 0.017	
Irisbus Deutschland GmbH	Mainz-Mombach	Germany	22,000,000	EUR	100.00	Irisbus Holding S.L.	100.000	
Irisbus France S.A.	Vénissieux	France	142,482,000	EUR	100.00	Irisbus Holding S.L.	100.000	
Irisbus Holding S.L.	Madrid	Spain	233,670,000	EUR	100.00	Iveco S.p.A.	99.999	
						Iveco Pegaso S.L.	0.001	
Irisbus Iberica S.L.	Madrid	Spain	28,930,788	EUR	100.00	Irisbus Holding S.L.	100.000	
Irisbus Italia S.p.A.	Turin	Italy	100,635,750	EUR	100.00	Irisbus Holding S.L.	100.000	
Irisbus (U.K.) Ltd	Watford	United Kingdom	200,000	GBP	100.00	Irisbus Holding S.L.	100.000	
IVC Brabant N.V. S.A.	Groot	Belgium	800,000	EUR	100.00	S.A. Iveco Belgium N.V.	75.000	
						Iveco Nederland B.V.	25.000	
IVC Nutzfahrzeuge AG	Hendschiken	Switzerland	3,500,000	CHF	100.00	Iveco (Schweiz) AG	100.000	
IVC Véhicules Industriels S.A.	Morges	Switzerland	1,200,000 26,700,000	CHF	100.00	Iveco (Schweiz) AG	100.000	
Iveco Argentina S.A.	Cordoba	Argentina	26,700,000	ARS	100.00	lveco S.p.A. Astra Veicoli Industriali S.p.A.	0.001	
Iveco Austria GmbH	Vienna	Austria	6,178,000	EUR	100.00	Astra veicoli industriali S.p.A. Iveco S.p.A.	100.000	
Iveco Bayern GmbH	Nuremberg	Germany	742,000	EUR	100.00	Iveco Magirus AG	100.000	
Iveco Colombia Ltda.	Santa Fe' de Bogota	Colombia	2,870,909,000	COP	100.00	Iveco Venezuela C.A.	99.974	
	Cana r o do Bogola	Colombia	2,010,000,000	00.	100.00	Iveco Latin America Ltda	0.026	
Iveco Contract Services Limited	Watford	United Kingdom	2,000,000	GBP	100.00	Iveco (UK) Ltd	100.000	
Iveco Danmark A/S	Glostrup	Denmark	501,000	DKK	100.00	Iveco S.p.A.	100.000	
Iveco Eurofire (Holding) GmbH	Weisweil	Germany	30,776,857	EUR	100.00	Iveco Magirus AG	90.032	
						Iveco S.p.A.	9.968	
Iveco Fiat Brasil Ltda	Sete Lagoas	Brazil	170,100,000	BRL	95.00	Fiat Automoveis S.A FIASA	50.000	
						Iveco S.p.A.	48.576	
						Iveco Latin America Ltda	1.424	
Iveco Finance AG	Kloten	Switzerland	1,500,000	CHF	100.00	Iveco (Schweiz) AG	100.000	
Iveco Finance GmbH	Ulm	Germany	40,000,000	EUR	100.00	Iveco Magirus AG	100.000	
Iveco Finance Limited	Watford	United Kingdom	100	GBP	100.00	Iveco (UK) Ltd	100.000	
Iveco Finanziaria S.p.A.	Turin	Italy	30,000,000	EUR	100.00	Iveco S.p.A.	100.000	
Iveco Finland OY	Espoo	Finlandia	200,000	EUR	100.00	Iveco S.p.A.	100.000	
Iveco France S.A. Iveco International Trade Finance S.A.	Trappes	France	93,800,000 25,000,000	EUR	100.00	Iveco S.p.A.	100.000	
Iveco International Trade Finance S.A. Iveco Investitions GmbH	Paradiso Ulm	Switzerland Germany	25,000,000	CHF	100.00	Iveco S.p.A. Iveco Magirus AG	100.000 99.020	
IVECO INVESTIGIONS GINDA	OIIII	Germany	2,356,439	EUR	100.00	Iveco S.p.A.	0.980	
Iveco Latin America Ltda	Sao Paolo	Brazil	534,700,000	BRL	100.00	Iveco S.p.A.	99.999	
		DIGEN	001,700,000	0.12	100.00	Astra Veicoli Industriali S.p.A.	0.001	
Iveco Lease GmbH	Ulm	Germany	775,000	EUR	100.00	Iveco Magirus AG	100.000	
Iveco Limited	Watford	United Kingdom	117,000,000	GBP	100.00	Iveco (UK) Ltd	100.000	
Iveco Lorraine S.a.s.	Haunconcourt	France	305,600	EUR	100.00	Iveco France S.A.	100.000	
Iveco L.V.I. S.a.s.	Saint-Priest-En-Jarez	France	503,250	EUR	100.00	Iveco France S.A.	100.000	
Iveco Magirus AG	Ulm	Germany	250,000,000	EUR	100.00	Iveco S.p.A.	53.660	
						Fiat Netherlands Holding N.V.	46.340	
Iveco Magirus Brandschutztechnik GmbH	Ulm	Germany	6,493,407	EUR	100.00	Iveco Eurofire (Holding) GmbH	99.764	
· · · · · · · · · · · · · · · · · · ·						Iveco S.p.A.	0.236	
Iveco Mezzi Speciali S.p.A.	Brescia	Italy	13,120,000	EUR	100.00	Iveco Eurofire (Holding) GmbH	100.000	
Iveco Motorenforschung AG	Arbon	Switzerland	4,600,000	CHF	100.00	Iveco S.p.A.	60.000	
Iveco Motors of North America Inc.	Wilmington	U.S.A.	1	USD	100.00	Iveco France S.A. Iveco S.p.A.	40.000	
Iveco Nederland B.V.	Breda	Netherlands	4,537,802	EUR	100.00	Iveco S.p.A.	100.000	
Iveco Nord Nutzfahrzeuge GmbH	Hamburg	Germany	4,037,002	EUR	100.00	Iveco Magirus AG	100.000	
Iveco Nord-Ost Nutzfahrzeuge GmbH	Berlin	Germany	2,120,000	EUR	100.00	Iveco Magirus AG	100.000	
Iveco Norge A.S.	Voyenenga	Norway	18,600,000	NOK	100.00	lveco S.p.A.	100.000	
lveco Nutzfahrzeuge Nord-West GmbH	Dortmund-Wambel	Germany	1,355,000	EUR	100.00	Iveco Magirus AG	100.000	
Iveco Otomotiv Ticaret A.S.	Samandira-Kartal/Istanbul	Turkey	5,960,707,000,000	TRL	100.00	lveco S.p.A.	99.995	
Iveco Participations S.A.	Trappes	France	10,896,100	EUR	100.00	lveco S.p.A.	100.000	
Iveco Pegaso S.L.	Madrid	Spain	105,213,628	EUR	100.00	lveco S.p.A.	99.999	
						Astra Veicoli Industriali S.p.A.	0.001	
Iveco Pension Trustee Ltd	Watford	United Kingdom	2	GBP	100.00	Iveco Limited	50.000	
						Iveco (UK) Ltd	50.000	
Iveco Plan S.A. de Ahorro para fines determinados	Buenos Aires	Argentina	153,000	ARS	100.00	Iveco Argentina S.A.	99.600	
						Fiat Argentina S.A.	0.400	
Iveco Poland Ltd.	Warsaw	Poland	46,974,500	PLN	100.00	Iveco S.p.A.	99.989	
					10	Fiat Polska Sp. z o.o.	0.011	_
Iveco Portugal-Comercio de Veiculos Industriais S.A.	Vila Franca de Xira	Portugal	15,962,000	EUR	100.00	Iveco S.p.A.	99.997	
					10	Astra Veicoli Industriali S.p.A.	0.001	_
Iveco (Schweiz) AG	Kloten	Switzerland	9,000,000	CHF	100.00	Iveco Nederland B.V.	100.000	-
Iveco South Africa (Pty) Ltd.	Wadewille Manphaim Nackarau	South Africa	15,000,750	ZAR	100.00	Iveco S.p.A.	100.000	_
Iveco Sud-West Nutzfahrzeuge GmbH	Mannheim-Neckarau	Germany	1,533,900	EUR	100.00	Iveco Magirus AG	100.000	_
Iveco Sweden A.B. Iveco Trucks Australia Limited	Arlov Dandenong	Sweden Australia	600,000 47,492,260	SEK AUD	100.00	Iveco S.p.A. Iveco S.p.A.	100.000	
				AUD	100.00	1VECU S.D.A.	100.000	
Iveco (UK) Ltd	Watford	United Kingdom	47,000,000	GBP	100.00	Iveco S.p.A.	100.000	

