



IFIL GROUP IN 2007

**SEPARATE FINANCIAL STATEMENTS AND
CONSOLIDATED FINANCIAL STATEMENTS AT DECEMBER 31, 2007**



Società per Azioni
Capital Stock € 1,075,995,737, fully paid-in
Registered office in Turin - Corso Matteotti 26 – Turin Company Register No. 00914230016

IFIL GROUP IN 2007 SEPARATE FINANCIAL STATEMENTS AND CONSOLIDATED FINANCIAL STATEMENTS AT DECEMBER 31, 2007

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This is an English translation of the Italian original document “Bilancio separato e Bilancio consolidato al 31 dicembre 2007” approved by the IFIL S.p.A. board of directors on March 28, 2008, which has been prepared solely for the convenience of the reader.

The version in Italian takes precedence and for complete information about IFIL S.p.A. and the Group, reference should be made to the full original report in Italian “Il Gruppo IFIL nel 2007” containing the Directors’ Report on Operations and the Separate and Consolidated Financial Statements also available on the corporate website: <http://www.ifil.it>



IFIL GROUP IN 2007

SEPARATE FINANCIAL STATEMENTS OF IFIL S.p.A. AT DECEMBER 31, 2007

SEPARATE INCOME STATEMENT

€	Note	2007	2006	Change
Investment income (charges)				
Dividends from investments	8	171,354,772	53,050,470	118,304,302
Losses on sales of securities		0	(724,850)	724,850
Impairment reversals on investments	9	19,266,870	645,285,028	(626,018,158)
Impairment losses on investments		(3,435)	(10,289)	6,854
Net investment income		190,618,207	697,600,359	(506,982,152)
Financial income (expenses)				
Financial expenses from third parties	10	(43,936,765)	(13,712,242)	(30,224,523)
Financial expenses from related parties	36	(3,748,643)	(6,911,705)	3,163,062
Financial income from third parties	11	8,168,473	1,313,033	6,855,440
Financial income from related parties	36	1,162,309	0	1,162,309
Foreign exchange gains (losses)		(616,058)	(1,967)	(614,091)
Net financial expenses		(38,970,684)	(19,312,881)	(19,657,803)
Net general expenses				
Personnel costs	12	(9,121,683)	(8,725,893)	(395,790)
Purchases of goods and services from third parties	13	(5,467,918)	(4,562,368)	(905,550)
Purchases of goods and services from related parties	36	(5,931,766)	(5,131,341)	(800,425)
Other current operating expenses	14	(2,881,522)	(2,414,010)	(467,512)
Depreciation and amortization		(28,124)	(57,965)	29,841
		(23,431,013)	(20,891,577)	(2,539,436)
Revenues from third parties		180,328	22,875	157,453
Revenues from related parties		480,036	753,746	(273,710)
		660,364	776,621	(116,257)
Net general expenses		(22,770,649)	(20,114,956)	(2,655,693)
Other nonrecurring income (expenses)				
Other non-current income from third parties	4	3,524,932	0	3,524,932
Other non-current expenses from third parties		0	(4,500,000)	4,500,000
Other non-current expenses from related parties	26-36	(12,751,365)	(3,119,600)	(9,631,765)
Other nonrecurring income (expenses)		(9,226,433)	(7,619,600)	(1,606,833)
Profit before income taxes		119,650,441	650,552,922	(530,902,481)
Income taxes	15	3,747,557	(25,232,409)	28,979,966
Profit for the year		123,397,998	625,320,513	(501,922,515)

IFIL S.p.A.

SEPARATE BALANCE SHEET

€	Note	12/31/2007	12/31/2006	Change
Non-current assets				
Investments accounted for at cost		3,763,824,476	3,681,655,275	82,169,201
Available-for-sale investments		1,564,677,543	1,640,283,304	(75,605,761)
	Total Investments 16	5,328,502,019	5,321,938,579	6,563,440
Other financial assets		284,921	150,021	134,900
Property, plant and equipment		428	26,874	(26,446)
Other receivables		1,291	1,291	0
	Total Non-current assets	5,328,788,659	5,322,116,765	6,671,894
Current assets				
Financial assets held for trading	17	47,856,201	0	47,856,201
Cash and cash equivalents	18	165,552,625	309,025	165,243,600
Other financial assets	19	4,348,454	2,158,812	2,189,642
Tax receivables	20	47,108,544	43,670,031	3,438,513
Trade receivables from related parties	36	122,724	564,242	(441,518)
Other receivables		129,348	188,880	(59,532)
	Total Current assets	265,117,896	46,890,990	218,226,906
	Total Assets	5,593,906,555	5,369,007,755	224,898,800
Equity				
Capital stock	21	1,075,995,737	1,075,995,737	0
Capital reserves	22	1,456,923,529	1,456,923,529	0
Retained earnings and other reserves	23	1,959,005,141	1,477,673,604	481,331,537
Treasury stock	25	(48,450,271)	(48,450,271)	0
Profit for the year		123,397,998	625,320,513	(501,922,515)
	Total Equity	4,566,872,134	4,587,463,112	(20,590,978)
Non-current liabilities				
Non-convertible bonds	27	943,577,762	199,166,262	744,411,500
Deferred tax liabilities	28	33,100,815	73,573,250	(40,472,435)
Provisions for employee benefits	29	2,298,854	2,280,331	18,523
Other liabilities with related parties		0	3,119,600	(3,119,600)
Other payables		127,150	199,126	(71,976)
	Total Non-current liabilities	979,104,581	278,338,569	700,766,012
Current liabilities				
Bank debt	30	0	274,659,608	(274,659,608)
Debt with related parties		0	208,911,705	(208,911,705)
Other financial liabilities	31	23,624,474	1,444,194	22,180,280
Trade and other payables to related parties	26-36	18,338,163	8,544,519	9,793,644
Trade payables to third parties		1,935,670	2,008,666	(72,996)
Tax payables		1,000,220	1,013,977	(13,757)
Other payables	32	3,031,313	6,623,405	(3,592,092)
	Total Current liabilities	47,929,840	503,206,074	(455,276,234)
	Total Equity and liabilities	5,593,906,555	5,369,007,755	224,898,800

SEPARATE STATEMENT OF CHANGES IN EQUITY

€	Capital stock	Capital reserves	Retained earnings and other reserves	Treasury stock	Profit for the year	Total Equity
Equity at January 1, 2006	1,075,995,737	1,456,923,529	1,096,728,329	(52,089,035)	100,936,268	3,678,494,828
Dividends paid out to stockholders (€ 0.08 per ordinary share, € 0.1007 per savings share)					(85,750,625)	(85,750,625)
Movements among reserves			15,185,643		(15,185,643)	0
Fair value changes to investments and warrants			410,694,067			410,694,067
Deferred taxes on fair value changes to investments			(48,240,841)			(48,240,841)
Fair value changes to cash flow hedge derivatives			1,608,554			1,608,554
Sale of 1,382,780 IFIL ordinary shares from exercise of stock option plans			1,706,113	3,638,764		5,344,877
Actuarial gains (losses) recognized directly in equity			(11,612)			(11,612)
Dividends statute-barred			3,351			3,351
Profit for the year					625,320,513	625,320,513
Net changes during the year	0	0	380,945,275	3,638,764	524,384,245	908,968,284
Equity at December 31, 2006	1,075,995,737	1,456,923,529	1,477,673,604	(48,450,271)	625,320,513	4,587,463,112
Dividends paid out to stockholders (€ 0.1 per ordinary share, € 0.1207 per savings share)					(107,133,102)	(107,133,102)
Movements among reserves			518,187,411		(518,187,411)	0
Fair value changes to investments			(75,605,761)			(75,605,761)
Release of deferred taxes on fair value changes to investments			1,039,579			1,039,579
Release of deferred taxes on fair value changes to investments for reduction in IRES tax rate and taxable change			35,685,299			35,685,299
Fair value changes to cash flow hedge derivatives			2,074,075			2,074,075
Actuarial gains (losses) recognized directly in equity			(54,396)			(54,396)
Dividends statute-barred			5,330			5,330
Profit for the year					123,397,998	123,397,998
Net changes during the year	0	0	481,331,537	0	(501,922,515)	(20,590,978)
Equity at December 31, 2007	1,075,995,737	1,456,923,529	1,959,005,141	(48,450,271)	123,397,998	4,566,872,134
Note	21	22	23	25		

STATEMENT OF RECOGNIZED INCOME AND EXPENSE FOR 2007 AND 2006

€	2007	2006
Gains (losses) recognized directly in the cash flow hedge reserve	2,074,075	1,608,554
Gains (losses) recognized directly in the reserve for fair value adjustments of available-for-sale financial assets	(75,605,761)	410,694,067
Deferred taxes on fair value changes to investments	36,724,878	(48,240,841)
Actuarial gains (losses) recognized directly in equity	(54,396)	(11,612)
Income (expense) recognized directly in equity	(36,861,204)	364,050,168
Profit for the year	123,397,998	625,320,513
Total recognized income and expense	86,536,794	989,370,681

SEPARATE STATEMENT OF CASH FLOWS

€	Note	2007	2006
Cash and cash equivalents, at start of year		309,025	209,670
Cash flows from (used in) operating activities			
Profit for the year		123,397,998	625,320,513
Adjustments for:			
Depreciation and amortization		28,124	57,965
Losses on sales of investments and securities		0	724,850
Reversal of impairment losses on investments	9	(19,266,870)	(645,285,028)
Accruals for deferred taxes	15	(3,747,557)	25,232,409
Impairment losses on investments		3,435	10,289
Other nonrecurring (income) expenses, accrued and not yet collected/paid		9,226,433	7,619,600
Total adjustments		(13,756,435)	(611,639,915)
Change in working capital:			
Change in other financial assets, current and non-current		(2,324,542)	(1,397,694)
Change in tax receivables, excluding items adjusting profit for the year		86,419	(848,824)
Change in trade receivables from related parties		441,518	(451,063)
Change in other receivables, current and non-current		59,532	45,971
Change in other payables, current and non-current		(3,664,068)	924,068
Change in other financial liabilities, current and non-current		22,180,280	270,798
Change in trade payables and other payables to related parties, excluding items adjusting profit for the year		(6,077,321)	(963,385)
Change in trade payables to third parties		(72,996)	(2,330,804)
Change in tax payables		(13,757)	(4,027,387)
Net change in provisions for employee benefits, excluding actuarial differences recognized in equity		(35,873)	230,638
Net change in working capital		10,579,192	(8,547,682)
Net cash flows from operating activities		120,220,755	5,132,916
Cash flows from (used in) investing activities			
Purchases of property, plant and equipment		(1,678)	(520)
Investments in current financial assets	17	(47,856,201)	0
Additions to investments	16	(62,905,766)	(162,373,303)
Sales of investments and other securities		0	1,796,455
Net cash flows used in investing activities		(110,763,645)	(160,577,368)
Cash flows from (used in) financing activities			
Loans secured from related parties (or repaid)		(208,911,705)	208,911,705
Bonds issued 2007-2017	27	744,223,654	0
Bonds issued 2006-2011	27	0	199,166,262
Other changes in bonds		187,846	0
Repayment of bonds 2003/2006		0	(99,815,860)
Net change in bank debt		(274,659,608)	(73,924,455)
Changes in fair value of cash flow hedge derivatives		2,074,075	1,608,554
Dividends paid out		(107,133,102)	(85,750,625)
Sales of treasury stock		0	5,344,877
Dividends statute-barred and other net changes		5,330	3,349
Net cash flows from financing activities		155,786,490	155,543,807
Net increase in cash and cash equivalents		165,243,600	99,355
Cash and cash equivalents, at end of year		165,552,625	309,025

NOTES TO THE SEPARATE FINANCIAL STATEMENTS

1. General information on the activities of the company

IFIL Investments S.p.A. (abbreviated in IFIL S.p.A.) is a corporation organized under the laws of the Republic of Italy.

IFIL S.p.A. is one of Europe's leading investment companies and is controlled by the Agnelli family. Founded in 1919, it is headquartered in Turin, Italy, Corso Matteotti 26, and listed on the Italian stock exchange.

IFIL makes diversified investments on an international scale with entrepreneurial vision and solid financial backing. At the same time, it cooperates continuously with the management teams of its holdings, while respecting their right to operate autonomously and with a perspective geared to the medium-/long-term.

The principal subsidiaries and associates of IFIL operate in various business segments, as described in the Directors' Report on Operations in the section "IFIL Group Profile".

2. General principles for the basis of presentation of the separate financial statements

Starting from the financial year 2006, the separate financial statements of IFIL S.p.A. have been prepared in conformity with International Financial Reporting Standards (IFRS) issued by the International Accounting Standards Board (IASB) and recognized by the European Community in accordance with Regulation 1606/2002 of the European Parliament and Council dated July 19, 2002. The designation IFRS also includes all valid International Accounting Standards (IAS), as well as all interpretations of the International Financial Reporting Interpretations Committee (IFRIC), formerly the Standing Interpretations Committee (SIC).

The disclosure required by IFRS 1 – First-time Adoption of IFRS, relative to the effects of the transition to IFRS, was presented in a specific Appendix to the separate financial statements at December 31, 2006.

The separate financial statements have also been prepared in accordance with the provisions contained in Consob Resolutions 15519 and 15520 dated July 27, 2006 and in Communication 6064293 dated July 28, 2006, pursuant to art. 9, paragraph 3, of Legislative Decree 38 dated February 28, 2005.

3. Format of the separate financial statements and other information

The separate income statement is presented using a classification based on the nature of the revenues and expenses, with the presentation of investment income (charges) and financial income (expenses) taking preference since these items are characteristic of IFIL S.p.A.'s activities.

In the separate balance sheet, the current/non-current distinction has been adopted for the presentation of assets and liabilities.

The separate statement of changes in equity presents the total income and expense recognized directly as an increase or decrease of reserves in a specific section.

The separate statement of cash flows is presented using the indirect method, which reconciles cash and cash equivalents at the beginning and the end of the year.

The year-end closing date is December 31 of each year and covers a period of 12 months.

The Euro is the company's functional currency and presentation currency.

The separate financial statements are expressed in Euro.

The notes are expressed in thousands of Euro, unless otherwise indicated.

Major events in 2007 and in the first quarter of 2008, as well as the business outlook are presented in the Directors' Report on Operations.

4. Related party transactions, unusual and/or atypical transactions and significant nonrecurring events and transactions

Related party transactions

The balance sheet and income statement balances generated by transactions with related parties are shown separately in the financial statement formats and commented in Note 36.

Impairment reversals of investments

The year 2007 shows a profit of € 123.4 million, of which € 18.8 million is the net amount deriving from an additional partial reversal on Fiat preferred shares (+€ 19.3 million) and the accrual of deferred taxes (-€ 0.5 million) against the lower tax charge on these shares.

The year 2006 showed a profit of € 625.3 million, of which € 620.1 million was the net amount deriving from the impairment reversal on Fiat ordinary and preferred shares (€ 645.3 million) and the accrual of the related deferred taxes (-€ 25.2 million).

Additional details are provided in Note 9.

Consob sanctionary measure

On December 5, 2007, the Court of Appeals of Turin reduced the administrative sanction imposed on IFIL S.p.A. by Consob from € 4.5 million to € 1 million with regard to the contents of the press release issued on August 24, 2005.

The refund requested as a result of the reduction of the sanction is equal to € 3.5 million, including interest earned, and is recorded in nonrecurring income in 2007.

Additional information is disclosed in the Directors' Report on Operations.

Stock option plan with underlying Alpitour stock

At December 31, 2007, the liability in respect of the stock option plan with underlying Alpitour stock amounts to € 15.9 million, of which € 12.8 million is the current cost for 2007. Additional information is provided in Note 26.

Other than what has been indicated, there are no other significant nonrecurring events or unusual and/or atypical transactions that require mention pursuant to Consob communication 6064293 dated July 28, 2006.

5. Significant accounting policies

General principle

The separate financial statements of IFIL S.p.A. are expressed in Euro and are prepared under the historical cost convention, except where the use of fair value is required for the measurement of certain available-for-sale financial instruments and those held for trading.

Investments accounted for at cost

Investments in subsidiaries and associates are stated at cost and tested for impairment if, and only if, there is objective evidence of an impairment due to one or more events which occurred after initial recognition which have an impact on the future cash flows of the subsidiaries and associates and on the dividends which they could distribute. For IFIL S.p.A., this objective evidence is a significant and prolonged decline in the market prices to below cost of a directly and indirectly owned subsidiary or associate, together with its continuing negative operating performance. In these cases, the impairment is determined as the difference between the carrying amount of the investment and its recoverable amount. The recoverable amount is generally determined, in the case of listed subsidiaries and associates, by their fair value (market prices), and in the case of unlisted subsidiaries, by their fair value in use, based on the fair value of the indirect subsidiaries.

At each balance sheet date, IFIL S.p.A. assesses whether there is any objective evidence that an impairment loss of an investment recognized in prior years may no longer exist or may have decreased. A significant or prolonged rise in the market price of the subsidiary or associate, together with its continuing positive operating performance is considered as objective evidence. In these cases, the recoverable amount of the investment is re-measured and, if necessary, the carrying amount is increased up to the cost of the investment.

Available-for-sale investments and non-current other financial assets

These are measured at fair value which coincides, for listed investments, with the market price on the last day of the period. Unrealized gains and losses are recognized directly in equity, net of the relevant deferred tax effect. If there is objective evidence that the asset is impaired, the cumulative loss that was recognized directly in equity is reversed and recognized in the income statement. Such impairment losses may not later be reversed through the income statement.

Upon disposal of the asset, the accumulated gains or losses recorded in equity are credited or debited to the income statement.

Financial assets held for trading

Financial assets held for trading include equity shares, credit instruments and other forms of investment of liquidity, as well as derivative instruments for trading.

Financial assets purchased originally for resale in the short-term are measured at year end at fair value using, for listed securities, the market price translated, if necessary, at the year-end exchange rate; the fair value adjustment is recorded with an offsetting entry in the income statement.

Receivables and payables

Receivables are initially recognized at their nominal amount which substantially coincides with fair value.

If there is objective evidence of an impairment loss or a risk that the company will not be able to collect the contractual amount (principal and interest) at the contractually agreed dates, a provision is set aside which corresponds to the difference between the asset's carrying amount and the present value of estimated recoverable future cash flows, discounted at the effective interest rate.

Payables are initially recognized at their nominal amount, reduced by expenses incurred to assume them and increased by interest expense due, if any. Payables are subsequently measured at amortized cost using the effective interest method.

Treasury stock

The cost of any IFIL treasury stock purchased and/or held, also through subsidiaries, as a result of specific stockholder resolutions, is recognized as a deduction of equity and, therefore, the reserve offsetting treasury stock in portfolio is not shown separately. The proceeds from any subsequent sale are recognized as movements in equity.

Employee benefits – Pension plans

The pension plans are currently either defined contribution or defined benefit plans.

Under defined contribution plans the company pays contributions to outside, legally separate entities with administrative autonomy, which frees the employer from any subsequent obligation as the outside entity assumes the commitment to pay what is due to the employee. Following the changes in regulations for employee severance indemnities pursuant to Law 296 dated December 27, 2006 (Budget Law 2007) and later decrees and regulations, defined contribution plans include the portions of employee severance indemnity accruing from January 1, 2007. However, since IFIL S.p.A. has less than 50 employees, the employee severance indemnities are calculated using the customary actuarial method established in IAS 19 and adopted in prior years, except for the exclusion of the pro rata application of the service rendered for employees who transfer the entire amount accrued to the supplementary pension fund.

Consequently, for those who transfer the entire amount accrued to the supplementary pension fund, the company records the contribution paid as an expense and no additional obligation is recognized.

Defined benefit plans include post-employment benefits, other than those under defined contribution plans. Under defined benefit plans, the company has the obligation to set aside the costs relating to the benefits guaranteed to its employees in service. The actuarial risk and the investment risk are thus substantially borne by the company.

Defined benefit plans, which include employee severance indemnities, taking into account what was described above, are measured by actuarial techniques using the Projected Unit Credit Method.

As provided by the amendment to IAS 19 – Employee Benefits, issued by the IASB in December 2004, IFIL S.p.A. has elected to recognize actuarial gains and losses immediately in the period in which they arise, outside the income statement, in a statement of recognized income and expense.

All cumulative actuarial gains and losses that existed at January 1, 2005 have been recognized in equity.

For defined benefit plans, the expenses relating to the increase in the present value of the obligation, due to the fact that the payment date of the benefits is nearing, are recognized in financial expenses.

Payments relative to defined contribution plans are recognized as an expense in the income statement as incurred.

The liability for defined benefit plans is calculated on an individual basis and takes into account life expectancy, personnel turnover, salary changes, revaluation of the yields, inflation and the present value of the amounts to be paid.

Employee benefits – Stock option plans

Stock option plans with underlying IFIL S.p.A. stock

Stock-based payments to employees are measured at the fair value of the equity instruments at the grant date.

In accordance with IFRS 2 – Share-based Payment, the full amount of the fair value of stock options at the grant date is recognized in the income statement in personnel costs on a straight-line basis over the period from the grant date to the vesting date with an offsetting entry directly in equity, based upon an estimate of the number of options that is expected to become exercisable. Changes in fair value after the grant date have no effect on the initial measurement.

The cost is recalculated each year based upon a revision of the above-indicated estimate.

Stock option plans with underlying stock of the subsidiary Alpitour S.p.A.

This is a stock option plan that requires a monetary payment equal to the increase in the value of the company. The fair value of the liability of the plan is re-measured at each reporting date until its extinction.

The cost is recognized in the income statement in “Other non-current expenses” with an offsetting entry to “Other payables to related parties”.

Provisions for other liabilities and charges

Provisions for other liabilities and charges refer to costs and expenses of a determinate nature which are certain or likely to be incurred but, at the balance sheet date, are uncertain as to the amount or as to the date on which they will arise. Accruals are recorded when there is an obligation, legal or constructive, resulting from a past event, when it is probable that the use of resources will be required to satisfy the obligation and when a reliable estimate of the amount of the obligation can be made. The amount recognized in the financial statements as the provision for other liabilities and charges expresses the best estimate of the monetary resources necessary to extinguish the current obligation at the balance sheet date, taking into account the risks and uncertainties surrounding the obligation. When the accrual is determined by using estimated cash flows to extinguish the obligation, the carrying amount is represented the discounted present value of those cash flows.

Changes in estimates are recorded in the income statement in the period in which the change occurs.

Debt

Interest-bearing debt is recognized at cost which corresponds initially to the fair value of the amount received net of directly attributable costs. Debt is subsequently measured at amortized cost. The difference between amortized cost and the amount to be repaid is recognized in the income statement on the basis of the effective interest rate over the period of the loan.

Debt is classified in current liabilities unless the company has an unconditional right to defer settlement of the liability for at least 12 months after the reporting date.

The amortized cost of a financial liability is the amount at which the financial liability was recognized initially net of principal repayments, increased or decreased by the total amortization on any difference between the initial amount and the maturity amount using the effective interest method.

The effective interest rate is a method for calculating the amortized cost of a financial liability and allocating the interest over the period of reference. The effective interest rate is the rate that exactly discounts future cash flows for estimated payments (including transaction costs paid) over the expected life of the financial instrument or, if appropriate, over a shorter period, to the net carrying amount of the financial liability.

Derivative financial instruments and hedging relationships

Derivative financial instruments are recognized initially at fair value at the date the contracts are entered into and are subsequently measured at fair value at year-end. The resulting gains or losses are recognized in the income statement immediately, unless the derivative is designated and is effective as a hedging instrument, in which case the times for recognition in the income statement depend upon the nature of the hedging relationship. IFIL S.p.A. designates certain derivatives as fair value hedges of certain assets or liabilities recognized in the financial statements or as cash flow hedges of certain highly probable forecast transactions.

A derivative is classified as a non-current asset or liability if the maturity date of the instrument is beyond 12 months and it is not expected to be realized or settled within 12 months. Other derivatives are classified as current assets or liabilities.

Financial instruments qualify for hedge accounting only when there is formal designation and documentation, including the company's risk management objective and strategy, and the hedge, verified periodically, is highly effective.

When financial instruments qualify for hedge accounting, the following accounting treatment applies:

- Fair value hedge: where a derivative financial instrument is designated as a hedge of the exposure to changes in fair value of a recognized asset or liability that is attributable to a particular risk and could affect the income statement, the gain or loss from re-measuring the hedging instrument at fair value is recognized in the income statement, together with the change in fair value of the hedged item. The gain or loss from the change in fair value of the hedging instrument is recognized on the same line of the income statement as the hedged item.
- Cash flow hedge: where a derivative financial instrument is designated as a hedge of the exposure to variability in cash flows of a recognized asset or liability or a highly probable forecast transaction and could affect profit and loss, the effective portion of any gain or loss of the derivative financial instrument is recognized directly in equity. The cumulative gain or loss is removed from equity and recognized in the income statement at the same time in which the hedged transaction affects the income statement. The gain or loss associated with a hedge or part of a hedge that has become ineffective is recognized in the income statement immediately. When a hedging instrument or hedge relationship is terminated but the hedged transaction is still expected to occur, the cumulative gain or loss realized to the point of termination remains in equity and is recognized in the income statement at the same time the related transaction occurs. If the hedged transaction is no longer probable, the cumulative unrealized gain or loss held in equity is recognized in the income statement immediately.

If the conditions of IAS 39 are not met, the transactions, even if they have been set up for the purpose of managing risk exposure, are classified and measured as trading transactions. In that case, the difference from fair value is recognized in the income statement.

Financial income and expenses, other revenues and costs

Dividends are recognized in the income statement when they are approved by the stockholders and only from the earnings generated after the acquisition of the investee company. Instead, when the dividends are distributed from reserves generated before acquisition, the dividends are reported as a deduction from the cost of the investment.

Dividends from available-for-sale investments are in any case recognized in the income statement.

Financial income and expenses are recognized according to the accrual principle on the basis of the effective rate of return.

Revenues from services are recognized by reference to the stage of completion of the service at the balance sheet date.

Transactions in foreign currencies

Transactions in foreign currencies are recorded at the foreign exchange rate prevailing at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies at the balance sheet date are translated at the foreign exchange rate prevailing at that date. Exchange differences arising on the settlement of monetary items or on reporting monetary items at rates different from those at which they were initially recorded during the period or in previous financial statements are recognized in the income statement.

Income taxes

Current income taxes are calculated according to the tax laws in force.

Taxes on income are recognized in the income statement except to the extent that they relate to items directly charged or credited to equity, in which case the related income tax effect is recognized directly in equity.

Temporary differences between the amounts of assets and liabilities in the financial statements and the corresponding amounts for tax purposes give rise to temporarily deferred tax liabilities on the taxable temporary differences recorded in a specific provision in liabilities. Deferred tax assets relating to the carryforward of unused tax losses, as well as those arising from temporary differences, are recognized to the extent that it is probable that future profits will be available against which they can be utilized.

Deferred tax assets and liabilities are measured at the tax rates expected to apply to taxable income in the periods in which temporary differences will reverse. Deferred income tax assets and liabilities are offset where there is a legally enforceable right of offset.

Deferred tax assets and liabilities are shown separately from other tax receivables and payables in a specific caption under non-current assets or liabilities.

Use of estimates

The preparation of financial statements and related disclosures that conforms to IFRS requires estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements. Actual results could differ from those estimates. Estimates are particularly used for the measurement of investments (impairment losses and reversals). Estimates and assumptions are reviewed periodically and the effects of any changes are reflected immediately in the income statement.

6. Adoption of new accounting standards and interpretations issued by the IASB

Standards and interpretations in effect from January 1, 2007

In August 2005, the IASB issued IFRS 7 – Financial Instruments: Disclosures and a complementary amendment to IAS 1 – Presentation of Financial Statements: Capital Disclosures. The European Commission endorsed IFRS 7 and the complementary amendment to IAS 1 with EC Regulation 108/2006 dated January 11, 2006.

IFRS 7 requires disclosures about the significance of financial instruments for an entity's financial position and performance. These disclosures incorporate many of the requirements previously in IAS 32 – Financial Instruments: Disclosure and Presentation. IFRS 7 also requires information about the extent to which the entity is exposed to risks arising from financial instruments, and a description of management's objectives, policies and processes for managing those risks.

The amendment to IAS 1 introduces requirements for disclosures about an entity's capital and has no effect on the valuation or classification of those items.

On March 3, 2006, IFRIC issued the interpretation IFRIC 9 – Reassessment of Embedded Derivatives. The European Commission endorsed IFRIC 9 with EC Regulation 1329/2006 dated September 8, 2006.

IFRIC 9 requires an entity to assess whether an embedded derivative is required to be separated from the host contract and accounted for as a derivative when the entity first becomes a party to the contract. Subsequent reassessment is prohibited unless there is a change in the terms of the contract that significantly modifies the original cash flows which would otherwise be called for by the contract.

On July 20, 2006, IFRIC issued the interpretation IFRIC 10 – Interim Financial Reporting and Impairment. The European Commission endorsed IFRIC 10 with EC Regulation 610/2007 dated June 1, 2007.

IFRIC 10 states that where an entity has recognized an impairment loss in an interim period on goodwill or on some financial assets, that impairment cannot be reversed in subsequent interim financial statements nor in the annual financial statements.