			Capital stock at		% of Gro		% of interest	% of voting
Name	Registered office	Country		Currency		on Interest held by	held	rights
Iveco Ukraine Inc.	Kiev	Ukraine	55,961,760	UAK	99.97	Iveco S.p.A.	99.968	
Iveco Venezuela C.A.	La Victoria	Venezuela	2,495,691,000	VEB	100.00	Iveco S.p.A.	100.000	
Iveco West Nutzfahrzeuge GmbH	Colonia	Germany	1,662,000	EUR	100.00	Iveco Magirus AG	100.000	
Karosa A.S.	Vysoke Myto	Czech Republic	1,065,559,000	CZK	97.60	Irisbus France S.A.	97.596	
Karosa r.s.o.	Bratislava	Slovak Republic	200,000	SKK	97.60	Karosa A.S.	100.000	
Lavorazione Plastica S.r.I.	Turin	Italy	14,955	EUR	100.00	Iveco S.p.A.	98.997	
						Sicca S.p.A.	1.003	
Lohr-Magirus Feuerwehrtechnik GmbH	Kainbach	Austria	1,271,775	EUR	95.00	Iveco Magirus Brandschutztechnik GmbH	95.000	
Mediterranea de Camiones S.L.	Valencia	Spain	48,080	EUR	100.00	Iveco Pegaso S.L.	100.000	
Officine Brennero S.p.A.	Trento	Italy	7,120,000	EUR	100.00	lveco S.p.A.	100.000	
S.A. Iveco Belgium N.V.	Zellik	Belgium	6,000,000	EUR	100.00	lveco S.p.A.	99.983	
						lveco Nederland B.V.	0.017	
S.C.I. La Méditerranéenne	Vitrolles	France	248,000	EUR	100.00	Iveco France S.A.	50.000	
						Société de Diffusion de Vehicules Industriels-S	50.000	
Seddon Atkinson Vehicles Ltd	Oldham	United Kingdom	41,700,000	GBP	100.00	Iveco (UK) Ltd	100.000	
Sicca S.p.A.	Modena	Italy	5,300,000	EUR	100.00	Iveco S.p.A.	100.000	
Société Charolaise de Participations S.A.	Vénissieux	France	2,370,000	EUR	100.00	Irisbus Holding S.L.	100.000	
Société de Diffusion de Véhicules Industriels-SDVI S.A.S.	Trappes	France	7,022,400	EUR	100.00	lveco France S.A.	100.000	
Transolver Finance S.A.	Trappes	France	30,244,800	EUR	100.00	lveco S.p.A.	100.000	
Transolver Service S.A.	Madrid	Spain	610,000	EUR	100.00	Iveco Pegaso S.L.	100.000	
Transolver Service S.p.A.	Turin	Italy	1,989,000	EUR	100.00	Iveco S.p.A.	100.000	
Transolver Service G.p.A.	Heilbronn	Germany	750,000	EUR	100.00	Iveco Magirus AG	100.000	
Transolver Services S.A.	Trappes	France	38,000	EUR	100.00	Fiat France S.A.	90.000	
Transolver Services S.A.	Trappes	Fiance	30,000	LOK	100.00	Iveco France S.A.	10.000	
Trucksure Services Ltd	Watford	United Kingdom	900,000	GBP	100.00	Iveco (UK) Ltd	100.000	_
Utilitaires & Véhicules Industriels Franciliens-UVIF SAS								
	La Garenne	France	1,067,500	EUR	100.00	Iveco France S.A.	100.000	
Zona Franca Alari Sepauto S.A.	Barcelona	Spain	520,560	EUR	51.87	Iveco Pegaso S.L.	51.867	
2 H Energy S.A.S.	Fécamp	France	2,000,000	EUR	100.00	Iveco S.p.A.	100.000	
Ferrari and Maserati								
Ferrari S.p.A.	Modena	Italy	20,000,000	EUR	56.00	Fiat S.p.A.	56.000	
Charles Pozzi S.A.	Levallois-Perret	France	280,920	EUR	56.00	Société Française de Participations Ferrari - S.	100.000	
Ferrari Deutschland GmbH	Wiesbaden	Germany	1,000,000	EUR	56.00	Ferrari International S.A.	100.000	
Ferrari International S.A.	Luxembourg	Luxembourg	13,112,000	EUR	56.00	Ferrari S.p.A.	99.999	
						Ferrari N.America Inc.	0.001	
Ferrari Maserati UK	Slough Berkshire	United Kingdom	50,000	GBP	56.00	Ferrari International S.A.	100.000	
Ferrari N.America Inc.	Englewood Cliffs	U.S.A.	200,000	USD	56.00	Ferrari S.p.A.	100.000	
Ferrari San Francisco Inc.	Mill Valley	U.S.A.	100,000	USD	56.00	Ferrari N.America Inc.	100.000	
Ferrari (Suisse) SA	Nyon	Switzerland	1,000,000	CHF	56.00	Ferrari International S.A.	100.000	
GSA-Gestions Sportives Automobiles S.A.	Meyrin	Switzerland	1,000,000	CHF	56.00	Ferrari International S.A.	100.000	
Maserati North America Inc.	Englewood Cliffs	U.S.A.	1,000	USD	56.00	Ferrari N.America Inc.	100.000	
Maserati S.p.A.	Modena	Italy	31,000,000	EUR	56.00	Ferrari S.p.A.	100.000	
Pozzi Rent Snc	Lyon	France	15,256	EUR	56.00	Charles Pozzi S.A.	100.000	
Société de Transformation Automobile Lyonnaise - S.T.A.L. S.a.r.l.	Lyon	France	155,498	EUR	56.00	Charles Pozzi S.A.		
		_					100.000	
Société Française de Participations Ferrari - S.F.P.F. S.A.R.L.	Levallois-Perret	France	6,000,000	EUR	56.00	Ferrari International S.A.	100.000 100.000	
Société Française de Participations Ferrari - S.F.P.F. S.A.R.L. 410 Park Display Inc.			6,000,000 100	EUR USD	56.00 56.00		100.000	
410 Park Display Inc.	Levallois-Perret New York	France U.S.A.				Ferrari International S.A. Ferrari N.America Inc.		
410 Park Display Inc. Components	New York	U.S.A.	100	USD	56.00	Ferrari N.America Inc.	100.000 100.000	100.000
410 Park Display Inc. Components Magneti Marelli Holding S.p.A.	New York Corbetta	U.S.A. Italy	100 254,324,998	USD EUR	56.00 99.99	Ferrari N.America Inc. Fiat S.p.A.	100.000 100.000 99.991	100.000
410 Park Display Inc. Components Magneti Marelli Holding S.p.A. Automotive Lighting Brotterode GmbH	New York Corbetta Meiningen	U.S.A. Italy Germany	100 254,324,998 7,270,000	USD EUR EUR	56.00 99.99 99.99	Ferrari N.America Inc. Fiat S.p.A. Automotive Lighting Reutlingen GmbH	100.000 100.000 99.991 100.000	100.000
410 Park Display Inc. Components Magneti Marelli Holding S.p.A. Automotive Lighting Brotterode GmbH Automotive Lighting Holding GmbH in liquidation	New York Corbetta Meiningen Innsbruck	U.S.A. Italy Germany Austria	100 254,324,998 7,270,000 11,952,191	USD EUR EUR EUR	56.00 99.99 99.99 99.99	Ferrari N.America Inc. Fiat S.p.A. Automotive Lighting Reutlingen GmbH Magneti Marelli Holding S.p.A.	100.000 100.000 99.991 100.000 100.000	100.000
410 Park Display Inc. Components Magneti Marelli Holding S.p.A. Automotive Lighting Brotterode GmbH Automotive Lighting Holding GmbH in liquidation Automotive Lighting Italia S.p.A.	New York Corbetta Meiningen Innsbruck Venaria Reale	U.S.A. Italy Germany Austria Italy	100 254,324,998 7,270,000 11,952,191 2,000,000	USD EUR EUR EUR EUR	56.00 99.99 99.99 99.99 99.99 99.99	Ferrari N.America Inc. Fiat S.p.A. Automotive Lighting Reutlingen GmbH Magneti Marelli Holding S.p.A. Magneti Marelli Holding S.p.A.	100.000 100.000 99.991 100.000 100.000 100.000	100.000
410 Park Display Inc. Components Magneti Marellii Holding S.p.A. Automotive Lighting Brotterode GmbH Automotive Lighting Holding GmbH in liquidation Automotive Lighting Italia S.p.A. Automotive Lighting LLC	New York Corbetta Meiningen Innsbruck Venaria Reale Farmington Hills	U.S.A. Italy Germany Austria Italy U.S.A.	100 254,324,998 7,270,000 11,952,191 2,000,000 25,001,000	USD EUR EUR EUR EUR USD	56.00 99.99 99.99 99.99 99.99 99.99 99.99	Ferrari N.America Inc. Fiat S.p.A. Automotive Lighting Reutlingen GmbH Magneti Marelli Holding S.p.A. Magneti Marelli Holding U.S.A. Inc.	100.000 100.000 99.991 100.000 100.000 100.000 100.000	100.000
410 Park Display Inc. Components Magneti Marelli Holding S.p.A. Automotive Lighting Brotterode GmbH Automotive Lighting Holding GmbH in liquidation Automotive Lighting Italia S.p.A. Automotive Lighting LLC Automotive Lighting o.o.	New York Corbetta Meiningen Innsbruck Venaria Reale Farmington Hills Rjiasan	U.S.A. Italy Germany Austria Italy U.S.A. Russia	100 254,324,998 7,270,000 11,952,191 2,000,000 25,001,000 36,875,663	USD EUR EUR EUR EUR USD RUR	56.00 99.99 99.99 99.99 99.99 99.99 99.99 99.99	Ferrari N.America Inc. Fiat S.p.A. Automotive Lighting Reutlingen GmbH Magneti Marelli Holding S.p.A. Magneti Marelli Holding U.S.A. Inc. Automotive Lighting Reutlingen GmbH	100.000 100.000 99.991 100.000 100.000 100.000 100.000 100.000	100.000
410 Park Display Inc. Components Magneti Marellii Holding S.p.A. Automotive Lighting Brotterode GmbH Automotive Lighting Holding GmbH in liquidation Automotive Lighting Italia S.p.A. Automotive Lighting LLC	New York Corbetta Meiningen Innsbruck Venaria Reale Farmington Hills	U.S.A. Italy Germany Austria Italy U.S.A.	100 254,324,998 7,270,000 11,952,191 2,000,000 25,001,000	USD EUR EUR EUR EUR USD	56.00 99.99 99.99 99.99 99.99 99.99 99.99	Ferrari N.America Inc. Fiat S.p.A. Automotive Lighting Reutlingen GmbH Magneti Marelli Holding S.p.A. Magneti Marelli Holding S.p.A. Magneti Marelli Holding U.S.A. Inc. Automotive Lighting Reutlingen GmbH Automotive Lighting Reutlingen GmbH	100.000 100.000 99.991 100.000 100.000 100.000 100.000 99.997	100.000
410 Park Display Inc. Components Magneti Marelli Holding S.p.A. Automotive Lighting Brotterode GmbH Automotive Lighting Holding GmbH in liquidation Automotive Lighting ILC Automotive Lighting o.o. Automotive Lighting Polska Sp. z o.o.	New York Corbetta Meiningen Innsbruck Venaria Reale Farmington Hills Rjiasan Sosnowiec	U.S.A. Italy Germany Austria Italy U.S.A. Russia Poland	100 254,324,998 7,270,000 11,952,191 2,000,000 25,001,000 36,875,663 83,500,000	USD EUR EUR EUR USD RUR PLN	56.00 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99	Ferrari N.America Inc. Fiat S.p.A. Automotive Lighting Reutlingen GmbH Magneti Marelli Holding S.p.A. Magneti Marelli Holding S.p.A. Magneti Marelli Holding U.S.A. Inc. Automotive Lighting Reutlingen GmbH Automotive Lighting Reutlingen GmbH Fiat Polska Sp. z.o.	100.000 100.000 99.991 100.000 100.000 100.000 100.000 99.997 0.003	100.000
410 Park Display Inc.     Components     Magneti Marelli Holding S.p.A.     Automotive Lighting Brotterode GmbH     Automotive Lighting Holding GmbH in liquidation     Automotive Lighting Italia S.p.A.     Automotive Lighting LC     Automotive Lighting Polska Sp. z o.o.     Automotive Lighting Polska Sp. z o.o.	New York Corbetta Meiningen Innsbruck Venaria Reale Farmington Hills Rjiasan Sosnowiec Grasbrunn-Neukerferloh	U.S.A. Italy Germany Austria Italy U.S.A. Russia Poland Germany	100 254,324,998 7,270,000 11,952,191 2,000,000 25,001,000 36,875,663 83,500,000 25,565	USD EUR EUR EUR USD RUR PLN EUR	56.00 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 98.99	Ferrari N.America Inc. Fiat S.p.A. Automotive Lighting Reutlingen GmbH Magneti Marelli Holding S.p.A. Magneti Marelli Holding U.S.A. Inc. Automotive Lighting Reutlingen GmbH Automotive Lighting Reutlingen GmbH Fiat Polska Sp. z o.o. Automotive Lighting Rear Lamps Italia S.p.A.	100.000 100.000 99.991 100.000 100.000 100.000 100.000 100.000 99.997 0.003 99.000	100.000
410 Park Display Inc.         Components         Magneti Marelli Holding S.p.A.         Automotive Lighting Brotterode GmbH         Automotive Lighting Holding GmbH in liquidation         Automotive Lighting Lighting LCC         Automotive Lighting Polska Sp. z o.o.         Automotive Lighting Polska Sp. z o.o.         Automotive Lighting Rear Lamps Deutschland GmbH         Automotive Lighting Rear Lamps Espana S.A.	New York Corbetta Meiningen Innsbruck Venaria Reale Farmington Hills Rjiasan Sosnowiec Grasbrunn-Neukerferloh Llinares del Valles	U.S.A. Italy Germany Austria Italy U.S.A. Russia Poland Germany Spain	100 254,324,998 7,270,000 11,952,191 2,000,000 25,001,000 36,875,663 83,500,000 25,565 9,153,693	USD EUR EUR EUR USD RUR PLN EUR EUR	56.00 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 98.99 98.99	Ferrari N.America Inc. Fiat S.p.A. Automotive Lighting Reutlingen GmbH Magneti Marelli Holding S.p.A. Magneti Marelli Holding U.S.A. Inc. Automotive Lighting Reutlingen GmbH Automotive Lighting Reutlingen GmbH Fiat Polska Sp. z o.o. Automotive Lighting Rear Lamps Italia S.p.A. Automotive Lighting Rear Lamps Italia S.p.A.	100.000 100.000 99.991 100.000 100.000 100.000 100.000 99.997 0.003 99.000 100.000	100.000
410 Park Display Inc.     Components     Magneti Marelli Holding S.p.A.     Automotive Lighting Brotterode GmbH     Automotive Lighting Holding GmbH in liquidation     Automotive Lighting ILC     Automotive Lighting LCC     Automotive Lighting Parks Sp. z o.o.     Automotive Lighting Rear Lamps Espana S.A.     Automotive Lighting Rear Lamps France S.A.	New York Corbetta Meiningen Innsbruck Venaria Reale Farmington Hills Rjiasan Sosnowiec Grasbrunn-Neukerfertoh Liinares del Valles Saint Denis	U.S.A. Italy Germany Austria Italy U.S.A. Russia Poland Germany Spain France	100 254,324,998 7,270,000 11,952,191 2,000,000 25,001,000 36,875,663 83,500,000 25,565 9,153,693 1,011,536	USD EUR EUR USD RUR PLN EUR EUR EUR	56.00 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 98.99 99.99	Ferrari N.America Inc. Fiat S.p.A. Automotive Lighting Reutlingen GmbH Magneti Marelli Holding S.p.A. Magneti Marelli Holding S.p.A. Magneti Marelli Holding U.S.A. Inc. Automotive Lighting Reutlingen GmbH Fiat Polska Sp. z.o. Automotive Lighting Rear Lamps Italia S.p.A. Automotive Lighting Rear Lamps Italia S.p.A.	100.000 100.000 99.991 100.000 100.000 100.000 100.000 99.997 0.003 99.000 100.000 99.992	100.000
410 Park Display Inc.         Components         Magneti Marelli Holding S.p.A.         Automotive Lighting Brotterode GmbH         Automotive Lighting Holding GmbH in liquidation         Automotive Lighting Italia S.p.A.         Automotive Lighting Italia S.p.A.         Automotive Lighting LC         Automotive Lighting Polska Sp. z o.o.         Automotive Lighting Rear Lamps Eputschland GmbH         Automotive Lighting Rear Lamps Espana S.A.         Automotive Lighting Rear Lamps France S.A.         Automotive Lighting Rear Lamps Italia S.p.A.	New York Corbetta Meiningen Innsbruck Venaria Reale Farmington Hills Rjiasan Sosnowiec Grasbrunn-Neukerferloh Llinares del Valles Saint Denis Tolmezzo	U.S.A. Italy Germany Austria Italy U.S.A. Russia Poland Germany Spain France Italy	100 254,324,998 7,270,000 11,952,191 2,000,000 25,001,000 36,875,663 83,500,000 25,565 9,153,693 1,011,536 13,220,000	USD EUR EUR EUR USD RUR PLN EUR EUR EUR EUR	56.00 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 98.99 99.99 99.98 99.99	Ferrari N.America Inc. Fiat S.p.A. Automotive Lighting Reutlingen GmbH Magneti Marelli Holding S.p.A. Magneti Marelli Holding U.S.A. Inc. Automotive Lighting Reutlingen GmbH Automotive Lighting Reutlingen GmbH Fiat Polska S.p. z o.o. Automotive Lighting Rear Lamps Italia S.p.A. Automotive Lighting Rear Lamps Italia S.p.A. Automotive Lighting Rear Lamps Italia S.p.A. Automotive Lighting Rear Lamps Italia S.p.A. Magneti Marelli Holding S.p.A.	100.000 100.000 99.991 100.000 100.000 100.000 100.000 100.000 99.997 0.003 99.000 100.000 99.992 100.000	100.000
410 Park Display Inc.         Components         Magneti Marelli Holding S.p.A.         Automotive Lighting Brotterode GmbH         Automotive Lighting Holding GmbH in liquidation         Automotive Lighting Italia S.p.A.         Automotive Lighting LLC         Automotive Lighting Polska Sp. z o.o.         Automotive Lighting Rear Lamps Deutschland GmbH         Automotive Lighting Rear Lamps Espana S.A.         Automotive Lighting Rear Lamps France S.A.         Automotive Lighting Rear Lamps Italia S.p.A.         Automotive Lighting Reartumps Italia S.p.A.         Automotive Lighting Reartings France S.A.         Automotive Lighting Reartumps Italia S.p.A.         Automotive Lighting Reartings Italia S.p.A.         Automotive Lighting Reartumps Italia S.p.A.         Automotive Lighting Reartings Italia S.p.A.         Automotive Lighting Reartumps Italia S.p.A.         Automotive Lighting Reartings Italia S.p.A.         Automotive Lighting Reartings Italia S.p.A.         Automotive Lighting Reartings Italia S.p.A.	New York Corbetta Meiningen Innsbruck Venaria Reale Farmington Hills Rjiasan Sosnowiec Grasbrunn-Neukerfertoh Llinares del Valles Saint Denis Tolmezzo Reutlingen	U.S.A. Italy Germany Austria Italy U.S.A. Russia Poland Germany Spain France Italy Germany	100 254,324,998 7,270,000 11,952,191 2,000,000 25,001,000 36,875,663 83,500,000 25,565 9,153,693 1,011,536 13,220,000 1,330,000	USD EUR EUR EUR USD RUR PLN EUR EUR EUR EUR	56.00 99.99 99.99 99.99 99.99 99.99 99.99 99.99 98.99 98.99 99.99 99.98 99.98 99.98	Ferrari N.America Inc. Fiat S.p.A. Automotive Lighting Reutlingen GmbH Magneti Marelli Holding S.p.A. Magneti Marelli Holding U.S.A. Inc. Automotive Lighting Reutlingen GmbH Automotive Lighting Reutlingen GmbH Fiat Polska Sp. z o.o. Automotive Lighting Rear Lamps Italia S.p.A. Automotive Lighting Rear Lamps Italia S.p.A. Automotive Lighting Rear Lamps Italia S.p.A. Automotive Lighting Rear Lamps Italia S.p.A. Magneti Marelli Holding S.p.A. Magneti Marelli Holding S.p.A.	100.000 100.000 99.991 100.000 100.000 100.000 100.000 100.000 99.900 100.000 99.992 100.000 100.000	100.000
410 Park Display Inc.         Components         Magneti Marelli Holding S.p.A.         Automotive Lighting Brotterode GmbH         Automotive Lighting Holding GmbH in liquidation         Automotive Lighting Itala S.p.A.         Automotive Lighting Itala S.p.A.         Automotive Lighting to a solution         Automotive Lighting to a solution         Automotive Lighting to a solution         Automotive Lighting Polska Sp. z o.o.         Automotive Lighting Rear Lamps Espana S.A.         Automotive Lighting Rear Lamps France S.A.         Automotive Lighting Rear Lamps Italia S.p.A.	New York Corbetta Meiningen Innsbruck Venaria Reale Farmington Hills Rjiasan Sosnowiec Grasbrun-Neukerfertoh Llinares del Valles Saint Denis Tolmezzo Reutlingen Jihlava	U.S.A. Italy Germany Austria Italy U.S.A. Russia Poland Germany Spain France Italy Germany Czech Republic	100 254,324,998 7,270,000 11,952,191 2,000,000 25,001,000 36,875,663 83,500,000 25,565 9,153,693 1,011,536 13,220,000 1,330,000 9,27,637,000	USD EUR EUR EUR USD RUR PLN EUR EUR EUR EUR EUR EUR EUR EUR CZK	56.00 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99	Ferrari N.America Inc. Fiat S.p.A. Automotive Lighting Reutlingen GmbH Magneti Marelli Holding S.p.A. Magneti Marelli Holding S.p.A. Magneti Marelli Holding S.p.A. Automotive Lighting Reutlingen GmbH Fiat Polska Sp. z o.o. Automotive Lighting Rear Lamps Italia S.p.A. Automotive Lighting Rear Lamps Italia S.p.A. Automotive Lighting Rear Lamps Italia S.p.A. Magneti Marelli Holding S.p.A. Magneti Marelli Holding S.p.A. Automotive Lighting Rear Lamps Italia S.p.A. Magneti Marelli Holding S.p.A. Automotive Lighting Rear Lamps Italia S.p.A. Magneti Marelli Holding S.p.A.	100.000 100.000 99.991 100.000 100.000 100.000 100.000 100.000 99.997 0.003 99.000 100.000 99.992 100.000	100.000
410 Park Display Inc.         Components         Magneti Marelli Holding S.p.A.         Automotive Lighting Brotterode GmbH         Automotive Lighting Isolaria GmbH in liquidation         Automotive Lighting Isolaria S.p.A.         Automotive Lighting Isolaria S.p.A.         Automotive Lighting Isolaria S.p.A.         Automotive Lighting 0.0.0.         Automotive Lighting Rear Lamps Deutschland GmbH         Automotive Lighting Rear Lamps Espans S.A.         Automotive Lighting Rear Lamps France S.A.         Automotive Lighting Rear Lamps Italia S.p.A.         Automotive Lighting Rear Limps Italia S.p.A.	New York Corbetta Melningen Insbruck Venaria Reale Farmington Hills Rjiasan Sosnowiec Grasbrunn-Neukerferloh Llinares del Valles Saint Denis Tolmezzo Reutlingen Jihlava Cannock	U.S.A. Italy Germany Austria Italy U.S.A. Russia Poland Germany Spain France Italy Germany Czech Republic United Kingdom	100 254,324,998 7,270,000 11,952,191 2,000,000 25,001,000 36,875,663 83,500,000 25,565 9,153,693 1,011,538 13,220,000 1,330,000 927,637,000 15,387,348	USD EUR EUR EUR USD RUR PLN EUR EUR EUR EUR EUR EUR EUR EUR EUR EUR	56.00 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99	Ferrari N.America Inc. Fiat S.p.A. Automotive Lighting Reutlingen GmbH Magneti Marelii Holding S.p.A. Magneti Marelii Holding U.S.A. Inc. Automotive Lighting Reutlingen GmbH Automotive Lighting Reutlingen GmbH Fiat Polska Sp. z o.o. Automotive Lighting Rear Lamps Italia S.p.A. Automotive Lighting Rear Lamps Italia S.p.A. Automotive Lighting Rear Lamps Italia S.p.A. Magneti Marelii Holding S.p.A. Magneti Marelii Holding S.p.A. Automotive Lighting Rear Lamps Italia S.p.A. Magneti Marelii Holding S.p.A. Automotive Lighting Rear Lamps Italia S.p.A. Magneti Marelii Holding S.p.A. Automotive Lighting Reutlingen GmbH Magneti Marelii Holding S.p.A.	100.000 100.000 99.991 100.000 100.000 100.000 100.000 100.000 99.997 0.003 99.000 100.000 100.000 100.000 100.000	100.000
410 Park Display Inc.         Components         Magneti Marelli Holding S.p.A.         Automotive Lighting Brotterode GmbH         Automotive Lighting Brotterode GmbH         Automotive Lighting Italia S.p.A.         Automotive Lighting Italia S.p.A.         Automotive Lighting LCC         Automotive Lighting Polska Sp. z o.o.         Automotive Lighting Rear Lamps Deutschland GmbH         Automotive Lighting Rear Lamps Espana S.A.         Automotive Lighting Rear Lamps France S.A.         Automotive Lighting Rear Lamps Italia S.p.A.         Automotive Lighting Reutlingen GmbH         Automotive Lighting Reutlingen GmbH         Automotive Lighting Reutlingen GmbH         Automotive Lighting Reutlingen GmbH         Automotive Lighting S.R.O.         Automotive Lighting UK Limited         Fiat CIEI S.p.A.	New York Corbetta Meiningen Innsbruck Venaria Reale Farmington Hills Rjiasan Sosnowiec Grasbrunn-Neukerfertoh Llinares del Valles Saint Denis Tolmezzo Reutlingen Jihlava Cannock Corbetta	U.S.A. Italy Germany Austria Italy U.S.A. Russia Poland Germany Spain France Italy Germany Czech Republic United Kingdom Italy	100 254,324,998 7,270,000 11,952,191 2,000,000 25,001,000 36,875,663 83,550,000 25,565 9,153,693 1,011,536 13,220,000 1,330,000 927,637,000 15,387,348 624,000	USD EUR EUR EUR USD RUR PLN EUR EUR EUR EUR EUR EUR CZK G8P EUR	56.00 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99	Ferrari N.America Inc. Fiat S.p.A. Automotive Lighting Reutlingen GmbH Magneti Marelli Holding S.p.A. Magneti Marelli Holding U.S.A. Inc. Automotive Lighting Reutlingen GmbH Automotive Lighting Reutlingen GmbH Fiat Polska Sp. z o.o. Automotive Lighting Rear Lamps Italia S.p.A. Automotive Lighting Rear Lamps Italia S.p.A. Magneti Marelli Holding S.p.A. Magneti Marelli Holding S.p.A. Magneti Marelli Holding S.p.A. Magneti Marelli Holding S.p.A.	100.000 100.000 99.991 100.000 100.000 100.000 100.000 99.997 0.003 99.000 100.000 99.992 100.000 100.000 100.000	100.000
410 Park Display Inc.         Components         Magneti Marelli Holding S.p.A.         Automotive Lighting Brotterode GmbH         Automotive Lighting Isolaria GmbH in liquidation         Automotive Lighting Isolaria S.p.A.         Automotive Lighting Isolaria S.p.A.         Automotive Lighting Isolaria S.p.A.         Automotive Lighting 0.0.0.         Automotive Lighting Rear Lamps Deutschland GmbH         Automotive Lighting Rear Lamps Espans S.A.         Automotive Lighting Rear Lamps France S.A.         Automotive Lighting Rear Lamps Italia S.p.A.         Automotive Lighting Rear Limps Italia S.p.A.	New York Corbetta Melningen Insbruck Venaria Reale Farmington Hills Rjiasan Sosnowiec Grasbrunn-Neukerferloh Llinares del Valles Saint Denis Tolmezzo Reutlingen Jihlava Cannock	U.S.A. Italy Germany Austria Italy U.S.A. Russia Poland Germany Spain France Italy Germany Czech Republic United Kingdom	100 254,324,998 7,270,000 11,952,191 2,000,000 25,001,000 36,875,663 83,500,000 25,565 9,153,693 1,011,538 13,220,000 1,330,000 927,637,000 15,387,348	USD EUR EUR EUR USD RUR PLN EUR EUR EUR EUR EUR EUR CZK GBP EUR BRL	56.00 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99	Ferrari N.America Inc. Fiat S.p.A. Automotive Lighting Reutlingen GmbH Magneti Marelii Holding S.p.A. Magneti Marelii Holding U.S.A. Inc. Automotive Lighting Reutlingen GmbH Automotive Lighting Reutlingen GmbH Fiat Polska Sp. z o.o. Automotive Lighting Rear Lamps Italia S.p.A. Automotive Lighting Rear Lamps Italia S.p.A. Automotive Lighting Rear Lamps Italia S.p.A. Magneti Marelii Holding S.p.A. Magneti Marelii Holding S.p.A. Automotive Lighting Rear Lamps Italia S.p.A. Magneti Marelii Holding S.p.A. Automotive Lighting Rear Lamps Italia S.p.A. Magneti Marelii Holding S.p.A. Automotive Lighting Reutlingen GmbH Magneti Marelii Holding S.p.A.	100.000 100.000 99.991 100.000 100.000 100.000 100.000 99.997 0.003 99.000 100.000 99.992 100.000 100.000 100.000 100.000	100.000
410 Park Display Inc.         Components         Magneti Marelli Holding S.p.A.         Automotive Lighting Brotterode GmbH         Automotive Lighting Brotterode GmbH         Automotive Lighting Italia S.p.A.         Automotive Lighting Italia S.p.A.         Automotive Lighting LCC         Automotive Lighting Polska Sp. z o.o.         Automotive Lighting Rear Lamps Deutschland GmbH         Automotive Lighting Rear Lamps Espana S.A.         Automotive Lighting Rear Lamps France S.A.         Automotive Lighting Rear Lamps Italia S.p.A.         Automotive Lighting Reutlingen GmbH         Automotive Lighting Reutlingen GmbH         Automotive Lighting Reutlingen GmbH         Automotive Lighting Reutlingen GmbH         Automotive Lighting S.R.O.         Automotive Lighting UK Limited         Fiat CIEI S.p.A.	New York Corbetta Meiningen Innsbruck Venaria Reale Farmington Hills Rjiasan Sosnowiec Grasbrunn-Neukerfertoh Llinares del Valles Saint Denis Tolmezzo Reutlingen Jihlava Cannock Corbetta	U.S.A. Italy Germany Austria Italy U.S.A. Russia Poland Germany Spain France Italy Germany Czech Republic United Kingdom Italy	100 254,324,998 7,270,000 11,952,191 2,000,000 25,001,000 36,875,663 83,550,000 25,565 9,153,693 1,011,536 13,220,000 1,330,000 927,637,000 15,387,348 624,000	USD EUR EUR EUR USD RUR PLN EUR EUR EUR EUR EUR EUR CZK G8P EUR	56.00 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99	Ferrari N.America Inc. Fiat S.p.A. Automotive Lighting Reutlingen GmbH Magneti Marelli Holding S.p.A. Magneti Marelli Holding U.S.A. Inc. Automotive Lighting Reutlingen GmbH Automotive Lighting Reutlingen GmbH Fiat Polska Sp. z o.o. Automotive Lighting Rear Lamps Italia S.p.A. Automotive Lighting Rear Lamps Italia S.p.A. Magneti Marelli Holding S.p.A. Magneti Marelli Holding S.p.A. Magneti Marelli Holding S.p.A. Magneti Marelli Holding S.p.A.	100.000 100.000 99.991 100.000 100.000 100.000 100.000 99.997 0.003 99.000 100.000 99.992 100.000 100.000 100.000	100.000
410 Park Display Inc.         Components         Magneti Marelli Holding S.p.A.         Automotive Lighting Brotterode GmbH         Automotive Lighting Holding GmbH in liquidation         Automotive Lighting Italia S.p.A.         Automotive Lighting Italia S.p.A.         Automotive Lighting to a co.         Automotive Lighting Route S.p. 2 o.o.         Automotive Lighting Rear Lamps Expana S.A.         Automotive Lighting Rear Lamps Erpana S.A.         Automotive Lighting Rear Lamps France S.A.         Automotive Lighting Rear Lamps Italia S.p.A.         Automotive Lighting Rear Lamps Brance S.A.         Automotive Lighting Rear Lamps Italia S.p.A.         Automotive Lighting Rear Lamps Italia S.p.A.         Automotive Lighting Rear Lamps Italia S.p.A.         Automotive Lighting Rutlingen GmbH         Automotive Lighting R.C.         Automotive Lighting Rut Limited         Fiat CIEJ S.p.A.         Iuminacao Automotiva Lida	New York Corbetta Meiningen Innsbruck Venaria Reale Farmington Hills Rjiasan Sosnowiec Grasbrunn-Neukerfertoh Liinares del Valles Saint Denis Tolmezzo Reutlingen Jihlava Cannock Corbetta Contagem	U.S.A. Italy Germany Austria Italy U.S.A. Russia Poland Germany Spain France Italy Germany Czech Republic United Kingdom Italy Brazil	100 254,324,998 7,270,000 11,952,191 2,000,000 25,001,000 36,875,663 83,500,000 25,565 9,153,693 1,011,536 13,220,000 15,387,348 624,000 93,260,418	USD EUR EUR EUR USD RUR PLN EUR EUR EUR EUR EUR EUR CZK GBP EUR BRL	56.00 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99	Ferrari N.America Inc. Fiat S.p.A. Automotive Lighting Reutlingen GmbH Magneti Marelli Holding S.p.A. Magneti Marelli Holding S.p.A. Magneti Marelli Holding U.S.A. Inc. Automotive Lighting Reutlingen GmbH Fiat Polska Sp. z o.o. Automotive Lighting Rear Lamps Italia S.p.A. Automotive Lighting Rear Lamps Italia S.p.A. Automotive Lighting Rear Lamps Italia S.p.A. Magneti Marelli Holding S.p.A. Magneti Marelli Holding S.p.A. Automotive Lighting Reutingen GmbH Magneti Marelli Holding S.p.A. Magneti Marelli Holding S.p.A.	100.000 100.000 99.991 100.000 100.000 100.000 100.000 99.997 0.003 99.000 100.000 99.992 100.000 100.000 100.000 100.000	100.000
410 Park Display Inc.         Components         Magneti Marelli Holding S.p.A.         Automotive Lighting Brotterode GmbH         Automotive Lighting Brotterode GmbH         Automotive Lighting Brotterode GmbH         Automotive Lighting Italia S.p.A.         Automotive Lighting Italia S.p.A.         Automotive Lighting to a.o.         Automotive Lighting Polska Sp. z o.o.         Automotive Lighting Rear Lamps Epana S.A.         Automotive Lighting Rear Lamps Erpana S.A.         Automotive Lighting Rear Lamps Trance S.A.         Automotive Lighting Ruflingen GmbH         Automotive Lighting KLO.         Automotive Lighting Rufl Limited         Filat CIEI S.p.A.         Iuminacao Automotiva Lida	New York Corbetta Meiningen Innsbruck Venaria Reale Farmington Hills Rjiasan Sosnowiec Grasbrunn-Neukerfertoh Liinares del Valles Saint Denis Tolmezzo Reutlingen Jihlava Cannock Corbetta Contagem	U.S.A. Italy Germany Austria Italy U.S.A. Russia Poland Germany Spain France Italy Germany Czech Republic United Kingdom Italy Brazil	100 254,324,998 7,270,000 11,952,191 2,000,000 25,001,000 36,875,663 83,500,000 25,565 9,153,693 1,011,536 13,220,000 15,387,348 624,000 93,260,418	USD EUR EUR EUR USD RUR PLN EUR EUR EUR EUR EUR EUR CZK GBP EUR BRL	56.00 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99	Ferrari N.America Inc. Fiat S.p.A. Automotive Lighting Reutlingen GmbH Magneti Marelii Holding S.p.A. Magneti Marelii Holding U.S.A. Inc. Automotive Lighting Reutlingen GmbH Automotive Lighting Reutlingen GmbH Fiat Polska Sp. z o.o. Automotive Lighting Rear Lamps Italia S.p.A. Automotive Lighting Rear Lamps Italia S.p.A. Automotive Lighting Rear Lamps Italia S.p.A. Magneti Marelii Holding S.p.A.	100.000 100.000 99.991 100.000 100.000 100.000 100.000 100.000 99.997 0.003 99.900 100.000 100.000 100.000 100.000 100.000 100.000 100.000 98.000	100.000
410 Park Display Inc.         Components         Magneti Marelli Holding S.p.A.         Automotive Lighting Brotterode GmbH         Automotive Lighting Holding GmbH in liquidation         Automotive Lighting Italia S.p.A.         Automotive Lighting Italia S.p.A.         Automotive Lighting LLC         Automotive Lighting Poiska Sp. z o.o.         Automotive Lighting Rear Lamps Deutschland GmbH         Automotive Lighting Rear Lamps Espana S.A.         Automotive Lighting Rear Lamps France S.A.         Automotive Lighting Rear Lamps Italia S.p.A.         Automotive Lighting Reatlingen GmbH         Automotive Lighting Reatlingen GmbH         Automotive Lighting Reat Lamps Italia S.p.A.         Automotive Lighting Reat Limps Italia S.p.A.         Iuminacao Automotiva Lighting Limited         Fiat CIEI S.p.A.         Iluminacao Automotiva Lida         Industrial Yorka de Mexico S.A. de C.V.	New York Corbetta Meiningen Innsbruck Venaria Reale Farmington Hills Rjiasan Sosnowiec Grasbrunn-Neukerferloh Llinares del Valles Saint Denis Tolmezzo Reutlingen Jihlava Cannock Corbetta Contagem Mexico City	U.S.A. Italy Germany Austria Italy U.S.A. Russia Poland Germany Spain France Italy Germany Czech Republic United Kingdom Italy Brazil Mexico	100 254,324,998 7,270,000 11,952,191 2,000,000 25,001,000 36,875,663 83,500,000 25,565 9,153,693 1,011,536 13,220,000 15,387,348 624,000 93,260,418 50,000	USD EUR EUR EUR USD RUR PLN EUR EUR EUR EUR EUR EUR EUR EUR BRL MXN	56.00 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99	Ferrari N.America Inc. Fiat S.p.A. Automotive Lighting Reutlingen GmbH Magneti Marelli Holding S.p.A. Magneti Marelli Holding U.S.A. Inc. Automotive Lighting Reutlingen GmbH Automotive Lighting Reutlingen GmbH Fiat Polska S.p. z.o. Automotive Lighting Rear Lamps Italia S.p.A. Automotive Lighting Rear Lamps Italia S.p.A. Magneti Marelli Holding S.p.A. Automotive Lighting Reutlingen GmbH Yorka de Mexico S.r.I. de CV Industrial Yorka de Tepotzotlan S.A. de C.V.	100.000 100.000 99.991 100.000 100.000 100.000 100.000 99.997 0.003 99.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 98.000 2.000	100.000
410 Park Display Inc.         Components         Magnetii Marellii Holding S.p.A.         Automotive Lighting Brotterode GmbH         Automotive Lighting Holding GmbH in liquidation         Automotive Lighting Italia S.p.A.         Automotive Lighting Italia S.p.A.         Automotive Lighting LLC         Automotive Lighting o.o.         Automotive Lighting Rear Lamps Deutschland GmbH         Automotive Lighting Rear Lamps Espana S.A.         Automotive Lighting Rear Lamps France S.A.         Automotive Lighting Rear Lamps Traine S.A.         Automotive Lighting Rear Lamps Italia S.p.A.         Automotive Lighting Rear Lamps Italia S.p.A.         Automotive Lighting S.F.O.         Immicaca Automotive Lighting S.F.O.	New York Corbetta Meiningen Innsbruck Venaria Reale Farmington Hills Rjiasan Sosnowiec Grasbrunn-Neukerferloh Llinares del Valles Saint Denis Tolmezzo Reutlingen Jihlava Cannock Corbetta Contagem Mexico City Mexico City	U.S.A. Italy Germany Austria Italy U.S.A. Russia Poland Germany Spain France Italy Germany Czech Republic United Kingdom Italy Brazil Mexico	100 254,324,998 7,270,000 11,952,191 2,000,000 25,001,000 36,875,663 83,500,000 25,565 9,153,693 1,011,536 13,220,000 1,330,000 927,637,000 15,387,348 624,000 93,260,418 50,000	USD EUR EUR EUR USD RUR PLN EUR EUR EUR EUR EUR EUR EUR EUR EUR BRL CZK GBP EUR BRL MXN	56.00 99.99	Ferrari N.America Inc. Fiat S.p.A. Automotive Lighting Reutlingen GmbH Magneti Marelii Holding S.p.A. Magneti Marelii Holding U.S.A. Inc. Automotive Lighting Reutlingen GmbH Automotive Lighting Reutlingen GmbH Fiat Polska Sp. z o.o. Automotive Lighting Rear Lamps Italia S.p.A. Automotive Lighting Rear Lamps Italia S.p.A. Automotive Lighting Rear Lamps Italia S.p.A. Automotive Lighting Rear Lamps Italia S.p.A. Magneti Marelii Holding S.p.A. Magneti Marelii Holdi	100.000 100.000 99.991 100.000 100.000 100.000 100.000 100.000 99.997 100.0000 100.0000 100.0000 100.0000 100.0000 100.0000 100.0000 100.0000 100.0000 100.00000000	100.000
410 Park Display Inc.         Components         Magneti Marelli Holding S.p.A.         Automotive Lighting Brotterode GmbH         Automotive Lighting Holding GmbH in liquidation         Automotive Lighting Italia S.p.A.         Automotive Lighting Italia S.p.A.         Automotive Lighting LLC         Automotive Lighting Poiska Sp. z o.o.         Automotive Lighting Rear Lamps Deutschland GmbH         Automotive Lighting Rear Lamps Espana S.A.         Automotive Lighting Rear Lamps France S.A.         Automotive Lighting Rear Lamps Italia S.p.A.         Automotive Lighting Reatlingen GmbH         Automotive Lighting Reatlingen GmbH         Automotive Lighting Reat Lamps Italia S.p.A.         Automotive Lighting Reat Limps Italia S.p.A.         Iuminacao Automotiva Lighting Limited         Fiat CIEI S.p.A.         Iluminacao Automotiva Lida         Industrial Yorka de Mexico S.A. de C.V.	New York Corbetta Meiningen Innsbruck Venaria Reale Farmington Hills Rjiasan Sosnowiec Grasbrunn-Neukerferloh Llinares del Valles Saint Denis Tolmezzo Reutlingen Jihlava Cannock Corbetta Contagem Mexico City	U.S.A. Italy Germany Austria Italy U.S.A. Russia Poland Germany Spain France Italy Germany Czech Republic United Kingdom Italy Brazil Mexico	100 254,324,998 7,270,000 11,952,191 2,000,000 25,001,000 36,875,663 83,500,000 25,565 9,153,693 1,011,536 13,220,000 15,387,348 624,000 93,260,418 50,000	USD EUR EUR EUR USD RUR PLN EUR EUR EUR EUR EUR EUR EUR EUR BRL MXN	56.00 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99 99.99	Ferrari N.America Inc. Fiat S.p.A. Automotive Lighting Reutlingen GmbH Magneti Marelii Holding S.p.A. Magneti Marelii Holding U.S.A. Inc. Automotive Lighting Reutlingen GmbH Fiat Polska S.p. z o.o. Automotive Lighting Rear Lamps Italia S.p.A. Automotive Lighting Rear Lamps Italia S.p.A. Automotive Lighting Rear Lamps Italia S.p.A. Automotive Lighting Rear Lamps Italia S.p.A. Magneti Marelii Holding S.p.A. Magneti Marelii Holding S.p.A. Magneti Marelii Holding S.p.A. Automotive Lighting Rear Lamps Italia S.p.A. Automotive Lighting Rear Lamps Italia S.p.A. Magneti Marelii Holding S.p.A. Magneti Marelii Holding S.p.A. Magneti Marelii Holding S.p.A. Automotive Lighting Reutlingen GmbH Yorka de Mexico S.r.I. de CV Industrial Yorka de Tepotzotlan S.A. de C.V. Magneti Marelii Mexico S.A.	100.000 100.000 99.991 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 99.992 100.000 99.900 2.000 99.900 99.998	100.000
410 Park Display Inc.         Components         Magneti Marelli Holding S.p.A.         Automotive Lighting Brotterode GmbH         Automotive Lighting India S.p.A.         Automotive Lighting Itala S.p.A.         Automotive Lighting Rear Lamps Epsana S.A.         Automotive Lighting Rear Lamps France S.A.         Automotive Lighting Rear Lamps France S.A.         Automotive Lighting Rear Lamps France S.A.         Automotive Lighting Rear Lamps Italia S.p.A.         Automotive Lighting Rear Lamps Italia S.p.A.         Automotive Lighting Ruthling GmbH         Automotive Lighting Ruthling GmbH         Automotive Lighting VL Limited         Filat CIEI S.p.A.         Iluminacao Automotiva Lida         Industrial Yorka de Mexico S.A. de C.V.         Industrial Yorka de Tepotzotlan S.A. de C.V.	New York Corbetta Meiningen Innsbruck Venaria Reale Farmington Hills Rjiasan Sosnowiec Grasbrunn-Neukerfertoh Liinares del Valles Saint Denis Tolmezzo Reutlingen Jihlava Cannock Corbetta Contagem Mexico City Mexico City Tepotzotlan	U.S.A. Italy Germany Austria Italy U.S.A. Russia Poland Germany Spain France Italy Germany Czech Republic United Kingdom Italy Brazil Mexico Mexico Mexico	100 254,324,998 7,270,000 11,952,191 2,000,000 25,001,000 36,875,663 83,500,000 25,565 9,153,693 1,011,536 13,220,000 15,387,348 624,000 93,260,418 50,000 50,000	USD EUR EUR EUR USD RUR PLN EUR EUR EUR EUR EUR EUR EUR EUR EUR EUR	56.00           99.99	Ferrari N.America Inc. Fiat S.p.A. Automotive Lighting Reutlingen GmbH Magneti Marelli Holding S.p.A. Magneti Marelli Holding S.p.A. Magneti Marelli Holding U.S.A. Inc. Automotive Lighting Reutlingen GmbH Fiat Polska Sp. z o.o. Automotive Lighting Rear Lamps Italia S.p.A. Automotive Lighting Rear Lamps Italia S.p.A. Magneti Marelli Holding S.p.A. Magneti Marelli Holding S.p.A. Automotive Lighting Reutingen GmbH Magneti Marelli Holding S.p.A. Automotive Lighting Reutingen GmbH Yorka de Mexico S.r.I. de CV Industrial Yorka de Tepotzollan S.A. de C.V. Yorka de Mexico S.A. Servicios Administrativos Corp. IPASA S.A.	100.000 100.000 99.991 100.000 100.000 100.000 100.000 99.997 0.003 99.000 100.000 99.992 100.000 99.990 1.0000 1.000 1.00000 1.00000 1.00000 1.00000 1.00000000	100.000
410 Park Display Inc.         Components         Magneti Marelli Holding S.p.A.         Automotive Lighting Brotterode GmbH         Automotive Lighting Holding GmbH in liquidation         Automotive Lighting Italia S.p.A.         Automotive Lighting LLC         Automotive Lighting Poska Sp. z o.o.         Automotive Lighting Rear Lamps Deutschland GmbH         Automotive Lighting Rear Lamps Espana S.A.         Automotive Lighting Rear Lamps France S.A.         Automotive Lighting Rear Lamps Italia S.p.A.         Automotive Lighting S.R.O.         Automot	New York Corbetta Meiningen Innsbruck Venaria Reale Farmington Hills Rjiasan Sosnowiec Grasbrunn-Neukerferloh Llinares del Valles Saint Denis Tolmezzo Reutlingen Jihlava Cannock Corbetta Contagem Mexico City Mexico City	U.S.A. Italy Germany Austria Italy U.S.A. Russia Poland Germany Spain France Italy Germany Czech Republic United Kingdom Italy Brazil Mexico	100 254,324,998 7,270,000 11,952,191 2,000,000 25,001,000 36,875,663 83,500,000 25,565 9,153,693 1,011,536 13,220,000 1,330,000 927,637,000 15,387,348 624,000 93,260,418 50,000	USD EUR EUR EUR USD RUR PLN EUR EUR EUR EUR EUR EUR EUR EUR EUR BRL CZK GBP EUR BRL MXN	56.00 99.99	Ferrari N.America Inc. Fiat S.p.A. Automotive Lighting Reutlingen GmbH Magneti Marelii Holding S.p.A. Magneti Marelii Holding U.S.A. Inc. Automotive Lighting Reutlingen GmbH Fiat Polska S.p. z o.o. Automotive Lighting Rear Lamps Italia S.p.A. Automotive Lighting Rear Lamps Italia S.p.A. Automotive Lighting Rear Lamps Italia S.p.A. Automotive Lighting Rear Lamps Italia S.p.A. Magneti Marelii Holding S.p.A. Magneti Marelii Holding S.p.A. Magneti Marelii Holding S.p.A. Automotive Lighting Rear Lamps Italia S.p.A. Automotive Lighting Rear Lamps Italia S.p.A. Magneti Marelii Holding S.p.A. Magneti Marelii Holding S.p.A. Magneti Marelii Holding S.p.A. Automotive Lighting Reutlingen GmbH Yorka de Mexico S.r.I. de CV Industrial Yorka de Tepotzotlan S.A. de C.V. Magneti Marelii Mexico S.A.	100.000 100.000 99.991 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 100.000 99.992 100.000 99.900 2.000 99.900 99.998	100.000

			Capital stack at		% of Grou	10	% of	% of
Name	Registered office	Country	Capital stock at 12/31/2004	Currency		ות ח Interest held by	interest held	voting rights
Magneti Marelli Argentina S.A.	Buenos Aires	Argentina	2,000,000	ARS	99.90	Magneti Marelli France S.A.	84.563	ngina
inagrioti inaroni y ugortana esy t	50010074100	/ agonana	2,000,000	7410	00.00	Magneti Marelli Holding S.p.A.	15.437	
Magneti Marelli Automotive Components (WUHU) Co. Ltd.	Anhui	People's Rep. of China	3,000,000	USD	99.99	Magneti Marelli Powertrain S.p.A.	100.000	
Magneti Marelli Cofap Companhia Fabricadora de Pecas	Santo Andre	Brazil	244,206,231	BRL	99.62	Magneti Marelli Holding S.p.A.	99.628	99.966
Magneti Marelli Components B.V.	Amsterdam	Netherlands	53,600,000	EUR	99.99	Magneti Marelli Holding S.p.A.	100.000	
Magneti Marelli Conjuntos de Escape S.A.	Buenos Aires	Argentina	12,000	ARS	99.99	Magneti Marelli Sistemi di Scarico S.p.A.	99.000	
			,			Magneti Marelli Argentina S.A.	1.000	
Magneti Marelli Controle Motor Ltda.	Hortolandia	Brazil	127,175,621	BRL	99.99	Magneti Marelli Powertrain S.p.A.	99.997	
indgrioti indiani contrato intera Etad.	Tionolandia	Briteri	121,110,021	Ditte	00.00	Fiat do Brasil S.A.	0.003	
Magneti Marelli Deutschland GmbH	Russelsheim	Germany	1,050,000	EUR	99.99	Magneti Marelli After Market S.p.A.	100.000	
Magneti Marelli do Brasil Industria e Comercio SA	Hortolandia	Brazil	16,868,427	BRL	99.69	Magneti Marelli Holding S.p.A.	99.695	99.976
					99.69			99.970
Magneti Marelli Electronica SL	Barcelona Heilbronn	Spain Germany	18,388,581 100,000	EUR	99.99	Magneti Marelli Sistemi Elettronici S.p.A. Magneti Marelli Sistemi Elettronici S.p.A.	100.000	
Magneti Marelli Elektronische Systeme GmbH		,						
Magneti Marelli Eletronica Ltda	Sao Paolo	Brazil	88,185,301	BRL	99.99	Magneti Marelli Sistemi Elettronici S.p.A.	100.000	
Magneti Marelli Escapamentos Ltda	Amparo	Brazil	65,736,384	BRL	99.99	Magneti Marelli Sistemi di Scarico S.p.A.	99.997	
						Fiat do Brasil S.A.	0.003	
Magneti Marelli Exhaust Systems Polska Sp. z o.o.	Sosnowiec	Poland	15,000,000	PLN	99.99	Magneti Marelli Sistemi di Scarico S.p.A.	99.993	
						Fiat Polska Sp. z o.o.	0.007	
Magneti Marelli France S.A.	Nanterre	France	67,380,000	EUR	99.88	Magneti Marelli Holding S.p.A.	99.884	
						Ufima S.A.S.	0.003	
Magneti Marelli Guangzhou Motor Vehicle Instruments Co. Limited	Guangzhou	People's Rep. of China	8,100,000	USD	99.99	Magneti Marelli Sistemi Elettronici S.p.A.	100.000	
Magneti Marelli Holding U.S.A. Inc.	Wixom	U.S.A.	10	USD	99.99	Magneti Marelli Holding S.p.A.	100.000	
Magneti Marelli Iberica S.A.	Madrid	Spain	99,766	EUR	99.99	Magneti Marelli Holding S.p.A.	100.000	
Magneti Marelli Infotelecom Ltda	Sao Paolo	Brazil	999	BRL	99.99	Magneti Marelli Eletronica Ltda	99.900	
						Magneti Marelli do Brasil Industria e Comercio	0.100	
Magneti Marelli Mexico S.A.	Tepotzotlan	Mexico	23,611,680	MXN	99.99	Magneti Marelli Sistemi Elettronici S.p.A.	100.000	
Magneti Marelli Motopropulsion France SAS	Nanterre	France	10,692,500	EUR	99.88	Magneti Marelli France S.A.	100.000	
Magneti Marelli North America Inc.	Wilmington	U.S.A.	40,223,205	USD	99.62	Magneti Marelli Cofap Companhia Fabricadora	100.000	
Magneti Marelli Poland S.A.	Sosnowiec	Poland	10,567,800	PLN	99.99	Magneti Marelli Holding S.p.A.	99.995	
•						Fiat Polska Sp. z o.o.	0.005	
Magneti Marelli Powertrain GmbH	Russelsheim	Germany	100,000	EUR	99.99	Magneti Marelli Powertrain S.p.A.	100.000	
Magneti Marelli Powertrain (Shanghai) Co. Ltd.	Shanghai	People's Rep. of China	10,000,000	USD	99.99	Magneti Marelli Powertrain S.p.A.	100.000	
Magneti Marelli Powertrain S.p.A.	Corbetta	Italy	85,690,872	EUR	99.99	Magneti Marelli Holding S.p.A.	99.999	100.000
Magneti Marelli Powertrain U.S.A. LLC	Sanford	U.S.A.	25,000,000	USD	99.99	Magneti Marelli Holding U.S.A. Inc.	100.000	100.000
Magneti Marelli Sistemi di Scarico S.p.A.	Corbetta	Italy	20,000,000	EUR	99.99	Magneti Marelli Components B.V.	100.000	
Magneti Marelli Sistemi Elettronici S.p.A.	Corbetta	Italy	74,897,548	EUR	99.99	Magneti Marelli Holding S.p.A.	99.999	100.000
Magneti Marelli Sotte Africa (Proprietary) Limited			1,950,000	ZAR	99.99	Magneti Marelli Sistemi di Scarico S.p.A.	100.000	100.000
Magneti Marelli Suspension Systems Poland Sp. z o.o.	Johannesburg Sosnowiec	South Africa	43,100,000	PLN	99.99		99.993	
Magneti Marelli Suspension Systems Poland Sp. 2 0.0.	Sosnowiec	Poland	43,100,000	PLN	99.99	Magneti Marelli Holding S.p.A.		
				051/		Fiat Polska Sp. z o.o.	0.007	
Magneti Marelli Svenska A/B in liquidation	Goteborg	Sweden	100,000	SEK	99.99	Magneti Marelli Components B.V.	100.000	
Magneti Marelli Systèmes Electroniques France S.A.S.	Nanterre	France	40,040,016	EUR	99.99	Magneti Marelli Sistemi Elettronici S.p.A.	100.000	
Magneti Marelli Tubos de Escape SL	Barcelona	Spain	10,154,256	EUR	99.99	Magneti Marelli Sistemi di Scarico S.p.A.	100.000	
Magneti Marelli U.K. Limited	Cannock	United Kingdom	12,400,000	GBP	99.99	Magneti Marelli Components B.V.	100.000	
Malaysian Automotive Lighting SDN. BHD	Penang	Malaysia	8,000,000	MYR	79.99	Automotive Lighting Reutlingen GmbH	80.000	
Servicios Administrativos Corp. IPASA S.A.	Col. Chapultepec	Mexico	1,000	MXN	99.99	Magneti Marelli Mexico S.A.	99.990	
						Industrias Magneti Marelli Mexico S.A. de C.V.	0.010	
Sistemi Sospensioni S.p.A.	Corbetta	Italy	60,500,000	EUR	99.99	Magneti Marelli Holding S.p.A.	100.000	
Tecnologia de Iluminacion Automotriz S.A. de C.V.	Chihuahua	Mexico	50,000	MXN	99.99	Automotive Lighting LLC	100.000	
Tutela Lubrificantes S.A.	Contagem	Brazil	941,028	BRL	99.99	Magneti Marelli Holding S.p.A.	100.000	
Ufima S.A.S.	Nanterre	France	44,940	EUR	99.94	Magneti Marelli Holding S.p.A.	35.541	
						Fiat Partecipazioni S.p.A.	34.980	
						Magneti Marelli Components B.V.	29.426	
Yorka de Mexico S.r.I. de CV	El Marques Queretaro	Mexico	50,000	MXN	99.99	Magneti Marelli Holding U.S.A. Inc.	100.000	
Production Systems								
Comau S.p.A.	Grugliasco	Italy	140,000,000	EUR	100.00	Fiat S.p.A.	100.000	
		U.S.A.	1,000	USD	100.00	Comau Pico Holdings Corporation	100.000	
	Grand Rapids					Comau S.p.A.	55.283	
Autodie International, Inc.	Grand Rapids Buenos Aires			ARS	100.00			
		Argentina	3,617,977	ARS	100.00			
Autodie International, Inc.				ARS	100.00	Comau do Brasil Industria e Comercio Ltda.	44.689	
Autodie International, Inc. Comau Argentina S.A.	Buenos Aires	Argentina	3,617,977			Comau do Brasil Industria e Comercio Ltda. Fiat Argentina S.A.	44.689 0.028	
Autodie International, Inc.				ARS	100.00	Comau do Brasil Industria e Comercio Ltda. Fiat Argentina S.A. Comau S.p.A.	44.689 0.028 99.900	
Autodie International, Inc. Comau Argentina S.A. Comau Belgium N.V.	Buenos Aires Zedelgem	Argentina Belgium	3,617,977 175,000	EUR	100.00	Comau do Brasil Industria e Comercio Ltda. Fiat Argentina S.A. Comau S.p.A. Comau Service France S.A.	44.689 0.028 99.900 0.100	
Autodie International, Inc. Comau Argentina S.A. Comau Belgium N.V. Comau Deutschland GmbH	Buenos Aires Zedelgem Boblingen	Argentina Belgium Germany	3,617,977 175,000 1,330,000	EUR	100.00	Comau do Brasil Industria e Comercio Ltda. Fiat Argentina S.A. Comau S.p.A. Comau S.evice France S.A. Comau S.p.A.	44.689 0.028 99.900 0.100 100.000	
Autodie International, Inc. Comau Argentina S.A. Comau Belgium N.V.	Buenos Aires Zedelgem	Argentina Belgium	3,617,977 175,000	EUR	100.00	Comau do Brasil Industria e Comercio Ltda. Fiat Argentina S.A. Comau S.p.A. Comau S.p.A. Comau S.p.A. Comau S.p.A.	44.689 0.028 99.900 0.100 100.000 99.999	
Autodie International, Inc. Comau Argentina S.A. Comau Belgium N.V. Comau Deutschland GmbH Comau do Brasil Industria e Comercio Ltda.	Buenos Aires Zedelgem Boblingen Betim	Argentina Belgium Germany Brazil	3,617,977 175,000 1,330,000 112,794,611	EUR EUR BRL	100.00 100.00 100.00	Comau do Brasil Industria e Comercio Ltda. Fiat Argentina S.A. Comau S.p.A. Comau S.p.A. Comau S.p.A. Comau S.p.A. Fiat do Brasil S.A.	44.689 0.028 99.900 0.100 100.000 99.999 0.001	
Autodie International, Inc. Comau Argentina S.A. Comau Belgium N.V. Comau Deutschland GmbH Comau do Brasil Industria e Comercio Ltda. Comau Estil Uni.	Buenos Aires Zedelgem Boblingen Betim Luton	Argentina Belgium Germany Brazil United Kingdom	3,617,977 175,000 1,330,000 112,794,611 46,108,100	EUR EUR BRL USD	100.00 100.00 100.00 100.00	Comau do Brasil Industria e Comercio Ltda. Fiat Argentina S.A. Comau S.p.A. Comau S.p.A. Comau S.p.A. Comau S.p.A. Comau S.p.A. Fiat do Brasil S.A. Comau S.p.A.	44.689 0.028 99.900 0.100 100.000 99.999 0.001 100.000	
Autodie International, Inc. Comau Argentina S.A. Comau Belgium N.V. Comau Deutschland GmbH Comau do Brasil Industria e Comercio Ltda. Comau Estil Unl. COMAU Germann-Intec GmbH & Co. KG	Buenos Aires Zedelgem Boblingen Betim Luton Heilbronn	Argentina Belgium Germany Brazil United Kingdom Germany	3,617,977 175,000 1,330,000 112,794,611 46,108,100 1,478,614	EUR EUR BRL USD EUR	100.00 100.00 100.00 100.00 100.00	Comau do Brasil Industria e Comercio Ltda. Fiat Argentina S.A. Comau S.p.A. Comau S.p.A. Comau S.p.A. Fiat do Brasil S.A. Comau S.p.A. Germann-Intec Verwaltungs GmbH	44.689 0.028 99.900 0.100 100.000 99.999 0.001 100.000	
Autodie International, Inc. Comau Argentina S.A. Comau Belgium N.V. Comau Deutschland GmbH Comau do Brasil Industria e Comercio Ltda. Comau Estil Uni.	Buenos Aires Zedelgem Boblingen Betim Luton	Argentina Belgium Germany Brazil United Kingdom	3,617,977 175,000 1,330,000 112,794,611 46,108,100	EUR EUR BRL USD	100.00 100.00 100.00 100.00	Comau do Brasil Industria e Comercio Ltda. Fiat Argentina S.A. Comau S.p.A. Comau S.p.A. Comau S.p.A. Comau S.p.A. Fiat do Brasil S.A. Comau S.p.A. Germann-Intec Verwaltungs GmbH Comau S.p.A.	44.689 0.028 99.900 0.100 100.000 99.999 0.001 100.000 100.000 99.990	
Autodie International, Inc. Comau Argentina S.A. Comau Belgium N.V. Comau Deutschland GmbH Comau do Brasil Industria e Comercio Ltda. Comau Estil Uni. COMAU Germann-Intec GmbH & Co. KG Comau India Private Limited	Buenos Aires Zedelgem Boblingen Betim Luton Heilbronn	Argentina Belgium Germany Brazil United Kingdom Germany	3,617,977 175,000 1,330,000 112,794,611 46,108,100 1,478,614	EUR EUR BRL USD EUR INR	100.00 100.00 100.00 100.00 100.00 100.00	Comau do Brasil Industria e Comercio Ltda. Fiat Argentina S.A. Comau S.p.A. Comau S.p.A. Comau S.p.A. Fiat do Brasil S.A. Comau S.p.A. Germann-Intec Verwaltungs GmbH	44.689 0.028 99.900 0.100 100.000 99.999 0.001 100.000 99.990 0.010	
Autodie International, Inc. Comau Argentina S.A. Comau Belgium N.V. Comau Deutschland GmbH Comau do Brasil Industria e Comercio Ltda. Comau Estil Unl. COMAU Germann-Intec GmbH & Co. KG	Buenos Aires Zedelgem Boblingen Betim Luton Heilbronn	Argentina Belgium Germany Brazil United Kingdom Germany	3,617,977 175,000 1,330,000 112,794,611 46,108,100 1,478,614	EUR EUR BRL USD EUR	100.00 100.00 100.00 100.00 100.00	Comau do Brasil Industria e Comercio Ltda. Fiat Argentina S.A. Comau S.p.A. Comau S.p.A. Comau S.p.A. Comau S.p.A. Fiat do Brasil S.A. Comau S.p.A. Germann-Intec Verwaltungs GmbH Comau S.p.A.	44.689 0.028 99.900 100.000 99.999 0.001 100.000 100.000 99.990 0.010 51.000	
Autodie International, Inc. Comau Argentina S.A. Comau Belgium N.V. Comau Deutschland GmbH Comau do Brasil Industria e Comercio Ltda. Comau Estil Uni. COMAU Germann-Intec GmbH & Co. KG Comau India Private Limited	Buenos Aires Zedelgem Boblingen Betim Luton Heilbronn Pune	Argentina Belgium Germany Brazil United Kingdom Germany India	3,617,977 175,000 1,330,000 112,794,611 46,108,100 1,478,614 58,435,020	EUR EUR BRL USD EUR INR	100.00 100.00 100.00 100.00 100.00 100.00	Comau do Brasil Industria e Comercio Ltda. Fiat Argentina S.A. Comau S.p.A. Comau S.p.A. Comau S.p.A. Comau S.p.A. Fiat do Brasil S.A. Comau S.p.A. Germann-Intec Verwaltungs GmbH Comau S.p.A. Comau Deutschland GmbH	44.689 0.028 99.900 0.100 100.000 99.999 0.001 100.000 99.990 0.010	