Standards and interpretations not yet in effect

On November 30, 2006, the IASB issued the standard IFRS 8 – Operating Segments that will come into effect beginning January 1, 2009 and supersedes IAS 14 – Segment Reporting. The European Commission endorsed IFRS 8 with EC Regulation 1358/2007 on November 21, 2007.

On November 2, 2006, IFRIC issued the interpretation IFRIC 11 - IFRS 2 – Group and Treasury Share Transactions, applicable for annual periods beginning on or after March 1, 2007. The European Commission endorsed IFRIC 11 with EC Regulation 611/2007 on June 1, 2007.

IFRIC 11 establishes how to apply IFRS 2 – Share-based Payment to stock-based payment arrangements with an entity's own equity instruments or equity instruments of another entity of the same Group.

On March 29, 2007, the IASB issued a revised version of IAS 23 – Borrowing costs. The standard is in effect from January 1, 2009. The new version removes the option of immediately recognizing as an expense borrowing costs that relate to assets that take a substantial period of time to get ready for use or sale. The standard will be applicable prospectively to borrowing costs relating to qualifying assets capitalized starting from January 1, 2009. At the date of this report, this standard has not yet been endorsed by the European Union.

On July 5, 2007, IFRIC issued the interpretation IFRIC 14 – IAS 19 – The Limit on a Defined Benefit Asset, Minimum Funding Requirements and their Interaction. The interpretation is in effect from January 1, 2008. The interpretation provides general guidance on how to assess the limit in IAS 19 - Employee Benefits on the amount of the surplus that can be recognized as an asset. It also explains how the defined benefit asset or liability may be affected when there is a statutory or contractual minimum funding requirement. At the date of this report, this interpretation has not yet been endorsed by the European Union.

On September 6, 2007, the IASB issued a revised version of IAS 1 - Presentation of Financial Statements that is in effect from January 1, 2009. The revised standard requires an entity to present changes in its equity resulting from transactions with owners in a statement of changes in equity. All non-owner changes (meaning changes in comprehensive income) are required to be presented either in a single statement of comprehensive income or in two statements (a separate income statement and a statement of comprehensive income). Transactions with non-owners may not be presented in the statement of changes in equity. This standard had not yet been endorsed by the European Union at the balance sheet.

The company believes that the adoption of these standards and interpretations will not have a material effect on the separate financial statements of IFIL S.p.A.

Finally, during 2006 and in the first half of 2007, the following interpretations were issued and are not applicable to the separate financial statements of IFIL S.p.A.:

- IFRIC 7 – Applying the Restatement Approach under IAS 29 Financial Reporting in Hyperinflationary Economies (in effect from January 1, 2007);
- IFRIC 8 – Scope of IFRS 2 (in effect from January 1, 2007);
- IFRIC 12 – Service Concession Arrangements (in effect from January 1, 2008);
- IFRIC 13 – Customer Loyalty Programmes (in effect from January 1, 2009).

7. Risk management

In view of its business as an investment company, IFIL S.p.A. is not subject to specific credit risks. Moreover, it is not subject to direct currency risks since it does not hold significant equity investments denominated in currencies other than the Euro.

With regard to liquidity risk, financing needs and cash flows are managed with the aim of optimizing financial resources. In particular, outgoing cash flows from current operations are basically financed by incoming cash flows from ordinary activities.

Liquidity risk could thus arise only for investment decisions in excess of cash availability that are not preceded by sufficient liquidation of assets or raising of sufficient funds that can be readily used. In this sense, IFIL S.p.A. operates so that it has financial resources obtained from the issue of bonds and irrevocable credit lines with expiration dates and amounts consistent with its investment plans.

IFIL S.p.A. assesses and manages its exposure to interest rate risk consistently with its management policies and uses derivative financial instruments to fix some of the financing obtained with a pre-set interest rate. There were no derivative financial instruments put into place for speculative purposes during the year; the only derivative financial instruments used to manage fluctuations in interest rate risks were interest rate swaps on one of the bonds issued.

COMMENTS ON THE PRINCIPAL ITEMS IN THE SEPARATE INCOME STATEMENT

8. Dividends from investments

Dividends amount to € 171,355 thousand (€ 53,050 thousand at the end of 2006) and were collected from the following companies:

€ in thousands	2007	2006
Fiat S.p.A. - Ordinary shares	51,551	0
Fiat S.p.A. - Preferred shares	9,636	0
Intesa Sanpaolo S.p.A.	110,168	53,050
Total dividends	171,355	53,050

9. Impairment reversals on investments

At December 31, 2006, impairment reversals related to 240,583,447 Fiat ordinary shares and 31,082,500 Fiat preferred shares which in 2001, 2002 and 2004 had been written down on the basis of their market prices. The impairment loss on the Fiat ordinary shares was completely reversed up to the original cost of purchase, for € 537,072 thousand. The carrying amount of Fiat preferred shares was partially reversed, for € 108,213 thousand (on a total of € 135,510 thousand) up to market price at December 29, 2006 which was still lower (€ 27,297 thousand) than the original purchase cost. Deferred taxes were provided on these impairment reversals, recognized in the income statement, for € 25,232 thousand (5.28% of the deductible impairments in 2002).

At December 31, 2007, the carrying amount of a part of the 31,082,500 Fiat preferred shares was increased by an additional impairment reversal of € 19,267 thousand up to the market price at December 28, 2007 (€ 14.46), which is still lower (€ 8,030 thousand) than the original purchase cost. In 2007, deferred taxes for € 459 thousand were provided to increase the tax charge on these shares.

For information on the per share and total carrying amount of Fiat ordinary and preferred shares, reference should be made to Note 16.

10. Financial expenses from third parties

These include:

€ in thousands	2007	2006	Change
Interest on IFIL bonds 2007/2017	23,078	0	23,078
Interest on IFIL bonds 2003/2006	0	3,993	(3,993)
Interest on IFIL bonds 2006/2011	10,082	5,190	4,892
Interest expenses on bank debt	5,792	2,081	3,711
Bank commissions	1,897	2,445	(548)
Charges from discounting to present value	7	3	4
Financial expenses on securities held for trading (a)	3,081	0	3,081
Financial expenses from third parties	43,937	13,712	30,225

(a) Includes € 2,851 thousand for fair value adjustments.

11. Financial income from third parties

This includes:

€ in thousands	2007	2006	Change
Interest income on receivables from:			
- tax authorities	933	913	20
- banks	1,320	26	1,294
Interest rate hedging income	887	358	529
Income on securities held for trading (a)	5,026	0	5,026
Other income	2	16	(14)
Total income from third parties	8,168	1,313	6,855

(a) Includes € 651 thousand for fair value adjustments.

12. Personnel costs

These amount to € 9,122 thousand (€ 8,726 thousand in 2006) and show a net increase of € 396 thousand.

Details are as follows:

€ in thousands	2007	2006	Change
Salaries	6,577	6,257	320
Social security contributions	1,217	1,302	(85)
Employee severance indemnities, other long-term benefit plans and defined benefit plans and payments of plan contributions	662	451	211
Other personnel costs	666	716	(50)
Total personnel costs	9,122	8,726	396

The increase in salaries is mainly due to higher nonrecurring bonuses paid to employees in relation to the results achieved.

At the end of 2007, employees number 39 (41 at the end of 2006).

The average number of employees in 2007 was 41, summarized by category as follows:

	2007	2006
Managers	12	10
Middle management	11	12
Clerical staff	14	15
Messengers	4	4
Average number of employees	41	41

Compensation policies

The overall compensation is composed of a fixed and a variable portion, as well as additional benefits.

The fixed compensation is connected to the responsibilities of the person's role, the level of individual expertise and the experience acquired; the variable compensation is tied to objectives and rewards for the results of the work performed by that person both individually and in a team.

Further discretionary bonuses may be paid for exemplary performance in transactions which create value for the company.

The additional benefits, mainly in reference to personnel with management responsibilities, include supplementary pension plans, health care plans, life and

disability insurance coverage, loyalty bonuses and, where provided for, the use of a company car.

For additional information on employee benefits, reference should be made to Note 29.

13. Purchases of goods and services from third parties

These amount to € 5,468 thousand and show an increase of € 906 thousand compared to 2006 (€ 4,562 thousand). The main expenses refer to the following:

€ in thousands	2007	2006	Change
Legal fees for court and out-of-court assistance	2,490	2,182	308
Consulting	1,413	1,028	385
Compensation:			
- Board of Statutory Auditors	145	145	0
- Supervisory Board	6	6	0
- Common representatives of savings stockholders	3	3	0
- Supplementary contribution	6	7	(1)
	160	161	(1)
Travel expenses and entertainment	592	490	102
Bank expenses, dividend payment expenses and listing fees	262	211	51
Insurance	140	138	2
Audit fees (a)	74	81	(7)
Office management	90	77	13
Rentals	56	48	8
Raw materials and supplies	47	44	3
Maintenance, transport and car insurance	38	32	6
Gifts	76	36	40
Other expenses	30	34	(4)
Total purchases of goods and services from third parties	5,468	4,562	906

(a) Includes out-of pocket expenses.

14. Other current operating expenses

These total € 2,882 thousand (€ 2,414 thousand in 2006).

Details are as follows:

€ in thousands	2007	2006	Change
Sundry taxes and duties	1,985	1,644	341
Association dues	169	200	(31)
Securities listing fees	265	168	97
Publications of annual, first-half and quarterly financial statements	291	263	28
Notary and corporate charges	7	13	(6)
Donations	101	59	42
Books, newspapers and magazines	41	45	(4)
Ads	18	19	(1)
Dividends statute-barred	5	3	2
Total other current operating expenses	2,882	2,414	468

15. Income taxes

The taxable base calculated in accordance with tax laws did not generate any current income tax expense for the year 2007. Deferred income taxes, provided in 2006, were released for € 4,206 thousand for the impairment reversal on the investment in Fiat due to the reduction in the IRES tax rate from 33% to 27.5% starting from 2008. Moreover deferred income taxes have been provided for € 459 thousand as a result of the lower tax charge on these shares. Additional information is provided in Note 9.

Since reasonable certainty of recovery against future taxable income is not currently assured, no deferred tax assets have been booked on the tax losses for the years 2003 to 2007 (€ 503 million, in total).

Details are as follows:

€ in millions	2007		2006	
	Amount	Theoretical tax effect (27.5% rate)	Amount	Theoretical tax effect (33% rate)
Tax losses carried forward (for a maximum of 5 years)				
- year 2002			58 (a)	
- year 2003	76		76	
- year 2004	123		123	
- year 2005	117		117	
- year 2006	133		133	
- year 2007	54			
Total tax losses carried forward	503	137	507	167
Writedown of investments deductible in future years				
			14	5

(a) At December 31, 2007, the possibility of utilizing tax losses carried forward from the year 2002 has expired.

The following table presents the reconciliation between the pre-tax profit and the taxable income for the computation of Ires taxes (the taxable income for the computation of Irap taxes is negative).

€ in millions	2007	2006
Pre-tax profit	120	650
Increases:		
- temporary differences	4	3
- permanent differences (a)	31	20
Total increases	35	23
Decreases:		
- 95% of dividends collected	(163)	(50)
- impairment reversal on Fiat preferred shares	(19)	(645)
- portion of impairment losses on investments deductible over 5 years	(14)	(107)
- deductions of prior years' temporary differences (b)	(13)	(4)
Total decreases	(209)	(806)
Tax loss for the year	(54)	(133)

(a) Mainly includes non-deductible interest expenses and the cost of Alpitour stock options.

(b) Includes compensation and remuneration referring to prior years paid this year and other expenses incurred in previous years and deductible for tax purposes in the prior year.

The company has agreed the tax years up to December 31, 2002.

COMMENTS ON THE PRINCIPAL ITEMS IN THE SEPARATE BALANCE SHEET

16. Non-current assets – Investments

Details are as follows:

€ in thousands	12/31/2007		12/31/2006		Change
	class of stock	Amount	% of class of stock	Amount	
Investments accounted for at cost					
Fiat S.p.A. (ordinary shares)	30.45	2,619,379	30.45	2,619,379	0
Fiat S.p.A. (preferred shares)	30.09	250,401	30.09	231,134	19,267
		2,869,780		2,850,513	19,267
Ifil Investissements S.A.	79.82	641,502	79.82	641,502	0
Alpitour S.p.A.	100.00	100,027	100.00	100,027	0
Ifil Investment Holding N.V.	100.00	68,276	100.00	68,276	0
Juventus Football Club S.p.A.	60.00	74,231	60.00	11,345	62,886
Soiem S.p.A.	100.00	9,981	100.00	9,981	0
Ifil New Business S.r.l.	100.00	28	100.00	12	16
		3,763,825		3,681,656	82,169
Available-for-sale investments					
					0
Intesa Sanpaolo S.p.A. (ordinary shares) (a)	2.45	1,564,677	5.85 (b)	1,640,283	(75,606)
Total investments		5,328,502		5,321,939	6,563

(a) Measured at fair value on the basis of the market price at the end of the year with recognition of the unrealized gains or losses in equity.

(b) Percentage ownership of Sanpaolo IMI S.p.A., pre-merger with Banca Intesa S.p.A.

The changes during the year are as follows:

€ in thousands	Balances at 12/31/2006	Change during 2007		Balances at 12/31/2007
		Increases	Impairment (losses) reversals	
Investments accounted for at cost				
Fiat S.p.A. (ordinary shares)	2,619,379			2,619,379
Fiat S.p.A. (preferred shares)	231,134		19,267	250,401
	2,850,513	0	19,267	2,869,780
Ifil Investissements S.A.	641,502			641,502
Alpitour S.p.A.	100,027			100,027
Ifil Investment Holding N.V.	68,276			68,276
Juventus Football Club S.p.A.	11,345	62,886		74,231
Soiem S.p.A.	9,981			9,981
Ifil New Business S.r.l.	12	20	(4)	28
	3,681,656	62,906	19,263	3,763,825
Available-for-sale investments				
Intesa Sanpaolo S.p.A. (ordinary shares)	1,640,283		(75,606)	1,564,677
Total investments	5,321,939	62,906	(56,343)	5,328,502

The changes during the year are as follows:

On June 14, 2007, IFIL S.p.A. subscribed to its share of the Juventus Football Club S.p.A. capital stock increase (equal to 48,373,666 shares issued at the price per share of € 1.30) for an investment of € 62,886 thousand.

At December 31, 2007, the investment held in Intesa Sanpaolo was adjusted by a negative € 75,606 thousand to the market price at December 28, 2007 which was recognized as a deduction from equity, with the release of the relative deferred taxes equal to € 1,040 thousand. The original purchase cost of this investment amounts to € 726,631 thousand.

For information on the fair value adjustment of Fiat preferred shares, reference should be made to Note 9.

Comparison between the carrying amounts and market prices of listed investments:

	Number of shares held	Carrying amount Per share (€) (€ thsd)	Market price at				
			December 28, 2007		March 20, 2008		
			Total Per share (€) (€ thsd)	Total Per share (€) (€ thsd)	Total Per share (€) (€ thsd)	Total Per share (€) (€ thsd)	
Fiat S.p.A.							
- ordinary shares	332,587,447	7.88 2,619,379	17.50	5,819,615	13.06	4,343,592	
- preferred shares	31,082,500	8.06 250,401	14.46	449,422	9.78	303,863	
		<u>2,869,780</u>		<u>6,269,037</u>		<u>4,647,455</u>	
Intesa Sanpaolo S.p.A (ord. sh.)	289,916,165	5.40 1,564,677	5.40	1,564,677	4.22	1,222,866	
Juventus Football Club S.p.A.	120,934,166	0.61 74,231	0.97	117,548	0.76	91,668	
Total		4,508,688		7,951,262		5,961,989	

Furthermore:

- there are no investments requiring IFIL S.p.A. to assume unlimited responsibility for their obligations (art. 2361, paragraph 2 of the Italian Civil Code);
- there are no investments held as collateral for financial liabilities and contingent liabilities.

The following list of investments held by IFIL S.p.A. presents the additional disclosures required by the Italian Civil Code (art. 2427, paragraph 5) and Consob (Communication 6064293 dated July 28, 2006).

	Capital stock			IFIL investment				Equity €/000	Profit (loss) €/000
	Number of shares/quotas	Par value	Amount	Number of shares/quotas	% of		Carrying amount Per share (€) €/000		
					Cap. st.	Cl. of st.			
FIAT S.p.A. - Turin									
- ordinary shares	1,092,247,485	€ 5	5,461,237,425	332,587,447	26.08	30.45	7.88 2,619,379		
- preferred shares	103,292,310	€ 5	516,461,550	31,082,500	2.44	30.09	8.06 250,401		
- savings shares	79,912,800	€ 5	<u>399,564,000</u>						
	<u>1,275,452,595</u>		<u>6,377,262,975</u>				<u>2,869,780</u>	10,606,000 (a)	1,953,000
ifil Investissements S.A. (Luxembourg)	1,110,742	€ 150	166,611,300	886,548	79.82	-	723.60 641,502	2,469,390 (b)	136,507
Alpitour S.p.A. - Cuneo	35,450,000	€ 0,5	17,725,000	35,450,000	100.00	-	2.82 100,027	78,792 (c)	7,524
ifil Investment Holding N.V. (Netherlands)	120,000	€ 8	960,000	120,000	100.00	-	568.97 68,276	104,700 (b)	(100)
IFIL NEW BUSINESS S.r.l. - Turin	1		15,000	1	100.00	-	- 28	29 (b)	(3)
Juventus Football Club S.p.A. (Turin)	201,553,332	€ 0,1	20,155,333	120,934,166	60.00	-	0.61 74,231	116,389 (d)	270
SOIEM S.p.A. - Turin	18,250,000	€ 0,5	9,125,000	18,250,000	100.00	-	0.55 9,981	11,516 (b)	249

(a) Data taken from the consolidated financial statements at December 31, 2007.

(b) Data taken from the separate financial statements at December 31, 2007

(c) Data taken from the consolidated financial statements at October 31, 2007.

(d) Data taken from the first-half report at December 31, 2007.

17. Current assets – Financial assets held for trading

These assets amount to € 47,856 thousand and refer to equity shares listed on the main European and United States markets.

Such shares are measured at fair value at year end using the market price translated, if necessary, to the year-end rate. Changes in fair value are recognized in the income statement under financial income (expenses) with third parties.

18. Current assets – Cash and cash equivalents

Details are as follows:

€ in thousands	12/31/2007	12/31/2006	Change
Bank deposits	21,088	309	20,779
Time deposits	144,465	0	144,465
Total cash and cash equivalents	165,553	309	165,244

These represent current account bank balances in Euro and other currencies besides the Euro, repayable on demand, and liquid assets deposited at leading credit institutions maturing on March 18, 2008.

Cash and cash equivalents approximate fair value at year-end.

The associated credit risks should be considered limited since the counterparts are leading bank institutions.

19. Current assets – Other financial assets

Details are as follows:

€ in thousands	12/31/2007	12/31/2006	Change
Fair value of cash flow hedge derivatives	3,938	1,864	2,074
Other financial assets	410	295	115
Total current other financial assets	4,348	2,159	2,189

20. Current assets – Tax receivables

Tax receivables from the tax authorities refer to:

€ in thousands	12/31/2007	12/31/2006	Change
Receivables for prior years' taxes, refunds requested	42,778	43,663	(885)
Receivable for reduction of Consob sanction	3,525	0	3,525
Receivables for current and prior years' taxes, carried forward	806	7	799
Total tax receivables	47,109	43,670	3,439

The change in receivables from the tax authorities for the year 2007 is summarized as follows:

€ in thousands	Refunds requested	Carried forward	Total
Balances at December 31, 2006	43,663	7	43,670
Refunds collected	(1,818)		(1,818)
Used for compensation of withholdings and VAT payable		(7)	(7)
Receivables for reduction of Consob sanction	3,525		3,525
Receivables arising during the year (withholdings paid)		806	806
Interest earned during the year	933		933
Balances at December 31, 2007	46,303	806	47,109

21. Equity – Capital stock

At December 31, 2007, IFIL S.p.A.'s capital stock, fully subscribed to and paid-in, amounts to € 1,075,995,737 and consists of 1,038,612,717 ordinary shares (96.53% of capital stock) and 37,383,020 non-convertible savings shares (3.47% of capital stock), with a par value of € 1 each.

There are no restrictions on the transfer of stock, restrictions on voting rights and shares which confer special rights of control.

Each share has the right to a proportional share of the profits which have been approved for distribution and of the equity resulting from a wind-up except for the rights established for the savings shares with regard to the appropriation of profits, as described below.

Pursuant to art. 25 of the bylaws, the savings shares carry the right to a preference dividend, cumulative according to law, of 8.27% of their par value and to a total dividend higher than that of ordinary shares by 2.07% of the same par value. When, in any one year, the dividends assigned to the savings shares are below the percentages indicated above, the difference shall be added to the preference dividend of the next two years. The savings shares carry no voting rights and can either be registered or bearer shares, as elected by the stockholders.

In the event of exclusion of the ordinary shares and/or savings shares from trading, the preference dividend and the dividend higher than that of the ordinary shares to which the savings shares are entitled, shall be automatically increased to the extent that they are equal, respectively, to 8.52% and 2.32%.

The board of directors has been vested with the power, for a period of five years from the resolution passed by the special stockholders' meeting held on May 14, 2003, to increase at one or more times, also in divisible form, the capital stock up to an amount of € 1,500 million and to issue convertible bonds, at one or more times, up to the same figure but for amounts which, each time, shall not exceed those established by law.

The board of directors will put forward a motion to the ordinary stockholders' meeting to renew this resolution.

Finally, at December 31, 2007, the capital stock includes € 1,342 thousand of transfers from the revaluation reserves made in the past which, in the event of distribution, will form part of the taxable income of the company.

The objectives identified by IFIL S.p.A. and the companies in the “Holdings System” are the creation of value for all the stockholders, safeguarding the continuity of the company, sector and geographic diversification of investments and support for development of the holdings.

IFIL thus aims to keep an adequate level of capitalization which allows it to generate a satisfactory economic return for the stockholders and guarantee economic accessibility to external sources of financing.

IFIL constantly monitors changes in the consolidated debt level of the Holdings System based upon the current asset value of its investments and expected dividend flows from the operating holdings.

A very prudent approach is nevertheless taken to the use of financial leveraging, which is currently insignificant.

22. Equity – Capital reserves

Details are as follows:

€ in thousands	12/31/2007	12/31/2006
Additional paid-in capital	941,822	941,822
Undistributable reserve from cancellation of treasury stock	65,102	65,102
Reserve for purchase of treasury stock	450,000	450,000
Total capital reserves	1,456,924	1,456,924

23. Equity – Retained earnings and other reserves

Details are as follows:

€ in thousands	12/31/2007	12/31/2006
Revaluation reserve Law 408/90	243,894	243,894
Revaluation reserve Law 413/91	2,586	2,586
Legal reserve	215,199	215,199
Cash flow hedge reserve	3,938	1,864
Fair value reserve	826,531	865,411
Extraordinary reserve	666,857	148,719
Total retained earnings and other reserves	1,959,005	1,477,673

24. Equity reserves available and distributable

Disclosure required by art. 2427, 7 bis of the Italian Civil Code on the equity reserves available and distributable are as follows:

€ in thousands	Balance at 12/31/2007	Possibility of use	Amount available
Capital reserves:			
Additional paid-in capital (a)	941,822	A,B,C	893,372
Legal reserve	98,423	B	0
Extraordinary reserve	697	A,B,C	697
Undistributable reserve from cancellation of treasury stock	39,950	A,B	0
Reserve for purchase of treasury stock	450,000		0
Earnings reserves:			
Revaluation reserve Law 408/90 (b)	243,894	A,B,C	243,894
Revaluation reserve Law 413/91 (b)	2,586	A,B,C	2,586
Legal reserve	116,776	B	0
Undistributable reserve from cancellation of treasury stock	25,152	A,B	0
Cash flow hedge reserve	3,938	B	0
Fair value reserve	826,531	B	0
Extraordinary reserve	666,160	A,B,C	666,160
Total	3,415,929		1,806,709

A: For capital increases; B: For coverage of losses; C: For distribution to stockholders.

- (a) Since the legal reserve is equal to one-fifth of capital stock (art. 2431 Italian Civil Code), the reserve is distributable except to the extent of the portion deriving from the reallocation of the reserve offsetting the stock in portfolio.
- (b) The revaluation reserves can be used for bonus increases of capital stock. If used to cover losses, they must be later replenished, if not, then no dividends can be distributed. They may not be used to set up the reserve for the purchase of treasury stock. The monetary revaluation reserves can be reduced only by resolution of the stockholders' meeting and in observance of the prescriptions indicated in art. 2445, paragraphs 2 and 3 of the Italian Civil Code.

In the years 2004, 2005 and 2006, reserves were not used to absorb losses.

At December 31, 2007, tax-deferred reserves are recorded for a total of € 261,648 thousand, of which € 243,894 thousand relates to the Revaluation Reserve Law 408/90, € 2,586 thousand to the Revaluation Reserve Law 413/91 and € 15,168 thousand to other reserves. In the event of distribution, these reserves would form part of the taxable income of the company. In view of the unlikelihood of their distribution, no deferred taxes have been set aside in respect of such reserves.

25. Equity – Treasury stock

At December 31, 2007, IFIL holds, directly and indirectly, the following ordinary shares of treasury stock:

	Number of shares	Carrying amount		% of class
		Per share (€)	Total (€ thsd)	
Held by IFIL S.p.A.	12,402,998	3.68	45,688	1.19
Held by the subsidiary Soiem S.p.A.	810,262	3.41	2,762	0.08
Balances at December 31, 2007	13,213,260	3.67	48,450	1.27

The ordinary stockholders' meeting held on May 14, 2007 authorized the purchase of treasury stock for 18 months, pursuant to art. 2357 of the Italian Civil Code and art. 132 of Legislative Decree 58 dated February 24, 1998, for a maximum of 55 million IFIL ordinary and/or savings shares for a total of € 450 million.

The board of directors will put forward a motion to the ordinary stockholders' meeting to renew this resolution.

In 2007, there were no transactions involving treasury stock.

26. Stock option plans

Stock option plans with underlying IFIL stock

At December 31, 2007, there are no stock option plans with underlying IFIL stock since the IFIL 2000 and the IFIL 2003 plans approved in prior years by the IFIL S.p.A. board of directors expired at the end of 2006.

Stock option plan with underlying Alpitour stock

On December 15, 2005, in execution of the resolution passed by the board of directors' meeting held on November 11, 2005, the Executive Committee of IFIL S.p.A. approved a stock option plan for two managers of the Alpitour Group designed to promote their loyalty to the IFIL Group and provide an incentive to develop and appreciate the investments of the IFIL Group in the tourism sector.

The plan calls for purchase options on Alpitour shares to be granted to the chairman and chief executive officer, D.J. Winteler, and the general manager, F. Prete, respectively, equal to 6% (2,127,000 shares) and 5% (1,772,500 shares) of Alpitour's capital stock.

After approval on the part of IFIL S.p.A., the Alpitour S.p.A. board of directors may in the future grant purchase options on Alpitour shares to other managers who hold important operating positions equal to 4% of Alpitour's capital (now 1,418,000 shares).

The purchase options may be exercised, at one or more times, during the period between the dates of the approval of the 2006/2007 and 2008/2009 Alpitour financial statements at the price of € 2.24 per share, corresponding to the valuation of the Alpitour Group, equal to € 79.4 million, performed in December 2005 by a specially appointed expert.

IFIL S.p.A. and the managers of Alpitour S.p.A., finally, exchanged reciprocal purchase and sale options, exercisable during the same above period, on Alpitour shares that will have been purchased by the same managers; the exercise price will be established on the basis of the appraisal which will be performed using the same valuation principles applied in the December 2005 valuation.

From an accounting standpoint, the plan is a cash-settled stock-based payment transaction subject to paragraph 30 and subsequent paragraphs of IFRS 2, which requires the liability of the plan to be measured at fair value and, therefore, the options of the plan, at every closing date until expiration.

At December 31, 2007, the fair value of each option right of the plan was estimated at € 4.07 for a total of € 15,870,965, of which the current cost of € 12,751,365 was recorded in 2007 (€ 3,119,600 recorded in 2006) in the income statement in "Other nonrecurring expenses from related parties". The relative total liability of € 15,870,965 is recognized in "Other current liabilities to related parties".

The estimate was performed by an independent expert who applied a binomial model of valuation to the options based on the following parameters:

1. The exercise price of the options was assumed as the par value of one Alpitour S.p.A. ordinary share at the grant date, quantified on the basis of an estimate performed by an independent expert and equal to € 2.24, rounded off.
2. The fair value of the underlying share (Alpitour S.p.A. ordinary share) at the date of reference of December 31, 2007, was quantified (on the basis of an internal estimate prepared by applying valuation principles consistent with those used in December 2005 by the independent expert) and equal to € 6.10, rounded off, for each ordinary share.

3. The expiration date of the option was established as the date of the approval of the Alpitour S.p.A. financial statements for the year 2008/2009, fixed, conventionally, as January 31, 2010. At the date of reference of December 31, 2007, the option thus has a remaining life of 25 months (2 years and 1 month).
4. The expected volatility has also been determined by referring to the historical volatility, measured over a period consistent with the remaining life of the shares in the plan, of a sample of listed companies operating in the same sector as Alpitour S.p.A.
5. The absence of the payment of dividends is assumed for the application of the valuation model.
6. The risk-free interest rate is assumed to be equal to the return on government securities having a residual life consistent with the expiration of the options in the plan.
7. An assumption was also included in the “binomial” model for the early exercise of the option rights during the period between the end of the vesting period and contractual expiration date of the options.

27. Non-current liabilities – Non-convertible bonds

Details are as follows:

Issue date	Maturity date	Issue price	Interest coupon	Interest rate	Face value (€/000)	Effect of valuation at amortized cost (€/000)	Balance (€/000)
				3-month Euribor + spread			
6/9/2006	6/9/2011	99.900	Quarterly		200,000	(646)	199,354
6/12/2007	6/12/2017	99.554	Annual	Fixed 5.375%	750,000	(5,776)	744,224
Total					950,000	(6,422)	943,578

The bonds were admitted for trading on the Luxembourg stock exchange.

In order to guarantee a fixed rate for the entire period of the bonds 2006/2011, some interest rate swap contracts have been put into place on the full amount. At December 31, 2007, the fair value is a positive € 3,938 thousand which has been recognized in “Current assets – Other financial assets”, Note 19.

With regard to the periods in which the outgoing cash flows relating to interest rate swap contracts will reverse, reference should be made to Note 33.

The bonds contain covenants that are common in international practice for bond issues of this type. In particular they contain negative pledge clauses (the obligation to extend any real present or future guarantees given as collateral on the assets of the issuer on other bonds and other credit instruments to these bonds to the same degree), disallowing a change of control and the obligation of periodic disclosure. The 2006/2011 bonds also establish other commitments such as respecting a maximum debt limit in relation to the amount of the portfolio and maintaining a rating by one of the major agencies. Non-compliance with these covenants allows the bondholders to ask for the immediate redemption of the bonds. Finally, standard events of default are envisaged in the case of serious non-fulfillment such as, for example, failure to pay interest. These covenants are complied with at December 31, 2007.

Standard & Poor’s rated the two issues BBB+, which is the also the current rating of IFIL S.p.A.’s long-term debt.

28. Non-current liabilities – Deferred tax liabilities

An analysis is as follows:

€ in thousands	To equity	To income statement	Total
Balance at December 31, 2006			73,573
Accruals (Releases) 2007 on:			
- fair value of Intesa Sanpaolo	(1,040)	0	(1,040)
- impairment reversal on Fiat preferred shares	0	459	459
(Releases) for reduction of IRES tax rate on impairment reversals on shares in 2006:			
. Fiat ordinary shares	0	(3,315)	(3,315)
. Fiat preferred shares	0	(891)	(891)
(Releases) of deferred income taxes on fair value of Intesa Sanpaolo for change in IRES tax rate and taxable income	(35,685)	0	(35,685)
Changes during the year	(36,725)	(3,747)	(40,472)
Balance at December 31, 2007			33,101

The IRES tax rate has been reduced from 33% to 27.5% from January 1, 2008.

Such deferred income taxes originated from temporary differences between the carrying amount and the fiscally recognized amount of the investments held in Intesa Sanpaolo and Fiat.

29. Non-current liabilities – Provisions for employee benefits

The composition is as follows:

€ in thousands	12/31/2007	12/31/2006
Employee severance indemnities	2,008	2,172
Other provisions for employees	291	108
Total provisions for employee benefits	2,299	2,280

Details of the changes during 2007 are as follows:

€ in thousands	2007			2006		
	Employee severance indemnities	Other provisions for employees	Total	Employee severance indemnities	Other provisions for employees	Total
Balance at beginning of year	2,172	108	2,280	1,940	98	2,038
Current service cost	301	42	343	243	45	288
Financial expenses	89	44	133	75	39	114
Contributions paid by employees	0	0	0	(172)	0	(172)
Actuarial (gains) losses	(159)	106	(53)	86	(74)	12
Benefits paid	(395)	(9)	(404)	0	0	0
Past service cost	0	0	0	0	0	0
(Gains) losses on curtailments and/or settlements	0	0	0	0	0	0
Plan changes	0	0	0	0	0	0
Balance at end of year	2,008	291	2,299	2,172	108	2,280

An analysis of employee benefits is as follows:

Employee severance indemnities

Employee severance indemnities represent the obligation due to employees by law (recently amended by Law 296/06) that has accrued and which will be paid upon termination of employment. In certain circumstances, a portion of the indemnity may be paid as an advance during the employee's service life. This is an unfunded defined benefit plan, considering the benefits almost entirely accrued, with the sole exception of the revaluation.

After the change made to the regulations for employee severance indemnities by Law 296 dated December 27, 2006 (Budget Law 2007), and subsequent decrees and regulations, the portion of employee severance indemnities accruing from January 1, 2007, for employees who have asked, have been transferred to a complementary pension plan chosen by the employees and these therefore fall under defined contribution plans.

For those employees who did not elect the transfer of the accrued portion of employee severance indemnities, beginning January 1, 2007, the calculation of employee severance indemnities, including the portion accruing, will be made according to the usual actuarial method.

Besides employee severance indemnities, established by art. 2120 of the Italian Civil Code, IFIL S.p.A. guarantees other forms of benefits (termination benefits, loyalty bonuses, health care plans, defined benefit and defined contribution pension plans) under company or individual supplementary agreements, described below.

Termination benefits

This is a fixed amount in addition to employee severance indemnities which will be paid at the time and in relation to the termination of the employment relationship, at the currently-expected retirement age, on the basis of existing legislation, at the age of 65 for men and at the age of 60 for women. Any raising of the retirement age for whatsoever reasons will have no effect on the payment of these benefits. In the eventuality of the termination of employment for whatsoever reason prior to the legal retirement age indicated above, the benefits shall be paid for the amount accrued up to the date of termination of employment, compared with and in proportion to the years of service since January 1, 2000 up to the date of the termination of employment. No interest or revaluations of any sort accrue on the amount.

Health care plans

Health care plans, historically offered to management staff, have been extended to all employees since the end of 2007, and require the payment of defined contributions to outside funds and entities which pay the health care benefits.

Pension plans

The company's pension plans are for employees categorized as managers and are covered by company agreements and regulations.

They can be "defined benefit" or "defined contribution" plans and provide for the payment of contributions to outside funds that are legally separate and have autonomous assets.

The plans provide for a contribution by the employer and a contribution by the employee plan participant, also by conferring a part of his/her employee severance indemnity.

The liabilities for contributions payable are included in "Other payables". The contribution cost for the period accrues on the basis of the service rendered by the employee and is recognized in personnel costs.

Other benefits

Other benefits include loyalty bonuses payable to all employees.

Loyalty bonuses accrue and are paid after a certain number of years of service (25, 30, 35 and 40 years).

Other information

The actuarial calculations required to determine the liability of defined benefit plans are performed by an independent actuary at the end of each year. At December 31, 2007 and December 31, 2006, the liability has been calculated on the basis of the following actuarial assumptions:

	12/31/2007	12/31/2006
Discount rate	4.60%	4.25%
Expected remuneration increase	2-3.50%	2-3.50%
Cost-of-living increase	2.00%	2.00%

In addition to the above financial indexes, account has also been taken of all the demographic assumptions relating to the probability of events such as death, disability, dismissal and retirement of the employees.

Defined benefit plans may be unfunded or they may be wholly or partly funded by contributions paid by the employer and the employee plan participants to an entity, or fund, that is legally separate from the employer and from which the employee benefits are paid.

30. Current liabilities – Bank debt

At December 31, 2007, there is no current bank debt since it was extinguished following the issue of non-convertible bonds 2007/2017 for a nominal amount of € 750 million.

At December 31, 2006, current bank debt amounted to € 274,660 thousand.

At December 31, 2007, the company has credit lines available totaling € 1,390 million, of which € 660 million is irrevocable.

An analysis of credit lines by maturity is as follows:

€ in millions	Lines agreed	Of which irrevocable
Due within 1 year	880	150
Due between 2 and 5 years	510	510
Total	1,390	660

31. Current liabilities – Other financial liabilities

They refer to:

€ in thousands	12/31/2007	12/31/2006	Change
Bonds – current portion (interest and hedges)	23,412	518	22,894
Interest on short-term loans	0	474	(474)
Commissions on unused credit lines	205	440	(235)
Payables to stockholders	7	12	(5)
Total current other financial liabilities	23,624	1,444	22,180

32. Current liabilities – Other payables

Details are as follows:

€ in thousands	12/31/2007	12/31/2006	Change
Employees for salaries and wages, vacation and unused holidays	1,758	1,050	708
Social security payable	774	672	102
Sundry	499	4,901	(4,402)
Other payables	3,031	6,623	(3,592)

33. Additional information on financial instruments and financial risk management policies

The carrying amounts and the relative income (expenses) originating from each category of asset and liability classified in accordance with IAS 39 are presented as follows:

€ in thousands	December 31, 2007		
	Carrying amount	Income	Expenses
Financial assets			
At fair value through the income statement			
held for trading	47,856	5,027	3,080
designated initially	0		
Derivative instruments designated as hedging derivatives	3,938	887	
Investments held to maturity	0		
Loans and receivables	166,385	2,484	
Available-for-sale assets	1,564,678	110,168	3
Total	1,782,857	118,566	3,083
Financial liabilities			
At fair value through the income statement			
held for trading	0		
designated initially	0		
Derivative instruments designated as hedging derivatives	0		
Amortized cost	969,605		45,220
Financial guarantees	0		
Total	969,605	0	45,220

€ in thousands	December 31, 2006		
	Carrying amount	Income	Expenses
Financial assets			
At fair value through the income statement			
held for trading	0		
designated initially	0		
Derivative instruments designated as hedging derivatives	1,864	358	
Investments held to maturity	0		
Loans and receivables	1,327	42	
Available-for-sale assets	1,640,283	53,050	
Total	1,643,474	53,450	0
Financial liabilities			
At fair value through the income statement			
held for trading	0		
designated initially	0		
Derivative instruments designated as hedging derivatives	0		
Amortized cost	686,735		20,627
Financial guarantees	0		
Total	686,735	0	20,627

Fair value of financial assets and liabilities and the criteria for the determination of fair value

The fair value of securities listed in an active market is equal to the market price at the balance sheet date.

For trade receivables and payables due with one year, the fair value is not significant in that their carrying amounts approximate fair value.

Credit risk

IFIL S.p.A. effectively is not subject to credit risk since the counterparts are mainly represented by high-credit-quality leading banking institutions.

At December 31, 2007 and December 31, 2006, there are no financial assets overdue and impaired and provisions for the impairment of receivables.

Liquidity risk

The residual contract maturities for all the financial liabilities which fall under the application of IAS 39 are indicated below.

The table has been prepared by allocating the remaining cash flows from existing contracts, including principal and interest; with regard to floating-rate loans, the most recent coupon rate with the bank counterpart was used for the projection of future maturities.

Flows relating to bonds 2006/2011 are hedged by the interest rate swaps referred to in Note 27.

€ in thousands	2007					Total
	To 6 months or until canceled	6 months to 1 year	1 to 3 years	3 to 5 years	After 5 years	
Non-convertible bonds						
IFIL bonds 2006-2011	4,439	4,439	17,758	204,439		231,075
IFIL bonds 2007-2017	40,313	0	80,625	80,625	951,563	1,153,126
Trade payables and other payables to related parties	467	0				467
Trade payables to third parties	1,936	0				1,936
Total	47,155	4,439	98,383	285,064	951,563	1,386,604

€ in thousands	2006					Total
	To 6 months or until canceled	6 months to 1 year	1 to 3 years	3 to 5 years	After 5 years	
Current debt with related parties	208,912					208,912
Bank debt	275,574					275,574
Non-convertible bonds						0
IFIL bonds 2006-2011	4,439	4,439	17,758	213,318	0	239,954
Trade payables and other payables to related parties	545					545
Trade payables to third parties	2,009					2,009
Total	491,479	4,439	17,758	213,318	0	726,994

Outgoing flows from current operations are substantially financed by incoming flows from ordinary business and cash availability.

Liquidity risk could therefore arise only in the event of investment decisions in excess of cash availability that are not preceded by sufficient liquidation of assets or difficulties in raising sufficient funds that can be readily used. In this sense, IFIL S.p.A. operates so as to have irrevocable credit lines available with expiration dates and amounts consistent with its investment plans.

Market risk

IFIL S.p.A. is principally exposed to the following exchange rate, interest rate and price risks.

Exchange rate risk

IFIL S.p.A. does not have financial liabilities denominated in currencies other than Euro. Some of the assets held for trading and cash and cash equivalents at December 31, 2007 (respectively, € 19,135 thousand and € 2,857 thousand) are denominated in currencies other than the Euro. These are securities held for trading and cash and cash equivalents which have both been adjusted to the year-end exchange rate.

Interest rate risk

The analysis of debt by interest rate shows that the rates are between 3.5% and 5.5% for both the current year and 2006.

IFIL S.p.A. has some interest rate swap contracts in place at December 31, 2007, for a notional amount of a total of € 200 million, to hedge the risk of fluctuations in interest rates on the IFIL bonds 2006-2011 with a positive fair value equal to € 3,938 thousand.

A sensitivity analysis at the balance sheet date has been prepared in respect of financial instruments exposed to interest rate risk. In the case of floating-rate liabilities, the analysis was prepared assuming that the exposure at the end of the year remained constant for the entire year. The assumptions used for the model are as follows:

- to debt: a symmetrical change of 50 basis points is applied;
- for interest rate swaps: the change in fair value is recalculated applying a parallel and symmetrical shift of 50 basis points to the current interest rate curve at the balance sheet date.

The effects of an increase or decrease of 50 basis points in interest rates would be the following:

€ in thousands	12/31/2007		12/31/2006	
	income statement	balance sheet	income statement	balance sheet
+50 bsp				
cash and cash equivalents/financing	821		(2,418)	
hedging instruments		252		292
-50 bsp				
cash and cash equivalents/financing	(821)		2,418	
hedging instruments		(225)		(179)

Price risk

IFIL S.p.A. is exposed to price risk originating from investments in the capital stock of other companies held for trading or for strategic purposes; such investments are classified in the following categories:

- investments accounted for at cost
- available-for-sale investments
- assets held for trading

Sensitivity analysis for price risks

Considering price risk exposure at the balance sheet date, if the prices of securities, classified as available-for-sale investments and assets held for trading are 5% higher or lower, the reserve on available-for-sale assets recorded in equity would be € 78.2 million higher or lower and the amount recognized in the income statement would be € 2.4 million higher or lower.

34. Compensation to directors and statutory auditors

(Art. 78 of Consob Regulation adopted by Resolution 11971 dated May 14, 1999 and subsequent amendments)

All amounts in the following table are expressed in thousands of Euro:

Name	Post held	Expiration		Compensation for post held	Non- monetary benefits	Bonuses and other incentives	Other compensation
		Term of office	of term of office (a)				
Directors in office							
Gabetti Gianluigi	Chairman	1/1-12/31	2008	1,588	5		
Brandolini d'Adda Tiberto	Vice chairman	1/1-12/31	2008	9			417 (b)
Elkann John	Vice chairman	1/1-12/31	2008	17			582 (b)
Barel di Sant'Albano Carlo	Director	1/1-12/31	2008	9			
	Chief Executive Officer	1/1-12/31	2008	100			
	General Manager	1/1-12/31	2008		12		1,893 (c) (d)
Ferrero Ventimiglia Edoardo	Director	1/1-12/31	2008	9			
Grande Stevens Franco	Director	1/1-12/31	2008	7			
Lombardi Giancarlo	Director	1/1-12/31	2008	13			
Marocco Antonio Maria	Director	1/1-12/31	2008	17			
Recchi Giuseppe	Director	1/1-12/31	2008	13			
Saracco Claudio	Director	1/1-12/31	2008	13			
Teodorani-Fabbri Pio	Director	1/1-12/31	2008	9			
Winteler Daniel John	Director	1/1-12/31	2008	9			1,295 (b)
Total Directors				1,813	17	0	4,187
Statutory Auditors							
Ferrero Cesare	Chairman	1/1-12/31	2008	62			87 (b)
Giorgi Giorgio	Statutory Auditor	1/1-12/31	2008	42			29 (b)
Piccati Paolo	Statutory Auditor	1/1-12/31	2008	42			139 (b)
Total Statutory Auditors				146	0	0	255

(a) The term of office expires in concurrence with the stockholders' meeting that will approve the financial statements for the year ended December 31, 2007.

(b) Compensation for the posts held in companies of the Group.

(c) Employment income paid by IFIL S.p.A.

(d) Does not include € 71,000 paid by Fiat S.p.A. and € 17,500 paid by Juventus Football Club S.p.A. not received but collected directly by IFIL S.p.A.

There are no key managers with strategic responsibilities in IFIL S.p.A.

The company also signed a third-party liability insurance policy for the directors with a group of insurance companies for a maximum claim per incident and per year of € 50 million for coverage in the event of requests for reparation of non-fraudulent acts.

The proposals for the compensation of the executive directors are formulated and approved directly by the board of directors which, after a review by the Compensation and Nominating Committee, in accordance with art. 2389, paragraph 2, of the Italian Civil Code, has the power to establish the compensation of directors vested with special responsibilities in accordance with the deed of incorporation.

The Compensation and Nominating Committee also assists the board of directors in examining proposals relating to plans for development, for the evaluation and for the functional succession of staff, as well as the salary levels of first-category staff and stock option plans.

The compensation of the chairman is not linked to either the economic results of the company or targets set by the board of directors.

A part of the compensation of the chief executive officer and general manager, however, is tied to the economic results of the company and the reaching of specific targets.

The meeting of the board of directors held on June 9, 2005 approved the use of a secretarial service and a car with a driver for the chairman, Gianluigi Gabetti, also after his current term of office expires.

In the event of the termination of the employment relationship on the part of the company that is not for a just cause, as a departure from the provisions of art. 27 of the collective national labor agreement, the chief executive officer and general manager, Carlo Barel di Sant'Albano, will be paid an indemnity equal to two times the annual fixed remuneration. Additional information is provided in Note 36.

35. Stock options granted to directors

(Art. 78 of Consob Regulation adopted by Resolution 11971 dated May 14, 1999 and subsequent amendments)

Name Post held	Company	Options held at beginning of year			Options granted (exercised) during year			Options held at end of year		
		Number of options	Average exercise price	Exercise period (month/year)	Number of options	Average exercise price	Exercise period (month/year)	Number of options	Average exercise price	Exercise period (month/year)
Winteler Daniel John Director	Alpitour	2,127,000	2.24	8/3 – 10/3	0	-	-	2,127,000	2.24	8/3 – 10/3

There are no key managers with strategic responsibilities in IFIL S.p.A.

36. Transactions with related parties

The board of directors has adopted principles of conduct for carrying out transactions with related parties which are described in the Annual Report on Corporate Governance, available also on the website of the company (<http://www.ifil.it>).

With regard to the year 2007, the transactions between IFIL S.p.A. and the related parties identified in accordance with IAS 24 are carried out as set forth in existing laws on the basis of reciprocal economic gain.

Receivables and payables are not guaranteed and are settled in cash. Guarantees have neither been granted nor received.

Costs have not been recognized during the period for non-existent or doubtful liabilities in relation to amounts due from related parties.

A summary of the balance sheet and income statement balances generated by transactions with related parties carried out during 2007 is presented below. All amounts are expressed in thousands of Euro.

Counterpart	Trade receivables	Other liabilities	Trade payables and other payables
Giovanni Agnelli e C. S.a.p.az.	3		
GA Servizi S.r.l.			2
IFI S.p.A.	3		4
Ifil Investissements S.A.	43		
Soiem S.p.A.			413
Other companies of the "Holdings System"	15		
Juventus Football Club S.p.A.	35		
Companies of the Alpitour Group	12		16
Companies of the Fiat Group	4		32
Directors for compensation not yet collected	8		2,000 (a)
Grantees of Alpitour stock option plan		15,871 (b)	
Total transactions with related parties	123	15,871	2,467
Total Current assets	265,118		
Total Non-current assets		47,930	47,930
Ratio of total transactions with related parties to the total of the line in the balance sheet %	0.05%	33.11%	5.15%

Counterpart	Financial expenses	Financial income	Purchases of goods and services	Revenues	Other non-current expenses
GA Servizi S.r.l.			2		
IFI S.p.A.			33	68	
Ifil Investissements S.A.	3,749 (c)			83	
Soiem S.p.A.			2,502 (e)		
Cushman & Wakefield Group Inc		1,162 (d)			
Other companies of the "Holdings System"				39	
Juventus Football Club S.p.A.			17	53	
Campi di Vinovo S.p.A.				3	
Companies of the Alpitour Group			166	125	
Companies of the Fiat Group			248	71	
Sequana Capital S.A.				38	
Compensation to Corporate Boards and Committees (f)					
- Chairman			1,578		
- Chief Executive Officer			100		
- Board of Directors			105		
- Audit Committee			16		
- Compensation and Nominating Committee			15		
Grantees of Alpitour stock option plan					12,751
Director for consulting fees			1,150		
Total transactions with related parties	3,749	1,162	5,932	480	12,751
Total transactions with third parties	43,937	8,168	5,468	180	0
Total of the line on income statement	47,686	9,330	11,400	660	12,751
Ratio of total transactions with related parties to the total of the lines on the income statement %	7.86%	12.45%	52.04%	72.73%	100.00%

The most important transactions are commented below with reference to the notes in the preceding tables.

- a) Trade and other payables include the amount payable to the chairman for the extraordinary compensation approved in 2005 and still due (a remaining amount of € 2 million).
- b) Other liabilities include the measurement of the liability for € 15,871 thousand with respect to the grantees of the Alpitour stock option plan approved at the end of 2005.
- c) In the early months of 2007, IFIL S.p.A. utilized a loan bearing interest at market rates secured from the subsidiary Ifil Investissements S.A. which, on June 13, 2007, the repayment date, amounted to € 212,660 thousand, including accrued interest expenses of € 3,749 thousand.
- d) At the end of March 2007, IFIL S.p.A. made an interest-earning loan at market rates to Cushman & Wakefield Group Inc. for \$126.3 million; this loan was repaid on June 1, 2007 and generated interest income of € 1,162 thousand.
- e) The purchases for goods and services from the subsidiary Soiem S.p.A., amounting to € 2,502 thousand, relate to the lease of the offices of the headquarters in Turin, Corso Matteotti 26, computer, telephone and logistics services and office restructuring costs.
- f) The compensation to directors amounts to € 1,814 thousand. The preceding Note 34 presents the information required by art. 78 of Consob Regulation 11971, as amended by Resolution 15520 dated July 2006.

On December 15, 2006, IFIL S.p.A. purchased 100% of the capital stock of Alpitour S.p.A. from its subsidiary, Ifil Investissements S.A., at the price of € 100 million, determined on the basis of a specific appraisal performed by an independent expert. In the past, Alpitour S.p.A. was the object of a development initiative with a foreign partner of the sector which had purchased a stake. After the successful conclusion of this initiative, the investment was reacquired by IFIL S.p.A.

At December 31, 2007, Tiberto Brandolini d'Adda holds 304,153 options to subscribe or purchase the same number of Sequana Capital shares between May 2009 and May 2013 at a price per share of € 20.46.

Furthermore, Sequana Capital has assigned Tiberto Brandolini d'Adda, gratuitously, 12,340 shares that will be assigned on March 29, 2008 and available from March 29, 2010.

During 2007, Sequana Capital paid compensation to Tiberto Brandolini d'Adda for a total of € 3,361,973.

Moreover, in 2007, the director, Franzo Grande Stevens, rendered professional services to Fiat S.p.A. for € 1 million (including acting as the secretary to the board of directors).

37. Guarantees, commitments and pending litigation

Apart from what was described in the preceding notes, there is no other disclosure.

38. Fees paid to the Audit Firm (art. 149 – duodocies of Consob Regulation 11971 dated May 14, 1999 and subsequent amendments)

The professional services rendered to the IFIL Group by the Audit Firm in 2007 are the following:

€ in thousands	Party which rendered the service	Parent IFIL S.p.A.	Consolidated subsidiaries	Total
Type of services				
<i>Audit</i>	Deloitte & Touche S.p.A.	70	2,105	2,175
	Deloitte network	0		
<i>Total audit</i>		70	2,105	2,175
<i>Other services</i>				
. attestation services	Deloitte & Touche S.p.A.	28		28 (a)
	Deloitte network	0		
. other services	Deloitte & Touche S.p.A.	40	99	139 (b)
	Deloitte network	0		
<i>Total other services</i>		68	99	167
Total		138	2,204	2,342

(a) Tests for issuing the comfort letter on the prospectus relating to the bond issue 2007/2017 and confirmation of the financial ratios.

(b) Agreed procedures carried out with reference to the completeness and the updating of the Group's IFRS reporting package.

In order to complete the disclosure, it should be noted that the fees paid for professional services to the audit firm of Deloitte & Touche and its network by the Fiat Group (accounted for by the equity method in the consolidated financial statements of the IFIL Group) is € 22.2 million.

39. Net financial position

In accordance with the provisions of Consob Communication 6064293 dated July 28, 2006, the composition of the net financial position of IFIL S.p.A. is provided below:

€ in thousands	12/31/2007	12/31/2006	Change
Non-current financial receivables:			
- from third parties	285	150	135
Other financial assets held for trading	47,856	0	47,856
Cash and cash equivalents	165,553	309	165,244
Current financial receivables:			
- from related parties	0	0	0
- from third parties	4,348	2,159	2,189
Non-current debt:			
- with related parties	0	0	0
- with third parties	(943,578)	(199,166)	(744,412)
Current debt:			
- with related parties	0	(208,912)	208,912
- with third parties	(23,624)	(276,103)	252,479
Net financial position	(749,160)	(681,563)	(67,597)
- with related parties	0	(208,912)	208,912
- with third parties	(749,160)	(472,651)	(276,509)

40. Approval of the separate financial statements and authorization for publication

The separate financial statements at December 31, 2007 were approved by the board of directors on March 28, 2007 which authorized their publication starting from March 29, 2008.

Turin, March 28, 2008

For the Board of Directors
The Chairman
Gianluigi Gabetti



IFIL GROUP IN 2007

**CONSOLIDATED FINANCIAL STATEMENTS
OF THE IFIL GROUP AT DECEMBER 31, 2007**

CONSOLIDATED INCOME STATEMENT

€ in millions	Note	2007	2006 (restated) (a)	Change
Revenues	11	2,657	1,489	1,168
Other revenues from current operations	12	36	67	(31)
Purchases of raw materials and changes in inventories		(874)	(979)	105
Personnel costs	13	(1,183)	(232)	(951)
Costs for external services		(391)	(246)	(145)
Taxes and duties		(10)	(5)	(5)
Depreciation and amortization		(92)	(54)	(38)
Accruals to provisions and other expenses from current operations		(71)	(63)	(8)
Profit (loss) from current operations		72	(23)	95
Other nonrecurring income (expenses)	14	(28)	(1)	(27)
Operating profit (loss)		44	(24)	68
Gains (losses) on sales of investments		9	14	(5)
Cost of net debt		(31)	(4)	(27)
Other financial income (expenses)		122	65	57
Financial income (expenses)	15	100	75	25
Income taxes	16	(43)	(12)	(31)
Profit of companies consolidated line-by-line		101	39	62
Share of the profit (loss) of companies accounted for by the equity method	17	587	289	298
Profit from continuing operations		688	328	360
Profit (loss) from discontinued operations or assets held for sale	18	(8)	68	(76)
Profit		680	396	284
Profit attributable to the equity holders of the company		672	341	331
Profit attributable to the minority interest (A)		8	55	(47)
Net gain on the sale of the investment in SGS attributable to the minority interest (B)		0	396	(396)
Total profit attributable to the minority interest (A)+(B)		8	451	(443)
<hr/>				
Basic earnings attributable to the equity holders of the company (€):	19			
- per ordinary share		0.63	0.32	0.31
- per savings share		0.65	0.34	0.31
<hr/>				
Basic earnings from continuing operations (€):	19			
- per ordinary share		0.64	0.31	0.33
- per savings share		0.66	0.33	0.33

(a) The consolidated financial statements at December 31, 2006 have been restated for comparison purposes by deconsolidating the Sequana Capital Group and presenting the IFIL Group's share of the result in "Discontinued operations or assets held for sale". For additional information, reference should be made to Note 9.