							% of	% of
Name	Devision of all a	0	Capital stock at	•	% of Gro		interest	voting
Name Comau Poland Sp. z o.o.	Registered office Bielsko-Biala	Country Poland	12/31/2004 2,100,000	Currency PLN	100.00	on Interest held by Comau S.p.A.	held 99.976	rights
Comau Poland Sp. 2 0.0.	DIEISKO-DIAIA	Polanu	2,100,000	PLIN	100.00	Fiat Polska Sp. z o.o.	0.024	
Comau Romania S.R.L.	Bihor	Romenia	3,249,800,000	ROL	100.00	Comau S.p.A.	100.000	
Comau SA Body Systems (Pty) Ltd.	Uitenhage	South Africa	300	ZAR	100.00	Comau South Africa (Pty) Ltd.	100.000	
Comau SA Press Tools and Parts (Pty) Ltd.	Uitenhage	South Africa	100	ZAR	100.00	Comau South Africa (Pty) Ltd.	100.000	
Comau SA Properties (Pty) Ltd.	Uitenhage	South Africa	100	ZAR	100.00	Comau South Africa (Pty) Ltd.	100.000	
Comau Sciaky S.A.	Trappes	France	40,000	EUR	99.76	Comau Systèmes France S.A.	99.760	
Comau Service France S.A.	Trappes	France	1,086,000	EUR	99.99	Comau S.p.A.	99.987	
Comau Service Systems S.L.	Madrid	Spain	250,000	EUR	100.00	Comau S.p.A.	100.000	
Comau Service U.K. Ltd	Watford	United Kingdom	50,000	GBP	100.00	Comau S.p.A.	100.000	
Comau (Shanghai) Automotive Equipment Co. Ltd.	Shanghai	People's Rep. of China	1,000,000	USD	100.00	Comau S.p.A.	100.000	
Comau South Africa (Pty) Ltd.	Uitenhage	South Africa	1,000,000	ZAR	100.00	Comau S.p.A.	100.000	
Comau Systèmes France S.A.	Trappes	France	9,112,592	EUR	100.00	Comau S.p.A.	100.000	
	Southfield				100.00	Comau S.p.A. Comau Pico Holdings Corporation		
Eagle Test and Assembly Co. Estil Shrewsbury Ltd. in liquidation	Shropshire	U.S.A.	1,000	USD GBP	100.00	· · ·	100.000	
		United Kingdom	100			Comau Estil Unl.		
Geico do Brasil Ltda	Betim	Brazil	202,950	BRL	48.78	Geico S.p.A.	95.565	
						Comau do Brasil Industria e Comercio Ltda.	0.044	
Geico Endustriyel Taahhut A.S.	Istanbul	Turkey	100,000,000,000	TRL	50.98	Geico S.p.A.	99.959	
Geico S.p.A.	Cinisello Balsamo	Italy	3,627,000	EUR	51.00	Comau S.p.A.	51.000	
Germann-Intec Verwaltungs GmbH	Heilbronn	Germany	25,000	EUR	100.00	Comau Deutschland GmbH	100.000	
Mecaner S.A.	Urdùliz	Spain	6,000,000	EUR	100.00	Comau S.p.A.	100.000	
Novi Industries, Inc.	Novi	U.S.A.	1,000	USD	100.00	Comau Pico Holdings Corporation	100.000	
Pico East, Inc.	Macomb	U.S.A.	1,000	USD	100.00	Comau Pico Holdings Corporation	100.000	
Pico Estil Control Systems Ltd.	Rainham	United Kingdom	100	GBP	100.00	Comau Estil Unl.	100.000	
Pico Estil Manufacturing Ltd. in liquidation	Luton	United Kingdom	5,000	GBP	100.00	Comau Estil Unl.	100.000	
Pico Europe, Inc.	Southfield	U.S.A.	1,000	USD	100.00	Comau S.p.A.	100.000	
Pico Expatriate, Inc.	Southfield	U.S.A.	1,000	USD	100.00	Comau Pico Holdings Corporation	100.000	
Pico laisa S.de R.L. de C.V.	Tepotzotlan	Mexico	3,000	MXN	100.00	Progressive Mexico S.de R.L. de C.V.	99.967	
						Comau S.p.A.	0.033	
Pico Pitex S.de R.L. C.V.	Tepotzotlan	Mexico	3,000	MXN	100.00	Progressive Mexico S.de R.L. de C.V.	99.967	
						Comau S.p.A.	0.033	
Pico Resources, Inc.	Southfield	U.S.A.	1,000	USD	100.00	Comau Pico Holdings Corporation	100.000	
Precision.Com Corp.	Plymouth	U.S.A.	1,000	USD	100.00	Comau Pico Holdings Corporation	100.000	
Progressive Industries Co. of Canada Ltd.	Windsor	Canada	100	CAD	100.00	Comau S.p.A.	100.000	
Progressive Mexico S.de R.L. de C.V.	Tepotzotlan	Mexico	3,000	MXN	100.00	Comau S.p.A.	99.967	
						Comau Deutschland GmbH	0.033	
Progressive Tool & Industries Company	Southfield	U.S.A.	21,455	USD	100.00	Comau Pico Holdings Corporation	100.000	
Trebol Tepotzotlan S.de R.L. de C.V.	Tepotzotlan	Mexico	3,000	MXN	100.00	Progressive Mexico S.de R.L. de C.V.	99.967	
						Comau S.p.A.	0.033	
Wisne Automation & Engineering Co.	Novi	U.S.A.	1,000	USD	100.00	Comau Pico Holdings Corporation	100.000	
Metallurgical Products								
Teksid S.p.A.	Turin	Italy	239,600,000	EUR	80.48	Fiat S.p.A.	80.482	
Accurcast Limited in liquidation	Saint John	Canada	39,684,600	CAD	41.05	Meridian Technologies Inc.	100.000	
Compania Industrial Frontera S.A. de C.V.	Sao Pedro	Mexico	50,000	MXN	80.48	Teksid Hierro de Mexico S.A. de C.V.	100.000	
Fonderie du Poitou Fonte S.A.S.	Ingrandes-sur-Vienne	France	26,958,464	EUR	80.48	Teksid S.p.A.	100.000	
Funfrap-Fundicao Portuguesa S.A.	Cacia	Portugal	13,697,550	EUR	67.29	Fonderie du Poitou Fonte S.A.S.	83.607	
Jutras Die Casting Limited in liquidation	Saint John	Canada	24,490,715	CAD	41.05	Meridian Technologies Inc.	100.000	
Magnesium Products of America Inc.	Eaton Rapids	U.S.A.	43,454,000	USD	41.05	Meridian Technologies Inc.	100.000	
Magnesium Products of Italy S.r.I.	Verres	Italy	13,962,000	EUR	41.05	Magnesium Products of America Inc.	100.000	
Meridian Deutschland GmbH	Heilbronn	Germany	25,600	EUR	41.05	Meridian Technologies Inc.	100.000	
Meridian Magnesium LLC in liquidation	Wilmington	U.S.A.	4,962	USD	41.05	Meridian Technologies Japan Inc.	90.000	
		5.6.7.	4,002	500	.1.00	Meridian Technologies Japan Inc.	10.000	
Meridian Technologies Inc.	Saint John	Canada	173,123,445	CAD	41.05	Teksid S.p.A.	31.450	
mendian reennologies inc.	Jaint John	Garlaua	175,125,445	CAD	41.00	Teksid S.p.A. Teksid Acquisition Inc.	19.550	
Moridian Technologian Janan Ing	Saint John	Canada	6.040	CAD	41.05		19.550	
Meridian Technologies Japan Inc.		Canada Recelete Rep. of China	6,210 8,000,000		41.05 24.63	Meridian Technologies Inc. Meridian Technologies Inc.	100.000 60.000	_
Shanghai Meridian Magnesium Products Company Limited	Shanghai	People's Rep. of China		USD				
Société Bretonne de Fonderie et de Mécanique S.A.	Caudan	France	10,549,859	EUR	80.48	Teksid S.p.A.	100.000	
Teksid Acquisition Inc.	Toronto	Canada	68,800,001	CAD	80.48	Teksid S.p.A.	100.000	
Teksid do Brasil Ltda	Betim	Brazil	59,899,570	BRL	80.48	Teksid S.p.A.	100.000	
	Sao Pedro	Mexico	567,466,400	MXN	80.48	Teksid S.p.A.	100.000	
Teksid Hierro de Mexico S.A. de C.V.		U.S.A.	100,000	USD	80.48	Teksid S.p.A.	100.000	
Teksid Inc.	Wilmington			PLN	80.48	Teksid S.p.A.	99.996	
Televid Inc.	Wilmington Skoczow	Poland	115,678,500			5		
Teksid Inc. Teksid Iron Poland Sp. z o.o.	Wilmington Skoczow	Poland	115,678,500			Fiat Polska Sp. z o.o.	0.004	
Teksid Inc. Teksid Iron Poland Sp. z o.o. Services						·	0.004	
Teksid Inc. Teksid Iron Poland Sp. z o.o. Services Business Solutions S.p.A.	Turin	Italy	10,000,000	EUR	100.00	Fiat S.p.A.	0.004	
Teksid Inc. Teksid Iron Poland Sp. z o.o. Services Business Solutions S.p.A. Atlanet S.p.A.			10,000,000 2,000,000	EUR	100.00	Fiat S.p.A. Fiat Partecipazioni S.p.A.	0.004 100.000 100.000	
Teksid Inc. Teksid Iron Poland Sp. z o.o. Services Business Solutions S.p.A. Atlanet S.p.A. Building Services S.r.I.	Turin	Italy	10,000,000	EUR	100.00	Fiat S.p.A. Fiat Partecipazioni S.p.A. Ingest Facility S.p.A.	0.004	
Teksid Inc. Teksid Iron Poland Sp. z o.o. Services Business Solutions S.p.A. Atlanet S.p.A.	Turin Turin	Italy Italy	10,000,000 2,000,000	EUR	100.00	Fiat S.p.A. Fiat Partecipazioni S.p.A.	0.004 100.000 100.000	
Teksid Inc. Teksid Iron Poland Sp. z o.o. Services Business Solutions S.p.A. Atlanet S.p.A. Building Services S.r.I.	Turin Turin Turin	Italy Italy Italy	10,000,000 2,000,000 90,000	EUR EUR EUR	100.00 100.00 51.00	Fiat S.p.A. Fiat Partecipazioni S.p.A. Ingest Facility S.p.A.	0.004 100.000 100.000 51.000	
Teksid Inc. Teksid Iron Poland Sp. z o.o. Services Business Solutions S.p.A. Atlanet S.p.A. Building Services S.r.I. Building Support S.r.I.	Turin Turin Turin Turin	ltaly Italy Italy Italy	10,000,000 2,000,000 90,000 90,000	EUR EUR EUR EUR	100.00 100.00 51.00 51.00	Fiat S.p.A. Fiat Partecipazioni S.p.A. Ingest Facility S.p.A. Building Services S.r.I.	0.004 100.000 100.000 51.000 100.000	
Teksid Inc. Teksid Iron Poland Sp. z o.o. Services Business Solutions S.p.A. Atlanet S.p.A. Building Services S.r.I. Building Support S.r.I.	Turin Turin Turin Turin	ltaly Italy Italy Italy	10,000,000 2,000,000 90,000 90,000	EUR EUR EUR EUR	100.00 100.00 51.00 51.00	Fiat S.p.A. Fiat Partecipazioni S.p.A. Ingest Facility S.p.A. Building Services S.r.I. Business Solutions do Brasil Ltda	0.004 100.000 100.000 51.000 100.000 99.992	

Name	Registered office	Country	Capital stock at 12/31/2004	Currency	% of Grou consolidatio	o 1 Interest held by	% of interest held	% of voting rights
Business Solutions France FiatGroup S.a.s.	Levallois-Perret	France	695.600	EUR	100.00	Business Solutions S.p.A.	100.000	ngina
Business Solutions I Fairce FlatGroup SL	Madrid	Spain	369.327	EUR	100.00	Business Solutions S.p.A.	80.000	
Business coultons ibenear hat croup of	Wadila	opan	000,021	LOIX	100.00	Fiat Iberica S.A.	20.000	
Business Solutions Polska Sp. z o.o.	Bielsko-Biala	Poland	3.600.000	PLN	100.00	Business Solutions S.p.A.	99.986	
	Biolono Biala	1 oland	0,000,000		100.00	Fiat Polska Sp. z o.o.	0.014	
Delivery & Mail S.r.I.	Turin	Italy	90.000	EUR	100.00	Ingest Facility S.p.A.	100.000	
eSPIN S.p.A.	Turin	Italy	1,000,000	EUR	100.00	Business Solutions S.p.A.	100.000	
Fast Buver do Brasil Ltda	Nova Lima	Brazil	50.000	BRL	99.92	Fast-Buyer S.p.A.	99,998	
·····						Business Solutions do Brasil Ltda	0.002	
Fast Buyer France S.a.r.I.	Paris	France	7,700	EUR	99.92	Fast-Buyer S.p.A.	100.000	
Fast-Buyer S.p.A.	Turin	Italy	500.000	EUR	99.92	Business Solutions S.p.A.	99.916	
Fiat GES.CO. Belgium N.V.	Brugge	Belgium	62,500	EUR	100.00	Gesco U.K. Limited	99,960	
						Fiat Gesco S.p.A.	0.040	
Fiat Gesco S.p.A.	Turin	Italy	3,600,000	EUR	100.00	Business Solutions S.p.A.	100.000	
Gesco U.K. Limited	Basildon	United Kingdom	750,000	GBP	100.00	Fiat Gesco S.p.A.	75.000	
						Fiat United Kingdom Limited	25.000	
Global Value S.p.A.	Turin	Italy	1,000,000	EUR	50.00	Business Solutions S.p.A.	50.000	
H.R. Services S.p.A.	Turin	Italy	400,000	EUR	100.00	Business Solutions S.p.A.	100.000	
						WorkNet società di fornitura di lavoro		
Individua S.p.A.	Milan	Italy	105,000	EUR	100.00	temporaneo-per azioni	100.000	
Ingest Facility Polska Sp. z o.o.	Bielsko-Biala	Poland	500,000	PLN	100.00	Ingest Facility S.p.A.	99.800	
						Fiat Polska Sp. z o.o.	0.200	
Ingest Facility S.p.A.	Turin	Italy	1,700,000	EUR	100.00	Business Solutions S.p.A.	100.000	
Isvor Knowledge System S.p.A.	Turin	Italy	500,000	EUR	98.61	Business Solutions S.p.A.	70.000	
						Isvor Fiat Società consortile di sviluppo e		
			107.050	5110		addestramento industriale per Azioni	30.000	
KeyG Consulting S.p.A.	Turin	Italy	167,352	EUR	60.00	Fiat Gesco S.p.A.	52.800 7.200	
La service Oustance O a A	Mile	H-L.	104.000	EUR	50.29	Business Solutions S.p.A.	51.000	
Learning Systems S.p.A.	Milan	Italy				Isvor Knowledge System S.p.A.		
Risk Management S.p.A. Sadi Brasil I tda.	Turin Nova Lima	Italy	120,000	EUR BRL	100.00	Business Solutions S.p.A. Business Solutions do Brasil Ltda	100.000	
Sadi Brasii Ltda.	Nova Lima	Brazil	100,000	BRL	96.95	CNH Latin America Ltda	60.000	
							10.000	
						Fiat Automoveis S.A FIASA Iveco Fiat Brasil Ltda	10.000	
							10.000	
Sadi Polska-Agencja Celna Sp. z o.o.	Bielsko-Biala	Poland	500.000	PLN	100.00	Iveco Latin America Ltda Servizi e Attività Doganali per l'Industria S.p.A.	10.000	
Sadi Polska-Agencja Celna Sp. z o.o.	Bielsko-Biala	Poland	500,000	PLN	100.00	• • •	99.800 0.200	
Scuola di Pubblica Amministrazione s.p.a.	1	list.	100.000	EUR	51.97	Fiat Polska Sp. z o.o.	52,700	
	Lucca Turin	Italy Italy	520.000	EUR	100.00	Isvor Knowledge System S.p.A. Business Solutions S.p.A.	52.700	
Servizi e Attività Doganali per l'Industria S.p.A. Sestrieres S.p.A.	Sestriere	Italy	16,120,000	EUR	100.00	Business Solutions S.p.A. Business Solutions S.p.A.	70.000	
Sestileles 3.p.A.	Sestilere	Italy	16,120,000	EUK	100.00	Fiat Partecipazioni S.p.A.	30.000	
Sporting Club Sestrieres S.R.L.	Sestriere	Italy	312.000	EUR	100.00	Sestrieres S.p.A.	100.000	
Telexis do Brasil Ltda.	Nova Lima	Brazil	1.400	BRL	99.94	Fast Buyer do Brasil Ltda	71.357	
TEIEAIS UU DIASII LIUA.	NOVA LIITA	DIAZII	1,400	DRL	55.94	Business Solutions do Brasil Ltda	28.643	
Trantor S.r.I.	Milan	Italy	104,000	EUR	100.00	Ingest Facility S.p.A.	100.000	
11d1101 0.1.1.	WIIIam	naly	104,000	EUR	100.00	WorkNet società di fornitura di lavoro	100.000	
Worknet Formazione S.r.I.	Milan	Italy	50,000	EUR	100.00	temporaneo-per azioni	100.000	
WorkNet società di fornitura di lavoro temporaneo-per azioni	Rome	Italy	1,000,000	EUR	100.00	Fiat Partecipazioni S.p.A.	100.000	-

							% of	% o
Name	Registered office	Country	Capital stock at 12/31/2004	Currency	% of Gro consolidat	oup ion Interest held by	interest held	voting rights
Publishing and Communications	Registered once	oountry	12/01/2004	ourrency	concondu	interest new by	nord	ingine
Itedi-Italiana Edizioni S.p.A.	Turin	Italy	5,980,000	EUR	100.00	Fiat S.p.A.	100.000	
Editrice La Stampa S.p.A.	Turin	Italy	4,160,000	EUR	100.00	Itedi-Italiana Edizioni S.p.A.	100.000	
Publikompass S.p.A.	Milan	Italy	3,068,000	EUR	100.00	Itedi-Italiana Edizioni S.p.A.	100.000	
Miscellaneous and Holding companies								
Centro Ricerche Plast-Optica S.p.A.	Amaro	Italy	1,033,000	EUR	72.34	C.R.F. Società Consortile per Azioni	51.000	
						Automotive Lighting Rear Lamps Italia S.p.A.	24.500	
Consorzio "Sirio" per la Sicurezza Industriale	Turin	Italy	56,364	EUR	66.24	Fiat Auto S.p.A.	36.978	
						Iveco S.p.A.	9.692	
						Magneti Marelli Powertrain S.p.A.	1.661	
						Fiat S.p.A.	1.594	
						Comau S.p.A.	1.588 1.545	
						Ferrari S.p.A. Teksid S.p.A.	1.545	
						Irisbus Italia S.p.A.	1.404	
						Magneti Marelli Sistemi Elettronici S.p.A.	1.221	
						Fiat Gesco S.p.A.	1.168	
						Sistemi Sospensioni S.p.A.	1.163	
						Fiat Kobelco Construction Machinery S.p.A.	1.133	
						C.R.F. Società Consortile per Azioni	1.129	
						Fiat Servizi per l'Industria S.c.p.a.	1.064	
						Fiat Ge.Va. S.p.A.	0.948	
						Isvor Fiat Società consortile di sviluppo e		
						addestramento industriale per Azioni	0.947	
						Fidis S.p.A.	0.711	
						Magneti Marelli Sistemi di Scarico S.p.A.	0.498	
						CNH Italia s.p.a.	0.494	
						Automotive Lighting Italia S.p.A.	0.488	
						Editrice La Stampa S.p.A. Elasis-Società Consortile per Azioni	0.488 0.488	
						Ingest Facility S.p.A.	0.488	
						Fiat Partecipazioni S.p.A.	0.432	
						H.R. Services S.p.A.	0.432	
						Fiat Information & Communication Services società consortile per azioni	0.219	
						Astra Veicoli Industriali S.p.A.	0.213	
						Atlanet S.p.A.	0.213	
						Magneti Marelli Holding S.p.A.	0.213	
						Savarent Società per Azioni	0.213	
						Servizi e Attività Doganali per l'Industria S.p.A.	0.213	
						Fiat-Revisione Interna S.c.r.I.	0.121	
						Iveco Mezzi Speciali S.p.A.	0.121	
						Fiat Center Italia S.p.A.	0.089	
						Isvor Knowledge System S.p.A.	0.089	
						Consorzio Fiat Media Center	0.082	
						Orione-Consorzio Industriale per la Sicurezza	0.082	
						e la Vigilanza	0.082	
						Business Solutions S.p.A. eSPIN S.p.A.	0.078	
						Fast-Buyer S.p.A.	0.078	
						Itedi-Italiana Edizioni S.p.A.	0.075	
						Maserati S.p.A.	0.075	
						Pharos S.r.l.	0.075	
						Risk Management S.p.A.	0.075	
						Sisport Fiat Società per Azioni-SF	0.075	
						Fiat International S.p.A.	0.045	
						Palazzo Grassi S.p.A.	0.045	
						Automotive Lighting Rear Lamps Italia S.p.A.	0.044	
						Lavorazione Plastica S.r.I.	0.044	
						Delivery & Mail S.r.l.	0.039	
						Easy Drive S.r.I.	0.039	
						Global Value S.p.A.	0.039	
	0.1.	lieb.		5115	00.01	Iveco Finanziaria S.p.A.	0.039	_
C.R.F. Società Consortile per Azioni	Orbassano	Italy	45,400,000	EUR	93.81	Fiat Auto S.p.A.	40.000	
						Iveco S.p.A.	20.000	
						Magneti Marelli Holding S.p.A. CNH Italia s.p.a.	20.000	
							5.000 5.000	
						Comau S.p.A. Teksid S.p.A.	5.000	
						Fiat Partecipazioni S.p.A.	4.000	
						Ferrari S.p.A.	1.000	
Deposito Avogadro S.r.I.	Turin					r anan o.p.n.	100.000	

			Capital stock at		% of Grou		% of interest	% c votin
Name	Registered office	Country	12/31/2004	Currency		n Interest held by	held	right
Elasis-Società Consortile per Azioni	Pomigliano d'Arco	Italy	20,000,000	EUR	91.12	Fiat Auto S.p.A.	56.000	
						C.R.F. Società Consortile per Azioni	27.933	
						CNH Italia s.p.a.	6.800	
						Iveco S.p.A.	3.300	
						Comau S.p.A.	1.500	
						Magneti Marelli Holding S.p.A.	1.500	
						Fiat Partecipazioni S.p.A.	1.450	
						Ferrari S.p.A.	1.100	
						Isvor Fiat Società consortile di sviluppo e addestramento industriale per Azioni	0.250	
						Fiat S.p.A.	0.167	
Fahag Immobilien-und Finanz-Gesellschaft AG	Zurich	Switzerland	500,000	CHF	100.00	IHF-Internazionale Holding Fiat S.A.	100.000	
Fias Fiat Administration und Service GmbH	Ulm	Germany	102,258	EUR	98.00	Iveco Magirus AG	80.000	
						Fiat Automobil AG	20.000	
Fiat Argentina S.A.	Buenos Aires	Argentina	520,002	ARS	100.00	Fiat Partecipazioni S.p.A.	99.990	
						SGR-Sociedad para la Gestion de Riesgos S.A	0.010	
Fiat Concord S.A.	Buenos Aires	Argentina	1	ARS	100.00	Fiat Argentina S.A.	99.996	
						SGR-Sociedad para la Gestion de Riesgos S.A	0.004	
Fiat do Brasil S.A.	Nova Lima	Brazil	999,684	BRL	100.00	Fiat Partecipazioni S.p.A.	99.932	
						Fiat Gesco S.p.A.	0.061	
						Isvor Fiat Società consortile di sviluppo e		
						addestramento industriale per Azioni	0.007	
Fiat Energia S.r.I.	Turin	Italy	350,088,770	EUR	100.00	Fiat Partecipazioni S.p.A.	100.000	
Fiat Financas Brasil Ltda	Nova Lima	Brazil	2,469,701	BRL	100.00	Fiat Ge.Va. S.p.A.	99.994	
						Fiat do Brasil S.A.	0.006	
Fiat Finance and Trade Ltd	Luxembourg	Luxembourg	251,494,000	EUR	100.00	Fiat Ge.Va. S.p.A.	99.993	
						Fiat Finance Canada Ltd.	0.007	
Fiat Finance Canada Ltd.	Calgary	Canada	10,099,885	CAD	100.00	Fiat Ge.Va. S.p.A.	100.000	
Fiat Finance Luxembourg S.A.	Luxembourg	Luxembourg	100,000	USD	100.00	Intermap (Nederland) B.V.	99.000	
·	, i i i i i i i i i i i i i i i i i i i	·				Fiat Netherlands Holding N.V.	1.000	
Fiat Finance North America Inc.	Wilmington	U.S.A.	40,090,010	USD	100.00	Fiat Ge.Va. S.p.A.	60.526	
	, i i i i i i i i i i i i i i i i i i i					Fiat S.p.A.	39.474	
Fiat France S.A.	Paris	France	55,216,000	EUR	100.00	Fiat Partecipazioni S.p.A.	100.000	
Fiat Gesco UK Limited in liquidation	London	United Kingdom	625,767	GBP	100.00	Fiat United Kingdom Limited	100.000	
Fiat Ge.Va. S.p.A.	Turin	Italy	224,440,000	EUR	100.00	Fiat S.p.A.	100.000	
Fiat Gra.De EEIG	Watford	United Kingdom	0	GBP	91.59	Fiat Auto S.p.A.	46.000	
						CNH Global N.V.	23.000	
						Fiat Netherlands Holding N.V.	23.000	
						Business Solutions S.p.A.	2.000	
						Fiat S.p.A.	2.000	
						Comau S.p.A.	1.000	
						C.R.F. Società Consortile per Azioni	1.000	
						Magneti Marelli Holding S.p.A.	1.000	
						Teksid S.p.A.	1.000	
Fiat Iberica S.A.	Madrid	Casia	2,797,054	EUR	100.00		100.000	
		Spain		-		Fiat Partecipazioni S.p.A.		-
Fiat Information & Communication Services società consortile per azioni	rufin	Italy	800,000	EUR	95.55	Fiat S.p.A.	51.000	
						CNH Italia s.p.a.	10.000	
						Fiat Auto S.p.A.	10.000	
						Iveco S.p.A.	10.000	
						Business Solutions S.p.A.	3.000	
						Comau S.p.A.	3.000	
						Ferrari S.p.A.	3.000	
						Itedi-Italiana Edizioni S.p.A.	3.000	
						Magneti Marelli Holding S.p.A.	3.000	
						Teksid S.p.A.	3.000	
						Fiat Partecipazioni S.p.A.	1.000	
Fiat International S.p.A.	Turin	Italy	61,300,000	EUR	100.00	Fiat Partecipazioni S.p.A.	100.000	
Fiat Netherlands Holding N.V.	Amsterdam	Netherlands	4,366,482,748	EUR	100.00	Fiat S.p.A.	60.563	
						Fiat Partecipazioni S.p.A.	39.437	
Fiat Partecipazioni S.p.A.	Turin	Italy	3,924,685,869	EUR	100.00	Fiat S.p.A.	100.000	

			Capital stock at		% of Grou		% of interest	% votir
Name	Registered office	Country	12/31/2004	Currency		n Interest held by	held	righ
Fiat Polska Sp. z o.o.	Warsaw	Poland	25,500,000	PLN	99.99	Fiat Partecipazioni S.p.A.	99.904	
						Fiat Auto Poland S.A.	0.029	
						Automotive Lighting Polska Sp. z o.o.	0.010	
						Magneti Marelli Exhaust Systems Polska Sp. z		
						0.0.	0.010	
						Magneti Marelli Poland S.A.	0.010	
						Magneti Marelli Suspension Systems Poland		
						Sp. z o.o.	0.010	
						Teksid Iron Poland Sp. z o.o.	0.010	
						Business Solutions Polska Sp. z o.o.	0.002	
						CNH Polska Sp. z o.o.	0.002	
						Comau Poland Sp. z o.o.	0.002	
						Fidis Faktoring Polska Sp. z o.o.	0.002	
						Fidis Finance Polska Sp. z o.o.	0.002	
							0.002	
						Ingest Facility Polska Sp. z o.o.		
						Sadi Polska-Agencja Celna Sp. z o.o.	0.002	
						Sirio Polska Sp. z o.o.	0.002	
						Iveco Poland Ltd.	0.001	
Fiat Servizi per l'Industria S.c.p.a.	Turin	Italy	3,850,000	EUR	95.70	Fiat S.p.A.	36.468	
						Fiat Auto S.p.A.	33.532	
						Iveco S.p.A.	6.000	
						H.R. Services S.p.A.	4.500	
						Magneti Marelli Holding S.p.A.	4.000	
						Business Solutions S.p.A.	3.000	
						CNH Italia s.p.a.	3.000	
						Fiat Partecipazioni S.p.A.	3.000	
						Teksid S.p.A.	2.000	
						Comau S.p.A.	1.500	
						C.R.F. Società Consortile per Azioni	1.500	
						Editrice La Stampa S.p.A.	1.500	
Fiat Servizi S.A.	Paradiso	Switzerland	100,000	CHF	100.00	IHF-Internazionale Holding Fiat S.A.	100.000	
Fiat United Kingdom Limited	London	United Kingdom	860,000	GBP	100.00	Fiat Partecipazioni S.p.A.	100.000	
							100.000	
Fiat U.S.A. Inc.	New York	U.S.A.	16,830,000	USD	100.00	Fiat S.p.A.		
Fiat-Revisione Interna S.c.r.I.	Turin	Italy	300,000	EUR	93.28	Fiat Auto S.p.A.	20.000	
						Fiat Partecipazioni S.p.A.	15.667	
						Fiat S.p.A.	14.000	
						CNH Global N.V.	10.000	
						Iveco S.p.A.	10.000	
						Comau S.p.A.	5.000	
						Ferrari S.p.A.	5.000	
						Itedi-Italiana Edizioni S.p.A.	5.000	
							5.000	
						Magneti Marelli Holding S.p.A.		
						Teksid S.p.A.	5.000	
						Business Solutions S.p.A.	4.333	
						Fiat Ge.Va. S.p.A.	1.000	
HF-Internazionale Holding Fiat S.A.	Paradiso	Switzerland	100,000,000	CHF	100.00	Fiat S.p.A.	100.000	
ntermap (Nederland) B.V.	Amsterdam	Netherlands	200,000	EUR	100.00	Fiat Partecipazioni S.p.A.	100.000	
svor Fiat Società consortile di sviluppo e addestramento industriale per								
Azioni	Turin	Italy	300,000	EUR	95.36	Fiat S.p.A.	26.000	
						Fiat Auto S.p.A.	22.000	
						Iveco S.p.A.	17.000	
						CNH Italia s.p.a.	12.000	
						Magneti Marelli Holding S.p.A.	9.000	
						Comau S.p.A.	8.000	
						Business Solutions S.p.A.	3.000	
						Teksid S.p.A.	3.000	
	Paris	France	18,600,000	EUR	100.00	Fiat France S.A.	100.000	
La Stampa Europe SAS	Laurana a	Switzerland	10,000,000	CHF	100.00	Rimaco S.A.	100.000	
La Stampa Europe SAS Neptunia Assicurazioni Marittime S.A.	Lausanne				100.00	Fiat Partecipazioni S.p.A.	100.000	
Neptunia Assicurazioni Marittime S.A.		Italy	1,000.000	EUR				
Veptunia Assicurazioni Marittime S.A. Vew Business Quattordici S.p.A.	Turin	Italy Italy	1,000,000					
Veptunia Assicurazioni Marittime S.A. Vew Business Quattordici S.p.A. Vew Business 7 S.p.A.	Turin Turin	Italy	11,899,524	EUR	100.00	Fiat Partecipazioni S.p.A.	100.000	
Veptunia Assicurazioni Marittime S.A. Vew Business Cuattordii S.p.A. Vew Business 7 S.p.A. Vew Business 8 S.p.A.	Turin Turin Turin	Italy Italy	11,899,524 1,437,210	EUR EUR	100.00 100.00	Fiat Partecipazioni S.p.A. New Business 7 S.p.A.	100.000 100.000	
Veptunia Assicurazioni Marittime S.A. Vew Business Quattordici S.p.A. Vew Business 7 S.p.A. Vew Business 8 S.p.A. Palazzo Grassi S.p.A.	Turin Turin Turin Venice	Italy Italy Italy	11,899,524 1,437,210 8,500,000	EUR EUR EUR	100.00 100.00 100.00	Fiat Partecipazioni S.p.A. New Business 7 S.p.A. Fiat Partecipazioni S.p.A.	100.000 100.000 100.000	
Neptunia Assicurazioni Marittime S.A.	Turin Turin Turin	Italy Italy	11,899,524 1,437,210	EUR EUR	100.00 100.00	Fiat Partecipazioni S.p.A. New Business 7 S.p.A. Fiat Partecipazioni S.p.A. Fiat Servizi per l'Industria S.c.p.a.	100.000 100.000 100.000 95.238	
keptunia Assicurazioni Marittime S.A. lew Business Quattordii S.p.A. lew Business 7 S.p.A. lew Business 8 S.p.A. Palazzo Grassi S.p.A. Pharos S.r.I.	Turin Turin Turin Venice Turin	Italy Italy Italy Italy	11,899,524 1,437,210 8,500,000 105,000	EUR EUR EUR EUR	100.00 100.00 100.00 95.90	Fiat Partecipazioni S.p.A. New Business 7 S.p.A. Fiat Partecipazioni S.p.A. Fiat Servizi per I'Industria S.c.p.a. Fiat Partecipazioni S.p.A.	100.000 100.000 100.000 95.238 4.762	
leptunia Assicurazioni Marittime S.A. lew Business Quattordici S.p.A. lew Business 7 S.p.A. lew Business 8 S.p.A. alazzo Grassi S.p.A.	Turin Turin Turin Venice	Italy Italy Italy	11,899,524 1,437,210 8,500,000	EUR EUR EUR	100.00 100.00 100.00	Fiat Partecipazioni S.p.A. New Business 7 S.p.A. Fiat Partecipazioni S.p.A. Fiat Servizi per l'Industria S.c.p.a.	100.000 100.000 100.000 95.238	