CONSOLIDATED BALANCE SHEET

€ in millions	Note	12/31/2007	12/31/2006	Change
Non-current assets				
Goodwill	20	342	760	(418)
Other intangible assets	21	456	188	268
Property, plant and equipment	22	197	847	(650)
Investments accounted for by the equity method	23	3,473	2,619	854
Other financial assets	24	2,674	2,672	2
Deferred tax assets	37	72	49	23
Other non-current assets	26	82	55	27
Total Non-current assets		7,296	7,190	106
Current assets				
Inventories, net	25	3	540	(537)
Trade receivables	26	434	938	(504)
Other receivables	26	193	262	(69)
Financial assets	24	158	1,106	(948)
Cash and cash equivalents	27	919	302	617
Total Current assets		1,707	3,148	(1,441)
Assets held for sale	28	3	128	(125)
Total Assets		9,006	10,466	(1,460)
Equity				
Attributable to the equity holders of the company	29	6,666	6,222	444
Attributable to the minority interest	31	128	643	(515)
Total Equity		6,794	6,865	(71)
Non-current liabilities				
Provisions for employee benefits	32	43	135	(92)
Provisions for other liabilities and charges	33	20	169	(149)
Bonds and other debt	36	1,058	652	406
Deferred tax liabilities	37	128	102	26
Other non-current liabilities	38	101	57	44
Total Non-current liabilities		1,350	1,115	235
Current liabilities				
Provisions for employee benefits	32	113	7	106
Provisions for other liabilities and charges	33	14	283	(269)
Bonds and other debt	36	103	711	(608)
Trade payables	38	377	927	(550)
Other current liabilities	38	255	526	(271)
Total Current liabilities		862	2,454	(1,592)
Liabilities relating to assets held for sale		0	32	(32)
Total Equity and liabilities		9,006	10,466	(1,460)

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

€ in millions	Capital stock	Treasury stock	Capital reserves	Retained earnings and other reserves	Profit for the year of the company	Equity attributable to equity holders	Equity attributable to the minority interest	Total equity
Equity at January 1, 2006	1,076	(52)	1,456	1,616	1,090	5,186	1,046	6,232
Stock-based compensation				5		5	1	6
Treasury stock movements		4		1		5		5
Capital stock transactions						0	(754)	(754)
Dividends paid out					(86)	(86)	(166)	(252)
Effect of fair value changes to investments and securities				925		925	(8)	917
Deferred taxes on fair value changes to investments and securities				(45)		(45)	4	(41)
Transfer of fair value to income statement				(3)		(3)		(3)
Fair value changes to cash flow hedge derivatives				25		25	(1)	24
Actuarial gains (losses) recognized in equity				39		39	(1)	38
Translation differences				(141)		(141)	(3)	(144)
Change in scope of consolidation						0	77	77
Other changes				(29)		(29)	(3)	(32)
Profit for the year					341	341	451	792
Movements in equity accounts				1,004	(1,004)	0		0
Total changes	0	4	0	1,781	(749)	1,036	(403)	633
Equity at December 31, 2006	1,076	(48)	1,456	3,397	341	6,222	643	6,865
Stock-based compensation				29		29	2	31
Capital stock transactions						0	41	41
Dividends paid out					(107)	(107)	(1)	(108)
Effect of fair value changes to investments and securities				(109)		(109)	(6)	(115)
Deferred taxes on fair value changes to investments and securities				37		37		37
Transfer of fair value to income statement				(37)		(37)		(37)
Fair value changes to cash flow hedge derivatives				79		79	1	80
Transfer of fair value on cash flows hedge derivatives to income statement				(53)		(53)		(53)
Actuarial gains (losses) recognized in equity				116		116	5	121
Translation differences				(104)		(104)	(44)	(148)
Deferred taxes recognized in equity				(3)		(3)	(1)	(4)
Effect of the Cushman & Wakefield Group acquisition on equity attributable to the minority interest						0	155	155
Effect of the Sequana Capital Group deconsolidation on equity attributable to the minority interest						0	(672)	(672)
Change in scope of consolidation						0	1	1
Other changes				(76)		(76)	(4)	(80)
Profit for the year					672	672	8	680
Movements in equity accounts				234	(234)	0		0
Total changes	0	0	0	113	331	444	(515)	(71)
Equity at December 31, 2007	1,076	(48)	1,456	3,510	672	6,666	128	6,794
Note	29	29		29			31	

CONSOLIDATED STATEMENT OF RECOGNIZED INCOME AND EXPENSE

€ in millions	2007	2006
Gains (losses) recognized directly in the cash flow hedge reserve	80	24
Transfer of fair value on cash flow hedge derivatives to the income statement	(53)	
Gains (losses) recognized directly in the reserve for fair value adjustments of available-for-sale financial assets	(115)	917
Deferred taxes recognized in equity	33	(41)
Transfer of fair value to income statement	(37)	(3)
Gains (losses) recognized directly in the reserve for translation differences	(148)	(144)
Actuarial gains (losses) recognized directly in equity	121	38
Income (expense) recognized directly in equity	(119)	791
Profit attributable to the equity holders of the company and the minority interest	680	792
Total recognized income and expense	561	1,583
- attributable to the equity holders of the company	598	1,141
- attributable to the minority interest	(37)	442

CONSOLIDATED STATEMENT OF CASH FLOWS

€ in millions	2007	2006
CASH FLOWS FROM (USED IN) OPERATING ACTIVITIES		
Profit attributable to the equity holders of the company and the minority interest	680	396
Elimination of income and expenses not affecting cash:		
Share of the profit (loss) of companies accounted for by the equity method	(587)	(352)
Depreciation, amortization, impairments and accruals	110	212
Gains (losses) on disposals	(20)	(46)
Other income (expenses)	36	(52)
Current and deferred income taxes	43	54
Dividends received from investments	126	93
Income taxes paid	(32)	(20)
Change in working capital	(7)	(115)
NET CASH FLOWS FROM OPERATING ACTIVITIES	349	170
CASH FLOWS FROM (USED IN) INVESTING ACTIVITIES		
Purchases of property, plant and equipment and intangible assets	(87)	(195)
Proceeds from disposal of property, plant and equipment and intangible assets	39	194
Acquisition of the Cushman & Wakefield Group, net of cash acquired	(418)	0
Other investments in non-current financial assets by IFIL and companies of the Holdings System	(214) (a)	(110)
Other investments in current financial assets made by companies consolidated line-by-line	(61)	0
Sales of non-current financial assets	27	256
Change in scope of consolidation	0	(17)
Sale of 22% stake in the Sequana Capital Group, net of cash deconsolidated	19 (b)	0
Other flows provided by divestiture activities	752 (c)	97
CASH FLOWS FROM INVESTING ACTIVITIES	57	225
CASH FLOWS FROM (USED IN) FINANCING ACTIVITIES		
Dividends paid out by IFIL S.p.A.	(107)	(86)
Dividends paid by consolidated companies to the minority interest	(1)	(166)
Increase (decrease) in capital stock subscribed to by the minority interest	41	8
Capital increase from the exercise of stock options	0	13
New loans secured	999	236
Loans repaid	(322)	(613)
Net effect of securitization of the Alpitour Group trade receivables	9	9
Other flows provided by (used for) financing activities	(294)	(64)
CASH FLOWS FROM (USED IN) FINANCING ACTIVITIES	325	(663)
EFFECT OF CHANGE IN FOREIGN CURRENCIES	(7)	(9)
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	724	(277)
CASH AND CASH EQUIVALENTS, AT START OF THE YEAR	195	472
CASH AND CASH EQUIVALENTS, AT END OF THE YEAR	919	195
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	724	(277)

(a) Of which € 121 million refers to the purchase of SGS shares, € 35 million to the subscription of Gruppo Banca Leonardo capital stock increase, € 27 million to the subscription of DLMD bonds, € 19 million to Ancom USA purchases, € 11 million to the investment in NoCo B and € 1 million to other minor investments.

(b) For additional information, reference should be made to Note 18.

(c) These mainly refer to forms of investments of liquidity which at the end 2007 are classified in cash and cash equivalents (in 2006, the liquidity was invested in short-term financial assets).

The reconciliation between cash and cash equivalents in the statement of cash flows and the corresponding lines on the balance sheet is presented in Note 27.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

1. General information on the activities of the Group

IFIL Investments S.p.A. (abbreviated in IFIL S.p.A.) is a corporation organized under the laws of the Republic of Italy.

IFIL S.p.A. is one of Europe's leading investment companies and is controlled by the Agnelli family. Founded in 1919, it is headquartered in Turin, Corso Matteotti 26, and listed on the Italian stock exchange.

IFIL makes diversified investments on an international scale with entrepreneurial vision and solid financial backing. At the same time, it cooperates continuously with the management teams of its holdings, while respecting their right to operate autonomously and with a perspective geared to the medium-/long-term.

The principal subsidiaries and associates of IFIL operate in various business segments, as described in the Directors' Report on Operations in the section "IFIL Group Profile".

2. Basis of presentation of the consolidated financial statements

The consolidated financial statements of the IFIL Group at December 31, 2007 have been prepared in accordance with International Financial Reporting Standards (IFRS) issued by the International Accounting Standards Board (IASB) and endorsed by the European Union. The designation IFRS also includes all valid International Accounting Standards (IAS), as well as all interpretations of the International Financial Reporting Interpretations Committee (IFRIC), formerly the Standing Interpretations Committee (SIC).

The consolidated financial statements have also been prepared in accordance with the provisions contained in Consob Resolutions 15519 and 15520 and in Communication 6064293 dated July 28, 2006, pursuant to art. 9, paragraph 3, of Legislative Decree 38 dated February 28, 2005.

The consolidated financial statements of the IFIL Group are expressed in millions of Euro.

3. Format of the consolidated financial statements

The consolidated income statement is presented using a classification based on the nature of expenses as this is believed to provide information that is more relevant than one based on the function of expenses as presented by the operating companies consolidated line-by-line.

The consolidated balance sheet makes a distinction between current and non-current assets, in accordance with IAS 1.

The consolidated statement of changes in equity presents the total income and expense recognized directly as an increase and decrease of reserves in a specific section.

The consolidated statement of cash flows is presented using the indirect method. Income and expenses for the year are adjusted by the effects of non-monetary transactions, by past or future deferrals or accruals of operating collections or payments and by financial elements due to investment or financing activities.

The Euro is the functional currency and presentation currency of the Group.

4. Unusual and/or atypical transactions and significant nonrecurring events and transactions and related party transactions

In 2007, there are no significant unusual and/or atypical transactions, also on the basis of information received from the companies of the Group, that are required to be disclosed pursuant to and as defined by Consob Communication 6064293 dated July 28, 2006.

With regard to significant nonrecurring events and transactions, the following is noted:

Consob sanctionary measure

On December 5, 2007, the Court of Appeals of Turin reduced the administrative sanction imposed on IFIL S.p.A. by Consob from € 4.5 million to € 1 million with regard to the contents of the press release issued on August 24, 2005.

The refund requested as a result of the reduction of the sanction is equal to € 3.5 million, including interest earned, and is recorded in nonrecurring income in 2007.

Additional information is disclosed in the Directors' Report on Operations.

Sale of a stake in the investment in Sequana Capital S.A.

On July 6, 2007, the subsidiary Ifil Investissements S.A. reached an agreement for the sale of an approximate 22% stake in Sequana Capital S.A. to DLMD – a company controlled by Pascal Lebard, general manager of Sequana Capital S.A..

After having obtained approval from the competent authorities, on July 27, 2007, Ifil Investissements S.A. sold 10,806,343 Sequana Capital shares at € 21 per share for a total equivalent amount of € 227 million. On consolidation, the disposal generated a loss of € 55 million, including transaction costs, recognized in "Discontinued operations or assets held for sale" (Note 18).

Ifil Investissements S.A. partially financed the deal by subscribing S-Bonds issued by DLMD, maturing on July 27, 2010, for a total equivalent amount of € 27 million.

Note 14 discloses other minor nonrecurring transactions.

The balance sheet and income statement balances generated by transactions with related parties are summarized and commented in Note 41.

5. Significant accounting policies

Consolidation

The companies in which the IFIL Group has the power to exercise control, directly or indirectly, by determining the financial and operating policies of an enterprise so as to gain benefits from its activities are consolidated line-by-line, attributing to the minority interest the share of equity and the net result.

The financial statements of subsidiaries as defined above are included in the consolidated financial statements from the date that control by the Group commences until the date that control ceases.

Pending an opinion by the IASB, which has also recently been requested by the European Commission by letter dated October 26, 2006, that will definitively clarify the criteria that will permit a verification of the presence of de facto control in accordance with IAS 27, the IFIL Group has continued to exclude the Fiat Group, in which IFIL S.p.A. has a 30.45% holding of ordinary capital stock, from line-by-line consolidation consistently with the method followed for the first-time adoption of IFRS and the preparation of the consolidated financial statements at December 31, 2005 and December 31, 2006. However, in order to provide more meaningful disclosure, Note 44 presents the consolidated proforma data as if the Fiat Group had been consolidated line-by-line.

The investment in the Fiat Group, subsidiaries excluded from consolidation, joint ventures, associates and other investments accounted for by the equity method are stated according to the criteria indicated in "Investments in unconsolidated companies".

The results of discontinued operations or assets held for sale which meet the specific requirements of IFRS 5 are shown separately and correspond to the results achieved up to the time of disposal, after taxes and other direct attributable costs, as well as the gains (losses) on their sale.

The share of the equity and the results of operations attributable to the minority interest are disclosed separately. The minority interest in equity is determined on the basis of the fair value attributed to the assets and liabilities at the date of the acquisition of control, excluding any goodwill referring to them.

When losses in a consolidated subsidiary pertaining to the minority interest exceed the minority interest in the subsidiary's capital stock, the excess, or deficit, is charged to the Group, unless the minority interests are expressly committed to reimbursing the losses, in which case the excess is recorded as an asset in the consolidated financial statements. If no such commitment is in place, should profits be realized in the future, the minority interests' share of those profits will be attributed to the Group, up to the amount necessary to recover the losses previously absorbed by the Group.

The effects of subscribing to capital stock increases when there are different issue prices for the various classes of stock are recognized as changes in equity.

Date of reference. Investments are consolidated using the financial statements at December 31, the closing date of the parent, which covers a 12-month period, or accounting data prepared as of the same date (when the closing date differs from that of the parent), adjusted, where necessary, to conform with the accounting principles of the Group. The Alpitour Group, which fiscal year ends on October 31 of each year, is consolidated line-by-line on the basis of the consolidated financial statements ended on that date, since it is impossible to obtain the consolidated accounting data at December 31, on a timely basis without disproportionate expense. Between November 1 and December 31, 2006 and 2007, there were no significant transactions or events which would have required adjustments to the consolidated financial statements of the Alpitour Group. This treatment is allowed by IAS 27 – Consolidated and Separate Financial Statements.

Intragroup transactions. Intragroup balances and significant transactions and any unrealized gains and losses between companies consolidated line-by-line are eliminated. Unrealized gains and losses arising from transactions with companies accounted for by the equity method are eliminated to the extent of the Group's interest in those companies. Intragroup losses are not eliminated if they are considered representative of an effective lower value of the asset sold.

Business combinations

Acquisitions of companies and business segments are recorded using the purchase method of accounting. The cost of an acquisition is measured as the sum of the fair value (at the acquisition date) of the assets given (consideration paid), liabilities incurred or assumed and any equity instruments issued by the Group in exchange for the acquisition of the control of the acquired company, plus each cost directly attributable to the acquisition. The identifiable assets, liabilities and contingent liabilities of the company acquired, which meet the conditions for recognition under IFRS 3, are recognized at their fair value at the acquisition date, except for non-current assets (or groups of assets held for sale) which are classified as held for sale, in accordance with IFRS 5, and are recognized and measured at fair value net of selling costs.

Goodwill originating on acquisition is recognized in assets and recorded initially at cost, measured as the excess of the cost of acquisition over the Group's interest in the fair value of the recognized identifiable assets, liabilities and contingent liabilities. If this interest exceeds the cost of acquisition, the values are re-examined and if there is still an excess, it is recognized immediately in the income statement.

The share of the minority interest in the company acquired is recognized initially at the fair value of the assets, liabilities and contingent liabilities recognized.

Investments in unconsolidated companies

The investment in the Fiat Group and in associates (principally Sequana Capital) are accounted for by the equity method. Under this method, such investments are stated at cost, increased or decreased by the Group's share of the fair value of the post-acquisition movements in the net assets of the company and any impairment of the investment. When the Group's share of any losses in the unconsolidated companies exceeds its interest, the Group only recognizes the losses if it has assumed legal or constructive obligations or has made payments on behalf of these companies.

Any excess of the cost of acquisition over the Group's interest in the fair value of the assets, liabilities and contingent liabilities of the investees recorded at the date of acquisition is recognized as goodwill. Goodwill is included in the carrying amount of the investment and is tested for impairment in accordance with IAS 36.

Intangible assets

Goodwill. In the case of acquisitions of businesses, the acquired identifiable assets, liabilities and contingent liabilities are recorded at fair value at the date of acquisition.

The excess of the cost of acquisition over the Group's interest in the fair value of those assets and liabilities is classified in the assets in the balance sheet. Goodwill relating to the minority interest of subsidiaries acquired is eliminated. If the cost of acquisition is less than the fair value of the net assets of the subsidiary acquired, the difference is recognized in the income statement at the date of acquisition.

Goodwill is not amortized, but is tested for impairment annually, or more frequently if events or changes in circumstances indicate that it might be impaired, in accordance with IAS 36 – Impairment of Assets. Goodwill is allocated to cash-generating units or groups of cash-generating units representing the operating level at which the Group controls the rate of return of the investments.

After initial recognition, goodwill is measured at cost less any accumulated impairment losses. Impairment losses on goodwill are not reversed.

On disposal of a part or the whole of a business which was previously acquired and which gave rise to the recognition of goodwill, the residual amount of the related goodwill is included in the determination of the gain or loss on disposal.

In the context of IFRS First-time Adoption, the Group elected not to apply IFRS 3 – Business Combinations retrospectively to the acquisitions of businesses that occurred before January 1, 2004; as a consequence, goodwill arising on acquisitions before the date of transition to IFRS has been retained at the previous Italian GAAP amounts, subject to being tested for impairment at that date.

Other intangible assets: purchased or internally-generated are recognized as assets in accordance with IAS 38 – Intangible Assets when they are controlled by the enterprise, where it is probable that the use of the asset will generate future economic benefits and where the costs of the asset can be determined reliably.

Revaluations are not permitted even if allowed by specific laws.

Such assets are measured at purchase or manufacturing cost and amortized systematically on a straight-line basis over their estimated useful lives, if these assets have finite useful lives, taking into account estimated realizable value and writedowns for impairment losses. Intangible assets with indefinite useful lives and those not yet in production are not amortized, but tested for impairment annually and more frequently, whenever there is an indication that the asset may be impaired. When, subsequently, there is an indication that an impairment loss may no longer exist or may have decreased, the carrying amount of the asset is increased up to the new estimated recoverable amount which cannot exceed the amount which would have been determined had no impairment loss been recognized. The reversal of an impairment loss is recognized immediately in the income statement.

Intangible assets with a finite useful life are amortized from the time they are ready for use on a straight-line basis over the estimated useful life.

Other intangible assets recognized following the acquisition of an enterprise are capitalized separately from goodwill if they meet the definition of intangible asset and if their fair value can be measured reliably. The costs of such intangible assets are represented by their fair value at the date of acquisition.

Amortization plans and any realizable value are reviewed at least annually.

Players' registration rights: are recognized at the cost of acquisition, discounted to present value if there is an installment payment plan, including any additional costs. Such rights are recognized initially on the date affixed by the *Lega Nazionale Professionisti* giving execution to the contracts for national transfers and the transfer date indicated by the *Federazione Italiana Giuoco Calcio* for international transfers.

Players' registration rights also include sharing receivables and payables ex. art 102 bis of the N.O.I.F (Internal Organizational Rules issued by the Italian Soccer Federation – F.I.G.C.).

Player sharing receivables represent the value of the simultaneous repurchase of 50% of the registration rights of the players sold. They are recorded at the adjusted cost and amortized net of any residual value estimated at the end of the useful life. If the residual value is equal to or higher than the historical cost of recognition, the amortization is zero. Adjusted cost is the lower of the cost incurred originally under the legal form of agreement between the parties and the actual repurchase value. Player sharing payables represent 50% of the value at which the player sharing rights were sold and are deducted from the registration rights of the players sold to show the actual portion disposed of. As a result, the amortization of players' registration rights (the residual portion of the sharing right that was sold) is calculated on that lower cost.

Players' registration rights are amortized on a straight-line basis over the term of the contract between the subsidiary, Juventus Football Club, and the individual professional players. The original amortization plan can be extended due to the early renewal of the contract, from the season in which the renewal takes place. For youth players registered as "*giovani di serie*", amortization is taken over five years on a straight-line basis.

When there is an indication that the players' registration rights might be impaired they are tested for impairment by considering the following factors:

- identification and direct analysis by management, which, at its discretion, may be assisted by an external expert, of objective parameters to be used in assessing the value of the players' registration rights (e.g. player's role and age, analysis of the values at which the players were transferred in the most recent transfer campaigns, call-up to the national teams, etc.);

- identification of the individual rights as cash-generating units, without the possibility of compensating this with the revaluation of other rights which could have emerged from the assessment in the previous point. An individual analysis is made since it is believed that the first impairment indicator can be identified for each single registration right;
- carrying out another possible test of the recoverability of the overall investment by analyzing other factors linked with the team as a whole; this is to consider whether there could be an impairment loss even when there are no impairment indicators (or impairment losses) at the level of the individual registration right.

Property, plant and equipment

Property, plant and equipment are stated at purchase or production cost less accumulated depreciation and impairment losses. Revaluations are not permitted, even if allowed by specific laws.

Purchase cost includes all directly attributable costs necessary to make the asset ready for use. When there are current obligations for decommissioning, the carrying amount includes the estimated costs (discounted to present value) to be incurred when the structure is decommissioned which is recognized with an offsetting entry to a specific provision account.

Any capital investment grants are recorded in the balance sheet in liabilities and subsequently allocated systematically to the income statement in relation to the relative depreciation of the assets.

Financial expenses associated with investments are generally charged on the accrual basis to the income statement.

Assets acquired under finance leases are recognized in property, plant and equipment with an offsetting entry to financial payables to lessors and depreciated on the basis indicated below. Whenever there is a reasonable certainty that the asset will not be purchased at the end of lease, depreciation is taken over the period of the lease, if shorter than the useful life of the asset.

If an asset has significant components with different useful lives, these components are recorded and depreciated separately.

Subsequent purchase costs are capitalized only if they increase the future economic benefits of the assets to which they refer. All other costs are recognized in the income statement when incurred.

Property, plant and equipment are depreciated systematically using the straight-line method, from the time they are ready for use, over their estimated useful lives and taking into account estimated realizable value. The carrying amounts are periodically tested for impairment. When, subsequently, there is an indication that an impairment loss may no longer exist or may have decreased, the carrying amount of the asset is increased up to the new estimated recoverable amount which cannot exceed the amount which would have been determined had no impairment loss been recognized. The reversal of an impairment loss is immediately recognized in the income statement.

The estimated useful lives for the main categories of property, plant and equipment are as follows:

Buildings	from 10 to 40 years
Plant and machinery	from 5 to 20 years
Industrial equipment	from 5 to 20 years
Other assets	from 3 to 25 years

The depreciation plan and the estimate of realizable value are reviewed annually.

The cost of land is recorded separately and is not depreciated since it has an indefinite life.

Non-current other financial assets

Financial investments are recognized and reversed on the trading date if the purchase or sale of an investment is made through a contract which terms require the delivery according to the terms established by the reference market and are initially measured at fair value, increased by transaction costs.

Such financial investments are classified in the following categories: available-for-sale investments and securities and other financial assets held to maturity.

Available-for-sale investments: are measured at fair value which coincides, for listed investments, at the market price on the last day of the reporting period translated, if necessary, at the year-end exchange rate. Unrealized gains and losses are recognized directly in equity, net of the relevant tax effect. If there is objective evidence that the asset is impaired, the cumulative loss that was recognized directly in equity should be reversed and recognized in the income statement. The reversal of such impairment losses may not later be made through the income statement. Upon disposal of the asset, the accumulated gains or losses previously recognized in equity are transferred to the income statement.

Dividends on investments held for sale are recognized in the income statement when the Group has the right to receive them.

Available-for-sale securities: represented by debt securities, are initially recognized at cost and subsequently measured at fair value. The difference is recognized in equity. If there is objective evidence that the asset is impaired, the cumulative loss that was recognized directly in equity is reversed and recognized in the income statement. Such impairment losses, when the reasons which gave rise to them no longer exist, are reversed in the income statement but only up to the initial amount.

Securities, security deposits and other financial assets: held to maturity are recognized and measured at amortized cost.

The amortized cost of a financial asset is the amount at which the financial asset is recognized initially net of the repayment of principal, adjusted down on the basis of the total amortization of any difference between the initial amount and the maturity amount using the effective interest method, less any writedown (made directly or through the use of an accrual) for impairment or uncollectibility.

The effective interest rate is a method for calculating the amortized cost of a financial asset and allocating the interest over the period of reference. The effective interest rate is the rate that exactly discounts future cash flows for estimated collections (including transaction costs paid) over the expected life of the financial instrument or, if appropriate, over a shorter period.

Current financial assets

Current financial assets include equity shares, credit instruments and other forms of investment of liquidity, as well as derivative instruments for trading.

Financial assets purchased originally for resale in the short-term are measured at year end at fair value using, for listed securities, the market price translated, if necessary, at the year-end exchange rate. The fair value adjustment of current financial assets is recorded with an offsetting entry in the income statement.

Cash and cash equivalents

Cash and cash equivalents represent highly liquid short-term financial investments which can be readily converted into cash and are subject to an insignificant risk of a change in their value.

Inventories

Inventories are stated at the lower of purchase or production cost and estimated realizable value determined using the weighted average cost method or FIFO (First In, First Out).

Inventories of finished and semifinished goods included direct costs of materials and labor and indirect variable and fixed overheads, excluding general and administrative expenses. The market price takes into account writedowns for inventory obsolescence.

Assets held for sale

Assets, or a group of assets and liabilities (that must not be offset), which are highly probable of being sold within the next year and are available for immediate sale in their current condition, are classified on specific lines on the balance sheet. If they represent significant sectors of activities, the relative results are shown separately in the income statement. In order to meet this condition, management must be committed to a plan to sell, which is highly probable of taking place within one year of classification in this category. The disclosure relating to the results of such assets, is shown separately also for the prior period.

Such assets are stated at the lower of the net carrying amount and fair value less costs to sell. Any impairment loss that arises should be recorded in the income statement. The impairment loss should eventually be reversed if the reasons for the impairment no longer apply, but only up to the initial amount. From the time the asset is recognized as an asset held for sale, amortization and depreciation cease. Financial expenses and expenses attributable to the liabilities of a disposal group classified as held for sale should continue to be recognized.

When the conditions which led to the recognition of an asset as held for sale no longer apply, it should be reclassified to non-current assets and stated at the lower of the carrying amount before being designated as held for sale and its recoverable amount at the date of the subsequent decision not to sell the asset; the difference is recognized in the income statement.

Receivables and payables

Receivables are initially recognized at their nominal amount which substantially coincides with fair value.

If there is objective evidence of an impairment loss or a risk that the Group will not be able to collect the contractual amount (principal and interest) at the contractually agreed dates, a provision is set aside which corresponds to the difference between the asset's carrying amount and the present value of estimated recoverable future cash flows, discounted at the effective interest rate.

Payables are initially recognized at their nominal amount, reduced by expenses incurred to assume them and increased by interest expense due, if any. Payables are subsequently measured at amortized cost using the effective interest method.

Receivables sold with recourse remain in the balance sheet of the assignor which records a payable to the buyer against collection and the financial expense to be incurred. Receivables sold without recourse are only derecognized if it can be demonstrated that the risks and rewards relating to the asset have been effectively transferred to the assignee.

Consequently, all receivables sold which do not meet IAS 39 derecognition requirements remain in the Group financial statements even though they have been legally sold. A corresponding financial liability is recorded in the consolidated balance sheet in debt. Gains and losses relating to the sale of such assets are not recognized until the assets are removed from the Group balance sheet.

Debt

Interest-bearing debt is recognized at cost which corresponds to the fair value of the amount received net of directly attributable costs. Debt is subsequently measured at amortized cost. The difference between amortized cost and the amount to be repaid is recognized in the income statement on the basis of the effective interest rate over the period of the loan.

Debt is classified in current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least 12 months after the reporting date.

The amortized cost of a financial liability is the amount at which the financial liability was recognized initially net of principal repayments, increased or decreased by the total amortization on any difference between the initial amount and the maturity amount using the effective interest method.

The effective interest rate is a method for calculating the amortized cost of a financial liability and allocating the interest over the period of reference. The effective interest rate is the rate that exactly discounts future cash flows for estimated payments (including transaction costs paid) over the expected life of the financial instrument or, if appropriate, over a shorter period, at the net carrying amount of the financial liability.

Derivative financial instruments and hedging relationships

Derivative financial instruments are recognized initially at fair value at the date the contracts are entered into and are subsequently measured at fair value at year-end. The resulting gains or losses are recognized in the income statement immediately, unless the derivative is designated and is effective as a hedging instrument, in which case the times for recognition in the income statement depend upon the nature of the hedging relationship. The Group designates certain derivatives as fair value hedges of certain assets or liabilities recognized in the financial statements or as cash flow hedges of certain highly probable forecast transactions.

A derivative is classified as a non-current asset or liability if the maturity date of the instrument is beyond 12 months and it is not expected to be realized or settled within 12 months. Other derivatives are classified as current assets or liabilities.

Financial instruments qualify for hedge accounting only when there is formal designation and documentation, including the company's risk management objective and strategy, and the hedge, verified periodically, is highly effective.

When financial instruments qualify for hedge accounting, the following accounting treatment applies:

- **Fair value hedge:** where a derivative financial instrument is designated as a hedge of the exposure to changes in fair value of a recognized asset or liability that is attributable to a particular risk and could affect the income statement, the gain or loss from re-measuring the hedging instrument at fair value is recognized in the income statement, together with the change in fair value of the hedged item. The gain or loss from the change in fair value of the hedging instrument is recognized on the same line of the income statement as the hedged item.

- **Cash flow hedge:** where a derivative financial instrument is designated as a hedge of the exposure to variability in cash flows of a recognized asset or liability or a highly probable forecast transaction and could affect profit and loss, the effective portion of any gain or loss of the derivative financial instrument is recognized directly in equity. The cumulative gain or loss is removed from equity and recognized in the income statement at the same time in which the hedged transaction affects the income statement. The gain or loss associated with a hedge or part of a hedge that has become ineffective is recognized in the income statement immediately. When a hedging instrument or hedge relationship is terminated but the hedged transaction is still expected to occur, the cumulative gain or loss realized to the point of termination remains in equity and is recognized in the income statement at the same time the related transaction occurs. If the hedged transaction is no longer probable, the cumulative unrealized gain or loss held in equity is recognized in the income statement immediately.

If the conditions of IAS 39 are not met, the transactions, even if they have been set up for the purpose of managing risk exposure, are classified and measured as trading transactions. In that case, the difference from fair value is recognized in the income statement.

Employee benefits – Pension plans

The companies of the Group offer their employees various forms of pension plans with specific characteristics that vary according to the law, the regulations and the practices in the countries in which they operate.

The pension plans are currently either defined contribution or defined benefit plans.

Under defined contribution plans the Group pays contributions to outside, legally separate entities with administrative autonomy, which frees the employer from any subsequent obligation as the outside entity assumes the commitment to pay what is due to the employee.

Consequently, the Group companies record the contribution paid as an expense and no additional obligation is recognized.

Defined benefit plans include post-employment benefits, other than those under defined contribution plans. Under defined benefit plans, the Group companies have the obligation to set aside the costs relating to the benefits guaranteed to their employees in service and pay retired employees. The actuarial risk and the investment risk are thus substantially borne by the companies of the Group.

Defined benefit plans, which, for the Italian companies, include employee severance indemnities accrued to December 31, 2006, are measured by actuarial techniques using the Project Unit Credit Method.

As provided by the amendment to IAS 19 – Employee Benefits, issued by the IASB in December 2004, the Group elected to recognize actuarial gains and losses immediately in the period in which they arise, outside the income statement, in a statement of recognized income and expense.

All cumulative actuarial gains and losses that existed at January 1, 2004 have been recognized in equity.

For defined benefit plans without plan assets, the expenses relating to the increase in the present value of the obligation, due to the fact that the payment date of the benefits is nearing, are recognized in financial expenses.

Payments relative to defined contribution plans are recognized as an expense in the income statement as incurred.

The liability for defined benefit plans is calculated on an individual basis and takes into account life expectancy, personnel turnover, salary changes, revaluation of the yields, inflation and the present value of the amounts to be paid. The specific assumptions of each plan take into account the local economic conditions.

Defined benefit plans are in some cases covered by financial assets managed outside the Group companies. In those cases, the amount recognized in the financial statements for such liabilities corresponds to the difference between present value of future services (actuarial liability) and the market value of the assets invested that are intended to cover the liability, increased by losses or decreased by unrecognized (or not yet recorded) gains and, in any case, taking into account the surplus cap limit for assets established by paragraph 58 of IAS 19. When the result of this calculation shows a net obligation it is recognized in a provision under liabilities, in the reverse case, an asset is recognized.

Beginning January 1, 2007, the liability for employee severance indemnities only refers to the amount accrued up to December 31, 2006 which continues to be an obligation of the company. Following the coming into effect of the supplementary pension reform (Legislative Decree 252 dated December 5, 2005) resulting from Law 296 dated December 27, 2006 (Budget Law 2007), the liability, since it refers to a benefit that has been completely accrued, has been re-measured without the pro-rata application of the service rendered and without considering future salary increases in the actuarial calculations. The difference resulting from the new calculation compared to the amount recognized in the financial statements (curtailment) was recorded, in accordance with IAS 19, paragraph 109, in the income statement (€ 1.3 million) in "Employee severance indemnity expenses".

Starting January 1, 2007, the portion of employee severance indemnities accrued and paid to supplementary pension funds is considered a defined contribution fund since the company's obligation to its employees ceases upon payment of the portion accruing to the pension fund. Likewise, the payment of the portion of employee severance indemnities accruing to the INPS Treasury Fund is accounted for as a payment to a defined contribution fund in that the company is not required to make further payments, other than those provided in the Ministerial Decree of January 30, 2007, whenever the fund does not have sufficient assets to ensure payment of the benefit to the employee.

Employee benefits – Stock option plans

Stock-based payments to employees are measured at the fair value of the equity instruments at the grant date. In accordance with IFRS 2 – Share-based Payment, the full amount of the fair value of stock options at the grant date is recognized in the income statement in personnel costs on a straight-line basis over the period from the grant date to the vesting date with an offsetting entry directly in equity, based upon an estimate of the number of options that is expected to become exercisable.

Changes in fair value after the grant date have no effect on the initial measurement.

The cost is recalculated each year based upon a revision of the above-indicated estimate.

In accordance with IFRS 2, the Group has applied this standard to stock options granted after November 7, 2002 and not yet vested at the effective date of IFRS 2 (January 1, 2005).

In the event the plans require a monetary payment equal to the increase in the value of the enterprise, the fair value of the liability of the plan is re-measured at each reporting date until its extinction and the cost is recognized in the income statement.

Provisions for other liabilities and charges

Provisions for other liabilities and charges refer to costs and expenses of a determinate nature which are certain or likely to be incurred but, at the balance sheet date, are uncertain as to the amount or as to the date on which they will arise. Accruals are recorded when there is an obligation, legal or constructive, resulting from a past event, when it is probable that the use of resources will be required to satisfy the obligation and when a reliable estimate of the amount of the obligation can be made.

The amount recognized in the financial statements as the provision for other liabilities and charges expresses the best estimate of the monetary resources necessary to extinguish the current obligation at the balance sheet date, taking into account the risks and uncertainties surrounding the obligation. When the accrual is determined by using estimated cash flows to extinguish the obligation, the carrying amount is represented by the discounted present value of those cash flows.

Changes in estimates are recorded in the income statement in the period in which the change occurs.

The accruals mainly refer to environmental or legal risks and accruals for restructuring operations.

Accruals for environmental or legal risks

In general, environmental and legal risks are evaluated case by case. The accrual, if any, is booked on the basis of the best information available, on condition that this information makes it possible to determine a probable loss that is estimated in a sufficiently reliable manner.

Accruals for restructuring operations

An accrual for restructuring operations is booked on condition that a detailed and formal restructuring plan has been approved and that the restructuring has begun or the details of the restructuring plan have been made public and that valid expectations of it have been raised.

Treasury stock

The cost of any IFIL treasury stock purchased and/or held, also through subsidiaries, as a result of specific stockholder resolutions are recognized as a deduction of equity and, therefore, the reserve offsetting treasury stock in portfolio is not shown separately. The proceeds from any subsequent sale are recognized as movements in equity.

Income taxes

Current income taxes are calculated according to the tax laws in force in the countries in which the companies of the Group operate on the basis of the taxable income for the year. Taxable income is different from the income expressed in the consolidated financial statements in that it excludes costs and revenues that become taxable or deductible in other years and also excludes items which are never taxable or deductible.

Temporary differences between the amounts of assets and liabilities in the financial statements and the corresponding amounts for tax purposes give rise to temporarily deferred tax liabilities on the taxable temporary differences that are recorded in a specific provision in liabilities. Deferred tax assets relating to the carryforward of unused tax losses, as well as those arising from temporary differences, are recognized to the extent that it is probable that future profits will be available against which they can be utilized.

Deferred tax assets and liabilities are measured at the tax rates expected to apply to taxable income in the periods in which temporary differences will reverse. Deferred income tax assets and liabilities are offset where there is a legally enforceable right of offset.

Deferred tax assets and liabilities are shown separately from other receivables and taxes payable in a specific caption under non-current assets or liabilities.

Current and deferred income taxes are recognized in the income statement except for those relating to items debited or credited directly in equity. With regard to business combinations, the tax effect is taken into consideration in determining the excess of the cost of acquisition over the fair value of the assets, liabilities and contingent liabilities, while no tax effect is attributed to the residual amount represented by goodwill.

Transactions in foreign currency and consolidation of foreign entities

The financial statements of each Group company are presented in the functional currency of the economic environment in which they operate. For purposes of the consolidated financial statements of the Group, the financial data of these companies is translated into Euro which is the currency of the parent and the presentation currency of the consolidated financial statements.

In the preparation of the financial statements of the individual companies of the Group, the transactions expressed in currencies other than the functional currency are recorded at the exchange rate in effect at the transaction date. Monetary assets and liabilities denominated in foreign currencies at the balance sheet date are translated at the foreign exchange rate prevailing at that date. Non-monetary items are measured at historical cost and are not translated. Exchange differences arising on the settlement of monetary items or on reporting monetary items at rates different from those at which they were initially recorded during the period or in previous financial statements are recognized in the income statement.

For purposes of the presentation of the consolidated financial statements, the assets and liabilities of foreign companies with functional currencies different from the Euro and which are included in the scope of consolidation are translated using the exchange rate in effect at the date of reference (current exchange method). Items in the income statement and cash flows in the statement of cash flows are translated at the average exchange rate for the year. The translation differences resulting from the application of this method are classified in equity until the sale of the investment.

Goodwill and fair value adjustments generated by the acquisition of a foreign entity are recognized in the respective currency and translated at the year-end exchange rates.

Revenue recognition

Revenues are formed mainly by sales of services produced within the major business segments of the Group and are stated net of any adjusting items.

Revenues from services are recognized by reference to the stage of completion of the transaction at the balance sheet date and measured on the basis of the services rendered.

In particular, revenues are recognized in the main business segments as follows:

Cushman & Wakefield Group

The Cushman & Wakefield Group's revenues are categorized into transaction services and non-transaction services. Non-transaction services include primarily capital market services and client solutions (financial advisory, asset management, valuation, corporate real estate services, and research). Fees related to transaction services are recognized as revenue at the time the related services are fully performed and the amount can be measured reliably, unless significant material future contingencies exist; in which case they are recognized when the contingency is resolved.

Asset management fees are recognized as revenue when earned, typically on a monthly basis as services are rendered.

Other revenues for fees related to non-transaction services are recognized when the assignment has been completed. Fees for ongoing professional services are recognized as revenue when earned, which is when services are rendered.

The Cushman & Wakefield Group recognizes certain reimbursements (primarily salaries and related charges) mainly related to the facilities and property management operations as revenue when the underlying reimbursable costs are incurred.

Alpitour Group

Sales of tourist packages, airplane transportation services and brokering revenues are recognized based on the departure date.

Revenues for hotel services and services rendered in connection with the incoming sector are recognized in the income statement at the service performance date.

Premiums connected with reinsurance activities are recognized in the income statement on the client's departure date since the insurance coverage is strictly related to the travel package.

Juventus Football Club

Revenues from games and from radio and television rights and media income are recognized at the actual moment of the event (when the game is played). Revenues from season tickets are recognized when the tickets are paid even if payment is received at the end of the season preceding the season to which the tickets refer and are deferred on the accrual basis using the same principle (when the game is played).

Revenues from the performance of services (including sponsorships) are recognized on the basis of the stage of completion of the service or upon completion of the service.

Revenues are recorded net of returns, discounts and allowances.

Gains and losses from the sale of players' registration rights are recognized according to the date affixed by the *Lega Nazionale Professionisti* giving execution to the contracts for national transfers and the transfer date indicated by the *Federazione Italiana Giuoco Calcio* for international transfers.

Gains from the sale of players' registration rights, in which 50% is simultaneously repurchased, are adjusted for 50% of their amount in order to recognize in the income statement the income accrued for the portion of the deferred rights actually transferred through the sale. The remaining amount of the gain, instead, will only be realized upon termination of the player-sharing agreement when the player leaves the company. If there is a loss on the sale of the players' right which precedes the signing of the player-sharing contract, this loss, on the contrary, is not adjusted for IFRS purposes. This is due to the fact that the loss is comparable to the effect of an impairment test of the deferred right, under the assumption that the moment in time in which right is disposed of represents the moment in which the loss arose.

IFIL Holdings System

Financial income is recognized according to the accrual principle on the basis of the effective rate of return.

Dividends from investments accounted for at cost are recognized in the income statement when they are approved and only from the earnings generated after the purchase of the investment holding. Instead, when the dividends are distributed from reserves generated before acquisition, the dividends are recognized as a deduction from the cost of the investment holding.

Dividends from available-for-sale investments and investments held for trading are recognized in the income statement upon approval of the appropriation.

Commission expenses

Commissions payable to brokers are recorded at the time the Cushman & Wakefield Group recognizes its brokerage commission revenues and are generally not paid until after the collection of the related commissions receivable.

Other nonrecurring income (expenses)

Other nonrecurring income (expenses) include the gains and/or the losses on the disposal of non-current assets other than discontinued operations or assets held for sale (the results of the latter are included in "Profit (loss) from discontinued operations or assets held for sale"). They may also include impairment losses on assets, restructuring costs, accruals and utilizations of provisions for liabilities.

Earnings per share

Basic earnings per share is calculated by dividing the profit attributable to the equity holders of the company by the weighted average number of shares outstanding during the year, excluding treasury stock. Diluted earnings per share is calculated by adjusting the weighted average number of shares outstanding to assume conversion of all dilutive potential shares. The profit attributable to the equity holders of the company is also adjusted to take into account the effects, net of taxes, of the conversion.

Basic and diluted earnings per share is calculated on the result from continuing operations and the result from discontinued operations or assets held for sale.

Segment information

Given the nature of investment companies, IFIL S.p.A. presents segment information which coincides with the consolidated data of each subsidiary and associate holding company, each of which represents an investment in a primary reporting segment.

6. Use of estimates

The preparation of financial statements and related disclosures that conforms to IFRS requires estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements. The estimates and assumptions are based on experience and other factors that are considered to be relevant. Actual results could differ from those estimates. Estimates and assumptions are reviewed periodically and the effects of any changes are reflected immediately in the income statement in the period in which the estimate is revised if the revision only affects that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The following are the critical judgments and the key assumptions concerning the future made in the process of applying the accounting policies and that may have the most significant effect on the amounts recognized in the consolidated financial statements or that have a risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

Recoverable amount of non-current assets

Non-current assets include property, plant and equipment, intangible assets (including goodwill), investments and other financial assets and deferred tax assets. Each consolidated company periodically reviews the carrying amount of non-current assets held and used and assets that must be disposed of when events and circumstances warrant such a review. This review is performed using estimates of future cash flows from the use or disposal of the asset, as established in company plans, and suitable discount rates in order to calculate present value. If the carrying amount of a non-current asset is considered impaired, the companies of the Group record an impairment loss for the amount by which the carrying amount of the asset exceeds its estimated recoverable amount from use or disposal determined by reference to the Group companies' most recent plans.

Pension plans and other post-employment benefits

Group companies sponsor pension plans and other health care plans in various countries. Management uses several statistical and judgmental factors that attempt to anticipate future events in calculating the expense, the liability and the assets related to these plans. These factors include assumptions about the discount rate, expected return on plan assets, rate of future compensation increases and health care cost trend rates. In addition, the Group companies' actuarial consultants also use subjective factors such as resignations and mortality rates in making relevant estimates.

Contingent liabilities

The actions and claims against the companies of the Group often raise difficult and complex factual and legal issues, which are subject to many uncertainties and complexities, including but not limited to the facts and circumstances of each particular action and claim, the jurisdiction and the differences in applicable law. The companies of the Group accrue a liability when it is determined that an adverse outcome is probable and the amount of the loss can be reasonably estimated. In the event an adverse outcome is possible or an estimate is not determinable, the matter is disclosed in the notes.

7. Adoption of new accounting standards, amendments and interpretations issued by the IASB

Accounting standards, amendments and interpretations adopted by the Group in 2007

In August 2005, the IASB issued IFRS 7 – Financial Instruments: Disclosures and a complementary amendment to IAS 1 – Presentation of Financial Statements: Capital Disclosures. The European Commission endorsed IFRS 7 and the complementary amendment to IAS 1 with EC Regulation 108/2006 dated January 11, 2006.

IFRS 7 requires disclosures about the significance of financial instruments for an entity's financial position and performance. These disclosures incorporate many of the requirements previously in IAS 32 – Financial Instruments: Disclosure and Presentation. IFRS 7 also requires information about the extent to which the entity is exposed to risks arising from financial instruments, and a description of management's objectives, policies and processes for managing those risks.

The amendment to IAS 1 introduces requirements for disclosures about an entity's capital and has no effect on the valuation or classification of those items.

On March 3, 2006, IFRIC issued the interpretation IFRIC 9 – Reassessment of Embedded Derivatives. The European Commission endorsed IFRIC 9 with EC Regulation 1329/2006 dated September 8, 2006. IFRIC 9 requires an entity to assess whether an embedded derivative is required to be separated from the host contract and accounted for as a derivative when the entity first becomes a party to the contract. Subsequent reassessment is prohibited unless there is a change in the terms of the contract that significantly modifies the original cash flows which would otherwise be called for by the contract.

On July 20, 2006, IFRIC issued the interpretation IFRIC 10 – Interim Financial Reporting and Impairment. The European Commission endorsed IFRIC 10 with EC Regulation 610/2007 dated June 1, 2007.

IFRIC 10 states that where an entity has recognized an impairment loss in an interim period on goodwill or on some financial assets, that impairment cannot be reversed in subsequent interim financial statements nor in the annual financial statements.

Accounting standards, amendments and interpretations not yet in effect and not early adopted by the Group

On November 30, 2006, the IASB issued the standard IFRS 8 – Operating Segments that will come into effect beginning January 1, 2009 and supersedes IAS 14 – Segment Reporting. The European Commission endorsed IFRS 8 with EC Regulation 1358/2007 on November 21, 2007. The new standard requires the information provided in segment reporting to be based upon the components of the entity that management uses to make decisions about operational matters. The standard requires these operating segments to be identified on the basis of internal reports that are regularly reviewed by management in order to allocate resources to the segment and assess its performance. The adoption of this standard will have no effect on the measurement of items in the financial statements.

On November 2, 2006, IFRIC issued the interpretation IFRIC 11 - IFRS 2 – Group and Treasury Share Transactions, applicable for annual periods beginning on or after March 1, 2007. The European Commission endorsed IFRIC 11 with EC Regulation 611/2007 on June 1, 2007.

IFRIC 11 establishes how to apply IFRS 2 – Share-based Payment to stock-based payment arrangements with an entity's own equity instruments or equity instruments of another entity of the same Group.

On March 29, 2007, the IASB issued a revised version of IAS 23 – Borrowing costs. The standard is in effect from January 1, 2009. The new version removes the option of immediately recognizing as an expense borrowing costs that relate to assets that take a substantial period of time to get ready for use or sale. The standard will be applicable prospectively to borrowing costs relating to qualifying assets capitalized starting from January 1, 2009. At the date of this report, this standard has not yet been endorsed by the European Union.

On July 5, 2007, IFRIC issued the interpretation IFRIC 14 – IAS 19 – The Limit on a Defined Benefit Asset, Minimum Funding Requirements and their Interaction. The interpretation is in effect from January 1, 2008. The interpretation provides general guidance on how to assess the limit in IAS 19 - Employee Benefits on the amount of the surplus that can be recognized as an asset. It also explains how the defined benefit asset or liability may be affected when there is a statutory or contractual minimum funding requirement. At the date of this report, this interpretation has not yet been endorsed by the European Union.

On September 6, 2007, the IASB issued a revised version of IAS 1 - Presentation of Financial Statements that is in effect from January 1, 2009. The revised standard requires an entity to present changes in its equity resulting from transactions with owners in a statement of changes in equity. All non-owner changes (meaning changes in comprehensive income) are required to be presented either in a single statement of comprehensive income or in two statements (a separate income statement and a statement of comprehensive income). Transactions with non-owners may not be presented in the statement of changes in equity. This standard had not yet been endorsed by the European Union at the balance sheet.

Interpretations in effect but relating to matters not applicable to the Group are as follows:

- IFRIC 7 – Applying the Restatement Approach under IAS 29 Financial Reporting in Hyperinflationary Economies (in effect from January 1, 2007);
- IFRIC 8 – Scope of IFRS 2 (in effect from January 1, 2007);
- IFRIC 12 – Service Concession Arrangements (in effect from January 1, 2008);
- IFRIC 13 – Customer Loyalty Programmes (in effect from January 1, 2009).

8. Risk management

IFIL Holdings System

IFIL S.p.A. and the companies which form the Holdings System are not subject to particular credit risks. However, significant investments denominated in currencies other than the Euro, U.S. dollars in particular, are subject to currency risk. In view of the permanent characteristics of such investments, transactions to hedge the risk of exchange rate fluctuations on those currencies were not put into place.

With regard to liquidity risk, financing needs and cash flows are managed with the aim of optimizing financial resources. In particular, outgoing cash flows from current operations are basically financed by incoming cash flows from ordinary activities.

Liquidity risk could thus arise only for investment decisions in excess of cash availability that are not preceded by sufficient liquidation of assets or raising of sufficient funds that can be readily used. In this sense, IFIL S.p.A. operates so that it has financial resources obtained from the issue of bonds and irrevocable credit lines with expiration dates and amounts consistent with its investment plans.

IFIL S.p.A. assesses and manages its exposure to interest rate risk consistently with its management policies and uses derivative financial instruments to fix some of the financing obtained with a pre-set interest rate. There were no derivative financial instruments put into place for speculative purposes during the year; the only derivative financial instruments used to manage fluctuations in interest rate risks were interest rate swaps on one of the bonds issued.

Alpitour Group

The Alpitour Group regularly assesses its exposure to various types of risks and manages these risks using traditional and derivative instruments in accordance with its management and control policy. This policy does not allow the use of derivatives for speculative purposes but they are used for the management of fluctuations in exchange rates, interest rates and fuel prices for hedging purposes.

The Alpitour Group, and particularly the aviation division, is subject to the risk of fluctuations in fuel prices largely in connection with international political stability and other exogenous factors. Since fuel is a primary factor in air transport, price fluctuations could have a significant impact on the Group's margin and, consequently, the fuel price risk exposure is hedged by commodity swaps and zero cost collars.

The exposure to exchange rate risks on commercial transactions in foreign currencies is mainly hedged by forward and zero cost collar contracts.

The exposure to interest rate risks on medium-term loans is mainly hedged by interest rate swaps and zero cost collars.

Cushman & Wakefield Group

Credit risk exposure of the Cushman & Wakefield Group is mainly influenced by the characteristics of each individual client. Other risk factors, including the default risk of the industry and country in which customers operate has less of an influence on credit risk. That depends on the type of services rendered and knowledge of the quality of the clients.

The Cushman & Wakefield Group is exposed to performance risks resulting from errors and omissions where assignments can not be completed or where assignments are completed in a negligent manner leading to punitive damage claims from customers in accordance with the terms of the service agreement.

The Cushman & Wakefield Group is insured against such errors and omissions claims under a domestic program and an international program. Under the domestic program, a primary insurance layer of \$2 million is provided by the C&W Group's 100%-owned captive insurance subsidiary, Nottingham Indemnity, Inc., and an excess layer provided through third party insurance carriers. Under the International program, a primary insurance layer of £10 million and an excess layer are provided through third party insurance carriers.

Juventus Football Club

Juventus Football Club S.p.A. does not have significant concentrations of credit risk and has appropriate procedures in place to minimize such risk exposure. Receivables from Italian soccer companies are guaranteed by the compensation mechanism of the *Lega Nazionale Professionisti* while receivables from foreign soccer companies are largely guaranteed by sureties or other guarantees.

A large part of Juventus Football Club S.p.A.'s sales and purchases transactions are in Euro; thus the company is not subject to fluctuations in exchange rates to any relevant degree.

The company manages liquidity risk by keeping the bank loans secured from leading credit institutions at levels that avert financial pressure situations and are sufficient to meet operating and investment needs.

9. Change in the scope of consolidation

The changes in the scope of consolidation during the year 2007 are presented below.

Deconsolidation of the Sequana Capital Group

On July 6, 2007, Ifil Investissements S.A. reached an agreement for the sale of an approximate 22% stake in Sequana Capital S.A. to DLMD – a company controlled by Pascal Lebard, general manager of Sequana Capital S.A.

After having obtained approval from the competent authorities, on July 27, 2007, Ifil Investissements S.A. sold 10,806,343 Sequana Capital shares at € 21 per share for a total equivalent net amount of € 226 million.

Ifil Investissements S.A. and DLMD signed a three-year stockholders' agreement aimed at keeping the stockholder base of Sequana Capital S.A. stable.

After this deal, Ifil Investissements S.A. holds 13,203,139 Sequana Capital S.A. shares, equal to 26.65% of the capital stock of this company at March 20, 2008. Starting from the date of July 1, 2007, this investment has been accounted for by the equity method.

In the financial statements at December 31, 2007, IFIL's share of the profit of Sequana Capital Group (48.805%) for the period January 1 – June 30, 2007 (€ 47 million), is shown in a specific line on the income statement "Discontinued operations or assets held for sale", net of the loss recognized on June 30, 2007 (approximately € 55 million, including transaction costs) on the sale of an approximate 22% stake in the capital stock. IFIL's residual percentage holding in the profit of Sequana Capital Group (26.711%) for the period July 1 – December 31, 2007 is shown in the income statement in "Share of the profit (loss) of companies accounted for by the equity method".

Furthermore, the published consolidated income statement for the year ended December 31, 2006 of the IFIL Group has been restated for comparative purposes by reclassifying the net balance of the income statement items of the Sequana Capital Group to the specific line "Discontinued operations or assets held for sale" which, therefore, shows IFIL's share of the profit of the Sequana Capital Group for the period January 1 – December 31, 2006.

This restatement is detailed in the following table.

€ in millions	2006 (published)	Deconsolidation Sequana Capital Group	2006 (restated)
Revenues	5,534	(4,045)	1,489
Other revenues from current operations	111	(44)	67
Purchases of raw materials and changes in inventories	(3,632)	2,653	(979)
Personnel costs	(922)	690	(232)
Costs for external services	(747)	501	(246)
Taxes and duties	(42)	37	(5)
Depreciation and amortization	(157)	103	(54)
Accruals to provisions and other expenses from current operations	(72)	9	(63)
Profit (loss) from current operations	73	(96)	(23)
Other nonrecurring income (expenses)	(67)	66	(1)
Operating profit (loss)	6	(30)	(24)
Gains (losses) on sales of investments	51	(37)	14
Cost of net debt	(31)	27	(4)
Other financial income (expenses)	72	(7)	65
Financial income (expenses)	92	(17)	75
Income taxes	(54)	42	(12)
Profit of companies consolidated line-by-line	44	(5)	39
Share of profit of companies accounted for by the equity method	352	(63)	289
Profit from continuing operations	396	(68)	328
Profit from discontinued operations or assets held for sale	0	68	68
Profit	396	0	396
Profit attributable to the equity holders of the company	341		341
Profit attributable to the minority interest (A)	55	0	55
Net gain on the sale of the investment in SGS attributable to the minority interest (B)	396	0	396
Total profit attributable to the minority interest (A)+(B)	451	0	451

Acquisition of control and consolidation of the Cushman & Wakefield Group

On March 30, 2007, Ifil Investissements S.A. purchased a 71.52% stake in the capital stock of C&W Group, Inc., a company which controls 100% of the capital stock of the Cushman & Wakefield Group. The remaining 28.48% stake in C&W Group Inc. is held by C&W Group management and employees.

This acquisition was made by Ifil Investissements S.A. which provided C&W Group, Inc. with the financing necessary to purchase the 71.52% stake of the Cushman & Wakefield Group from Rockefeller Group International Inc. for a total of \$625 million equal to € 474 million). The remaining 28.48% stake of the Cushman & Wakefield Group was conferred to C&W Group, Inc. by Group management and employees for \$249 million.

The total cost for the acquisition of 100% of the capital stock of the Cushman & Wakefield Group is therefore equal to \$874 million (€ 663 million).

The fair value of the net assets acquired, determined by an independent valuation, amounts to \$306 million (€ 233 million) while the goodwill is equal to \$568 million (€ 430 million).

In addition to the acquisition cost, transaction costs incurred by Ifil Investissements S.A. total € 10 million which bring the total cost of the investment to € 673 million and goodwill to € 440 million, of which € 318 million is attributable to the IFIL Group and € 122 million to the minority interest.

The consolidated financial statements of the Cushman & Wakefield Group, prepared in accordance with IFRS, for the period April 1 – December 31, 2007, were consolidated by IFIL at December 31, 2007.