			Conital stock at		% <b>*</b> f C **		% of	% of
Name	Registered office	Country	Capital stock at 12/31/2004	Currency	% of Gro consolidat	oup ion Interest held by	interest held	voting rights
Subsidiaries valued by the equity method	rtogiotorou onnoo	oounity		ourronoy		interest nota by		
Automobiles								
Alfa Romeo Inc.	Orlando	U.S.A.	3,000,000	USD	90.00	Fiat Auto S.p.A.	100.000	
Alfa Romeo Motors Ltd.	Bangkok	Thailand	160,000,000	THB	90.00	Fiat Auto S.p.A.	99.999	
Andalcar Motor S.L.	Jerez	Spain	2,186,928	EUR	90.00	Inmap 2000 Espana S.L.	100.000	
Auto Italia Erfurt GmbH in liquidation	Erfurt	Germany	2,985,000	EUR	90.00	Fiat Automobil Vertriebs GmbH	100.000	
F.A. Austria Commerz GmbH	Vienna	Austria	37,000	EUR	90.00	Fiat Auto (Suisse) S.A.	100.000	
Fiat Auto Egypt Industrial Company SAE	Giza	Egypt	50,000,000	EGP	72.36	Fiat Auto S.p.A.	80.400	
Fiat Auto Egypt S.A.E. Fiat Auto S.A. de Ahorro para Fines Determinados	Giza Buenos Aires	Egypt Argentina	5,000,000 60,000	EGP ARS	71.64 90.01	Fiat Auto Egypt Industrial Company SAE Fiat Auto Argentina S.A.	99.000 99.900	
Fiat Auto S.A. de Allorio para Filles Determinados	Buenos Aires	Aigentina	00,000	AND	50.01	Fiat Argentina S.A.	0.100	
Fiat Auto Thailand Pvt. Ltd.	Bangkok	Thailand	300,000,000	THB	90.00	Fiat Auto S.p.A.	100.000	
Fiat Automoviles Venezuela C.A.	Caracas	Venezuela	300,000	VEB	90.00	Fiat Automoveis S.A FIASA	100.000	
Italcar SA	Casablanca	Morocco	4,000,000	MAD	90.00	Inmap 2000 Espana S.L.	100.000	
Leasys S.p.A.	Fiumicino	Italy	319,200,000	EUR	45.90	Fidis Renting Italia S.p.A.	51.000	
Multipoint Sevilla S.A.	Siviglia	Spain	2,336,596	EUR	90.00	Inmap 2000 Espana S.L.	100.000	
Sirio Polska Sp. z o.o.	Bielsko-Biala	Poland	1,350,000	PLN	90.00	Fiat Auto Poland S.A.	99.963	
						Fiat Polska Sp. z o.o.	0.037	
Targa Trafficmaster S.p.A.	Turin	Italy	3,453,000	EUR	89.00	Fidis S.p.A.	98.886	
Zao Nizhegorod Motors	Nizhnjy Novgorod	Russia	24,660,000	RUR	65.83	Fiat Auto S.p.A.	73.139	73.127
Agricultural and Construction Equipment								
Farmers New Holland Inc.	Wilmington	U.S.A.	650,000	USD	84.54	CNH America LLC	100.000	
La Grande New Holland Inc.	Wilmington	U.S.A.	404,800	USD	64.12	CNH America LLC	75.840	
Medicine Hat New Holland Ltd.	Ottawa	Canada	977,000	CAD	74.56	New Holland Canada Ltd.	88.188	
Memphis New Holland Inc.	Wilmington	U.S.A.	487,600	USD	81.79	CNH America LLC	96.739	
Northside New Holland Inc.	Wilmington	U.S.A.	250,000	USD	77.78	CNH America LLC	92.000	
Pensacola Tractor & Equipment Inc.	Wilmington	U.S.A.	330,000	USD	84.54	CNH America LLC CNH America LLC	100.000	
Ridgeview New Holland Inc.	Wilmington	U.S.A.	440,000	USD	67.61		79.977	
St. Catharines New Holland Ltd. Sunrise Tractor & Equipment Inc.	Ottawa Wilmington	Canada U.S.A.	327,700 875,000	USD	57.22 78.55	New Holland Canada Ltd. CNH America LLC	67.684 92.914	
Tri-County New Holland Inc.	Wilmington	U.S.A.	400,000	USD	84.54	CNH America LLC	100.000	
Commercial Vehicles	Winnington	0.3.A.	400,000	030	04.54	CIVIT America EEG	100.000	
Altra S.p.A.	Genoa	Italy	516,400	EUR	66.67	Irisbus Italia S.p.A.	66.670	
F. Pegaso S.A.	Madrid	Spain	993,045	EUR	100.00	Iveco Pegaso S.L.	100.000	
Financière Pegaso France S.A.	Trappes	France	260,832	EUR	100.00	Iveco Pegaso S.L.	100.000	
Iveco S.P.R.L.	Kinshasa	Dem. Rep. of Congo	340,235,000	CDF	100.00	Iveco S.p.A.	99.992	
						Astra Veicoli Industriali S.p.A.	0.008	
Components								
						Magneti Marelli do Brasil Industria e Comercio		
Cofap Fabricadora de Pecas Ltda	Santo Andre	Brazil	60,838,291	BRL	68.14	SA	68.350	
Seima Italiana Auto Svet	Krasnig Oktjabr Kirz	Russia	14,574,000	RUR	99.99	Automotive Lighting Rear Lamps Italia S.p.A.	100.000	
Production Systems	0	14 - L -	1 000 000	FUD	400.00	0	400.000	
Comau AGS S.p.A.	Grugliasco Wingfield	Italy	1,000,000 765,589	EUR	100.00	Comau S.p.A.	100.000	
Comau Australia Pty. Ltd Comau Russia OOO	Moscow	Australia Russia		RUR	100.00	Comau S.p.A.	99.000	
Colliau Russia 000	Woscow	Russia	4,770,225	RUR	100.00	Comau S.p.A. Comau Deutschland GmbH	1.000	
Sciaky s.a.s.	Bonneuil Sur Marne	France	795,077	EUR	99.76	Comau Sciaky S.A.	100.000	
Metallurgical Products	Bonneuri Sur Marrie	Fidilue	195,011	LUK	33.70	Comau Sciary S.A.	100.000	
Teksid of India Private Limited Company in liquidation	Bardez-Goa	India	403,713,830	INR	80.48	Teksid S.p.A.	100.000	
Services			,,					
Cromos Consulenza e Formazione S.r.l. in liquidation	Turin	Italy	13,000	EUR	76.00	Business Solutions S.p.A.	76.000	
Matrix S.r.I. in liquidation	Turin	Italy	30,000	EUR	99.95	Business Solutions S.p.A.	99.000	
		,				Isvor Fiat Società consortile di sviluppo e adde:	1.000	
Publishing and Communications								
BMI S.p.A.	Genoa	Italy	124,820	EUR	58.00	Itedi-Italiana Edizioni S.p.A.	58.004	
Miscellaneous and Holding companies								
Banca Unione di Credito (Cayman) Ltd	Grand Cayman	Cayman Islands	10,000,000	CHF	100.00	BUC - Banca Unione di Credito	100.000	
BUC - Banca Unione di Credito	Lugano	Switzerland	100,000,000	CHF	100.00	IHF-Internazionale Holding Fiat S.A.	100.000	
Business Solutions FiatGroup USA Inc.	Wilmington	U.S.A.	1,000	USD	100.00	Fiat Partecipazioni S.p.A.	100.000	
Centro Studi sui Sistemi di Trasporto-CSST S.p.A.	Turin	Italy	520,000	EUR	84.42	Fiat Auto S.p.A.	49.000	
						Iveco S.p.A.	30.000	
						C.R.F. Società Consortile per Azioni	11.000	
European Engine Alliance EEIG	Basildon	United Kingdom	0	GBP	61.51	CNH U.K. Limited	33.333	
					102.22	Iveco S.p.A.	33.333	_
Fiat (China) Business Co., Ltd.	Beijing	People's Rep. of China	500,000	USD	100.00	Fiat Partecipazioni S.p.A.	100.000	
Fiat Russia OOO	Moscow	Russia	18,509,050	RUR	100.00	Fiat Partecipazioni S.p.A.	80.000	
laver Deelemet C.r.L. in liquidati	Turin	links	40.000	500	04.00	Fiat International S.p.A.	20.000	
Isvor Dealernet S.r.I. in liquidation	Turin	Italy	10,000	EUR	94.29	Isvor Fiat Società consortile di sviluppo e adde:	80.000	
	Lugana	Culturadand	2 000 000	CHF	100.00	Fiat Auto S.p.A.	20.000	
Luganova S.A. SGR-Sociedad para la Gestion de Riesgos S.A.	Lugano Buenos Aires	Switzerland	3,000,000 10,000	ARS	99.96	BUC - Banca Unione di Credito Rimaco S.A.	99.960	
Sistemi Ambientali S.p.A. in liquidation	Rivoli	Argentina Italy	9,544,080	EUR	99.96	Fiat Partecipazioni S.p.A.	99.960	
olaterni Ambientali S.p.A. in liquitation	NIVOII	naiy	9,044,080	EUK	53.13	natifatteopazioni 5.p.A.	53.100	

Name	Registered office	Country	Capital stock at 12/31/2004	Currency	% of Gro consolidat	oup ion Interest held by	% of interest held	% of voting rights
Subsidiaries valued at cost	rtogiotor ou onnoo	oountry		Guilding		interest neta by		
Automobiles								
Fiat Auto de Mexico Sociedad Anonima de Capital Variable (S.A. de								
C.V.) in liquidation	Mexico City	Mexico	50,000	MXN	90.00	Fiat Auto S.p.A.	99.998	
						Fiat Automoveis S.A FIASA	0.002	
Fiat Auto Espana Marketing Instituto Agrupacion de Interes Economico	Alcalá De Henares	Spain	30,051	EUR	85.50	Fiat Auto Espana S.A.	95.000	
Fiat Auto Marketing Institute (Portugal) ACE	Alges	Portugal	15,000	EUR	72.00	Fiat Auto Portuguesa S.A.	80.000	
Nuove Iniziative Finanziarie 2 S.r.I.	Turin	Italy	25,000	EUR	90.00	Fiat Auto S.p.A.	99.000	
						Fidis S.p.A.	1.000	
Powertrain India Pvt. Ltd. in liquidation	Mumbai	India	101,000	INR	90.00	Fiat India Automobiles Private Limited	100.000	
Pro-Car LLC	Moscow	Russia	1,001,000	RUR	90.00	Nuove Iniziative Finanziarie 2 S.r.I.	100.000	
Agricultural and Construction Equipment								
Case Credit Wholesale Pty. Limited	St. Marys	Australia	347,750	AUD	84.54	CNH Australia Pty Limited	100.000	
Consorzio Fiat-Kobelco Isvor Dealernet Rete in liquidation	San Mauro Torinese	Italy	20,658	EUR	41.75	Fiat Kobelco Construction Machinery S.p.A.	47.500	
						Isvor Dealemet S.r.I. in liquidazione	12.500	
Fermec North America Inc.	Wilmington	U.S.A.	5	USD	84.54	CNH America LLC	100.000	
International Harvester Company	Wilmington	U.S.A.	1.000	USD	84.54	CNH America LLC	100.000	
J.I. Case Company Limited	Basildon	United Kingdom	2	GBP	84.54	Case United Kingdom Limited	100.000	
Commercial Vehicles		· ·				•		
Consorzio per la Formazione Commerciale Iveco-Coforma	Turin	Italy	51,646	EUR	59.54	Iveco S.p.A.	50.000	
						Isvor Fiat Società consortile di sviluppo e addestramento industriale per Azioni	10.000	
Gestrans S.A.	Suresnes	France	45,730	EUR	100.00	Irisbus France S.A.	100.000	
Iran Magirus-Deutz	Teheran	Iran	180,000,000	IRR	100.00	Iveco Magirus AG	100.000	
Irisbus North America Limited Liability Company	Dover	U.S.A.	20,000	USD	100.00	Irisbus France S.A.	100.000	
Iveco Defence Vehicles S.p.A.	Bolzano	Italy	100,000	EUR	100.00	lveco S.p.A.	100.000	
M.R. Fire Fighting International S.A.	Brasov	Romenia	35,000,000	ROL	75.88	lveco Magirus Brandschutztechnik GmbH	74.000	
						Brandschutztechnik Gorlitz GmbH	1.000	
						Iveco Eurofire (Holding) GmbH	1.000	
Components								
Automotive Lighting Japan K.K.	KohoKu-Ku-Yokohama	Japan	10,000,000	JPY	99.99	Automotive Lighting Reutlingen GmbH	100.000	
Magneti Marelli Automotive Components (India) Limited	Pune	India	125,000,000	INR	99.99	Magneti Marelli Components B.V.	100.000	
Magneti Marelli Electronic Systems (Asia) Limited	Hong Kong	People's Rep. of China	10,000	HKD	99.99	Magneti Marelli Sistemi Elettronici S.p.A.	99.990	
						Magneti Marelli Systèmes Electroniques		
						France S.A.S.	0.010	
Yorka Northamerica Corp.	Southfield	U.S.A.	10,000	USD	99.99	Yorka de Mexico S.r.I. de CV	100.000	
Production Systems								
Comau (Shanghai) International Trading Co. Ltd.	Shanghai	People's Rep. of China	200,000	USD	100.00	Comau S.p.A.	100.000	
Comau U.K. Limited	Telford	United Kingdom	2,500	GBP	100.00	Comau S.p.A.	100.000	
Synesis	Modugno	Italy	20,000	EUR	75.00	Comau S.p.A.	75.000	
Services								
Consorzio Polaris	Turin	Italy	3,099	EUR	86.63	Matrix S.r.I. in liquidazione	86.673	
CONSORZIO SERMAGEST - Servizi Manutentivi Gestionali	Turin	Italy	15,000	EUR	60.00	Ingest Facility S.p.A.	60.000	
Fast Buyer Middle East A.S.	Bursa	Turkey	95,000,000,000	TRL	98.72	Fast-Buyer S.p.A.	98.800	_
Gestione Servizi Territoriali S.r.I.	Turin	Italy	90,000	EUR	60.00	Ingest Facility S.p.A.	60.000	
Miscellaneous and Holding companies								
Centro.com S.r.l.	Turin	Italy	10,094	EUR	100.00	Fiat Partecipazioni S.p.A.	100.000	

Name	Registered office	Country	Capital stock at 12/31/2004	Currency	% of Grou	ip in Interest held by	% of interest held	% votir righ
Consorzio Fiat Media Center	Turin	Italy	222,076	EUR	45.89	Astra Veicoli Industriali S.p.A.	1.852	ngn
	- Chini	italiy	222,010	LOIX	40.00	Atlanet S.p.A.	1.852	
						Business Solutions S.p.A.	1.852	
						Clickar Assistance S.r.I.	1.852	
							1.852	
						CNH Italia s.p.a.		
						Comau S.p.A.	1.852	
						Editrice La Stampa S.p.A.	1.852	
						eSPIN S.p.A.	1.852	
						Fast-Buyer S.p.A.	1.852	
						Fiat Auto S.p.A.	1.852	
						Fiat Center Italia S.p.A.	1.852	
						Fiat Gesco S.p.A.	1.852	
						Fiat Information & Communication Services		
						società consortile per azioni	1.852	
						Fiat S.p.A.		
						Global Value S.p.A.		
						Irisbus Italia S.p.A.		
						Itedi-Italiana Edizioni S.p.A.	1.852	
						Iveco S.p.A.	1.852 1.852 1.852	
						Leasys S.p.A.	1.852	
						Magneti Marelli After Market S.p.A.	1.852	
						Maserati S.p.A.	1.852 1.852 1.852 1.852 1.852 1.852 1.852 1.852 1.852 1.852 1.852 1.852 1.852 1.852 1.852 1.852 1.852 1.852	
						Palazzo Grassi S.p.A.		
						Pharos S.r.I.		
						Savarent Società per Azioni	1.852	
						Sestrieres S.p.A.		
						Targa Infomobility S.p.A.		
						WorkNet società di fornitura di lavoro	1.002	
						temporaneo-per azioni	1.852	
Fiat Common Investment Fund Limited	London	United Kingdom	2	GBP	100.00	Fiat United Kingdom Limited	100.000	
Fiat Oriente S.A.E. in liquidation	Cairo	Egypt	50,000	EGP	100.00	Fiat Partecipazioni S.p.A.	100.000	
Fides Corretagens de Securos Ltda	Nova Lima	Brazil	365,525	BRL	100.00	Rimaco S.A.	99.998	
*			· · · ·			Isvor Fiat Società consortile di sviluppo e		
SVOR DILTS Leadership Systems Inc.	Burlingame	U.S.A.	1,000	USD	48.63	addestramento industriale per Azioni	51.000	
						Isvor Fiat Società consortile di sviluppo e		
Isvor Fiat India Private Ltd. in liquidation	New Delhi	India	1,750,000	INR	95.36	addestramento industriale per Azioni	100.000	
Komdix SAS	Paris	France	40,000	EUR	100.00	Fiat France S.A.	100.000	
Luto Servizi S.A. in liquidation	Lugano	Switzerland	100,000	CHF	100.00	BUC - Banca Unione di Credito	100.000	
Norfinance & Associés S.A. in liquidation	Geneva	Switzerland	4,600,000	CHF	100.00	BUC - Banca Unione di Credito	100.000	
Nuova Immobiliare Cinque S.r.l.	Turin	Italy	50,000	EUR	100.00	Fiat Partecipazioni S.p.A.	100.000	
Nuova Immobiliare Quattro S.r.I.	Turin	Italy	50,000	EUR	100.00	Fiat Partecipazioni S.p.A.	100.000	
Nuova Immobiliare Tre S.p.A.	Turin	Italy	120,000	EUR	100.00	Fiat Partecipazioni S.p.A.	100.000	
Nuove Iniziative Finanziarie 3 S.r.I.	Turin	Italy	50,000	EUR	100.00	Fiat Partecipazioni S.p.A.	100.000	
Drione-Consorzio Industriale per la Sicurezza e la Vigilanza	Turin	Italy	26,342	EUR	95.61	Fiat S.p.A.	82.010	
						Editrice La Stampa S.p.A.	2.000	
						Fiat Auto S.p.A.	2.000	
						CNH Italia s.p.a.	1.000	
						Comau S.p.A.	1.000	
							1.000	
						Fiat Gesco S.p.A.		
						Fiat Ge.Va. S.p.A.	1.000	
						Fiat Partecipazioni S.p.A.	1.000	
						Isvor Fiat Società consortile di sviluppo e addestramento industriale per Azioni	1.000	
						Iveco S.p.A.	1.000	
						Magneti Marelli Holding S.p.A.	1.000	
						Palazzo Grassi S.p.A.	1.000	
						Palazzo Grassi S.p.A. Sisport Fiat Società per Azioni-SF	1.000	

			Capital stock at		% of Gro	DUD	% of interest	% of voting
Name	Registered office	Country	12/31/2004	Currency		ion Interest held by	held	rights
Associated companies valued by the equity method								
Automobiles Fiat-GM Powertrain B.V.	Amsterdam	Netherlands	232.000	FUR	45.00	Fiat Auto Holdings B.V.	50.000	
Fidis Bank G.m.b.H.	Vienna	Austria	4,740,000	EUR	45.00	Fiat Auto S.p.A.	50.000	
Fidis Retail Italia S.p.A.	Turin	Italy	672,076,000	EUR	44.10	Fiat Auto S.p.A.	49.000	
GM-Fiat Worldwide Purchasing B.V.	Amsterdam	Netherlands	300,000	EUR	45.00	Fiat Auto Holdings B.V.	50.000	
IN ACTION S.r.I.	Arese	Italy	336,000	EUR	44.91	Fidis S.p.A.	49.900	
Jiangsu Nanya Auto Co. Ltd.	Nanjing	People's Rep. of China	1,409,469,782	CNY	45.00	Fiat Auto S.p.A.	50.000	
Società di Commercializzazione e Distribuzione Ricambi S.p.A.	Turin Atessa	Italy Italy	100,000	EUR	17.10	Fiat Auto S.p.A.	19.000	
Società Europea Veicoli Leggeri-Sevel S.p.A. Société Européenne de Véhicules Légers du Nord-Sevelnord Société Anonyme	Paris	France	68,640,000 80,325,000	EUR	45.00	Fiat Auto S.p.A. Fiat Auto (France) S.A.	50.000	
Somaca-Société Marocaine Construction Automobiles S.A.	Casablanca	Morocco	60,000,000	MAD	18.00	Fiat Auto S.p.A.	20.000	
Targasys S.r.I.	Turin	Italy	4,322,040	EUR	36.00	Fidis S.p.A.	40.000	
Tofas-Turk Otomobil Fabrikasi Tofas A.S.	Levent	Turkey	450,000,000,000,000	TRL	34.07	Fiat Auto S.p.A.	37.856	
Agricultural and Construction Equipment								
Al-Ghazi Tractors Ltd	Karachi	Pakistan	195,165,660	PKR	36.50	CNH Global N.V.	43.170	
Challenger New Holland Ltd.	Ottawa	Canada	589,600	CAD	40.13	New Holland Canada Ltd.	47.473	
CNH Capital Europe S.a.S. CNH de Mexico SA de CV	Puteaux Sao Pedro	France Mexico	88,482,297 165,276,000	EUR MXN	42.19 42.27	CNH Global N.V. CNH Global N.V.	49.900	_
Consolidated Diesel Company	Whitakers	U.S.A.	103,270,000	USD	42.27	CNH Engine Corporation	50.000	
Employers Health Initiatives LLC	Wilmington	U.S.A.	0	USD	42.27	CNH America LLC	50.000	
Kobelco Construction Machinery Co. Ltd.	Hiroshima	Japan	320,000,000,000	JPY	16.91	CNH Italia s.p.a.	20.000	
LBX Company LLC	Wilmington	U.S.A.	0	USD	42.27	Case LBX Holdings Inc.	50.000	
L&T Case Equipment Limited	Mumbai	India	240,100,000	INR	42.27	CNH America LLC	50.000	
Megavolt L.P. L.L.P.	Wilmington	U.S.A.	500,000	USD	33.82	CNH America LLC	40.000	
New Holland Finance Ltd	Basingstoke	United Kingdom	2,900,001	GBP	41.43	CNH Global N.V.	49.000	
New Holland HFT Japan Inc.	Sapporo	Japan	240,000,000	JPY TRL	42.27	CNH Global N.V. CNH Global N.V.	50.000 37.500	
New Holland Trakmak Traktor A.S. Rathell Farm Equipment Company Inc.	Izmir Wilmington	Turkey	640,000	USD	31.70	CNH Global N.V. CNH America LLC	43.266	
Turk Traktor Ve Ziraat Makineleri A.S.	Ankara	Turkey	47.000.000.000.000	TRL	30.56	CNH America LLC CNH Global N.V.	43.200	
Commercial Vehicles	/ undid	Tuntoy	11,000,000,000,000	1142	01.10	on observer.	01.000	
Afin Leasing AG	Vienna	Austria	1,500,000	EUR	40.00	Iveco International Trade Finance S.A.	40.000	
Closed Joint Stock Company "AUTO-MS"	Zaporozhye	Ukraine	26,568,000	UAK	38.62	Iveco S.p.A.	38.618	
Elettronica Trasporti Commerciali S.r.I. (Eltrac S.r.I.)	Turin	Italy	109,200	EUR	50.00	lveco S.p.A.	50.000	
GEIE V.IV.RE	Boulogne	France	0	EUR	50.00	Iveco S.p.A.	50.000	
Haveco Automotive Transmission Co. Ltd.	Zhajiang	People's Rep. of China	200,010,000	CNY	33.33	Iveco S.p.A.	33.333	
Iveco Uralaz Ltd.	Miass	Russia	65,255,056	RUR GBP	33.33 30.00	Iveco S.p.A.	33.330 30.000	
Machen-Iveco Holding S.A. Naveco Ltd.	Nanjing	People's Rep. of China	2,527,000,000	CNY	50.00	Iveco S.p.A. Iveco S.p.A.	50.000	
Otoyol Pazarlama A.S.	Samandira-Kartal/Istanbul		1,590,000,000,000	TRI	27.00	Iveco S.p.A.	27.000	
Otoyol Sanayi A.S.	Samandira-Kartal/Istanbul		36,750,000,000,000	TRL	27.00	lveco S.p.A.	27.000	
Transolver Finance Establecimiento Financiero de Credito S.A.	Madrid	Spain	9,315,500	EUR	50.00	Iveco S.p.A.	50.000	
V.IVE.RE Gruppo Europeo di Interesse Economico Ferrari and Maserati	Turin	Italy	0	EUR	50.00	lveco S.p.A.	50.000	
Ferrari Maserati Cars International Trading (Shanghai) Co. Ltd.	Shanghai	People's Rep. of China	3,000,000	USD	22.40	Ferrari S.p.A.	40.000	
Components Mako Elektrik Sanay Ve Ticaret A.S.	Osmangazi Bursa	Turkey	16,500,000,000,000	TRL	43.00	Magneti Marelli Holding S.p.A.	43.000	
Production Systems								
Gonzalez Production Systems Inc.	Pontiac	U.S.A.	10,000	USD	49.00	Comau Pico Holdings Corporation	49.000	
G.P. Properties I L.L.C.	Pontiac	U.S.A.	10,000	USD	49.00	Comau Pico Holdings Corporation	49.000	
Metallurgical Products	71	Develop Developing	306,688,237	CNY	40.24	T-1-110 - A	50.000	
Hua Dong Teksid Automotive Foundry Co. Ltd. Nanjing Teksid Iron Foundry Co. Ltd.	Zhenjiang-Jangsu Nanjing	People's Rep. of China People's Rep. of China	199,617,600	CNY	40.24	Teksid S.p.A. Teksid S.p.A.	50.000	
Services	Ivalijing	Feople's Rep. of Chillia	199,017,000	CINT	40.24	Teksid 3.p.A.	30.000	
Global Value Services S.p.A.	Turin	Italy	10,730,000	EUR	50.00	Business Solutions S.p.A.	50.000	
Global Value Soluçoes Ltda	Nova Lima	Brazil	2,000	BRL	50.00	Business Solutions do Brasil Ltda	50.000	
Servizio Titoli S.p.A.	Turin	Italy	126,000	EUR	27.24	Business Solutions S.p.A.	27.238	
S.I.NO.DO Sistema Informativo Normativa Doganale in liquidation	Turin	Italy	77,469	EUR	50.00	Servizi e Attività Doganali per l'Industria S.p.A.	50.000	
Publishing and Communications								
Editalia S.r.l.	Caserta	Italy	2,868,918	EUR	45.00	Editrice La Stampa S.p.A.	45.000	
Editoriale Corriere Romagna S.r.I.	Forlì	Italy	2,856,000	EUR	40.00	Editrice La Stampa S.p.A.	40.000	
Edizioni Dost S.r.I. Società Editrice Mercantile S.r.I.	Bologna Genoa	Italy Italy	1,042,914 4,247,000	EUR	40.00	Editrice La Stampa S.p.A. Editrice La Stampa S.p.A.	40.000	
Miscellaneous and Holding companies	Genua	псалу	4,247,000	EUR	40.00	Louide La Stampa S.p.A.	40.000	
IPI S.p.A.	Turin	Italy	40,784,134	EUR	10.00	Fiat Partecipazioni S.p.A.	10.000	
Italenergia Bis S.p.A.	Turin	Italy	906,624,000	EUR	24.61	Fiat Energia S.r.I.	24.613	
Livingstone Motor Assemblers Ltd.	Livingstone	Zambia	20,000,000	ZMK	20.00	Fiat Partecipazioni S.p.A.	20.000	
Lombard Bank Malta PLC	Valletta	Malta	2,056,630	MTL	26.53	BUC - Banca Unione di Credito	26.531	
Rizzoli Corriere della Sera MediaGroup S.p.A.	Milan	Italy	762,019,050	EUR	9.80	Fiat Partecipazioni S.p.A.	9.797	10.189
Rubattino 87 S.r.I.	Milan	Italy	10,845,400	EUR	30.59	Fiat Partecipazioni S.p.A.	30.589	

Name	Registered office	Country	Capital stock at 12/31/2004	Currency	% of Gro consolidat	oup ion Interest held by	% of interest held	% of voting rights
Associated companies valued at cost	Registered office	obuildy	12/01/2004	ourrency	concondu	interest field by	noid	ingine
Automobiles								
Car City Club S.r.l.	Turin	Italy	390,000	EUR	29.70	Savarent Società per Azioni	33.000	
Consorzio per la Reindustrializzazione dell'area di Arese S.r.l.	Arese	Italy	1,020,000	EUR	27.00	Fiat Auto S.p.A.	30.000	
Fabrication Automobiles de Tiaret SpA	Wilaya de Tiaret	Algeria	1,225,000,000	DZD	32.91	Fiat Auto S.p.A.	36.571	
Fidis Rent GmbH	Frankfurt	Germany	50,000	EUR	44.10	Fiat Handlerservice GmbH	49.000	
G.E.I.E. Gisevel	Paris	France	15,200	EUR	45.00	Fiat Auto (France) S.A.	50.000	
G.E.I.ESevelind	Paris	France	15,200	EUR	45.00	Fiat Auto (France) S.A.	50.000	
N. Technology S.p.A. Commercial Vehicles	Chivasso	Italy	1,500,000	EUR	18.00	Fiat Auto S.p.A.	20.000	
Atlas Véhicules Industriels S.A.	Casablanca	Могоссо	2,200,000	MAD	48.97	lveco S.p.A.	48.973	
CBC-lveco Ltd.	Changzhou	People's Rep. of China	664,000,000	CNY	50.00	Iveco S.p.A.	50.000	
Consorzio Iveco Fiat-Oto Melara	Rome	Italy	51,646	EUR	50.00	lveco S.p.A.	50.000	
Sotra S.A.	Abidijan	Ivory Coast	3,000,000,000	XAF	39.80	Irisbus France S.A.	39.800	
Zastava-Kamioni D.O.O.	Kragujevac	Serbia and Montenegro	1,673,505,893	YUM	33.68	lveco S.p.A.	33.677	
Ferrari and Maserati			1					
GPWC Holdings B.V.	Amsterdam	Netherlands	2,500,000	EUR	11.20	Ferrari S.p.A.	20.000	
Iniziativa Fiorano S.r.I.	Modena	Italy	90,000	EUR	18.67	Ferrari S.p.A.	33.333	
Components								
Flexider S.p.A.	Turin	Italy	4,131,655	EUR	25.00	Magneti Marelli Holding S.p.A.	25.000	
Gulf Carosserie India Limited	Worli	India	5,000,000	INR	20.00	Magneti Marelli Holding S.p.A.	20.000	
Mars Seal Private Limited	Mumbai	India	400,000	INR	23.97	Magneti Marelli France S.A.	24.000	
Matay Otomotiv Yan Sanay Ve Ticaret A.S.	Istanbul	Turkey	2,400,000,000,000	TRL	28.00	Magneti Marelli Holding S.p.A.	28.000	
M.I.PMaster Imprese Politecnico	Milan	Italy	20,658	EUR	50.00	Magneti Marelli Holding S.p.A.	50.000	
Production Systems								
Consorzio Fermag	Rome	Italy	144,608	EUR	40.00	Comau S.p.A.	40.000	
Consorzio Generazione Forme-CO.GE.F.	San Mauro Torinese	Italy	15,494	EUR	33.33	Comau S.p.A.	33.333	
Metallurgical Products								
S.A.SSocietà Assofond Servizi S.r.I.	Trezzano sul Naviglio	Italy	520,000	EUR	16.10	Teksid S.p.A.	20.000	
Servicios Industriales Parque Fundidores S.de r.l. de C.V.	Sao Pedro	Mexico	10,000	MXN	26.82	Teksid Hierro de Mexico S.A. de C.V.	33.330	
Services								
Multiservizi Reggio Calabria - Società per Azioni	Reggio di Calabria	Italy	120,000	EUR	29.40	Gestione Servizi Territoriali S.r.I.	49.000	
Niugarit.Promocao e Desenvolvimiento de Actividades Industriais em	University	Destand	40.000	5110	00.07	Fact David On A	00.000	
Cooperacao Ltda	Lisbon Zela Dradasa	Portugal	49,880 50,000	EUR	29.97 30.00	Fast-Buyer S.p.A. Ingest Facility S.p.A.	30.000 30.000	
S.I.MA.GEST2 Società Consortile a Responsabilità Limitata	Zola Predosa	Italy	50,000	EUR	30.00	Cromos Consulenza e Formazione S.r.l. in	30.000	
Società Cooperativa Delta Più r.l. in liquidation	Trieste	Italy	44,865	EUR	34.96	liquidazione	46.000	
Miscellaneous and Holding companies								
Agenzia Internazionalizzazione Imprese Torino S.r.l. in I.	Turin	Italy	102,000	EUR	35.00	Fiat Partecipazioni S.p.A.	35.000	
Alcmena S.a.r.l.	Luxembourg	Luxembourg	5,000,000	EUR	20.00	BUC - Banca Unione di Credito	20.000	
Ciosa S.p.A. in liquidation	Milan	Italy	516	EUR	25.00	Fiat Partecipazioni S.p.A.	25.000	
Concordia Finance S.A.	Luxembourg	Luxembourg	12,900,000	EUR	30.00	Fiat Netherlands Holding N.V.	30.000	
						Isvor Fiat Società consortile di sviluppo e		
CONFORM - Consorzio Formazione Manageriale	Avellino	Italy	51,600	EUR	48.17	addestramento industriale per Azioni	35.000	
						Isvor Knowledge System S.p.A.	15.000	
Consorzio Oto-BPD in liquidation	Aulla	Italy	103,291	EUR	50.00	Fiat Partecipazioni S.p.A.	50.000	
Consorzio Parco Industriale di Chivasso	Chivasso	Italy	51,650	EUR	23.10	Fiat Partecipazioni S.p.A.	23.100	
Consorzio per lo Sviluppo delle Aziende Fornitrici	Turin	Italy	241,961	EUR	29.30	CNH Italia s.p.a.	10.672	
						Fiat Auto S.p.A.	10.672	
						Iveco S.p.A.	10.672	
Consorzio Prode	Naples	Italy	51,644	EUR	45.56	Elasis-Società Consortile per Azioni	50.000	
Consorzio Scire Consorzio Scuola Superiore per l'Alta Formazione Universitaria Federic	Pomigliano d'Arco	Italy	51,644	EUR	45.56	Elasis-Società Consortile per Azioni	50.000	
II	Naples	Italy	127,500	EUR	18.22	Elasis-Società Consortile per Azioni	20.000	
Expo 2000 - S.p.A.	Turin	Italy	2,828,750	EUR	24.50	Fiat Partecipazioni S.p.A.	24.498	
FMA-Consultoria e Negocios Ltda	Sao Paolo	Brazil	2,020,100	BRL	50.00	Fiat do Brasil S.A.	50.000	
Giraglia Immobiliare S.p.A.	Milan	Italy	3,500,000	EUR	28.24	Fiat Partecipazioni S.p.A.	28.240	
Immobiliare Novoli S.p.A.	Florence	Italy	20.640.000	EUR	40.00	Fiat Partecipazioni S.p.A.	40.000	
Interfinanziaria S.A.	Paradiso	Switzerland	1,000,000	CHF	33.33	IHF-Internazionale Holding Fiat S.A.	33.330	
Italpark-Società per Infrastrutture Ausiliarie di Trasporti S.p.A. in			.,,					
liquidation	Rome	Italy	247,899	EUR	29.00	Fiat Partecipazioni S.p.A.	29.000	
Le Monde Europe S.A.	Paris	France	3,658,800	EUR	32.00	La Stampa Europe SAS	32.000	
Le Monde Presse S.A.	Paris	France	7,327,930	EUR	27.28	La Stampa Europe SAS	27.277	
Maire Engineering S.p.A.	Rome	Italy	7,857,143	EUR	30.00	Fiat Partecipazioni S.p.A.	30.000	
MB Venture Capital Fund I N.V.	Amsterdam	Netherlands	50,000	EUR	45.00	Fiat Partecipazioni S.p.A.	45.000	
Motorcity Park S.r.I.	Milan	Italy	3,112,463	EUR	40.00	Fiat Partecipazioni S.p.A.	40.000	
Nuova Didactica S.c. a r.l.	Modena	Italy	112,200	EUR	19.54	Ferrari S.p.A.	16.364	
						CNH Italia s.p.a.	12.273	
Presse Europe Régions S.A.	Paris	France	62,087,232	EUR	25.28	La Stampa Europe SAS	25.280	
						Isvor Fiat Società consortile di sviluppo e		
QSF Qualità Servizi Formazione GEIE	Turin	Italy	10,329	EUR	23.84	addestramento industriale per Azioni	25.000	-
Tespelagia per il Calcela Numerica Contra Cupationa d' Economica o C								
Tecnologie per il Calcolo Numerico-Centro Superiore di Formazione S.a a r.l.	Trento	Italy	100,000	EUR	23.45	C.R.F. Società Consortile per Azioni	25.000	

Name	Registered office	Country	Capital stock at 12/31/2004	Currency	% of Gr consolida	oup tion Interest held by	% of interest held	% of voting rights
Other companies valued at cost								
Agricultural and Construction Equipment								
Polagris S.A.	Pikieliszki	Lithuania	1,133,400	LTT	9.35	CNH Polska Sp. z o.o.	11.054	
Commercial Vehicles								
Consorzio Bolzano Energia	Bolzano	Italy	12,000	EUR	16.67	Iveco S.p.A.	16.667	
Consorzio Spike	Genoa	Italy	90,380	EUR	15.00	Iveco S.p.A.	15.000	
Trucks & Bus Company	Tajoura	Libya	87,000,000	LYD	17.24	Iveco Pegaso S.L.	17.241	
Components								
Consorzio U.L.I.S.S.E.	Rome	Italy	227,241	EUR	11.36	Magneti Marelli Holding S.p.A.	11.360	
Services								
Byte Software House - S.p.A.	Turin	Italy	4,215,000	EUR	17.79	Business Solutions S.p.A.	17.794	
Consorzio Topix	Turin	Italy	932,000	EUR	11.23	Atlanet S.p.A.	11.230	
H.R.O. Polska Sp. z o.o.	Bielsko-Biala	Poland	400,000	PLN	18.00	Business Solutions Polska Sp. z o.o.	18.000	
We-Cube.Com S.p.A.	Turin	Italy	666,668	EUR	14.79	Business Solutions S.p.A.	14.790	
Miscellaneous and Holding companies								
Ascai Servizi S.r.I.	Rome	Italy	73,337	EUR	13.43	Isvor Fiat Società consortile di sviluppo e addestramento industriale per Azioni	14.080	
Consorzio Sorore	Siena	Italy	9,296	EUR	16.66	Fiat Partecipazioni S.p.A.	16.663	
Consorzio Technapoli	Naples	Italy	1,626,855	EUR	10.12	Elasis-Società Consortile per Azioni	11.110	
Ercole Marelli & C. S.p.A. in liquidation	Milan	Italy	9,633,000	EUR	13.00	Fiat Partecipazioni S.p.A.	13.000	
Euromedia Luxembourg One S.A.	Luxembourg	Luxembourg	52,500,000	USD	14.29	Fiat Netherlands Holding N.V.	14.286	
Fin.Priv. S.r.I.	Milan	Italy	20,000	EUR	14.29	Fiat S.p.A.	14.285	
IRCC-Istituto per la Ricerca e la Cura del Cancro-Torino S.p.A.	Turin	Italy	15,500,000	EUR	19.36	Fiat Partecipazioni S.p.A.	19.355	
Istituto Europeo di Oncologia S.r.l.	Milan	Italy	57,305,382	EUR	10.90	Fiat Partecipazioni S.p.A.	10.903	
Lingotto S.p.A.	Turin	Italy	17,264,000	EUR	17.02	Fiat Partecipazioni S.p.A.	17.019	
Selvi & Cie S.A.	Geneva	Switzerland	2,400,000	CHF	16.67	BUC - Banca Unione di Credito	16.666	
Société Anonyme Technique Immobilière et Financière de la Sadim (S.A.T.I.F.)	Monaco	Princip. of Monaco	750,000	EUR	12.60	Fiat Partecipazioni S.p.A.	12.600	

Name	Country	Capital Stock at 12/31/2004	Curreneu	% of Group	% interest held	% of voting
Companies consolidated on a line-by-line ba		12/31/2004	Currency	consolidation Interest held by	neid	rights
Paper	1515					
AGENA N.V.	BELGIUM	62,000.00	EUR	100.00 ARJOWIGGINS PAPIERS COUCHES SAS	99,200	99.200
ANTALIS A.B.	SWEDEN	1,000,000.00	SEK	100.00 ANTALIS INTERNATIONAL HOLDINGS BV	100.000	100.000
ANTALIS AG	SWITZERLAND	3,000,000.00	CHF	100.00 ANTALIS (SWITZERLAND) AG	100.000	100.000
ANTALIS A/S	DENMARK	4,000,000.00	DKK	100.00 ANTALIS INTERNATIONAL SAS	100.000	100.000
ANTALIS AS	LATVIA	533,900.00	LVL	100.00 ANTALIS INTERNATIONAL HOLDINGS BV	99.960	99.960
ANTALIS A.S.	SLOVAK REP.	2,000,000.00	SKK	100.00 ANTALIS S.R.O.	61.000	61.000
ANTALIS BOLIVIA SRL	BOLIVIA	2,775,000.00	BOB	ANTALIS INTERNATIONAL HOLDINGS BV 100.00 INVERSIONES EXTERIOR SA	39.000 74.000	39.000 74.000
ANTALIS BOLINIA SILE	BOEIVIA	2,775,000.00	вов	INVERSIONES LOS PELLINES DOS SA	26.000	26.000
ANTALIS BV	NETHERLANDS	5,100,000.00	NLG	100.00 ANTALIS INTERNATIONAL HOLDINGS BV	100.000	100.000
ANTALIS ENVELOPES LIMITED	UNITED KINGDOM	1.00	GBP	100.00 ANTALIS GROUP HOLDINGS LIMITED	100.000	100.000
ANTALIS ENVELOPES NV (in liquidation)	BELGIUM	62,000.00	EUR	100.00 ANTALIS NV/SA	99.900	99.900
				ANTALIS INTERNATIONAL HOLDINGS BV	0.100	0.100
ANTALIS ENVELOPES MANUFACTURING, S.L.	SPAIN	2,815,988.40	EUR	100.00 ANTALIS INTERNATIONAL HOLDINGS BV	100.000	100.000
ANTALIS EUROPE HOLDINGS	UNITED KINGDOM	39,776,643.00	GBP	100.00 ANTALIS GROUP PROTALIS LIMITED	100.000	100.000
ANTALIS GMBH	GERMANY	4,725,000.00	EUR	100.00 ANTALIS INTERNATIONAL SAS	0.000 100.000	0.000
ANTALIS GIVIDH ANTALIS GROUP HOLDINGS LIMITED	UNITED KINGDOM	200,000,000.00	EUR	100.00 ANTALIS INTERNATIONAL SAS	100.000	100.000
ANTALIS GROUP	UNITED KINGDOM	73.987.723.00	GBP	100.00 ANTALIS GROUP HOLDINGS LIMITED	100.000	100.000
				PROTALIS LIMITED	0.000	0.000
ANTALIS HOLDINGS LIMITED	UNITED KINGDOM	86,244,205.00	GBP	100.00 ANTALIS GROUP	100.000	100.000
ANTALIS (HONG KONG) LIMITED	HONG KONG (CHINA)	150,000.00	HKD	100.00 ANTALIS OVERSEAS HOLDINGS LIMITED	99.993	99.993
				WIGGINS TEAPE LIMITED	0.007	0.007
ANTALIS IBERIA SA	SPAIN	9,407,866.37	EUR	100.00 ANTALIS INTERNATIONAL SAS	100.000	100.000
ANTALIS INTERNATIONAL HOLDINGS BV ANTALIS INTERNATIONAL SAS	NETHERLANDS FRANCE	21,500.00 986.880.573.00	EUR	100.00 ANTALIS INTERNATIONAL SAS 100.00 WORMS & CIE S.A. A DIRECTOIRE ET CS	100.000	100.000
ANTALIS INTERNATIONAL SAS ANTALIS INTERSERVICES NV/SA	BELGIUM	986,880,573.00	EUR	100.00 WORMS & CIE S.A. A DIRECTOIRE ET CS	100.000	100.000
ANTALIS INTERSERVICES INV/SA	BELGIUW	99,000,000.00	EUR	ANTALIS INTERNATIONAL SAS	0.000	0.000
ANTALIS IRELAND LIMITED	IRELAND	3,491,779.50	EUR	100.00 ANTALIS HOLDINGS LIMITED	100.000	100.000
		0,401,110.00	LOIX	WIGGINS TEAPE LIMITED	0.000	0.000
ANTALIS LIETUVA UAB	LITHUANIA	4,000,000.00	LTL	0.00 ANTALIS INTERNATIONAL SAS	100.000	100.000
ANTALIS LIMITED	UNITED KINGDOM	71,346,866.00	GBP	100.00 ANTALIS HOLDINGS LIMITED	100.000	100.000
ANTALIS NV/SA	BELGIUM	7,437,128.00	EUR	100.00 ANTALIS INTERNATIONAL HOLDINGS BV	99.995	99.995
				ARJO WIGGINS BELGIUM S.A.	0.002	0.002
ANTALIS OFFICE SUPPLIES, S.L.	SPAIN	11,129,914.16	EUR	100.00 ANTALIS INTERNATIONAL HOLDINGS BV	100.000	100.000
ANTALIS OVERSEAS HOLDINGS LIMITED ANTALIS OY	UNITED KINGDOM FINLAND	7,948,114.00	GBP	100.00 ANTALIS GROUP 100.00 ANTALIS INTERNATIONAL HOLDINGS BV	100.000	100.000
ANTALIS OF ANTALIS PERU SA	PERU	1,918,600.00 5.590.261.61	FIM SOL	100.00 INVERSIONES EXTERIOR SA	100.000 74.000	100.000 74.000
ANTALIS FERO SA	FERO	5.590.201.01	30L	INVERSIONES LOS PELLINES DOS SA	26.000	26.000
ANTALIS POLAND SPOLKA Z.O.O.	POLAND	2,011,600.00	PLN	100.00 ANTALIS INTERNATIONAL SAS	100.000	100.000
ANTALIS PROMOTIONAL PRODUCTS BV	NETHERLANDS	2,000,000.00	NLG	100.00 MÜHLEBACH B.V.	100.000	100.000
ANTALIS PROMOTIONAL PRODUCTS GMBH	GERMANY	12,525,000.00	EUR	100.00 ANTALIS INTERNATIONAL SAS	100.000	100.000
ANTALIS PROMOTIONAL PRODUCTS (HONG-KONG)	HONG KONG (CHINA)	100,000.00	HKD	100.00 ANTALIS INTERNATIONAL SAS	99.000	99.000
				ANTALIS (HONG KONG) LIMITED	1.000	1.000
ANTALIS PROMOTIONAL PRODUCTS S.L. SU	SPAIN	26,913,010.00	EUR	100.00 ANTALIS IBERIA SA	81.410	81.410
				MÜHLEBACH B.V.	18.590	18.590
ANTALIS PROMOTIONAL PRODUCTS SNC	FRANCE	305.00	EUR	100.00 ANTALIS INTERNATIONAL HOLDINGS BV	95.000	95.000
ANTALIS (PROPRIETARY) LIMITED	SOUTH AFRICA	1,000.00	ZAR	ANTALIS PURCHASING SASU 100.00 ANTALIS SA HOLDINGS LIMITED	5.000	5.000
ANTALIS (FROFILE FART) LIMITED	FRANCE	40,000.00	EUR	100.00 ANTALIS SA HOLDINGS LIMITED	100.000	100.000
ANTALIS SA	ROMENIA	2,400,000,000.00	ROL	100.00 ANTALIS INTERNATIONAL SAS	100.000	100.000
ANTALIS SA HOLDINGS LIMITED	UNITED KINGDOM	1,000.00	GBP	100.00 ANTALIS GROUP	100.000	100.000
ANTALIS SNC	FRANCE	22,479,066.00	EUR	100.00 ANTALIS INTERNATIONAL SAS	100.000	100.000
				ANTALIS PURCHASING SASU	0.000	0.000
ANTALIS SPA	ITALY	45,677,664.00	EUR	99.00 ANTALIS INTERNATIONAL SAS	98.995	98.995
				ANTALIS EUROPE HOLDINGS	0.000	0.000
ANTALIS S.R.O.	CZECH REPUBLIC	62,200,000.00	CZK	100.00 ANTALIS INTERNATIONAL SAS	100.000	100.000
ANTALIS (SWITZERLAND) AG ANTALIS (THAILAND) LIMITED	SWITZERLAND THAILAND	10,000,000.00 30,000,000.00	CHF THB	100.00 ANTALIS INTERNATIONAL SAS	100.000 80.000	100.000 80.000
	INALAND	30,000,000.00	IHB	84.00 ANTALIS OVERSEAS HOLDINGS LIMITED SHRIRO PACIFIC PAPER (SINGAPORE) PTE LTD	80.000	9.999
ANTHALO SRL	ITALY	30,000.00	EUR	50.00 CENTRO DISTRIBUZIONE ARTICOLI DA REGALO SRL	50.000	50.000
APPLETON COATED LLC	USA	100.00	USD	100.00 APPLETON COATED PAPER HOLDINGS INC.	100.000	100.000
APPLETON COATED PAPERS HOLDINGS INC.	USA	1,445.00	USD	100.00 ARJO WIGGINS FINE PAPERS HOLDINGS LIMITED	100.000	100.000
APPLETON LEASING L.L.C.	USA	1,000.00	USD	100.00 APPLETON COATED LLC.	100.000	100.000
ARJOWIGGINS CANSON SAS	FRANCE	5,356,213.00	EUR	100.00 ARJOWIGGINS SAS	100.000	100.000
ARJOWIGGINS CHARTHAM LIMITED	UNITED KINGDOM	6,000,000.00	GBP	100.00 THE WIGGINS TEAPE GROUP LIMITED	100.000	100.000
ARJOWIGGINS LE BOURRAY SAS	FRANCE	1,351,577.00	EUR	100.00 ARJOWIGGINS SAS	100.000	100.000
ARJOWIGGINS PAPIERS COUCHES SAS	FRANCE	87,916,250.00	EUR	100.00 ARJOWIGGINS SAS	100.000	100.000
ARJOWIGGINS RIVES SAS	FRANCE	30,000,000.00	EUR	100.00 ARJOWIGGINS CANSON SAS	100.000	100.000
ARJOWIGGINS SAS	FRANCE	165,920,000.00	EUR	100.00 WORMS & CIE S.A. A DIRECTOIRE ET CS	100.000	100.000