With regard to the full-year 2007, revenues amount to more than \$2.1 billion (+19% compared to 2006).

The following table gives additional details on the acquisition:

	Carrying amount of assets acquired	Fair value adjustment	Fair value of assets acquired (a)	Fair value of assets acquired (€ in millions converted at the €/ \$ 1.3177 purchase rate)
	\$ in millions	\$ in millions	\$ in millions	€ in millions
Net assets acquired				
Property, plant and equipment	57	5	62	47
Intangible assets	21	461	482	366
Deferred tax assets	62		62	47
Investments accounted for by the equity method	7	3	10	7
Trade receivables and other receivables	305		305	231
Cash and cash equivalents	87		87	66
Other financial assets	48		48	36
Other current assets	27		27	21
Other non-current assets	24		24	19
Other receivables	84		84	64
Total assets	722	469	1,191	904
Provisions for employee benefits	(84)		(84)	(64)
Provisions for other liabilities and charges	(10)		(10)	(8)
Bonds and other debt	(150)		(150)	(114)
Trade payables	(299)		(299)	(227)
Other current liabilities	(19)		(19)	(14)
Provisions for employee benefits – non-current	(42)		(42)	(32)
Provisions for other liabilities and charges – non-current	(3)		(3)	(2)
Bonds and other debt – non-current	(61)		(61)	(46)
Deferred tax liabilities	(14)	(164)	(178)	(135)
Other non-current liabilities	(36)		(36)	(27)
Equity attributable to the minority interest	(3)		(3)	(2)
Total equity and liabilities	(721)	(164)	(885)	(671)
Total net assets acquired	1	305	306	233
Value of acquisition			874	663
Transaction costs incurred by Ifil Investissements				10
Total value of acquisition			874	673
Goodwill recognized			568	440
Of which, Goodwill – the Group's share			406	318
Goodwill – the minority interest's share			162	122
Nature of payment:				
Consideration paid in cash		71.5%	625	474
Transaction costs incurred by Ifil Investissements				10
Consideration paid in C&W stock		28.5%	249	189
			874	673
Net cash flows of the investment				
Cash			625	474
Cash acquired			87	66
Transaction costs incurred by Ifil Investissements				10
Net cash flows of the investment			538	398

(a) Fair value determined definitively at the time of preparing the consolidated financial statements at December 31, 2007.

Change in the scope of consolidation of the Cushman & Wakefield Group

During the period April 1 – December 31, 2007, certain acquisitions were made by the Cushman & Wakefield Group for a total investment of \$71 million (€ 48 million).

The total net fair value of property, plant and equipment and intangible assets amounts to \$25.4 million (€ 17 million) while the goodwill recognized totals \$45.6 million (€ 31 million).

Change in the scope of consolidation of the Alpitour Group

During the year, the Alpitour Group sold the investment in the Tunisian company “Kelibia Beach S.A.” in which a 99% stake was held by Horizon Holidays for an equivalent amount of € 18 million, realizing a net gain of € 6 million.

Other changes in the scope of consolidation of the Holdings System

During the last quarter of 2007, the following companies were consolidated: IFIL France S.A. (set up on July 27, 2007 and not yet operational) and ANCOM USA Inc. (an American company which holds 1.96% of NoCo A LP, under which all the activities of the Perella Weinberg Group are conducted).

Both companies were acquired through the direct subsidiary Ifil Investissements S.A.

COMMENTS ON THE PRINCIPAL ITEMS IN THE CONSOLIDATED INCOME STATEMENT

10. Segment information

Information by business segment and by geographical area, presented as set forth in IAS 14 – Segment Reporting, is prepared according to the same accounting policies adopted in the preparation and presentation of the consolidated financial statements of the Group.

The primary reporting format consists of the business segments whereas the geographical areas make up the secondary reporting format. This distinction is based upon the nature of the risks and rewards inherent in the Group's activities and reflects the organizational structure.

The segment information presented by the IFIL Group agrees with the consolidated data of each subsidiary and associate holding company, every one of which represents an investment in a major business segment: Cushman & Wakefield Group, Alpitour Group, Juventus Football Club, Fiat Group, Sequana Capital Group and the IFIL Holdings System.

For an analysis of the performance of the various segments, reference should be made to the “Review of the operating performance of the major holdings” in the Directors' Report on Operations.

The segment information relating to continuing operations is presented in the following tables; the segment information relating to discontinued operations or assets held for sale is presented in Notes 18 and 28.

The analysis of the income statement by business segment is as follows:

€ in millions	Cushman & Wakefield Group	Alpitour Group	Juventus	Fiat Group	Sequana Capital Group	IFIL Holdings System	Total
2007							
Revenues	1,255	1,236	165			1	2,657
Operating profit (loss)	74	21	(7)			(44)	44
Financial income (expenses)							100
Income taxes							(43)
Profit of companies consolidated line-by-line							101
Share of the profit of companies accounted for by the equity method				566	21		587
Loss from discontinued operations or assets held for sale						(8)	(8)
Profit							680
Profit attributable to the equity holders of the company							672
Profit attributable to the minority interest							8
2006							
Revenues	1,332	156				1	1,489
Operating profit (loss)	12	(12)				(24)	(24)
Financial income (expenses)							75
Income taxes							(12)
Profit of companies consolidated line-by-line							39
Share of the profit of companies accounted for by the equity method				289			289
Profit from discontinued operations or assets held for sale					68		68
Profit							396
Profit attributable to the equity holders of the company							341
Profit attributable to the minority interest							55
Net gain on the sale of the minority interest in SGS					396		

The data for the Cushman & Wakefield Group refers to the period April 1 - December 31, 2007, after acquisition.

Segment assets are as follows:

€ in millions	Cushman & Wakefield Group	Alpitour Group	Juventus	Fiat Group	Sequana Capital Group	IFIL Holdings System	Total
2007							
Assets							
Segment assets	1,079	315	244			62	1,700
Investments accounted for by the equity method	6	1		3,125	341		3,473
Other assets							3,830
Assets held for sale							3
Total assets							9,006
Liabilities							
Segment liabilities	411	265	136			29	841
Other liabilities							8,165
Total liabilities							9,006
Investments in property, plant and equipment and intangible assets	(27)	(16)	(61)			(1)	(105)
Amortization and depreciation	(48)	(17)	(27)				(92)
Impairment losses on assets		(6)	(1)				(7)
Other (accruals) releases of provisions	2	(3)					(1)
Other non-monetary costs			(15)				(15)
Cash flows							
Cash flows from operating activities	154	47	(16)			164	349
Cash flows from investing activities	(12)	4	(2)			67	57
Cash flows from financing activities	(60)	(17)	99			303	325

€ in millions	Sequana Capital Group	Alpitour Group	Juventus	Fiat Group	IFIL Holdings System	Total
2006						
Assets						
Segment assets	3,011	325	210		16	3,562
Investments accounted for by the equity method	3	1		2,611	4	2,619
Other assets						4,157
Assets held for sale	109		19			128
Total assets						10,466
Liabilities						
Segment liabilities	1,071	243	131		27	1,472
Other liabilities						8,962
Liabilities relating to assets held for sale	32					32
Total liabilities						10,466
Investments in property, plant and equipment and intangible assets	(132)	(16)	(47)			(195)
Amortization and depreciation	(103)	(16)	(38)			(157)
Impairment losses of assets	(62)					(62)
Reversals of impairment losses of assets	(10)					(10)
Other (accruals) releases of provisions	(2)					(2)
Other non-monetary costs	(938)					(938)
Cash flows						
Cash flows from operating activities	134	30	(74)		80	170
Cash flows from investing activities	334	22	38		(169)	225
Cash flows from financing activities	(694)	(103)	4		130	(663)

The following table presents an analysis of the revenues of the Group in the various geographical markets, regardless of the origin of the goods and services, and an analysis of the carrying amount of the segment assets and investments in property, plant and equipment and intangible assets on the basis of the geographical location of the assets.

€ in millions	Revenues	Segment assets	Investments in property, plant and equipment and intangible assets
2007			
Italy	1,223	515	76
Europe excluding Italy	458	155	12
United States	783	885	12
Rest of the world	193	145	5
Total at December 31, 2007	2,657	1,700	105

€ in millions	Revenues	Segment assets	Investments in property, plant and equipment and intangible assets
2006			
Italy	1,339	591	66
Europe excluding Italy	128	2,292	87
United States	0	264	6
Rest of the world	22	415	36
Total at December 31, 2006	1,489	3,562	195

11. Revenues

Details of revenues are as follows:

€ in millions	2007	2006	Change
Revenues from rendering tourist services	1,236	1,334	(98)
Real estate brokerage commissions	969	0	969
Revenues from property management activities (a)	145	0	145
Radio and television rights and media revenues	115	100	15
Revenues from financial consulting and property management services	65	0	65
Corporate real estate business consulting services and research	60	0	60
Revenues from sponsorships and advertising	39	42	(3)
Revenues from rendering services and consulting	19	1	18
Revenues from season tickets and ticket office sales	9	12	(3)
Total revenues	2,657	1,489	1,168

(a) These are reimbursements for property management activities rendered by the Cushman & Wakefield Group and received from the owners of the properties.

12. Other revenues from current operations

Details of other revenues from current operations are as follows:

€ in millions	2007	2006	Change
Gains on the sale of players' registration rights	19	36	(17)
Other income	14	31	(17)
Operating grants	3	0	3
Total other revenues from current operations	36	67	(31)

13. Personnel costs

Details of the composition of personnel costs are as follows:

€ in millions	2007	2006	Change
Salaries and wages	(896)	(198)	(698)
Employee costs relating to the property management activities of the Cushman & Wakefield Group (a)	(145)	0	(145)
Share of results paid to partners of the EMEA division of the Cushman & Wakefield Group	(48)	0	(48)
Social security contributions	(40)	(24)	(16)
Health insurance	(21)	0	(21)
Employee stock options	(12)	0	(12)
Other employee costs	(11)	(4)	(7)
Temp work costs	(5)	(1)	(4)
Employee severance indemnities expense	(5)	(5)	0
Total personnel costs	(1,183)	(232)	(951)

(a) The corresponding reimbursement by the owners of the properties is recorded in Revenues.

14. Other nonrecurring income (expenses)

Details are as follows:

€ in millions	2007	2006	Change
Impairment losses on assets	(9)	0	(9)
Net other income (expenses)	(19)	(1)	(18)
Total other nonrecurring income (expenses)	(28)	(1)	(27)

In 2007, impairment losses include the following:

- the impairment loss of € 7 million, relating to the Juventus Football Club video archives, carried out on the basis of the commercial exploitation plan and the estimated cash and economic flows acquired and expected;
- the impairment loss of € 2 million, regarding the design costs of the new Stadio delle Alpi that were capitalized in the past and are no longer recoverable in view of recent developments on the project.

In 2007, net other income (expenses) include:

- transaction costs and expenses incurred to close the dispute over the sale of La Rinascente for € 8 million;
- accrual for the current-year cost of € 13 million for the stock option plan approved for the management of the subsidiary Alpitour;
- income of € 3 million from the reduction ruled by the Court of Appeals of Turin on the pecuniary administrative sanction imposed on IFIL S.p.A. by Consob;
- net loss from the sale of the investment in Campi di Vinovo, a company previously controlled by Juventus Football Club, and the “Mondo Juve” business segment for € 1 million.

Particularly with regard to the transaction for the sale of Campi di Vinovo, on October 2, 2007, Juventus Football Club sold the residual investment (equal to 69.8% of capital stock) to Costruzioni Generali Gilardi S.p.A. and, at the same time, collected the first installment of € 1.1 million. Furthermore, Juventus Football Club sold the business segment that included the contracts and the activities relating to construction of the Mondo Juve commercial park to Campi di Vinovo for € 25 million and agreed to cover a part of the urbanization costs up to a maximum amount of € 19.2 million.

Juventus Football Club still has the obligation to conclude all the administrative procedures, which are in the process of being finalized, including the project variances.

The overall economic effects of this transaction are summarized below:

€ in millions	
Sales value of the business segment (including the commercial permits)	25
Urbanization expenses accrued	(19)
Registration tax and notary fees relating to the sale of the business segment	(1)
Loss on the sale of the investment in Campi di Vinovo S.p.A.	(4)
Final estimated profit on the transaction	1
Receivables from Campi di Vinovo S.p.A. discounted to present value	(5)
Receivables from Costruzioni Generali Gilardi S.p.A. discounted to present value	(1)
Urbanization expenses discounted to present value	4
Discounted cash flow effect	(2)
Economic effect	(1)

In 2006, net other income (expenses) included the accrual for the administrative sanction of € 5 million levied on the company by Consob in reference to the content of the press release dated August 24, 2005, the current-year cost for that year of € 3 million relating to the stock option plan approved for the management of the subsidiary Alpitour, as well as the release of the provision set aside in prior years for the Alpitour stock option plan 2000 which was not exercised by the expiration date of August 31, 2006 (+€ 8 million) and other sundry expenses of € 1 million.

15. Financial income (expenses)

Details of the composition of financial income (expenses) are as follows:

€ in millions	2007	2006	Change
Gains (losses) on sales of investments:			
Kelibia Beach S.A.	6	0	6
Turismo&Immobiliare	1	0	1
Blumarine Hotel S.A. De C.V.	0	15	(15)
Other minor investments	0	(1)	1
	7	14	(7)
Gain on the conferral of the Fiorio Management business segment to AW Events S.r.l.	2	0	2
Net gains	9	14	(5)
Cost of net debt			
Income on current securities, cash and cash equivalents	33	23	10
Net income on exchange rate and interest rate hedging transactions	1	0	1
Exchange differences	(1)	(1)	0
Interest expenses on loan transactions	(62)	(23)	(39)
Commissions for unused credit lines	(2)	(3)	1
Total cost of net debt	(31)	(4)	(27)
Other financial income (expenses)			
Dividends collected	112 (a)	53	59
Interest income on other financial assets	12	2	10
Changes in the fair value of financial assets and liabilities	(2)	10	(12)
Total other financial income (expenses)	122	65	57
Financial income (expenses)	100	75	25

(a) Collected from Intesa Sanpaolo for € 110 million (€ 53 million in 2006) and Gruppo Banca Leonardo for € 2 million.

16. Income taxes

Details of income taxes recorded in the income statement are as follows:

€ in millions	2007	2006	Change
Current income taxes	(37)	(13)	(24)
Deferred income taxes	(6)	1	(7)
Total income taxes	(43)	(12)	(31)

National income taxes are calculated at 33%, in 2007 and in 2006, on the estimated taxable income for the year. The income taxes for other jurisdictions are calculated at the enacted tax rates in the various countries.

Deferred income taxes recorded in 2007 include the positive effect of the recalculation of deferred income taxes for € 2.3 million as a result of the application of Law 244 (Budget Law 2008) dated November 24, 2007 which reduced the IRES tax rate for Italian companies from 33% to 27.5% starting in 2008.

In addition to the taxes recorded in the income statement, deferred tax liabilities were recognized directly in equity for € 33 million (€ 55 million in 2006). At December 31, 2007, no deferred tax assets were recognized in equity (€ 4 million in 2006).

The reconciliation between the tax charge recorded in the consolidated financial statements and the theoretical tax charge, calculated on the basis of the tax rate in effect in Italy, is the following:

€ in millions	2007	2006
Operating profit (loss)	44	(24)
Financial income (expenses)	100	75
Pre-tax profit	144	51
Current tax rate in Italy	33%	33%
Theoretical income taxes	(48)	(17)
Effective income taxes	(43)	(12)
Difference	(5)	(5)
The difference can be analyzed as follows:		
Tax effect of difference between foreign tax rates and the theoretical Italian tax rate	2	2
Effect of tax rate reduction on deferred income taxes	2	0
Tax effect of other permanent differences	28	62
Deferred tax benefits not recognized	(21)	(47)
Use of excess deferred income taxes	0	(5)
Other differences	(6)	(7)
Difference	5	5

Theoretical income taxes are calculated using the IRES tax rate on pre-tax profit.

17. Share of the profit (loss) of companies accounted for by the equity method

Details are as follows:

€ in millions	2007	2006	Change
Fiat Group	566 (a)	289 (a)	277
Sequana Capital Group (remaining interest)	20 (b)	0	20
Sundry Cushman & Wakefield Group companies	1	0	1
Total	587	289	298

(a) Includes net negative consolidation adjustments for € 1 million (-€ 15 million in 2006) mainly for the assignment of preferred dividends to the minority interest.

(b) Includes a positive consolidation adjustment for € 8 million for the writedown of goodwill on the AWA Group since it was partially amortized by IFIL in prior years.

For additional information on the companies accounted for by the equity method, reference should be made to Note 23.

18. Profit (loss) from discontinued operations or assets held for sale

The loss from discontinued operations or assets held for sale is € 8 million and includes the share of the result of Sequana Capital for the first half of 2007 (48.805% of capital stock) and the loss on the sale of the 22% stake in the same company.

Details are as follows:

€ in millions	2007 (a)	2006
Sequana Capital Group		
Revenues	2,075	4,089
Operating expenses	(2,024)	(3,993)
Other nonrecurring income (expenses)	57	(66)
Financial income (expenses)	9	17
Profit before taxes	117	47
Income taxes	(21)	(42)
Share of the profit of companies accounted for by the equity method	0	63
Profit of the Sequana Capital Group	96	68
Share attributable to the minority interest (51.195%)	(49)	
Share attributable to the IFIL Group (48.805%)	47	
Net loss realized on the sale of the 22% interest in the Sequana Capital Group	(55)	0
Profit (loss) from discontinued operations or assets held for sale	(8)	68

(a) Data refers to the first half of 2007 since the remaining stake in Sequana Capital has been accounted for by the equity method starting from July 1, 2007.

€ in millions	2007
Net cash flows from the sale of the 22% stake in the Sequana Capital Group	
Net proceeds from the sale	226
Cash of the Sequana Capital Group deconsolidated from January 1, 2007	(207)
Net cash flows	19

19. Earnings per share

		2007	2006
Average number of ordinary shares outstanding, net of treasury stock	number	1,024,180,446	1,024,180,446
Average number of savings shares issued (a)	number	37,383,020	37,383,020
Net earnings attributable to the equity holders of the company	€ in ml	672	341
Earnings attributable to ordinary shares	€ in ml	647	328
<i>per ordinary share</i>	€	0.632	0.321
Earnings attributable to savings shares	€ in ml	25	13
<i>per savings share</i>	€	0.653	0.342
Earnings from continuing operations	€ in ml	680	331
Earnings from continuing operations attributable to ordinary shares	€ in ml	655	319
<i>per ordinary share</i>	€	0.639	0.311
Earnings from continuing operations attributable to savings shares	€ in ml	25	12
<i>per savings share</i>	€	0.660	0.332
Earnings from discontinued operations	€ in ml	(8)	10
Earnings from discontinued operations attributable to ordinary shares	€ in ml	(8)	9
<i>per ordinary share</i>	€	(0.008)	0.009
Earnings from discontinued operations attributable to savings shares	€ in ml	-	1
<i>per savings share</i>	€	-	0.030

(a) The Group does not hold any savings treasury stock.

COMMENTS ON THE PRINCIPAL ITEMS IN THE CONSOLIDATED BALANCE SHEET

20. Goodwill

The composition of goodwill by business segment is as follows:

€ in millions	12/31/2007	12/31/2006	Change
Goodwill on the acquisition of the Cushman & Wakefield Group (the IFIL Group's share)	284	0	284
Goodwill on other Cushman & Wakefield Group companies	31	0	31
C&W Group Inc	315	0	315
Jumboturismo S.A.	11	11	0
Altamarea V&H Compagnia Alberghiera S.p.A.	8	8	0
Viaggidea S.p.A.	6	6	0
AW Events S.r.l.	2	0	2
Alpitour Group	27	25	2
Sequana Capital Group (a)	0	735	(735)
Net goodwill	342	760	(418)

(a) Change as a result of the deconsolidation of Sequana Capital Group.

The analysis of the changes in goodwill is as follows:

€ in millions	12/31/2007	12/31/2006
GROSS AMOUNT		
Opening balance	964	1,009
Changes		
Increases through business combinations:		
- Cushman & Wakefield Group (IFIL Group's share)	318	
- Other	50	11
Increase in the initial goodwill of the Cushman & Wakefield Group as a result of the change in percentage of consolidation	3	0
Reclassification to "Assets held for sale"		(30)
Deconsolidation of the Sequana Capital Group	(935)	
Exchange differences	(35) (a)	(6)
Other changes	(19)	(20)
Total changes	(618)	(45)
Closing balance	346	964
ACCUMULATED IMPAIRMENT LOSSES		
Opening balance	(204)	(195)
Changes		
Exchange differences	0	1
Impairment losses recognized in the income statement	(1)	(28)
Deconsolidation of the Sequana Capital Group	200	0
Other changes	1	18
Total changes	200	(9)
Closing balance	(4)	(204)
NET AMOUNT	342	760

(a) Of which € 32 million is due to the goodwill originating from the acquisition of the Cushman & Wakefield Group.

Goodwill recognized on the acquisition of the Cushman & Wakefield Group is deemed representative of the aggregate of the future economic benefits from the investment and cannot be identified separately.

For additional information of the acquisition of the control of the Cushman & Wakefield Group and on the recognition of goodwill, reference should be made to Note 9.

Impairment test on the goodwill and trademarks of the Cushman & Wakefield Group

The main assumptions used in the calculation of the impairment test are presented below.

For the purpose of impairment testing, the Cushman & Wakefield Group allocates the goodwill and trademarks to the cash-generating units (CGU) which represent the lowest level within Cushman & Wakefield Group at which these assets are monitored.

The carrying amount of goodwill and trademarks are allocated as follows:

€ in millions	Goodwill	Trademarks	Total
United States	200	88	288
Canada	13	16	29
Latin America	10	7	17
EMEA	81	53	134
Asia	11	9	20
	315	173	488

The recoverable amount of a cash-generating unit (CGU) to which goodwill and trademarks are allocated is the greater of its value in use and its fair value less costs to sell. The impairment testing for all CGUs was based on the value in use.

The value in use was determined using the fair market value method of the Group as determined by an independent appraisal and assigned to each CGU.

The fair value method consists of applying multiples to the net operating revenues in the budget, to the net operating revenues of the 12 previous months, as well as the average of the last three years.

The multiples have also been applied to the EBITDA for the same periods. The multiples are based on the multiples of comparable listed companies operating in the same industry and adjusted to take into account specific factors of the Cushman & Wakefield Group such as risk, growth and margins.

Such multiples have then be adapted in relation to the industry's cyclical phases and periods so as to better reflect the current and future value.

The average value of capital has been determined on the basis of such factors in order to reach an estimate of the fair value of each CGU. The market value of each unit has then been compared to the net value of the assets in order to highlight any impairment indicators.

The market capitalization for each CGU exceeded the carrying value of the CGU including allocated goodwill and trademarks.

Management of the Cushman & Wakefield Group believes that the recoverable amount of the CGU would still exceed the units' carrying amount even if key assumptions would unfavorably change as much as 10%.

21. Other intangible assets

The changes in other intangible assets are as follows:

€ in millions	Concessions, licenses and trademarks	Players' registration rights	Other intangible assets	Intangible assets in progress and advances	Total
GROSS AMOUNT – Opening balance at December 31, 2005	191	386	46	11	634
Changes					
Increases	23	12	4	40	79
Increases through business combinations	1				1
Decreases	(23)	(170)	(1)		(194)
Exchange differences	(1)				(1)
Reclassification to "Assets held for sale"			(1)		(1)
Other changes and reclassifications	10		(1)	(7)	2
Total changes	10	(158)	1	33	(114)
Closing balance at December 31, 2006	201	228	47	44	520
Changes					
Increases	1	61	1	7	70
Increases through business combinations					
- Cushman & Wakefield Group	194		172		366
- Other	4		17		21
Decreases		(36)	(2)		(38)
Exchange differences	(22)		(19)		(41)
Reclassification to "Assets held for sale"	(7)		(3)		(10)
Deconsolidation of the Sequana Capital Group	(147)		(12)	(13)	(172)
Other changes and reclassifications	31	(20)	9	(38)	(18)
Total changes	54	5	163	(44)	178
Closing balance at December 31, 2007	255	233	210	0	698
ACCUMULATED AMORTIZATION AND IMPAIRMENTS					
Opening balance at December 31, 2005	(119)	(240)	(32)	0	(391)
Changes					
Uses	14	109			123
Impairments	(8)				(8)
Amortization	(17)	(38)	(3)		(58)
Exchange differences					0
Other changes and reclassifications	(2)		4		2
Total changes	(13)	71	1	0	59
Closing balance at December 31, 2006	(132)	(169)	(31)	0	(332)
Changes					
Acquisitions through business combinations:					
- Other	(2)				(2)
Uses		26	1		27
Impairments	(7)				(7)
Amortization	(8)	(26)	(36)		(70)
Reclassification to "Assets held for sale"	7		3		10
Deconsolidation of the Sequana Capital Group	103		9		112
Exchange differences	1		1		2
Other changes and reclassifications		20	(1)		19
Total changes	94	20	(24)	0	90
Closing balance at December 31, 2007	(38)	(149)	(55)	0	(242)
NET AMOUNT					
At December 31, 2006	69	59	16	44	188
At December 31, 2007	217	84	155	0	456

The increases through business combinations referring to the Cushman & Wakefield Group mainly relate to the fair value estimation of the trademarks and customer relationships at the time of acquisition.

The trademark of Cushman & Wakefield Group, which is the largest international real estate services operator, is a very recognizable name on the market which the Cushman & Wakefield Group aims to develop and build upon continuously. The trademark is classified as an "intangible asset with an indefinite life" since it will generate future cash flows indefinitely and, as a result, is not amortized, but is tested annually for impairment (Note 20).

At December 31, 2007, there are no commitments for the purchase of intangible assets. At December 31, 2006, commitments amounted to €1 million and referred to the Sequana Capital Group.

In 2007, there are no research and development expenditures charged to the income statement. In 2006, expenditures amounted to €17 million and referred entirely to the Sequana Capital Group.

Intangible assets completely amortized but still in use total €21 million and refer to the concessions, licenses and trademarks of the Alpitour Group for €16 million and other intangible assets for €5 million.

In 2007, the increases in assets generated internally amount to €8 million and refer entirely to the Cushman & Wakefield Group. In 2006 these amounted to €6 million.

The amortization policy for the main intangible assets is as follows:

- the Cushman & Wakefield Group amortizes customer relationships over 16 years and non-competing agreements over 4 years;
- Juventus Football Club amortizes the players' registration rights on a straight-line basis over the term of the contracts; items and articles of the Juventus Football Club library are assets with an indefinite life and as such are subject to an impairment test;
- Alpitour Group amortizes the government concession rights over the original periods of the concessions.

22. Property, plant and equipment

The changes in property, plant and equipment are as follows:

€ in millions	Land	Buildings	Plant and machinery	Industrial equipment	Construction			Total
					Other assets	in progress	Advances	
GROSS AMOUNT								
Opening balance at December 31, 2005	57	539	21	1,960	209	48	1	2,835
Changes								
Increases	4	10	1	27	25	54	2	123
Decreases	(22)	(80)		(93)	(10)			(205)
Reclassification to "Assets held for sale"				(10)	(3)		(2)	(15)
Increases through business combinations	2	2		1	3			8
Exchange differences	(1)	(10)	(1)	(47)	(5)	(1)		(65)
Other changes and reclassifications	19	(1)	1	26	(3)	(44)	(1)	(3)
Total changes	2	(79)	1	(96)	7	9	(1)	(157)
Closing balance at December 31, 2006	59	460	22	1,864	216	57	0	2,678
Changes								
Increases		2	2	12	33	20		69
Decreases		(6)		(7)	(28)			(41)
Reclassification to "Assets held for sale"	(1)	(18)	(1)	(8)	(9)	(1)		(38)
Deconsolidation of the Sequana Capital Group	(35)	(348)		(1,844)	(161)	(63)		(2,451)
Increases through business combinations:								
- Cushman & Wakefield Group					45	2	1	48
- Other		4			6			10
Exchange differences		(2)		(9)	(5)	(1)		(17)
Other changes and reclassifications	(1)	(7)	(3)	2	18	(1)	(1)	7
Total changes	(37)	(375)	(2)	(1,854)	(101)	(44)	0	(2,413)
Closing balance at December 31, 2007	22	85	20	10	115	13	0	265
ACCUMULATED DEPRECIATION AND IMPAIRMENTS								
Opening balance at December 31, 2005	(3)	(241)	(8)	(1,506)	(136)	0	0	(1,894)
Changes								
Decreases	11	30		78	8			127
Reclassification to "Assets held for sale"					(2)			(2)
Increases through business combinations					(1)			(1)
Impairments		(1)		(25)				(26)
Impairment reversals				9	1			10
Depreciation		(18)	(2)	(61)	(17)			(98)
Exchange differences		4		41	3			48
Other changes and reclassifications	(9)	13	1	(3)	3			5
Total changes	2	28	(1)	39	(5)	0	0	63
Closing balance at December 31, 2006	(1)	(213)	(9)	(1,467)	(141)	0	0	(1,831)
Changes								
Decreases					7			7
Reclassification to "Assets held for sale"		9	1	13	7			30
Deconsolidation of the Sequana Capital Group	1	194		1,464	110	1		1,770
Increases through business combinations		(1)		1	(5)			(5)
Impairments						(2)		(2)
Impairment reversals		4		12	13			29
Depreciation		(9)	(3)	(36)	(26)			(74)
Exchange differences		1		8	1			10
Other changes and reclassifications		2	2		(5)	(1)		(2)
Total changes	1	200	0	1,462	102	(2)	0	1,763
Closing balance at December 31, 2007	0	(13)	(9)	(5)	(39)	(2)	0	(68)
NET AMOUNT								
At December 31, 2006	58	247	13	397	75	57	0	847
At December 31, 2007	22	72	11	5	76	11	0	197

In 2007 and 2006, the Alpitour Group has capitalized borrowing costs for € 1 million.

Commitments for the acquisition of property, plant and equipment amount to € 3 million at December 31, 2007 and relate to the Cushman & Wakefield Group. At December 31, 2006, they amounted to 5 million and referred entirely to the Sequana Capital Group.

At December 31, 2007, the gross carrying amount of property, plant and equipment completely depreciated but still in use amounts to € 19 million (€ 7 million at December 31, 2006).

Finance lease contracts on property, plant and equipment

The carrying amount of property, plant and equipment includes € 22 million of assets leased under finance contracts at December 31, 2007 by Juventus Football Club for the Vinovo training center.

At December 31, 2006, the balance of € 41 million included the assets leased under finance contracts by the Sequana Capital Group, Juventus Football Club S.p.A. and the Alpitour Group.

Leasing information is as follows:

€ in millions	Land and Buildings
Nominal amount of lease inception	22
Residual floating-rate debt, discounted to present value, at the balance sheet date	18
Residual lease debt due at the reporting date	
To 1 year	2
2 to 5 years	6
After 5 years	10
	18

23. Investments accounted for by the equity method

Details are as follows:

€ in millions	12/31/2007		12/31/2006		Change
	% of investment	Carrying amount	% of investment	Carrying amount	
Fiat Group	29.01	3,125	28.60	2,611	514
Sequana Capital Group	26.71	341	-	-	341
Turismo&Immobiliare	-	0	25.00	4	(4)
Sundry Sequana Capital Group associates	-	0	-	3	(3)
Sundry Cushman & Wakefield Group associates	-	6	-	-	6
Sundry Alpitour Group associates	-	1	-	1	0
		3,473		2,619	854

The analysis of the changes during the year is as follows:

€ in millions	12/31/2007	12/31/2006	Change
Opening balance	2,619	2,966	(347)
Increases through business combinations of the Cushman & Wakefield Group	6	0	6
Decreases	(5)	0	(5)
Reclassification of the remaining interest in the Sequana Capital Group	301	0	301
Share of the profit (loss) of companies accounted for by the equity method (Note 17)	587	352	235
Translation differences	(42)	(152)	110
Dividends distributed	(80)	(37)	(43)
Fair value, cash flow hedges, actuarial gains (losses) recognized directly in equity	77	8	69
Other movements	10	68	(58)
Investments in Fiat stock	-	63	(63)
Sale of the stake of the investment in SGS to third parties	-	(276)	276
Reclassification of the investment in SGS to "Other financial assets"	-	(350)	350
Reimbursements of capital received from SGS	-	(23)	23
Total changes	854	(347)	1,201
Closing balance	3,473	2,619	854

For additional information on the deconsolidation of the Sequana Capital Group, reference should be made to Note 9 "Change in the scope of consolidation".

Highlights of the Fiat Group are presented below (see also Note 44):

€ in millions	Fiat Group	
	2007	2006
Currency	Euro	Euro
Closing date	12/31/2007	12/31/2006
Total assets	60,136	58,404
Current and non-current liabilities	48,857	48,368
Revenues	58,529	51,832
Profit attributable to the equity holders of the company and the minority interest	2,054	1,151
Of which, the IFIL Group's share	566	289
Net financial position	1,764	(231)
Fair value of interest held by the Group (based on stock market prices at the end of December)	6,269	5,172

Highlights of the Sequana Capital Group are presented below:

€ in millions	Sequana Capital Group	
	2007	2006
Currency	Euro	Euro
Closing date	12/31/2007	12/31/2006
Total assets	3,862	3,706
Current and non-current liabilities	2,575	2,462
Revenues	4,290	3,979
Profit attributable to the equity holders of the company and the minority interest		464 (a)
- first half 2007	95	
- second half 2007	46	
Of which, the IFIL Group's share		10
- first half 2007	(8)	
- second half 2007	20	
Net financial position	771	376
Fair value of interest held by the Group (based on stock market prices at the end of December)	290	560

(a) Profit adjusted for the elimination of the gain net of taxes on the Sequana Capital/SGS Public Exchange and Purchase Offer and for the diluting effect of the reduction on the stake held.

24. Financial assets

The composition of financial assets is as follows:

€ in millions	12/31/2007	12/31/2006	Change
Non-current financial assets	2,674	2,672	2
Current financial assets	158	1,106	(948)
Total financial assets	2,832	3,778	(946)

Details are as follows:

€ in millions	Non-current financial assets				Current financial assets	
	12/31/2007	% held	12/31/2006	% held	12/31/2007	12/31/2006
Investments						
Intesa Sanpaolo S.p.A. (a)	1,565	2.45%	1,640	4.96% (c)	0	0
SGS S.A. (a)	957	15.00%	870	13.16%	0	3
Gruppo Banca Leonardo S.p.A. (b)	82	9.82%	47	9.43%	0	0
Other investments at fair value	0		12		0	0
NoCo ALP	19 (d)		0		0	0
Total investments	2,623		2,569		0	3
Other financial investments						
Deposits and security deposits	5		11		0	2
NoCo B LP Fund	12		0		0	0
Ocean Club Méditerranée bonds	5		5		0	0
DLMD S Bonds	28		0		0	0
Fox River deposits	0		79		0	6
DG IV deposit	0		0		0	92
	50		95		0	100
Other financial investments at fair value						
Receivable from Legg Mason	0		7		0	39
Credit instruments	0		0		104	954
Equity shares	0		0		48	0
	0		7		152	993
Other financial assets and financial receivables						
Derivative financial instruments	0		0		4	2
Receivables and other financial assets	1		1		2	8
	1		1		6	10
Total other financial assets	51		103		158	1,103
Total	2,674		2,672		158	1,106

(a) Investments available for sale.

(b) Investments measured using the cost method.

(c) Percentage refers to the investment in Sanpaolo IMI, merged in Banca Intesa with effect on January 1, 2007.

(d) Includes goodwill of € 5 million originating from the acquisition of 100% of the capital stock of Ancom USA Inc made by the subsidiary Ifil Investissements on September 30, 2007.

The investment in Intesa Sanpaolo is measured at fair value on the basis of the market price at December 28, 2007, equal to € 5.4 per share (€ 17.62 per share, referring to Sanpaolo IMI pre-merger 2006) with the unrealized gain of € 681 million recognized in equity. The original acquisition cost of the investment is € 884 million.

The investment in SGS is measured at fair value on the basis of the market price at December 28, 2007, equal to CHF 1.349 per share, (at the CHF/Euro exchange rate of 1.6547), with the unrealized gain of € 487 million recognized in equity. The original carrying amount of the investment in SGS is € 470 million.

Non-current financial assets include S-Bonds issued by DLMD maturing on July 27, 2010, subscribed to by the subsidiary Ifil Investissements as part of the transaction for the sale of the 22% stake in Sequana Capital to DLMD.

Current financial assets include:

- bonds, and other short-term financial instruments held by the foreign subsidiaries of the IFIL Holdings System, which do not meet the conditions for classification as “Cash and cash equivalents”;
- equity shares held for trading by the parent, IFIL. These are listed on the major European and United States markets and are measured at fair value based on market prices translated, where necessary, to year-end exchange rates, with recognition of the change in fair value in the income statement;
- securities subscribed to by Alpitour (residual amount of € 40 million) as part of the securitization of trade receivables (for additional information, reference should be made to Note 40).

The analysis of changes during 2007 is as follows:

€ in millions	Non-current financial assets		Current financial assets	
	12/31/2007	12/31/2006	12/31/2007	12/31/2006
Opening balance	2,672	1,523	1,106	1,171
Increases	201	64	125	100
Decreases	(12)	(32)	(909)	(285)
Increases through business combinations of the Cushman & Wakefield Group	2			
Fair value recognized in equity	(97)	920		(20)
Fair value recognized through the income statement		(1)		10
Impairment reversals (losses)	1	1		
Reclassification of the SGS investment from “Investments accounted for by the equity method”		350		
Reclassification to “Assets held for sale”		(19)		
Deconsolidation of the Sequana Capital Group	(105)		(172)	
Exchange differences	(1)	(8)	(1)	
Change in the scope of consolidation	29	(3)	2	
Other changes and reclassifications	(16)	(123)	7	130
Total changes	2	1,149	(948)	(65)
Closing balance	2,674	2,672	158	1,106

Increases in non-current financial assets (€ 201 million) comprise:

- the purchase on the market of 143,944 SGS shares, equal to 1.84% of capital stock for € 121 million;
- the subscription of 11,055,537 Gruppo Banca Leonardo shares issued as part of a capital stock increase for € 36 million;
- the subscription of 2,723 DLMD S-Bonds for € 27 million;
- the investment in the limited partnership NoCo B LP for € 12 million;
- the increase in other financial assets for € 5 million.

At December 31, 2007, the fair value recognized in equity includes the change in fair value of the investments in Intesa Sanpaolo (–€ 76 million) and SGS S.A. (–€ 21 million) recorded in non-current financial assets.

Decreases in current financial assets are attributable to the disposal of investments in which a part of the liquidity was temporarily invested. The remaining balance of liquidity is included in “Cash and cash equivalents”.

The fair value of current securities is calculated using the market price at the balance sheet date, where available, or discounting future cash flows.

Non-current other financial assets, excluding investments, by maturity, are as follows:

€ in millions	12/31/2007	12/31/2006
To 1 year	5	0
1 to 3 years	31	5
3 to 5 years	2	3
After 5 years	13	2
Nominal value of the non-current financial assets of the Sequana Capital Group	-	93
Non-current other financial assets, excluding investments	51	103

25. Inventories, net

Details are as follows:

€ in millions	12/31/2007	12/31/2006	Change
Raw materials and other supplies	3	111	(108)
Work in progress	0	45	(45)
Semifinished and finished goods	0	122	(122)
Merchandise	0	262	(262)
Total inventories, net	3	540	(537)

The reduction in inventories is mainly due to the deconsolidation of the Sequana Capital Group.

26. Other assets

Details are as follows:

€ in millions	12/31/2007	12/31/2006	Change
Other non-current assets			
Receivables for direct taxes	0	1	(1)
Receivables for disposals of property, plant and equipment and intangible assets	9	24	(15)
Other assets	73	30	43
Total other non-current assets	82	55	27
Other current assets			
Trade receivables			
Gross amount of trade receivables	461	1,004	(543)
Provision for impairment	(29)	(68)	39
Trade receivables from related parties	2	2	0
Trade receivables	434	938	(504)
Other receivables			
Receivables for direct taxes	60	56	4
Receivables for indirect taxes	5	45	(40)
Receivables for disposals of property, plant and equipment and intangible assets	43	47	(4)
Other receivables	83	113	(30)
Other receivables from related parties	2	1	1
Total other receivables	193	262	(69)
Total other current assets	627	1,200	(573)
Total other non-current and current assets	709	1,255	(546)

The breakdown of other assets by maturity is as follows:

€ in millions	To1 year	2 to 5 years	After 5 years	Total
Other non-current assets		75	7	82
Trade receivables	434			434
Other receivables	193			193
Balances at December 31, 2007	627	75	7	709
Other non-current assets		32	23	55
Trade receivables	938			938
Other receivables	218		44	262
Balances at December 31, 2006	1,156	32	67	1,255

Other assets include receivables from the sale of the remaining investment in Campi di Vinovo S.p.A. and the "Mondo Juve" business segment for € 37 million (€ 26 million presented in non-current assets and € 11 million in current receivables) by the subsidiary Juventus Football Club. These receivables were discounted to present value based on an estimate of collections times (various installments from 2008 to 2013) and are guaranteed.

27. Cash and cash equivalents

The reconciliation of cash and cash equivalents in the statement of cash flows and the the corresponding lines on the balance sheet is as follows:

€ in millions	12/31/2007	12/31/2006	Change
Cash and cash equivalents	919	302	617
Bank overdrafts and bank borrowings	0	(107)	107
Cash and cash equivalents	919	195	724

Cash and cash equivalents include short-term financial investments and highly liquid assets readily convertible to cash such as time deposits, commercial paper and current securities. Cash and cash equivalents are subject to an insignificant risk of a change in value.

The carrying amount of cash and cash equivalents approximates their fair value at the balance sheet date.

The related credit risk can be considered limited in that the counterparties are represented by leading banking institutions.

28. Assets held for sale

Assets held for sale amounting to € 3 million include property, plant and equipment of the companies Kiwengwa Ltd (€ 1 million) and Mediterranea Tourist S.A. (€ 2 million) held by the Alpitour Group which will be sold in April 2008 for a total equivalent amount of € 7 million on the basis of a preliminary agreement signed in December. In addition, the investment in Semana S.r.l., held by Juventus Football Club (€ 30 thousand), was sold on March 4, 2008 to ESE S.p.A., a stockholder of the company.

At December 31, 2006, assets held for sale totaling € 128 million included groups of assets relating to the investment in Canson Grand Public held by Arjowiggins (€ 99 million), land and buildings by the Antalis Group (€ 10 million), classified in assets held for sale under the disposal program for real estate assets concentrated in France, Spain, Italy, Germany, Switzerland and Finland, in addition to the investment in Campi di Vinovo held by Juventus Football Club (€ 19 million).

29. Equity

Equity attributable to the equity holders of the company - Capital stock

At December 31, 2007, IFIL S.p.A.'s capital stock, fully subscribed to and paid-in, amounts to € 1,075,995,737 and consists of 1,038,612,717 ordinary shares (96.53% of capital stock) and 37,383,020 non-convertible savings shares (3.47% of capital stock), all with a par value of € 1 each.

There are no restrictions on the transfer of stock, restrictions on voting rights and shares which confer special rights of control.

Each share has the right to a proportional share of the profits which have been approved for distribution and of the equity resulting from a wind-up except for the rights established for the savings shares with regard to the appropriation of profits, as described below.

Pursuant to art. 25 of the bylaws, the savings shares carry the right to a preference dividend, cumulative according to law, of 8.27% of their par value and to a total dividend higher than that of ordinary shares by 2.07% of the same par value. When, in any one year, the dividends assigned to the savings shares are below the percentages indicated above, the difference shall be added to the preference dividend of the next two years.

The savings shares carry no voting rights and can either be registered or bearer shares, as elected by the stockholders.

In the event of exclusion of the ordinary shares and/or savings shares from trading, the preference dividend and the dividend higher than that of the ordinary shares to which the savings shares are entitled, shall be automatically increased to the extent that they are equal, respectively, to 8.52% and 2.32%.

The board of directors has been vested with the power, for a period of five years from the resolution passed by the special stockholders' meeting held on May 14, 2003, to increase at one or more times, also in divisible form, the capital stock up to an amount of € 1,500 million and to issue convertible bonds, at one or more times, up to the same figure but for amounts which, each time, shall not exceed those established by law.

The board of directors will put forward a motion to the ordinary stockholders' meeting to renew this resolution.

Finally, at December 31, 2007, the capital stock includes € 1,342 thousand of transfers from the revaluation reserves made in the past which, in the event of distribution, will form part of the taxable income of the Company.

The objectives identified by IFIL S.p.A. and the companies in the "Holdings System" are the creation of value for all the stockholders, safeguarding the continuity of the company, sector and geographic diversification of investments and support for development of the holdings.

IFIL thus aims to keep an adequate level of capitalization which allows it to generate a satisfactory economic return for the stockholders and guarantee economic accessibility to external sources of financing.

IFIL constantly monitors changes in the consolidated debt level of the Holdings System based upon the current asset value of its investments and dividend flows from the operating holdings.

Use of financial leveraging, currently insignificant, is nevertheless undertaken with the maximum prudence.

Equity attributable to the equity holders of the company - Retained earnings and other reserves

The composition and changes in “Retained earnings and other reserves” is as follows:

€ in millions	Legal reserve	Reserve for translation differences	Reserve for stock-based compensation	Fair value reserve	Cash flow hedge reserve	Reserve for actuarial gains (losses)	Other reserves and retained earnings	Retained earnings and other reserves
Equity at January 1, 2006	215	238	5	396	(5)	(136)	903	1,616
Stock-based compensation			5					5
Treasury stock movements							1	1
Effect of fair value change to investments and securities				925				925
Deferred taxes on fair value of investments and securities				(45)				(45)
Transfer of fair value to income statement				(3)				(3)
Fair value change to cash flow hedge derivatives					25			25
Actuarial gains (losses) recognized in equity						39		39
Translation differences		(141)						(141)
Other changes							(29)	(29)
Movements in equity accounts							1,004	1,004
Total changes	0	(141)	5	877	25	39	976	1,781
Equity at December 31, 2006	215	97	10	1,273	20	(97)	1,879	3,397
Stock-based compensation			29					29
Effect of fair value change to investments and securities				(109)				(109)
Deferred taxes on fair value of investments and securities				37				37
Transfer of fair value to income statement				(37)				(37)
Fair value change to cash flow hedge derivatives					79			79
Transfer of fair value on cash flow hedges to income statement					(53)			(53)
Actuarial gains (losses) recognized in equity						116		116
Translation differences		(104)						(104)
Deferred taxes recognized in equity		(2)				(1)		(3)
Other changes							(76)	(76)
Movements in equity accounts							234	234
Total changes	0	(106)	29	(109)	26	115	158	113
Equity at December 31, 2007	215	(9)	39	1,164	46	18	2,037	3,510

Equity attributable to the equity holders of the company - Treasury stock

At December 31, 2007, IFIL holds, directly and indirectly, the following ordinary shares of treasury stock:

	Number of shares	Carrying amount Per share (€)	Total (€ in ml)	% of class
Held by IFIL S.p.A.	12,402,998	3.68	45.7	1.19
Held by the subsidiary Soiem S.p.A.	810,262	3.41	2.8	0.08
Balance at December 31, 2007	13,213,260	3.67	48.5	1.27

There were no transactions involving treasury stock during the year 2007.

The ordinary stockholders' meeting held on May 14, 2007 authorized the purchase of treasury stock for 18 months, pursuant to art. 2357 of the Italian Civil Code and art. 132 of Legislative Decree 58 dated February 24, 1998, for a maximum of 55 million IFIL ordinary and/or savings shares for a total of € 450 million.

The board of directors will put forward a motion to the ordinary stockholders' meeting to renew this resolution.

Equity attributable to the equity holders of the company - Dividends paid out

Dividends paid out by IFIL S.p.A.	Per share (€)		Total (€ ml)	
	2007	2006	2007	2006
Ordinary shares	0.10	0.10	102.1	102.6
Savings shares	0.1207	0.1207	4.5	4.5
Total			106.6	107.1

The motion for dividends relating to the year 2007 will be put forward to the stockholders' meeting called for the approval of the separate financial statements for the year ended December 31, 2007. The total amount of dividends is calculated on the basis of the shares outstanding as of March 28, 2008.

30. Stock option plans

Stock option plans with underlying IFIL stock

At December 31, 2007, there are no stock option plans with underlying IFIL S.p.A. stock since all the plans approved in prior years by the IFIL S.p.A. board of directors (IFIL 2000 plan and the IFIL 2003 plan) expired during 2006 and no new plans were introduced in 2007.

Stock option plan with underlying Alpitour stock

December 15, 2005, in execution of the resolution passed by the board of directors' meeting held on November 11, 2005, the Executive Committee of IFIL S.p.A. approved a stock option plan for two managers of the Alpitour Group designed to promote their loyalty to the IFIL Group and provide an incentive to develop and appreciate the investments of the IFIL Group in the tourism sector.

The plan calls for purchase options on Alpitour shares to be granted to the chairman and chief executive officer, D.J. Winteler, and the general manager, F. Prete, respectively, equal to 6% (2,127,000 shares) and 5% (1,772,500 shares) of Alpitour's capital stock. After approval on the part of IFIL S.p.A., the Alpitour S.p.A. board of directors may in the future grant purchase options on Alpitour shares to other managers who hold important operating positions equal to 4% of Alpitour's capital (now 1,418,000 shares).

The purchase options may be exercised, at one or more times, during the period between the dates of the approval of the 2006/2007 and 2008/2009 Alpitour financial statements at the price of € 2.24 per share, corresponding to the valuation of the Alpitour Group, equal to € 79.4 million, performed in December 2005 by a specially appointed expert.

IFIL S.p.A. and the managers of Alpitour S.p.A., finally, exchanged reciprocal purchase and sale options, exercisable during the same above period, on Alpitour shares that will have been purchased by the same managers; the exercise price will be established on the basis of the appraisal which will be performed using the same valuation principles applied in the December 2005 valuation.

From an accounting standpoint, the plan is a cash-settled stock-based payment transaction subject to paragraph 30 and subsequent paragraphs of IFRS 2, which requires the liability of the plan to be measured at fair value and, therefore, the options of the plan, at every closing date until expiration.

At December 31, 2007, the fair value of each option right of the plan was estimated at € 4.07 for a total of € 16 million, of which the current cost of € 13 million was recorded in 2007 (€ 3 million recorded in 2006) in the income statement in "Other nonrecurring income (expenses)". The relative total liability of € 16 million is recognized in "Other current liabilities to related parties" (Note 41).

The estimate was performed by an independent expert who applied a binomial model of valuation to the options based on the following parameters:

Stock price at grant date (€)	(a)	2.24
Exercise price (€)	(a)	2.24
Underlying stock price at 12/31/2007 (€)	(b)	6.10
Estimated volatility (%)	(c)	32,5720%
Remaining option life (months)	(d)	25
Estimated dividends (%)	(e)	0.00
Risk-free interest rate (%)	(f)	4,5324%

- (a) The exercise price of the options was assumed to be equal to the par value of one ordinary Alpitour S.p.A. share at the grant date, quantified on the basis of an estimate performed by an independent expert.
- (b) The fair value of the underlying share (Alpitour S.p.A. ordinary share) at the date of reference of December 31, 2007, was quantified on the basis of an internal estimate prepared by applying valuation principles consistent with those used in December 2005 by the independent expert.
- (c) The expected volatility has also been determined by referring to the historical volatility, measured over a period consistent with the remaining life of the shares in the plan, of a sample of listed companies operating in the same sector as Alpitour S.p.A.
- (d) The expiration date of the options was established as the date of the approval of the Alpitour S.p.A. financial statements for the year 2008/2009, fixed, conventionally, as January 31, 2010. At the date of reference of December 31, 2007, the option thus has a remaining life of 25 months (2 years and 1 month). The options will vest at the end of the vesting period (January 31, 2008) and can be exercised from that date until the expiration date (January 31, 2010).
- (e) The absence of the payment of dividends is assumed for the application of the valuation model.
- (f) The risk-free interest rate is assumed to be equal to the return on government securities having a residual life consistent with the expiration of the options in the plan.
An assumption was also included in the "binomial" model for the early exercise of the option rights during the period between the end of the vesting period and contractual expiration date of the options.

Cushman & Wakefield Group stock option plans

There are two separate stock option plans which are summarized in the following table: Employee Stock Purchase Plan Options and Management Options:

	Employee Stock Purchase Plan			Management Options		
	Tranche 1	Tranche 2	Total	EBITDA	EBITDA Margin	Total
Date of board of directors' meeting	12/19/05	12/19/05		3/30/07	3/30/07	
Number of options granted	11,166	7,385	18,551	8,070	5,380	13,450
Grant date	12/14/05	06/29/06		4/1/07	4/1/07	
Vesting date	1/1/08	1/1/09		2008/2012	2008/2012	
Exercise price at grant date	\$548	\$782		\$1,259	\$1,259	
Term of options post-vesting	10 years	10 years		10 years	10 years	
Forfeitures prior to April 1, 2007	(938)		(938)			
Options assumed by C&W Group at April 1, 2007	10,228	7,385	17,613	8,070	5,380	13,450
Options forfeited and canceled during the period	(5,266)	(293)	(5,559)	-	-	-
Options outstanding at December 31, 2007	4,962	7,092	12,054	8,070	5,380	13,450

The Employee Plan options outstanding at December 31, 2007 have an exercise price in the range of \$548 and \$782 and an average remaining contractual life of approximately 7 years.

The Management Options outstanding at December 31, 2007 have an exercise price of \$1,259 and an average remaining contractual life of approximately 9 years.

According to the provisions of IFRS 2, the appraisal was based on the Black-Scholes pricing model using the following assumptions:

	Employee Plan		Management Options
	Tranche 1	Tranche 2	
Stock price at grant date (\$)	578.68	906.73	1,298.87
Exercise price at grant date (\$)	548.02	782.39	1,258.68
Estimated volatility (%)	35%	35%	35%
Remaining option life (years)	6.5	6.5	10.0
Estimated dividends (%)	1.20	1.22	n.a.
Risk-free interest rate (%)	4.22%	5.12%	4.74%

Volatility is based on the historical volatility of comparable public companies. Because the Cushman & Wakefield Group does not have historical exercise data, it used the midpoint between the vesting date and the contractual term to determine the expected term of the stock options.

During 2007, costs of € 12 million were capitalized for both stock option plans.

31. Equity attributable to the minority interest

€ in millions	12/31/2007				12/31/2006		
	%	Capital and reserves	Profit (loss)	Total	Capital and reserves	Profit (loss)	Total
Cushman & Wakefield Group	28	64	13	77			
Sequana Capital Group	-	0	0	0	172	454 (a)	626
Alpitour Group	(b)	3	1	4	2	3	5
Juventus Football Club S.p.A.	40	53	(6)	47	18	(6)	12
Total		120	8	128	192	451	643

(a) The minority interest's share of the gain on the SGS sale.

(b) Percentage holdings held by the minority interest in subsidiaries of the Alpitour Group.

32. Provisions for employee benefits

The companies of the Group provide post-employment benefits for their active employees and retirees, either directly or by contributing to independently administered funds. The way these benefits are provided varies according to the legal, fiscal and economic conditions of each country in which the Group operates, the benefits generally being based on the employees' remuneration and years of service. Post-employment benefits are provided under defined contribution and/or defined benefit plans.

In the case of defined contribution plans, the companies of the Group pay contributions to publicly or privately administered pension insurance plans on a mandatory, contractual or voluntary basis. Once the contributions have been paid, the Group has no further payment obligations. The contribution cost is recognized when the employee has rendered his/her service and this cost is recorded in the income statement in "Personnel costs".

Defined benefit plans may be unfunded, or they may be wholly or partly funded by contributions by a company, and sometimes by its employees, into a company, or fund, that is legally separate from the employer and from which the employee benefits are paid.

Finally, the companies of the Group grant certain other long-term benefits to its employees; these benefits include those generally paid when an employee attains a certain level of seniority or when a specified event occurs. In this case the measurement of the obligation reflects the probability that payment will be required and the length of time for which payment is expected to be made.

Details of provisions for employee benefits recognized in the financial statements at December 31, 2007 and 2006 are the following:

€ in millions	Non-current part		Current part	
	12/31/2007	12/31/2006	12/31/2007	12/31/2006
Employee severance indemnity	22	25	4	0
Pension plans	10	0	0	0
<i>Total post-employment benefits</i>	32	25	4	0
Other employee benefits	11	110	109	7
Total provisions for employee benefits	43	135	113	7

Post-employment benefits

Employee severance indemnities

Employee severance indemnities relating to the companies of the Group operating in Italy represent the obligation due to employees by law (recently amended by Law 296/06) that has accrued and which will be paid upon termination of employment. In certain circumstance, a portion of the indemnity may be paid as an advance during the employee's service life. This is an unfunded defined benefit plan, considering the benefits are almost entirely accrued, with the sole exception of the revaluation.

After the change made to the regulations for employee severance indemnities by Law 296 dated December 27, 2006 (Budget Law 2007), and subsequent decrees and regulations, the portion of employee severance indemnities accruing from January 1, 2007, for employees who have asked, have been transferred to a complementary pension plan chosen by the employees and these therefore fall under defined contribution plans.

For those employees who did not elect the transfer of the accrued portion of employee severance indemnities, beginning January 1, 2007, the calculation of employee severance indemnities, including the portion accruing, will be made according to the usual actuarial method.

In accordance with IAS 19 – Employee Benefits, the Italian companies of the Group have included employee severance indemnities in defined benefit plans and measure them with actuarial techniques using the Project Unit Credit Method.

Besides employee severance indemnities, established by art. 2120 of the Italian Civil Code, IFIL S.p.A. guarantees other forms of benefits (termination benefits, loyalty bonuses, health care plans, defined benefit and defined contribution pension plans) under company or individual supplementary agreements. These are described in Note 29 of the separate financial statements.

Pension plans

The Cushman & Wakefield Group funds a certain number of defined contribution plans set up pursuant to the laws in force in the countries in which it operates .