Name	Country	Capital Stock at 12/31/2004	Currency	% of Group consolidation Interest held by	% interest held	% of voting rights
ARJOWIGGINS SECURITY SAS	FRANCE	70,000,000.00	EUR	100.00 ARJOWIGGINS SAS	100.000	100.000
ARJO WIGGINS APPLETON INSURANCE LIMITED	GUERNSEY	2,000,000.00	GBP	100.00 THE WIGGINS TEAPE GROUP LIMITED ARJO WIGGINS UK HOLDINGS LIMITED	100.000 0.000	100.000 0.000
ARJO WIGGINS AUSTRALIA PTY LIMITED	AUSTRALIA	200,000.00	AUD	99.99 ARJO WIGGINS BELGIUM S.A.	100.000	100.000
ARJO WIGGINS AUSTRALIA PTY LIMITED	AUSTRALIA	400,000.00	AUD	100.00 CANSON INTERNATIONAL SAS	91.500	91.500
	DEL QUINA			ARJOWIGGINS SAS	8.500	8.500
ARJO WIGGINS BELGIUM HOLDINGS S.A.	BELGIUM	193,852,736.37	EUR	100.00 ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED ARJO WIGGINS LIMITED	99.998 0.002	99.998 0.002
ARJO WIGGINS BELGIUM S.A.	UNITED KINGDOM	32,500,000.00	EUR	99.99 ARJO WIGGINS BELGIUM HOLDINGS S.A.	99.990	99.990
				ARJO WIGGINS LIMITED	0.000	0.000
ARJO WIGGINS CANSON KK	JAPAN	20,000,000.00	JPY	100.00 CANSON INTERNATIONAL SAS	100.000	100.000
ARJO WIGGINS CARBONLESS PAPERS CHINA LIMITED	UNITED KINGDOM	2.00	GBP	100.00 ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED	100.000	100.000
ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED	UNITED KINGDOM	170,735,640.00	GBP	100.00 ARJOWIGGINS SAS	100.000	100.000
ARJO WIGGINS CARBONLESS PAPERS INTERNATIONA		75,000.00	GBP	100.00 ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED	100.000	100.000
LTD		10,000.00	05.		100.000	100.000
ARJO WIGGINS CARBONLESS PAPERS LIMITED	UNITED KINGDOM	2.00	GBP	100.00 ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED	100.000	100.000
ARJO WIGGINS CASTING PAPERS LIMITED	UNITED KINGDOM	2.00	GBP	100.00 THE WIGGINS TEAPE GROUP LIMITED	100.000	100.000
ARJO WIGGINS CHINA HOLDINGS LIMITED ARJO WIGGINS DEUTSCHLAND GMBH	UNITED KINGDOM GERMANY	100.00	GBP	100.00 LODI 12 SAS	100.000	100.000
ARJO WIGGINS DEUTSCHLAND GMBH ARJO WIGGINS ERMSTAL GMBH & CO. KG	GERMANY	12,271,005.15 54,836,054.26	EUR	100.00 ARJOWIGGINS SAS 100.00 ARJO WIGGINS GERMANY HOLDINGS LIMITED	100.000 48.951	100.000 48.951
ANDO WIGGING ENWISTRE GINDIT & CO. NG	GERMANT	54,650,054.20	EUR	ARJOWIGGINS SAS	51.049	51.049
ARJO WIGGINS ERMSTAL VERWALTUNGS GMBH	GERMANY	25,564.59	EUR	100.00 ARJOWIGGINS SAS	100.000	100.000
ARJO WIGGINS ESPANA S.A.	SPAIN	60,200.00	EUR	99.96 ARJO WIGGINS BELGIUM S.A.	99.970	99.970
				WIGGINS TEAPE LIMITED	0.030	0.030
ARJO WIGGINS FEINPAPIER GMBH	GERMANY	2,556,459.41	EUR	99.99 ARJO WIGGINS BELGIUM SA	100.000	100.000
ARJO WIGGINS FINE PAPERS EXPORT LIMITED ARJO WIGGINS FINE PAPERS HOLDINGS LIMITED	UNITED KINGDOM	25,000.00	GBP	100.00 THE WIGGINS TEAPE GROUP LIMITED 100.00 ARJO WIGGINS UK HOLDINGS LIMITED	100.000	100.000
ARJO WIGGINS FINE PAPERS HOLDINGS LIMITED	UNITED KINGDOM	10,253,565.00 25,010,000.00	GBP GBP	100.00 THE WIGGINS TEAPE GROUP LIMITED	100.000	100.000
ARJO WIGGINS FINE PAPERS PTY LTD	AUSTRALIA	23,010,000.00	AUD	100.00 ARJO WIGGINS FINE PAPERS HOLDINGS LTD	100.000	100.000
ARJO WIGGINS GERMANY HOLDINGS LIMITED	UNITED KINGDOM	25,000,000.00	GBP	100.00 THE WIGGINS TEAPE GROUP LIMITED	100.000	100.000
ARJO WIGGINS ITALIA HOLDINGS S.R.L.	ITALY	2,275,000.00	EUR	100.00 ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED	100.000	100.000
				ARJO WIGGINS LIMITED	0.000	0.000
ARJO WIGGINS LIMITED	UNITED KINGDOM	92,260,100.00	GBP	100.00 IDEM LIMITED	100.000	100.000
ARJO WIGGINS LIMITADA	BRAZIL	25,205,145.00	BRL	100.00 ARJO WIGGINS PARTICIPACOES LTDA	98.698	98.698
ARJO WIGGINS LYNX LTD	UNITED KINGDOM	3.000.000.00	GBP	CANSON INTERNATIONAL SAS 100.00 ARJOWIGGINS CANSON SAS	1.302 32.800	1.302 32.800
		3,000,000.00	GDF	ARJO WIGGINS FINE PAPERS LIMITED	29.800	29.800
				ARJOWIGGINS PAPIERS COUCHES SAS	28.200	28.200
				GUARRO CASAS S.A.	9.200	9.200
				ARJOWIGGINS SAS	0.000	0.000
ARJO WIGGINS MEDICAL, INC	USA	1.00	USD	100.00 ARJO WIGGINS SPECIALTY HOLDINGS INC.	100.000	100.000
ARJO WIGGINS NC, LLC	USA	1.00	USD	100.00 MURO. INC.	100.000	100.000
ARJO WIGGINS PARTICIPACOES LTDA ARJO WIGGINS S.P. ITALIA S.r.I.	BRAZIL	49,705,800.00 46,482.00	BRL EUR	100.00 ARJOWIGGINS SECURITY SAS 100.00 ARJOWIGGINS SAS	100.000	100.000
ARJO WIGGINS SARL	IIALI	40,402.00	EUK	ARJOWIGGINS SAS	99.500	99.500
	SWITZERLAND	200,000.00	CHF	100.00 ARJOWIGGINS SAS	0.500	0.500
ARJO WIGGINS SPECIALTY HOLDINGS INC.	USA	5,000.00	USD	100.00 APPLETON COATED PAPERS HOLDINGS INC.	100.000	100.000
ARJO WIGGINS SVENSKA AB	SWEDEN	100,000.00	SEK	99.99 ARJO WIGGINS BELGIUM S.A.	100.000	100.000
ARJO WIGGINS UK HOLDINGS LIMITED	UNITED KINGDOM	206,000,000.00	EUR	100.00 ARJOWIGGINS SAS	100.000	100.000
ARJO WIGGINS USA, INC ARJOBEX AMERICA	USA USA	1.00 21,000,000.00	USD USD	100.00 ARJO WIGGINS SPECIALTY HOLDINGS INC. 100.00 MU.RO. INC.	100.000 51.000	100.000 51.000
ARJOBEX AMERICA	USA	21,000,000.00	030	ARJO WIGGINS NC, LLC.	49.000	49.000
ARJOBEX LIMITED	UNITED KINGDOM	2,000,100.00	GBP	100.00 THE WIGGINS TEAPE GROUP LIMITED	100.000	100.000
ARJOBEX SAS	FRANCE	1,029,280.00	EUR	100.00 ARJOWIGGINS SAS	100.000	100.000
AS ANTALIS	ESTHONIA	5,700,000.00	EEK	100.00 ANTALIS INTERNATIONAL HOLDINGS BV	100.000	100.000
	PEOPLE'S REP. OF					
AWA QINGDAO PAPER LIMITED	CHINA	6,350,000.00	USD	63.15 ARJO WIGGINS CARBONLESS PAPERS CHINA LIMITED	63.150	63.150
BRANGS AND HEINRICH AG BRANGS AND HEINRICH GMBH	SWITZERLAND GERMANY	300,000.00	CHF EUR	100.00 PAPIER-PART GMBH 100.00 ANTALIS GMBH	98.000 100.000	98.000 100.000
BRANGS AND HEINRICH GMBH BRANGS AND HEINRICH GES.M.B.H.	AUSTRIA	1,600,000.00	EUR	92.50 PAPIER-PART GMBH	92.500	92.500
BRANOPACK S.R.L.	ITALY	100,000.00	EUR	100.00 PAPIER-PART GMBH	100.000	100.000
BRANOPACK SARL	FRANCE	100,000.00	EUR	100.00 PAPIER-PART GMBH	100.000	100.000
BRANOPACK LIMITED	UNITED KINGDOM	175,000.00	GBP	100.00 PAPIER-PART GMBH	100.000	100.000
B.T.I.I.	FRANCE	30.00	EUR	90.00 ARJOWIGGINS CANSON SAS	90.000	90.000
BERNARD DUMAS SAS	FRANCE	686,070.00	EUR	99.93 GUARRO CASAS S.A.	100.000	100.000
CANSON & MONTGOLFIER (DEUTSCHLAND) GMBH CANSON INTERNATIONAL SAS	GERMANY FRANCE	512,000.00 76,250.00	EUR	100.00 CANSON INTERNATIONAL SAS 100.00 ARJOWIGGINS CANSON SAS	100.000	100.000
CANSON ITALIA S.P.A.	ITALY	312.000.00	EUR	100.00 CANSON INTERNATIONAL SAS	95.000	95.000
		0.12,000.00	2011	ARJOWIGGINS CANSON SAS	5.000	5.000
CANSON POLSKA SP.Z.O.O.	POLAND	63,300.00	PLN	100.00 CANSON INTERNATIONAL SAS	100.000	100.000
CANSON, INC.	USA	1,560.00	USD	100.00 APPLETON COATED PAPERS HOLDINGS INC.	100.000	100.000
CARBONLESS PAPERS LIMITED	UNITED KINGDOM	2.00	GBP	100.00 ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED	100.000	100.000

Name	Country	Capital Stock at 12/31/2004	Currency	% of Group consolidation Interest held by	% interest held	% of voting rights
CENTRO DISTRIBUZIONE ARTICOLI DA REGALO SRL (EXPO EUROPA)	ITALY	1,000,000.00	EUR	100.00 ANTALIS INTERNATIONAL SAS	100.000	100.000
CLASS PAPIER B.V.	NETHERLANDS	40,000.00	NLG	100.00 ARJOWIGGINS PAPIERS COUCHES SAS	100.000	100.000
COMERCIAL MANANTIALES LIMITADA	CHILE	5,608,000,000.00	CLP	100.00 INVERSIONES GMS SA	99.999	99.999
				GMS PRODUCTOS GRAFICOS LIMITADA	0.001	0.001
COPIGRAPH GMBH (in liquidation)	GERMANY	511,803.00	EUR	100.00 COPIGRAPH S.A.	97.692	97.692
COPIGRAPH S.A.	FRANCE	6,300,000.00	EUR	100.00 GUERIMAND SAS	99.999	99.999
COPIGRAPH S.A.	FRANCE	6,300,000.00	EUR	100.00 GUERIMAND SAS	99.999	99.999
CREA PAPIER GMBH	GERMANY	26,000.00	EUR	100.00 ARJOWIGGINS PAPIERS COUCHES SAS	100.000	100.000
DISTRIBUIDORA OFIMARKET SA	CHILE	1,216,260,179.00	CLP	100.00 INVERSIONES GMS SA	99.993	99.993
				COMERCIAL MANANTIALES LIMITADA	0.007	0.007
ESPECIALIDADES DEL PAPEL DE COLOMBIA LTDA (ESPACOL LTDA)	COLOMBIA	608,003,000.00	COP	99.93 TORDERA S.A.	100.000	100.000
EUROPEAN PRINTED PRODUCTS S.A.S. (E2P)	FRANCE	6,100,000.00	EUR	100.00 ARJOWIGGINS SAS	100.000	100.000
FAIRPRINT BV	NETHERLANDS	40,000.00	NLG	100.00 ANTALIS PROMOTIONAL PRODUCTS BV	100.000	100.000
FIRMO - PAPEIS E PAPELARIA, S.A.	PORTUGAL	4,990,000.00	EUR	100.00 ANTALIS INTERNATIONAL SAS	100.000	100.000
FIRST PAPER HOUSE BOTSWANA (PTY) LIMITED	BOTSWANA	80,000.00	BWP	100.00 ANTALIS SA HOLDINGS LIMITED	99.999	99.999
FRESER S.L.	SPAIN	3,006.00	EUR	99.93 GUARRO CASAS S.A.	100.000	100.000
FYNE PAPERS LIMITED	UNITED KINGDOM	5,000,000.00	GBP	100.00 ANTALIS LIMITED	100.000	100.000
GEP S.P.A.	ITALY	1,571,152.00	EUR	90.71 W PARTICIPATIONS SAS	30.640	30.640
				ARJOWIGGINS SECURITY SAS	60.070	60.070
GMS DISTRIBUIDORA GRAFICA SA	CHILE	455,343,028.00	CLP	100.00 INVERSIONES GMS SA	99.000	99.000
				COMERCIAL MANANTIALES LIMITADA	1.000	1.000
GMS PRODUCTOS GRAFICOS LIMITADA	CHILE	4,230,894,946.00	CLP	100.00 COMERCIAL MANANTIALES LIMITADA	86.000	86.000
				INVERSIONES GMS SA	14.000	14.000
GUARRO CASAS FRANCE SARL	FRANCE	8,000.00	EUR	99.93 GUARRO CASAS S.A.	100.000	100.000
GUARRO CASAS S.A.				ARJOWIGGINS CANSON SAS	97.958	97.958
	SPAIN	6,600,000.00	EUR	99.93 GUARRO CASAS S.A. (*)	1.972	1.972
GUERIMAND SAS	FRANCE	11,900,000.00	EUR	100.00 ARJOWIGGINS SAS	100.000	100.000
HARDWARE SOFTWARE ENGINEERING SRL	ITALY	20,000,000.00	EUR	100.00 ANTALIS INTERNATIONAL HOLDINGS BV	100.000	100.000
I-PAPERS LIMITED	UNITED KINGDOM	5,000.00	GBP	100.00 ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED	100.000	100.000
IDEM LIMITED	UNITED KINGDOM	92,250,002.00	GBP	100.00 ARJO WIGGINS BELGIUM HOLDINGS S.A.	81.301	81.301
				ARJO WIGGINS CARBONLESS PAPERS EUROPE LIMITED	18.699	18.699
INTERPAPEL S.A.	MEXICO	50,000.00	MXP	99.93 TORDERA S.A.	100.000	100.000
INVERSIONES ANTALIS HOLDINGS LIMITADA	CHILE	13,986,735,100.00	CLP	100.00 ANTALIS OVERSEAS HOLDINGS LIMITED	17.230	17.230
				ANTALIS INTERNATIONAL SAS	45.380	45.380
				ANTALIS INTERNATIONAL HOLDINGS BV	37.390	37.390
INVERSIONES ANTALIS LIMITADA	CHILE	30,515,570,540.00	CLP	100.00 INVERSIONES ANTALIS HOLDINGS LIMITADA	99.990	99.990
				ANTALIS INTERNATIONAL HOLDINGS BV	0.010	0.010
INVERSIONES EXTERIOR SA	CHILE	3,094,646,599.00	CLP	100.00 INVERSIONES ANTALIS LIMITADA	99.990	99.990
				INVERSIONES ANTALIS HOLDINGS LIMITADA	0.010	0.010
INVERSIONES GMS SA	CHILE	10,202,346,068.00	CLP	100.00 INVERSIONES ANTALIS LIMITADA	99.990	99.990
				INVERSIONES ANTALIS HOLDINGS LIMITADA	0.010	0.010
INVERSIONES LOS PELLINES DOS SA	CHILE	1,088,894,160.00	CLP	100.00 INVERSIONES ANTALIS LIMITADA	99.990	99.990
				INVERSIONES ANTALIS HOLDINGS LIMITADA	0.010	0.010
ISOPAC PACKMITTEL GMBH	GERMANY	52,000.00	EUR	100.00 ANTALIS GMBH	100.000	100.000
ISSY 5 EURL	FRANCE	8,000.00	EUR	100.00 ARJOWIGGINS SAS	100.000	100.000
JAMICE SAS	FRANCE	38,125.00	EUR	100.00 ARJOWIGGINS CANSON SAS	100.000	100.000
LODI 12 SAS	FRANCE	38,112.00	EUR	100.00 CANSON INTERNATIONAL SAS	100.000	100.000
LODI 11 SAS	FRANCE	40,000.00	EUR	100.00 ARJOWIGGINS SAS	100.000	100.000
MU.RO. INC.	USA	5,000.00	USD	100.00 ARJO WIGGINS SPECIALTY HOLDINGS INC.	100.000	100.000
MÜHLEBACH B.V.	NETHERLANDS	45,378.02	EUR	100.00 ANTALIS INTERNATIONAL HOLDINGS BV	100.000	100.000
NEWTON FALLS LLC	USA	1.00	USD	100.00 APPLETON COATED LLC	100.000	100.000
PAPER PEOPLE LIMITED	UNITED KINGDOM	5,000,000.00	GBP	100.00 ANTALIS LIMITED	100.000	100.000
PAPIER-PART GMBH	SWITZERLAND	400,000.00	CHF	100.00 ANTALIS INTERNATIONAL SAS	100.000	100.000
PERFORMANCE PAPERS LIMITED	UNITED KINGDOM	550,000.00	GBP	100.00 THE WIGGINS TEAPE GROUP LIMITED	100.000	100.000
PRIPLAK SAS	FRANCE	323,554.00	EUR	100.00 ARJOWIGGINS SAS	100.000	100.000
PROTALIS LIMITED	UNITED KINGDOM	4,100.00	GBP	100.00 ANTALIS GROUP HOLDINGS LIMITED	100.000	100.000
QINGDAO ARJO WIGGINS PAPER CO., LTD.	PEOPLE'S REP. OF CHINA	1,176,000.00	USD	100.00 LODI 12 SAS ARJO WIGGINS CHINA HOLDINGS LIMITED	40.000 60.000	40.000 60.000
QUAIFE PAPER LIMITED	UNITED KINGDOM	2,026,000.00	GBP	100.00 ANTALIS LIMITED	100.000	100.000
SARNIA (PTY) LIMITED	BOTSWANA	1,345,625.00	BWP	100.00 FIRST PAPER HOUSE BOTSWANA (PTY) LIMITED	92.569	100.000
SIMGE ANTALIS KAGIT SANAYI VE TICARET AS		1,345,625.00	TLR	80.00 ANTALIS INTERNATIONAL HOLDINGS BV	92.569	80.000
SIMGE ANTALIS KAGIT SANAYI VE TICARET AS	FRANCE			100.00 ANTALIS INTERNATIONAL HOLDINGS BV		
SHTEN S.N.G.	I RANGE	160,000.00	EUR	100.00 ANTALIS INTERNATIONAL SAS ANTALIS SNC	99.700 0.300	99.700
SOCIEDAD COMERCIALIZADORA DE PAPELES	CHILE	16,995,300.00	CLP	99.92 TORDERA S.A.	100.000	0.300
SOCIETE CIVILE IMMOBILIERE DU MARAIS	FRANCE	152.45	EUR	100.00 ARJOWIGGINS SAS	95.000	95.000
				ARJOWIGGINS LE BOURRAY SAS	5.000	5.000
THE WIGGINS TEAPE GROUP LIMITED	UNITED KINGDOM	282,500,000.00	GBP	100.00 ARJO WIGGINS UK HOLDINGS LIMITED	100.000	100.000
TORDERA S.A.	PANAMA			99.93 GUARRO CASAS S.A.		

(\*) VOTING SUSPENDED

Name	Country	Capital Stock at 12/31/2004	Currency	% of Group consolidation Interest held by	% interest held	% of voting rights
VEILIGHEIDSPAPIERFABRIEK UGCHELEN	NETHERLANDS	6.806.703.24	EUR	100.00 ARJOWIGGINS SECURITY SAS	100.000	100.000
WIGGINS TEAPE LIMITED	UNITED KINGDOM	21,300,000,00	GBP	100.00 ANTALIS LIMITED	100.000	100.000
WILLOW PAPER COMPANY LIMITED	UNITED KINGDOM	16,000.00	GBP	100.00 ANTALIS LIMITED	100.000	100.000
WITCEL S.A.	ARGENTINA	1.901.200.00	USD	100.00 ARJOWIGGINS SECURITY SAS	100.000	100.000
MIDLE O.A.	ANGENTINA	1,301,200.00	030		100.000	100.000
Financing services						
FINANCIERE WORMS & CIE S.A.	SWITZERLAND	10,000,000.00	CHF	100.00 PERMAL GROUP SCA	100.000	100.000
HAUSSMANN HOLDINGS SA	LUXEMBOURG	100,000.00	USD	40.00 W & P FUND SERVICES LTD	40.000	40.000
H.H. REPURCHASE & TRADING COMPANY NV	DUTCH ANTILLES	00.000.00		IFABANQUE SA 40.00 W & P FUND SERVICES LTD	7.000	7.000
		30,000.00	USD			40.000
PERMAL ASSET MANAGEMENT INC PERMAL CAPITAL HOLDINGS INC	USA USA	10.00	USD	100.00 WORMS & CO INC.	100.000	100.000
			USD	100.00 PERMAL GROUP SCA	100.000	100.000
PERMAL CAPITAL MANAGEMENT LLC	USA	3,424,498.00	USD	100.00 PERMAL CAPITAL HOLDINGS INC	99.000	99.000
PERMAL FRANCE SAS PERMAL GROUP LIMITED	FRANCE	40,000.00	EUR	100.00 PERMAL GROUP SCA	100.000	100.000
	UNITED KINGDOM FRANCE	1.00	GBP	100.00 PERMAL GROUP SCA	100.000	100.000
PERMAL GROUP SCA	FRANCE	286,219,820.00	EUR	100.00 WORMS & CIE S.A. A DIRECTOIRE ET CS	100.000	100.000
PERMAL INVESTMENT MANAGEMENT SERVICES				W MANAGEMENT SAS	0.000	0.000
LIMITED	UNITED KINGDOM	7,000,000.00	GBP	100.00 WORMS & CO LTD	80.000	80.000
PERMAL ISLAND OF MAN	ISLE OF MAN	1.00	GBP	100.00 PERMAL INVESTMENT MANAGEMENT SERVICES LIMITED	100.000	100.000
THE ST JAMES BANK & TRUST COMPANY LIMITED	BAHAMAS	20.000.000.00	USD	100.00 FINANCIERE WORMS & CIE SA	100.000	100.000
VELOCITY SPV LLC	USA	400.000.00	USD	100.00 WORMS & CO INC	100.000	100.000
W & P FUND SERVICES LIMITED	BAHAMAS	500,000.00	USD	100.00 THE ST JAMES BANK & TRUST COMPANY LIMITED	100.000	100.000
WORMS & CO INC	USA	535.081.00	USD	100.00 PERMAL GROUP SCA	100.000	100.000
WORMS & CO LIMITED	UNITED KINGDOM	6,750,000.00	GBP	100.00 PERMAL GROUP SCA	100.000	100.000
Miscellaneous and Holding companies						
ANTONIN RODET SAS	FRANCE	11,100,000.00	EUR	100.00 W PARTICIPATIONS SAS	100.000	100.000
ARJO WIGGINS APPLETON (BERMUDA) LIMITED	BERMUDAS	61,020.00	USD	100.00 ARJO WIGGINS (BERMUDA) HOLDINGS LIMITED	89.910	89.910
ARJO WIGGINS APPLETON GROUP SERVICES SAS	FRANCE	500,000.00	EUR	100.00 WORMS & CIE S.A. A DIRECTOIRE ET CS	100.000	100.000
ARJO WIGGINS APPLETON HOLDINGS	UNITED KINGDOM	1,000.00	GBP	100.00 ARJO WIGGINS APPLETON LIMITED	99.999	99.999
				AWA FINANCE	0.001	0.001
ARJO WIGGINS APPLETON LIMITED	UNITED KINGDOM	213,937,989.25	GBP	100.00 WORMS & CIE S.A. A DIRECTOIRE ET CS	100.000	100.000
ARJO WIGGINS (BERMUDA) HOLDINGS LIMITED	BERMUDAS	15,000.00	USD	100.00 ARJO WIGGINS APPLETON LIMITED	20.000	100.000
ARJO WIGGINS EUROPE HOLDINGS	UNITED KINGDOM	1,000.00	GBP	100.00 ARJO WIGGINS APPLETON LIMITED	99.999	99.999
				ARJO WIGGINS APPLETON HOLDINGS	0.001	0.001
ARJO WIGGINS NORTH AMERICA INVESTMENTS	UNITED KINGDOM	1,000.00	GBP	100.00 ARJO WIGGINS APPLETON LIMITED	99.999	99.999
				AWA FINANCE	0.001	0.001
ARJO WIGGINS US HOLDINGS	UNITED KINGDOM	36,187,415.00	GBP	100.00 ARJO WIGGINS APPLETON LIMITED	100.000	100.000
	504105	10.000.00			0.000	0.000
AP CROISSANCE SAS	FRANCE	40,000.00	EUR	100.00 WORMS & CIE S.A. A DIRECTOIRE ET CS	100.000	100.000
AP GESTION ET FINANCEMENT SAS	FRANCE	40,000.00	EUR	100.00 WORMS & CIE S.A. A DIRECTOIRE ET CS	100.000	100.000
AWA FINANCE	UNITED KINGDOM	1,000.00	GBP	100.00 ARJO WIGGINS APPLETON LIMITED	99.999	99.999
				ARJO WIGGINS APPLETON HOLDINGS	0.001	0.001
SOCIETE FERMIERE ET DE PARTICIPATIONS S.A. (in liquidation)	FRANCE	2,287,500.00	EUR	100.00 W PARTICIPATIONS SAS	99.986	99.986
SOCIETE MOBILIERE DE PLACEMENTS SAS	FRANCE	915,000.00	EUR	100.00 W MANAGEMENT SAS	100.000	100.000
WORMS UK LIMITED	UNITED KINGDOM	120.714.00	GBP	100.00 WORMS & CIE S.A. A DIRECTOIRE ET CS	100.000	100.000
W MANAGEMENT SAS	FRANCE	76,916,655.00	EUR	100.00 WORMS & CIE S.A. A DIRECTOIRE ET CS	100.000	100.000
W PARTICIPATIONS SAS	FRANCE	42,323,123.70	EUR	100.00 WORMS & CIE S.A. A DIRECTOIRE ET CS	92.786	92.786
A FARTON ATIONS SAG	TIMNOL	42,323,123.70	EUR			
	504105			SOCIETE MOBILIERE DE PLACEMENTS SAS	7.214	7.214
W SYSTEMES ET INFORMATION	FRANCE	N.D.	EUR	100.00 ANTALIS INTERNATIONAL SAS	40.000	40.000
				ARJOWIGGINS SAS	37.000	38.000
				PERMAL France SAS	8.000	8.000
				WORMS & CIE S.A. A DIRECTOIRE ET CS	15.000	15.000

	<b>a</b>	Capital Stock at		% of 0		% interest	% of votin
Name	Country	12/31/2004	Currency	consolic	lation Interest held by	held	right
Companies valued by the equity method							
Paper DIMAGRAF SA	ARGENTINA	125,000.00	ARS	_	30.00 INVERSIONES EXTERIOR SA	22,200	22.20
	ANGENTINA	125,000.00	ARS		INVERSIONES LOS PELLINES DOS SA	7.800	7.80
ESPECIALIDADES PAPELERAS ESPAVE C.A.	VENEZUELA	6,000,000.00	VEB		33.48 TORDERA S.A.	33.500	33.50
MWT PAPER PROCESSING LIMITED	MAURITIUS	20,000,000.00	MUR		50.00 ANTALIS SA HOLDINGS LIMITED	50.000	50.00
QUIMIGRAF SA	ARGENTINA	100,000.00	ARS		30.00 INVERSIONES EXTERIOR SA	22.200	22.20
					INVERSIONES LOS PELLINES DOS SA	7.800	7.80
SHRIRO PACIFIC PAPER (SINGAPORE) PTE LTD	SINGAPORE	10,000,000.00	SGD		40.00 ANTALIS OVERSEAS HOLDINGS LIMITED	40.000	40.00
SHRIRO PAPER (MALAYSIA) SDN. BHD.	MALAYSIA	4,700,000.00	MYR		40.00 ANTALIS OVERSEAS HOLDINGS LIMITED	40.000	40.00
Financial services							
IFABANQUE S.A.	FRANCE	15,785,200.00	EUR		25.00 PERMAL GROUP SCA	25.002	25.00
TWO COAST, LLC	USA	800,000.00	USD		50.00 VELOCITY SPV LLC	50.000	50.00
Miscellaneous and Holding companies							
PECHEL INDUSTRIES SAS	FRANCE	36,915,000.00	EUR		39.03 W PARTICIPATIONS SAS	39.032	39.03
SGS S.A. / SGS LTD	SWITZERLAND	156,443,320.00	CHF		24.33 WORMS & CIE S.A. A DIRECTOIRE ET CS	23.773	24.32
Companies valued at cost	GWITZEREARD	100,440,020.00	0m			20.110	24.02
Paper							
ANTALIS (MALAYSIA) SDN BHD	MALAYSIA	2,500,000.00	MYR	-	ANTALIS OVERSEAS HOLDINGS LIMITED	100.000	100.00
ARJOWIGGINS IVYBRIDGE LIMITED	UNITED KINGDOM	1	GBP	-	THE WIGGINS TEAPE GROUP LIMITED	100.000	100.00
ARJO WIGGINS ARGENTINA S.A.	ARGENTINA	12,000.00	ARS	-	ARJO WIGGINS FINE PAPERS HOLDINGS LTD	99.992	99.99
	PEOPLE'S REP. OF						
ARJO WIGGINS CHINA LIMITED ARJO WIGGINS ERMSTAL VERWALTUNGS GMBH	CHINA GERMANY	1,000.00 25,564.59	HKD EUR		ANTALIS (HONG KONG) LIMITED ARJOWIGGINS SAS	90.000 100.000	90.00
ANDO WIGGING ENWISTRE VERWAETONGS GWBH	PEOPLE'S REP. OF	20,004.09	EUK	-	ANJOWIGGING SAS	100.000	100.00
ARJO WIGGINS PAPER PRODUCTS (BEIJING) CO. LTD.	CHINA	300,000.00	USD	-	ARJO WIGGINS CHINA LIMITED	100.000	100.00
	PEOPLE'S REP. OF						
ARJO WIGGINS PAPER PRODUCTS (SHANGHAI) CO.LTD		470,000.00	USD	-	ARJO WIGGINS CHINA LIMITED	100.000	100.00
PAPELCO SAI CIF	ARGENTINA	N.D.	USD		WITCEL S.A.	99.776	99.77
Miscellaneous and Holding companies							
AP FRANKLIN SAS	FRANCE	40,000.00	EUR	-	WORMS & CIE S.A. A DIRECTOIRE ET CS	100.000	100.00
AP PLACEMENTS SAS	FRANCE	40,000.00	EUR	-	WORMS & CIE S.A. A DIRECTOIRE ET CS	100.000	100.00
AP STRATEGIE SAS	FRANCE	40,000.00	EUR	-	AP FRANKLIN SAS	100.000	100.00
AP VALORISATION SAS	FRANCE	40,000.00	EUR	-	WORMS & CIE S.A. A DIRECTOIRE ET CS	100.000	100.00
CHATEAU DE MERCEY DOMAINE RODET SAS	FRANCE	542,500.00	EUR	-	ANTONIN RODET SAS	100.000	100.00
DUCS DE SAVOIE	FRANCE	3,200.00	EUR	-	SOCIETE MOBILIERE DE PLACEMENTS SAS	23.810	23.81
DUVERGEY S.A.R.L.	FRANCE	7,622.45	EUR	-	ANTONIN RODET SAS	95.000	95.00
SAS	FRANCE	4,575,000.00	EUR	-	ANTONIN RODET SAS	35.625	35.62
FRANKLIN INTERNATIONAL SAS	FRANCE	40,000.00	EUR	-	W PARTICIPATIONS SAS	100.000	100.00
S.C.I. ELISEE RECLUS PARIS 17E	FRANCE	1,524.00	EUR	-	WORMS & CIE S.A. A DIRECTOIRE ET CS	50.000	50.00
SCE DU DOMAINE DE LA BRESSANDE	FRANCE	15,244.90	EUR	-	ANTONIN RODET SAS	99.800	99.80
SOCIETE D'EXPLOITATION DU DOMAINE DE L'AIGLE	FRANCE	642,430.00	EUR	-	ANTONIN RODET SAS	99.998	99.99
(SCEA)					CHÂTEAU DE MERCEY DOMAINE RODET SAS	0.002	0.00
WIGGINS TEAPE PENSIONS LIMITED	UNITED KINGDOM	3.00	GBP	-	ARJO WIGGINS APPLETON LIMITED	100.000	100.00
Other companies pursuant to Consob resoluti	on No. 11971 (art. 12	26. of the Regulati	ions)				
Paper EXPRESSO PAPER PLATFORM BV	NETHERLANDS	3,346,410.20	EUR		ANTALIS INTERNATIONAL HOLDINGS BV	12.895	12.89
	INETHERLANDS	3.346.410.20	FUR	-	ANTALIS INTERNATIONAL HOLDINGS BV	12.895	12.89

Miscellaneous and Holding companie	S						
JUSTRADEIT S.A. (in liquidation)	FRANCE	192,593.00	EUR	-	W PARTICIPATIONS SAS	13.890	13.890

				%	%	% of
		Capital stock		of Group	interest	voting
Name	Country	at 12/31/2004	Currency	consolidation Interest held by	held	rights
Companies consolidated on a line-by-line basis Hotel management						
ALPITOUR ESPANA S.L. UNIPERSONAL	SPAIN	22,751,000.00	EUR	100.000 ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESSOAL, LDA	100.000	100.000
ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESSOAL, LDA	PORTUGAL	2,494,000.00	EUR	100.000 ALPITOUR S.p.A.	100.000	100.000
ALTAMAREA INTERNATIONAL S.p.A.	ITALY	120,000.00	EUR	100.000 ALPITOUR S.p.A.	100.000	100.000
ALTAMAREA V & H COMPAGNIA ALBERGHIERA S.p.A.	ITALY	140,385.00	EUR	60.003 ALPITOUR S.p.A.	60.003	60.003
BLUE MARIN TUNISIE S.A.	TUNISIA	3,000,000.00	TND	99.998 ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESSOAL, LDA	99.998	99.998
BLUEMARIN HOTEL S.A. DE C.V.	MEXICO	65,956,258.00	MXP	99.998 HORIZON HOLIDAYS S.A. UNIPERSONAL	99.998	99.998
BLUEMARIN SERVICES S.A. DE C.V.	MEXICO	50,000.00	MXP	99.998 HORIZON HOLIDAYS S.A. UNIPERSONAL	99.998	99.998
BLUMARIN DE IMPORTAÇÃO, SOCIEDAD UNIPESSOAL, S.A.	CAPE VERDE	5,000,000	CVE	100.000 BLUMARIN HOTELS, SOCIEDADE UNIPESSOAL, S.A.	100.000	100.000
BLUMARIN HOTELS, SOCIEDADE UNIPESSOAL, S.A.	CAPE VERDE	2,500,000	CVE	100.000 ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESSOAL, LDA	100.000	100.000
BLUMARIN HOTELS SARDEGNA S.r.I.	ITALY	52,000.00	EUR	100.000 HORIZON HOLIDAYS S.A. UNIPERSONAL	100.000	100.000
BLUMARIN HOTELS SICILIA S.p.A.	ITALY	38,000,000.00	EUR	90.000 ALPITOUR S.p.A.	90.000	90.000
D.I. RESORTS PRIVATE LTD	MALDIVES	100,000	MVR	100.000 ALPITOUR S.p.A.	99.000	99.000
				HORIZON HOLIDAYS S.A. UNIPERSONAL	1.000	1.000
EL-MASRIEN FOR HOTELS AND SHIPPING CONSTRUCTION	EGYPT	4,000,000	EGP	59.625 ITALIAN EGYPTIAN COMPANY FOR TOURISTIC INVESTMENT (S.A.E.)	99.375	99.375
ELSHAH FOR FLOATING HOTELS	EGYPT	6,000,000	EGP	59.802 ITALIAN EGYPTIAN COMPANY FOR TOURISTIC INVESTMENT (S.A.E.)	99.670	99.670
HARROW TRADING E INVESTIMENTOS SOCIEDADE UNIPESSOAL LDA	PORTUGAL	5,000	EUR	100.000 ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESSOAL, LDA	100.000	100.000
HORIZON HOLIDAYS S.A. UNIPERSONAL	SPAIN	20,133,500.00	EUR	100.000 ALPITOUR ESPANA S.L. UNIPERSONAL	100.000	100.000
INVERSIONES LOS UVEROS S.A. DE C.V.	DOMINICAN REP.	200,000	DOP	99.700 HORIZON HOLIDAYS S.A. UNIPERSONAL	99.700	99.700
ITALIAN EGYPTIAN COMPANY FOR TOURISTIC INVESTMENT (S.A.E.)	EGYPT	4,536,000	EGP	60.000 BLUMARIN HOTELS SARDEGNA S.r.I.	60.000	60.000
KELIBIA BEACH S.A.	TUNISIA	6,000,000	TND	99.990 HORIZON HOLIDAYS S.A. UNIPERSONAL	99.990	99.990
KIWENGWA LIMITED	TANZANIA	745,559,000	TZS	100.000 HORIZON HOLIDAYS S.A. UNIPERSONAL	98.964	98.964
				ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESSOAL, LDA	1.036	1.036
KIWENGWA STRAND HOTEL LTD.	TANZANIA	1,480,000,000	TZS	100.000 HORIZON HOLIDAYS S.A. UNIPERSONAL	99.000	99.000
				ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESSOAL, LDA	1.000	1.000
MEDITERRANEAN TOURIST COMPANY S.A.	GREECE	3,603,900.00	EUR	100.000 HORIZON HOLIDAYS S.A. UNIPERSONAL	100.000	100.000
ORIENT SHIPPING FOR FLOATING HOTELS	EGYPT	1,450,000	EGP	58.966 ITALIAN EGYPTIAN COMPANY FOR TOURISTIC INVESTMENT (S.A.E.)	98.276	98.276
RENTHOTEL MEXICO S.A. DE C.V.	MEXICO	50,000	MXP	98.000 HORIZON HOLIDAYS S.A. UNIPERSONAL	98.000	98.000
RENTHOTEL TRAVEL SERVICE S.A. UNIPERSONAL	SPAIN	1,562,860	EUR	100.000 HORIZON HOLIDAYS S.A. UNIPERSONAL	100.000	100.000
RENTHOTEL TUNISIE S.A.	TUNISIA	200,000	TND	99.970 HORIZON HOLIDAYS S.A. UNIPERSONAL	99.970	99.970
RIVIERA AZUL S.A. DE C.V.	MEXICO	50,000	MXP	96.000 HARROW TRADING E INVESTIMENTOS SOCIEDADE UNIPESSOAL LDA	96.000	96.000
S.T. RESORTS PRIVATE LTD.	MALDIVES	100,000	MVR	50.000 ALPITOUR S.p.A.	50.000	50.000
STAR RESORT & HOTELS COMPANY PVT LTD.	MALDIVES	1,000,000	MVR	100.000 ALPITOUR S.p.A.	99.000	99.000
				HORIZON HOLIDAYS S.A. UNIPERSONAL	1.000	1.000
Insurance company ALPITOUR REINSURANCE COMPANY LIMITED	IRELAND	750,000	EUR	100.000 ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESSOAL, LDA	100.000	100.000
Distribution (Travel agency)						
WELCOME TRAVEL GROUP S.P.A.	ITALY	6,380,000	EUR	100.000 ALPITOUR S.P.A.	100.000	100.000
BLUE VIAGGI S.A.	SWITZERLAND	100,000	CHF	97.000 ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESSOAL, LDA	97.000	97.000

				%	% of	% o
		Capital stock		of Group	interest	voting
Name	Country	at 12/31/2004	Currency	consolidation Interest held by	held	rights
Incoming services						
CONSORCIO TURISTICO PANMEX S.A. DE C.V.	MEXICO	50,000	MXP	70.000 ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESSOAL, LDA	70.000	70.000
JUMBO CANARIAS S.A. UNIPERSONAL	SPAIN	180,300.00	EUR	100.000 JUMBOTURISMO S.A. UNIPERSONAL	100.000	100.000
JUMBO TOURS DOMINICANA S.A.	DOMINICAN REP.	100,000	DOP	99.500 JUMBOTURISMO S.A. UNIPERSONAL	99.300	99.300
				JUMBO CANARIAS S.A. UNIPERSONAL	0.100	0.100
				JUMBO TOURS ESPANA S.L. UNIPERSONAL	0.100	0.100
JUMBO TOURS ESPANA S.L. UNIPERSONAL	SPAIN	904,505.00	EUR	100.000 JUMBOTURISMO S.A. UNIPERSONAL	100.000	100.000
JUMBO TOURS FRANCE S.A.	FRANCE	152,400.00	EUR	64.980 JUMBOTURISMO S.A. UNIPERSONAL	64.980	64.980
JUMBO TOURS ITALIA S.r.I.	ITALY	78,000.00	EUR	100.000 ALPITOUR S.p.A.	50.000	50.000
				JUMBOTURISMO S.A. UNIPERSONAL	50.000	50.000
JUMBO TOURS MEXICO S.A. DE C.V.	MEXICO	50,000	MXP	98.000 JUMBOTURISMO S.A. UNIPERSONAL	98.000	98.000
JUMBO TOURS SICILIA S.r.I.	ITALY	99,999.00	EUR	70.000 JUMBO TOURS ITALIA S.r.I.	70.000	70.000
JUMBO TOURS TUNISIE S.A.	TUNISIA	300,000	TUD	49.983 JUMBOTURISMO S.A. UNIPERSONAL	49.983	49.983
JUMBOTURISMO S.A. UNIPERSONAL	SPAIN	364,927.20	EUR	100.000 ALPITOUR ESPANA S.L. UNIPERSONAL	100.000	100.000
JUMBOTURISMO CABO VERDE, Agencia de Viagens e Turismo, SOCIEDADE UNIPESSOAL, S.A.	CAPE VERDE	5,000,000	CVE	100.000 JUMBOTURISMO S.A. UNIPERSONAL	100.000	100.000
PANAFRICAN TOURS S.A.	MOROCCO	400,000	MAD	99.700 ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESSOAL, LDA	99.700	99.700
PANCARIBE S.A.	DOMINICAN REP.	200,000	DOP	69.900 ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESSOAL, LDA	69.900	69.900
PROMOTORA DE SERVICIOS TURISTICOS DE ESPANA EN MEXICO S.A. DE C.V.	MEXICO	50,000	MXP	98.000 JUMBOTURISMO S.A. UNIPERSONAL	98.000	98.000
Tour Operating						
COMPAGNIA DELLA NATURA S.p.A.	ITALY	155,000.00	EUR	100.000 ALPITOUR S.p.A.	100.000	100.000
FRANCOROSSO INCENTIVE S.r.I.	ITALY	10,400.00	EUR	100.000 ALPITOUR S.p.A.	100.000	100.000
JUMBO GRANDI EVENTI S.r.I.	ITALY	78,000.00	EUR	70.000 JUMBO TOURS ITALIA S.r.l.	70.000	70.000
Airline						
NEOS S.p.A.	ITALY	4,425,800.00	EUR	100.000 ALPITOUR S.p.A.	100.000	100.000
				WELCOME TRAVEL GROUP S.p.A.	0.000	0.000

				%	% of	% o
		Capital stock		of Group	interest	voting
Name	Country	at 12/31/2004	Currency	consolidation Interest held by	held	rights
Companies valued by the equity method						
Hotel management	MEX/00	50.000	10/0		10.000	40.000
BLUE DIVING MEXICO S.A. DE C.V.	MEXICO	50,000	MXP	49.000 HORIZON HOLIDAYS S.A. UNIPERSONAL	49.000	49.000
Incoming services						
HOY VIAJAMOS S.A.	SPAIN	732,032.74	EUR	28.629 JUMBOTURISMO S.A. UNIPERSONAL	28.629	28.629
ITALO HISPANA DE INVERSIONES S.L.	SPAIN	3,005.06	EUR	30.000 ALPITOUR S.p.A.	30.000	30.000
JUMBO TOURS CARIBE S.A.	MEXICO	50,000	MXP	50.000 JUMBOTURISMO S.A. UNIPERSONAL	50.000	50.000
PANAFRICAN SERVICE S.A.R.L.	TUNISIA	10,500	TND	50.000 ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESSOAL, LDA	50.000	50.000
PEMBA S.A.	SPAIN	510,809.20	EUR	25.000 JUMBOTURISMO S.A. UNIPERSONAL	25.000	25.000
VIAJES MEDYMAR S.L.	SPAIN	60,101.21	EUR	30.000 ALPITOUR S.p.A.	30.000	30.000
Tour Operating						
VIAGGI DELL'ELEFANTE S.p.A.	ITALY	260,000.00	EUR	35.000 ALPITOUR S.p.A.	35.000	35.000
Companies valued at cost						
Hotel management	FOVET	400.000.00	500		05.000	05.000
FLASH NILE CRUISES	EGYPT	480,000.00	EGP	- ALPITOUR S.p.A	25.000	
				FRANCOROSSO INCENTIVE S.r.I.		25.000
FLASH TOUR P.L.C.					15.000	15.000
	EGYPT	7,000,000	EGP -	ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESSOAL, LDA	15.000 20.000	
Distribution (Travel agency)	EGYPT	7,000,000	EGP -	ALPITURISMO SERVICES OF TOURISM,		15.000
	EGYPT	7,000,000	EGP - EUR	ALPITURISMO SERVICES OF TOURISM,		15.000
				ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESSOAL, LDA	20.000	15.000 20.000
MINERVA VIAGGI S.r.I. AIRPORTS & TRAVEL S.r.I.	ITALY	156,000.00	EUR	ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESSOAL, LDA	20.000	15.000
MINERVA VIAGGI S.r.I. AIRPORTS & TRAVEL S.r.I. SAUGO VIAGGI S.r.I.	ITALY ITALY	156,000.00 50,000.00	EUR	ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESSOAL, LDA - ALPITOUR S.p.A. - WELCOME TRAVEL GROUP S.p.A.	20.000 100.000 49.000	15.000 20.000 100.000 49.000
MINERVA VIAGGI S.r.I. AIRPORTS & TRAVEL S.r.I. SAUGO VIAGGI S.r.I. WIAGGI GALLERIA 57 S.r.I.	ITALY ITALY ITALY	156,000.00 50,000.00 20,938.00	EUR EUR EUR	ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESSOAL, LDA     ALPITOUR S.p.A.     WELCOME TRAVEL GROUP S.p.A.     WELCOME TRAVEL GROUP S.p.A.	20.000 100.000 49.000 95.000	15.000 20.000 100.000 49.000 95.000
MINERVA VIAGGI S.r.I. AIRPORTS & TRAVEL S.r.I. SAUGO VIAGGI S.r.I. WIAGGI GALLERIA 57 S.r.I. TEAM TRAVEL SERVICE S.r.I.	ITALY ITALY ITALY ITALY	156,000.00 50,000.00 20,938.00 50,000.00	EUR EUR EUR EUR	ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESSOAL, LDA      ALPITOUR S.p.A.      WELCOME TRAVEL GROUP S.p.A.      WELCOME TRAVEL GROUP S.p.A.      WELCOME TRAVEL GROUP S.p.A.	20.000 100.000 49.000 95.000 100.000	15.000 20.000 100.000 49.000 95.000 100.000
MINERVA VIAGGI S.r.I. AIRPORTS & TRAVEL S.r.I. SAUGO VIAGGI S.r.I. WIAGGI GALLERIA 57 S.r.I. TEAM TRAVEL SERVICE S.r.I. TREND S.r.I.	ITALY ITALY ITALY ITALY ITALY	156,000.00 50,000.00 20,938.00 50,000.00 102,000.00	EUR EUR EUR EUR EUR	ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESSOAL, LDA  ALPITOUR S.p.A. WELCOME TRAVEL GROUP S.p.A. WELCOME TRAVEL GROUP S.p.A. WELCOME TRAVEL GROUP S.p.A. WELCOME TRAVEL GROUP S.p.A.	20.000 100.000 49.000 95.000 100.000 50.000	15.000 20.000 100.000 49.000 95.000 100.000 50.000
Distribution (Travel agency) MINERVA VIAGGI S.r.I. AIRPORTS & TRAVEL S.r.I. SAUGO VIAGGI S.r.I. WIAGGI GALLERIA 57 S.r.I. TEAM TRAVEL SERVICE S.r.I. TERND S.r.I. WELCOME TRAVEL SUD S.R.L. WELCOME WE TRAVEL S.R.L.	ITALY ITALY ITALY ITALY ITALY ITALY	156,000.00 50,000.00 20,938.00 50,000.00 102,000.00 47,000.00	EUR EUR EUR EUR EUR EUR	ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESSOAL, LDA  ALPITOUR S.p.A. WELCOME TRAVEL GROUP S.p.A.	20.000 100.000 49.000 99.000 100.000 50.000 100.000	15.000 20.000 100.000 49.000 95.000 100.000 50.000 100.000
MINERVA VIAGGI S.r.I. AIRPORTS & TRAVEL S.r.I. SAUGO VIAGGI S.r.I. WIAGGI GALLERIA 57 S.r.I. TEAM TRAVEL SERVICE S.r.I. TREND S.r.I. WELCOME TRAVEL SUD S.R.L.	ITALY ITALY ITALY ITALY ITALY ITALY ITALY	156,000.00 50,000.00 20,938.00 50,000.00 102,000.00 47,000.00 100,000.00	EUR EUR EUR EUR EUR EUR EUR	ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESSOAL, LDA  ALPITOUR S.p.A. WELCOME TRAVEL GROUP S.p.A.	20.000 100.000 95.000 100.000 50.000 100.000 50.000	15.000 20.000 100.000 49.000 95.000 100.000 50.000 100.000 50.000
MINERVA VIAGGI S.r.I. AIRPORTS & TRAVEL S.r.I. SAUGO VIAGGI S.r.I. WIAGGI GALLERIA 57 S.r.I. TEAM TRAVEL SERVICE S.r.I. TREND S.r.I. WELCOME TRAVEL SUD S.R.L. WELCOME WE TRAVEL S.R.L.	ITALY ITALY ITALY ITALY ITALY ITALY ITALY	156,000.00 50,000.00 20,938.00 50,000.00 102,000.00 47,000.00 100,000.00	EUR EUR EUR EUR EUR EUR EUR	ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESSOAL, LDA  ALPITOUR S.p.A. WELCOME TRAVEL GROUP S.p.A.	20.000 100.000 95.000 100.000 50.000 100.000 50.000	15.000 20.000 100.000 49.000 95.000 100.000 50.000 100.000 50.000