The relative cost incurred for such plans for the period April – December 2007 amounts to \$1.5 million (€ 1.1 million).

The European partnership (C&W UK) also provides a form of hybrid pension plan (UK Plan) which has features of both defined contribution and defined benefit plans.

Each year, the participants of the UK Plan have the possibility of purchasing “units of benefits” by making regular contributions based on age; until March 31, 2002, the company made contributions equivalent to twice the member rate.

The contributions are invested to provide benefits that become payable to members upon retirement or similar events.

Prior to retirement, the UK Plan guarantees only a part of the benefit.

Cushman & Wakefield UK ceased its contributions to the plan effective March 31, 2002 and, subject to certain transitional agreements, introduced a defined contribution plan for employees starting from that date.

Changes in the present value of post-employment benefit obligations and the fair value of plan assets servicing the plans during the course of the last two years are as follows:

€ in millions	Balance at 12/31/2006 (a)	Current service cost	Financial expenses	Actuarial gains (losses)	Benefits paid	Cushman & Wakefield Group acquisition	Losses (gains) on curtailments and/or settlements	Exchange differences	Change in scope of consolidation and other changes	Balance at 12/31/2007
Present value of obligation:										
Employee severance indemnities	25	6		1	(7)	3	(1)	1	(2)	26
Pension plans	0		3	(6)	(1)	65		(6)		55
<i>Total post-employment benefits</i>	25	6	3	(5)	(8)	68	(1)	(5)	(2)	81
Other long-term benefits	0	(2)				14		(1)		11
Other short-term benefits	0	95			(41)	61		(5)	(1)	109
	25	99	3	(5)	(49)	143	(1)	(11)	(3)	201
Balances - Sequana Capital Group	117									
Balances in published financial statements	142									
Of which:										
Funded plans (totally or partially)										55
Unfunded plans	25									146

€ in millions	Balance at 12/31/2006 (a)	Expected return on assets	Contributions paid by company	Actuarial gains (losses)	Benefits paid	Cushman & Wakefield Group acquisition	Losses (gains) on curtailments and/or settlements	Exchange differences	Change in scope of consolidation and other changes	Balance at 12/31/2007
Fair value of the plan assets:										
Pension plans		3			(1)	47		(4)		45
<i>Total post-employment benefit plans</i>	-	3	-	-	(1)	47	-	(4)	-	45
Total net liabilities at December 31, 2007	25	96	3	(5)	(48)	96	(1)	(7)	(3)	156

€ in millions	Balance at 12/31/2005 (a)	Current service cost	Financial expenses	Actuarial gains (losses)	Benefits paid	Cushman & Wakefield Group acquisition	Losses (gains) on curtailments and/or settlements	Exchange differences	Change in scope of consolidation and other changes	Balance at 12/31/2006
Present value of obligation										
Employee severance indemnities	24	5		(3)	(2)				1	25
<i>Total post-employment benefits</i>	24	5	-	(3)	(2)		-	-	1	25
Balances at December 31	24	5	-	(3)	(2)		-	-	1	25
Balances - Sequana Capital Group	158									117
Balances in published financial statements	182									142
Of which:										
Funded plans (totally or partially)										
Unfunded plans	24									25

(a) The balances at December 31, 2006 and 2005 are net of the amounts relating to the Sequana Capital Group which was deconsolidated in 2007.

Other employee benefits

Other employee benefits, of which € 11 million is current and € 109 million is non-current, mainly include the liabilities of the Cushman & Wakefield Group.

Post-employment benefits are calculated on the basis of the following actuarial assumptions:

	December 31, 2007		December 31, 2006
	Employee severance indemnities	Pension plans	Employee severance indemnities
Discount rate	4.6-4.7%	5.82%	4.25%
Future salary increase (inflation included)	2-3.5%		2-3.5%
Inflation rate	2.00%		2.00%
Expected return on plan assets		7.13%	

The assumptions used for the calculation of pension funds are as follows:

- the discount rate is the rate of return at the balance sheet date of a credit instrument (AA rating) with maturity approximating the maturities of the Cushman & Wakefield Group bonds and denominated in the same currency in which the benefits will be paid;
- the mortality rate is based on statistical tables;
- the expected return on plan assets servicing the plan is based on the total return of the portfolio and not the sum of the expected returns of the individual assets. This rate approximates the historical annual rate of the plan assets.

The "UK Plan" assets include marketable equity securities in both United Kingdom and United States companies and fixed-rate debt securities.

The investment policies and strategies for the plan assets are established to achieve a reasonable balance between risk, likely return and administration expense, as well as to maintain funds at a level to meet minimum funding requirements. In order to ensure that an appropriate investment strategy is in place, an analysis of the plan's assets and liabilities is completed periodically.

The estimated expense of defined plan benefits for the year 2008 is £ 1.5 million (€ 2 million).

	Fair value of the assets		Expected return
	December 31, 2007		2007
	Objective in %	€ in millions	in %
Equity instruments	87.2%	38	7.13%
Debt instruments	7.5%	5	7.13%
Cash	5.3%	2	7.13%

The total amounts recognized in the income statement for post-employment benefits refer to:

€ in millions	2007	2006
Current service cost	6	5
Financial expenses	3	0
Expected return on plan assets	(3)	0
Losses (gains) on curtailments and/or settlements	(1)	0
Total (income) expenses for post-employment benefits	5	5

33. Provisions for other liabilities and charges

The composition of the provisions is as follows:

€ in millions	Current portion		Non-current portion	
	12/31/2007	12/31/2006	12/31/007	12/31/2006
Restructuring provisions	0	54	0	12
Fox River disputes provisions	0	6	0	115
DG IV disputes provisions	0	184	0	0
Ecological risks provisions	0	7	0	27
Other risks provisions	14	32	19	15
Tax provision	0	0	1	0
Total	14	283	20	169

The non-current portion of the other risks provisions mainly includes the amount set aside by Juventus Football Club for the urbanization expenses relating to the “Mondo Juve – commercial park” project which is expected to be paid after next year based on the times estimated for the execution of the work.

The current portion of the other risks provisions includes amounts set aside for pending disputes of the Cushman & Wakefield Group for € 10 million and the Alpitour Group for per € 4 million.

The breakdown of non-current provisions by expected use is as follows:

€ in millions	December 31, 2007			December 31, 2006		
	2 to 5 years	After 5 years	Total	2 to 5 years	After 5 years	Total
Restructuring provisions	0	0	0	12	0	12
Fox River and DG IV disputes provisions	0	0	0	60	55	115
Ecological risks provisions	0	0	0	26	1	27
Other risks provisions	19	0	19	8	7	15
Tax provision	1	0	1	0	0	0
Total	20	0	20	106	63	169

Changes in the current and non-current provisions in 2007 and 2006 are as follows:

€ in millions	Balance at 12/31/2006	Accruals	Release of provisions		Deconsolidation of the Sequana Capital Group	Cushman & Wakefield Group acquisition	Other changes	Balance at 12/31/2007
			of provisions used	not used				
Restructuring provisions	66	7	(14)		(76)		17	0
Fox River and DG IV disputes provisions	305	2	(6)	(42)	(256)		(3)	0
Ecological risks provisions	34	3	(2)	(1)	(34)			0
Other risks provisions	47	30	(9)	(11)	(30)	8	(2)	33
Tax provision	0			(1)		2		1
	452	42	(31)	(55)	(396)	10	12	34

Effect on the income statement:

Operating profit (loss) from current operations	16	(13)	(2)
Other nonrecurring income (expenses)	21	(18)	(43)
Other financial income (expenses)	5		(10)

€ in millions	Balance at 12/31/2005	Accruals	Release of provisions		Other changes	Balance at 12/31/2006
			of provisions used	not used		
Restructuring provisions	15	59	(6)	(1)	(1)	66
Fox River and DG IV disputes provisions	324	3	(7)	(4)	(11)	305
Ecological risks provisions	46	6	(6)	(12)		34
Other risks provisions	61	17	(14)	(19)	2	47
	446	85	(33)	(36)	(10)	452

Effect on the income statement:

Operating profit (loss) from current operations	11	(7)
Other nonrecurring income (expenses)	66	(26)
Other financial income (expenses)	8	(6)

34. Pending litigation

IFIL S.p.A. and subsidiaries in the “Holdings System”

Proceedings regarding the IFIL S.p.A. and Giovanni Agnelli e C. S.a.p.az. press releases dated August 24, 2005

In the opposing judgment against the administrative sanctions imposed by Consob under Resolution 15760 notified on February 13, 2007, the Court of Appeals of Turin, in its decision of December 5, 2007, reduced the total administrative sanctions from € 16 million to € 6.3 million. The reduction for IFIL was from € 4.5 million to € 1 million and for Mr Gabetti from € 5 million to € 1.2 million. Furthermore, the additional administrative sanction levied against Mr Gabetti was reduced by two months, from six to four months, the period of which is now over, as are the periods for the administrative sanctions against Mr Grande Stevens, as the legal advisor, and Mr Marrone.

As for the penal proceedings communicated to these individuals, the judge in the preliminary investigations of December 4, 2007 declared the notification pursuant to ex art. 415 bis of the Italian Penal Code null and void and sent the case to the public prosecutor's office. The proceedings are therefore again in the preliminary stages.

Closing of the dispute regarding the sale of La Rinascente

On February 14, 2006 and September 5, 2006, the buyer of the investment in La Rinascente filed two separate arbitration proceedings against Ifil Investissements S.A. seeking compensation for an amount of approximately € 52 million for extraordinary expenses relating to certain points of sale in addition to legal questions in connection principally with the accounting treatments used in the financial statements of La Rinascente.

On June 27, 2007, Ifil Investissements S.A. signed a settlement agreement in which the buyer of the investment in La Rinascente renounced all claims filed in the above arbitration proceedings against Ifil Investissements S.A. and any other claim and/or demand, also in the future, relating to the sale of the investment in La Rinascente. The settlement involved a total payment of € 8 million (of which € 6 million is to be borne by Ifil Investissements S.A. and € 2 million by the Auchan Group). These expenses are included in “nonrecurring income (expenses)” (Note 14).

Alpitour Group

In reference to the damages to the “Bravo Club” resort in Zanzibar caused by the fire in January 2001, a case is pending before the competent authorities in Tanzania to establish the compensation for damages due from Royal Insurance. During 2005, Royal Insurance was sentenced, in the judgment of first instance, to pay the damages requested in addition to interest and legal fees. The insurance company appealed this decision and the case is now being judged in the second instance. Based on available information, it is believed that there is reasonable certainty that the judgment of the first instance will be upheld.

The Alpitour Group also filed two suits against INPS regarding social security in which judgments of the second instance have already been handed down. Considering that one of the judgments is in favor of the company and the other against, it is believed that the Group will have to pay a total of approximately € 800 thousand which has already been provided for in the financial statements.

Cushman & Wakefield Group

The Cushman & Wakefield Group is a party to various matters in litigation. These matters generally relate to disputes and claims involving commission agreements, employment agreements, and other contractual matters.

The Group believes that while some of these matters may be ultimately resolved against it, such claims will not have a material effect on the financial position and results of operations of the C&W Group.

Juventus Football Club

Proceedings regarding the tragedy at the Vinovo Training Center

On January 28, 2008 and March 11, 2008, the preliminary hearings took place during the course of which the four defendants petitioned to request sentencing under ex art. 444 and following articles of the Penal Code after the plaintiffs had stated, before the judge, that they had been fully compensated.

Therefore, the four defendants were sentenced to one year and two months of imprisonment and granted the benefit of the conditional suspension of the sentence. Finally, on March 12, 2008, the judge also issued a decree to close the case against the chief executive officer Jean-Claude Blanc. The matter can thus be considered definitely concluded.

Investigations against former directors

On May 11, 2006, District Attorney's Office of Naples notified the former chief executive officer, Antonio Giraudo, and the former director and general manager, Luciano Moggi, of an "invitation to appear" concerning various illegal acts, including association to commit sports fraud. On June 10, 2006, they were notified of the conclusion of the preliminary investigations. The documents from the criminal proceedings became part of the investigation by sports' justice bodies which led to sports proceedings against the company in summer 2006. The judicial authorities then continued their investigations also as a result of the documents transmitted on an investigation into the same matter at one time filed by the District Attorney's Office of Turin. On April 12, 2007, the District Attorney's Office of Naples issued a new notification of the conclusion of the preliminary investigations. The preliminary hearing began on December 15, 2007 and is still underway.

Criminal proceedings are also pending before the District Attorney's Office of Turin regarding the financial statements and communications by the company from June 30, 2001 to June 30, 2006. The action filed against some former directors, also regards the company pursuant to articles 5, 13 and 25 of Legislative Decree 231/2001, as the legal entity responsible. If the former directors are considered responsible, the dispute against the company could lead to a pecuniary administrative sanction in the range of € 103 thousand to € 1,239 thousand.

Como Calcio bankruptcy

The bankruptcy of Como Calcio, in June 2006, led to action being brought against Juventus Football Club for the payment of the sum of € 1,580,000 allegedly still due to Como Calcio for the definitive sale of the registration rights of the players Piccolo and Pederzoli.

Juventus Football Club appeared before the courts and asked for the rejection of the bankruptcy filing since the sum had already been paid and also for Mr Preziosi to appear in court so that Juventus would be relieved of responsibility and not be held accountable for damage compensation in the event of a judgment against Juventus. The case was adjourned to the first hearing set for March 12, 2008 in order to call Mr Preziosi before the court. Mr Preziosi appeared and asked for the rejection of the claims against him.

35. Consolidated net financial position

The composition of the gross and net financial position of the consolidated companies is as follows:

€ in millions	Gross borrowings position	Financial assets	Net financial position (borrowings)/cash
IFIL S.p.A. and the "Holdings System"	(967)	863	(104)
Cushman & Wakefield Group	(73)	76	3
Alpitour Group	(103)	120	17
Juventus Football Club S.p.A.	(18)	25	7
Total	(1,161)	1,084	(77)

In accordance with the provisions of Consob Communication 6064293 dated July 28, 2006, the composition of the net financial position of the IFIL Group is provided below:

€ in millions	12/31/2007	12/31/2006	Change
Non-current financial liabilities			
IFIL 2007/2017 bonds	(744)		(744)
IFIL 2006/2011 bonds	(200)	(199)	(1)
Debt	(114)	(453)	339
Total non-current financial liabilities	(1,058)	(652)	(406)
Non-current other financial assets	7	4	3
Non-current net financial position (A)	(1,051)	(648)	(403)
Current financial liabilities			
Debt	(52)	(688)	636
Current portion of medium/long-term debt	(51)	(23)	(28)
Total current financial liabilities	(103)	(711)	608
Current financial assets			
Credit instruments and equity shares held for trading	152	954	(802)
Derivative financial instruments	4	2	2
Receivables and other financial assets	2	3	(1)
Total current financial assets	158	959	(801)
Cash and cash equivalents	919	302	617
Current net financial position (B)	974	550	424
Consolidated net financial position (A+B)	(77)	(98)	21

There are no financial receivables or payables balances with related parties.

36. Bonds and other debt

The composition is as follows:

€ in millions	Non-current portion		Current portion	
	12/31/2007	12/31/2006	12/31/2007	12/31/2006
IFIL bonds 2007/2017	(744)		(22)	
IFIL bonds 2006/2011	(200)	(199)	(1)	
Debt	(114)	(453)	(80)	(711)
Total bonds and other debt	(1,058)	(652)	(103)	(711)

The bonds issued by IFIL S.p.A. were admitted for trading on the Luxembourg stock exchange.

The bonds contain covenants that are common in international practice for bond issues of this type. In particular they contain negative pledge clauses (the obligation to extend any real present or future guarantees given as collateral on the assets of the issuer on other bonds and other credit instruments to these bonds to the same degree), disallowing a change of control and providing for periodic disclosure. The 2006/2011 bonds also establish other commitments such as respecting a maximum debt limit in relation to the amount of the portfolio and maintaining a rating by one of the major agencies. Non-compliance with these covenants allows the bondholders to ask for the immediate redemption of the bonds. Finally, standard events of default are envisaged in the case of serious non-fulfillment such as, for example, failure to pay interest. These covenants were complied with at December 31, 2007.

The IFIL 2007/2017 bonds were issued at a price equal to 99.554% of their face value with a 5.375% annual coupon which guarantees a return equal to the 10-year swap rate plus a spread of 80 basis points, at the time of issue.

The IFIL 2006/2011 bonds, issued on June 9, 2006 for a nominal amount of € 200 million, maturing June 9, 2011, pay interest at the 3-month Euribor rate plus a spread of 68 basis points.

The Cushman & Wakefield Group principally has the following categories of debt:

- Senior Revolving Credit Facility secured on May 29, 2007 for \$350 million. At December 31, 2007, the outstanding balance is \$97.2 million (€ 66 million), of which \$82 million (€ 56 million) is at an average rate of 6.31%, \$7.8 million (€ 5 million) at an average rate of 5.58% and \$7.4 million (€ 5 million) at an average rate of 5.13% with the maximum balance during the nine months of the year 2007 of \$202.8 million (€ 138 million) in August 2008.
- Seller Note – Le Page for \$6.8 million (€ 5 million) at a rate of 7%;
- Seller Note – The Apartment Group for \$2.9 million (€ 2 million) at a rate of 6%;
- Seller Note – San Diego for \$0.5 million (€ 0.3 million).

The Senior Credit Facility calls for four covenants to be maintained for the entire term of the credit facility including leverage ratios as defined in the contract. The financial covenants have been complied with from the time the credit facility was secured until December 31, 2007.

They also include:

- debt of the Alpitour Group for € 103 million relating principally to the securitization of trade receivables (€ 48 million) and the residual loan secured originally from Banca Sanpaolo IMI and Banca Intesa using EIB funds (€ 17 million);
- debt of Juventus Football Club for € 18 million.

The medium and long-term loan contracts state that the Alpitour Group must comply with the covenants calculated on consolidated equity, economic and financial data (mainly net debt/equity and Ebitda/net debt). In view of the seasonal nature of the business, these ratios, as established by the relevant contracts, are calculated on an annual basis at the year-end closing date.

At October 31, 2007, these ratios were fully within the limits established by the covenants.

37. Deferred income taxes

The composition and change in deferred tax assets is as follows:

€ in millions	Deferred				Total
	Employee benefits	Tax losses	compensation plan	Other	
Balance at December 31, 2006	28	51	0	(30)	49
Deconsolidation of the Sequana Capital Group	(27)	(33)		40	(20)
Acquisition of the Cushman & Wakefield Group		2	25	20	47
Income taxes charged (reversed) to the income statement		(9)	(2)	(1)	(12)
Exchange differences		(1)	(2)	(2)	(5)
Net other movements		(4)		17	13
Balance at December 31, 2007	1	6	21	44	72

The composition and the change in deferred tax liabilities is as follows:

€ in millions	Property, plant and equipment	Intangible assets	Depreciation and tax accruals	Deferred		Total
				Fair value	Other	
Balance at December 31, 2006	(81)		(30)	(49)	58	(102)
Deconsolidation of the Sequana Capital Group	76		32	1	(48)	61
Acquisition of the Cushman & Wakefield Group		(128)			(7)	(135)
Income taxes (charged) reversed to the income statement	4	10	(2)		1	13
Income taxes relating to items directly debited to equity				37 ^(a)	(3)	34
Exchange differences	1	13				14
Net other movements	(2)	(2)			(9)	(13)
Balance at December 31, 2007	(2)	(107)	0	(11)	(8)	(128)

(a) Relating to taxes on the fair value of the investment in Intesa Sanpaolo S.p.A.

The analysis of unused tax loss carryforwards on which deferred tax assets have not been calculated is as follows:

€ in millions	Taxable base				Estimated tax benefit
	To 1 year	2 to 4 years	After 4 years	Total	
At December 31, 2007					
Current tax losses	58	382	621	1,061	281
At December 31, 2006					
Current tax losses	114	379	744	1,237	394

Deferred tax assets on tax losses are recognized to the extent that their recoverability is highly probable in the following year or in the medium term, taking into account the taxable income forecast in medium-term operating plans.

38. Other liabilities

Details of other liabilities are as follows:

€ in millions	12/31/2007	12/31/2006	Change
Other non-current liabilities			
Other non-current liabilities and other payables	100	54	46
Other non-current payables to related parties	1	3	(2)
Total other non-current liabilities	101	57	44
Other current liabilities			
Trade payables			
Trade payables	367	912	(545)
Trade payables to related parties	10	15	(5)
Total trade payables	377	927	(550)
Other current liabilities			
Payables for direct taxes	17	67	(50)
Payables for indirect taxes	22	70	(48)
Payables to employees and similar	33	142	(109)
Payables on purchases of property, plant and equipment	29	47	(18)
Other payables	136	200	(64)
Other payables to related parties	18	0	18
Total other current liabilities	255	526	(271)
Total trade payables and other current liabilities	632	1,453	(821)
Total trade payables and other non-current and current liabilities	733	1,510	(777)

For additional information on payables to related parties, reference should be made to Note 41.

Other non-current and current liabilities by maturity are as follows:

€ in millions	To1 year	2 to 5 years	After 5 years	Total
Other non-current liabilities		91	10	101
Trade payables	377			377
Other current liabilities	255			255
Balances at December 31, 2007	632	91	10	733
Other non-current liabilities		45	12	57
Trade payables	927			927
Other current liabilities	526			526
Balances at December 31, 2006	1,453	45	12	1,510

39. Commitments

Details are as follows:

€ in millions	12/31/2007	12/31/2006 (a)
Commitments undertaken		
Bills discounted and not yet due	0	1
Guarantees	0	572
Sureties, guarantees of notes and other guarantees	137	78
Commitments for the purchase of intangible assets	0	1
Commitments for the purchase of property, plant and equipment	3	5
Commitments for the purchase of investments and other financial assets	71	585 (b)
Options for the purchase of players' rights	0	13
Goods on deposit with third parties	1	2
Forward purchase of goods and raw materials	0	173
Other commitments	0	58
Total commitments undertaken	212	1,488
Commitments received		
Sureties, guarantees, guarantees of notes and other guarantees	187	170
Options on soccer players	0	23
Commitments for the sale of property, plant and equipment	0	5
Forward sales of goods and raw materials	0	156
Other commitments	63	57
Total commitments received	250	411

(a) The balances included the commitments of the Sequana Capital Group.

(b) The amounts included the commitment for the purchase of the controlling stake in Cushman & Wakefield.

Commitments by due date are as follows:

€ in millions	Until canceled	To 6 months	6 months to 1 year	1 to 3 years	3 to 5 years	After 5 years	Sequana Capital Group		Total
At December 31, 2007									
Commitments undertaken	81	60	29	37	5	0	0	0	212
Commitments received	0	177	41	4	28	0	0	0	250
At December 31, 2006									
Commitments undertaken	6	580	50	13	14	2	823	0	1,488
Commitments received	0	0	88	0	155	0	168	0	411

The amount of future minimum lease payments relating to operating leases is as follows:

€ in millions	0 to 6 months	6 months to 1 year			3 to 5 years	After 5 years	Sequana Capital Group		Total
		1 to 3 years	3 to 5 years						
At December 31, 2007									
	28	28	81	51	58				246
At December 31, 2006									
		18			24		262		304

In 2007, floating-rate lease contracts total € 18 million (€ 95 million in 2006). In 2006, fixed-rate lease contracts amounted to € 209 million and referred entirely to the Sequana Capital Group.

Lease expenses recognized in the 2007 income statement amount to € 45 million and refer entirely to simple lease contracts. Lease expenses recognized in the 2006 income statement amounted to € 97 million (of which € 31 million for irrevocable leases, € 45 million for other operating leases and € 21 million for simple lease contracts).

Commitments undertaken at December 31, 2007 amount to € 212 million and mainly refer to sureties, guarantees of notes and other guarantees for € 137 million, as well as commitments for the purchase of investments and financial assets for € 71 million.

Sureties, guarantees of notes and other guarantees (€ 137 million) mainly include sureties on behalf of suppliers of tourist services, financial offices and public entities provided by the Alpitour Group and other guarantees of the Alpitour Group for € 65 million, in addition to sureties of Juventus Football Club for € 29 million provided by leading credit institutions.

Commitments for the purchase of investments and other financial assets (€ 71 million) refer to commitments undertaken by the subsidiary Ifil Investissements, as follows:

- commitment for a maximum investment of \$80 million (€ 56 million) in the limited partnership NoCo B LP which groups a series of funds managed by Perella Weinberg Partners L.P., undertaken by the subsidiary Ifil Investissements S.A. which, on May 2, 2007, succeeded Exor Group S.A., a company controlled by Giovanni Agnelli e C. S.a.p.az. As a result of this commitment, on December 31, 2007, Ifil Investissements invested \$17 million (€ 12 million). The remaining commitment at December 31, 2007 is \$67 million (equal to € 46 million);
- commitment to invest € 25 million in a real estate fund managed by Perella Weinberg Partners L.P.

Commitments received amount to € 250 million and refer to sureties, guarantees, guarantees of notes and other guarantees for € 187 million (of which € 141 million is for sureties provided by third parties to Juventus Football Club) and sales commitments of the Alpitour Group for € 63 million for travel bookings.

The main sureties relating to Juventus Football Club are as follows:

- surety of € 78 million provided by leading credit institutions on behalf of Sky Italia S.r.l. to guarantee the contract for the sale of television broadcasting rights to the championship home games for the 2007/2008 season;
- surety of € 52 million issued by leading credit institutions in favor of Reti Televisive Italiane S.p.A. to guarantee the contract for the sale of the television broadcasting rights to the championship home games for the 2007/2008 season;
- other sureties for € 11 million.

Other guarantees received by Juventus Football Club for € 43 million refer to guarantees for the receivable from Campi di Vinovo S.p.A. and notes. For additional information, reference should be made to Note 26.

Procedures for the identification and control of commitments

The information regarding commitments, in addition to all other data and information used for consolidation purposes, is transmitted to IFIL S.p.A. through the consolidation process under the responsibility of the legal representatives of the individual companies and the holding companies that are required to prepare consolidated financial statements which sign a representation letter addressed to the parent.

On the basis of information known to IFIL S.p.A., no significant commitments have been omitted by the companies of the Group.

40. Additional information on financial instruments and financial risk management policies

The carrying amounts and the relative income (expenses) originating from each category of asset and liability classified in accordance with IAS 39 are presented as follows:

€ in thousands	December 31, 2007		
	Carrying amount	Income	Expenses
Financial assets			
At fair value through the income statement			
- held for trading	154	4	
- designated initially	0		
Derivative instruments designated as hedging derivatives	4		
Investments held to maturity	12		
Loans and receivables (a)	1,381	33	0
Available-for-sale assets	2,635	112	
Total	4,186	149	0
Financial liabilities			
At fair value through the income statement			
- held for trading	0		
- designated initially	0		
Derivative instruments designated as hedging derivatives	0		
Debt at amortized cost	970		(32)
Debt at cost	568		(28)
Financial guarantees	0		
Total	1,538	0	(60)

(a) Includes cash and cash equivalents for € 919 million.

€ in thousands	December 31, 2006		
	Carrying amount	Income	Expenses
Financial assets			
At fair value through the income statement			
- held for trading	963	18	
- designated initially	0		
Derivative instruments designated as hedging derivatives	2		
Investments held to maturity	102		
Loans and receivables (a)	1,382		
Available-for-sale assets	2,569	54	
Total	5,018	72	0
Financial liabilities			
At fair value through the income statement			
- held for trading	0		
- designated initially	0		
Derivative instruments designated as hedging derivatives	0		
Debt at amortized cost	199		(9)
Debt at cost	2,083		(14)
Financial guarantees	0		
Total	2,282	0	(23)

(a) Includes cash and cash equivalents for € 302 million.

Financial assets and liabilities for which the fair value can not be objectively determined and which are recognized at cost have not been included in the asset and liability categories indicated in IAS 39.

Income and expenses relating to the year 2006 do not include the income statement data of the Sequana Capital Group since the Group was deconsolidated and the data restated to show the IFIL Group's share of the result in "Discontinued assets or assets held for sale". For additional information, reference should be made to "Change in the scope of consolidation" in Note 9.

Fair value of financial assets and liabilities and the criteria for the determination of fair value

Financial assets held for trading represented by listed securities are measured using the listed market price at year-end and the change in fair value is recognized in the income statement in financial income (expenses).

Available-for-sale assets represented by listed securities are measured at fair value using the listed market price at year-end and the unrealized gains or losses are recognized in equity. For additional information on the measurement of available-for-sale financial assets, reference should be made to Note 24.

For trade receivables and payables, referring to those due all within one year, the fair value is not significant in that their carrying amount approximates fair value.

Derivative financial instruments are measured at fair value using the discounted cash flow method.

Credit risk

Credit risk exposure is principally represented by trade receivables and the concentration of credit risk, however, is mitigated by a large number of counterparts.

Trade receivables are expressed in the financial statements net of the provision for impairment for the risk that counterparts will be unable to fulfill their contractual obligations, the creditworthiness of the customer and historical data.

Credit risk regarding the other financial assets of the Group, which include cash and cash equivalents, available-for-sale assets, receivables and some derivatives, have a maximum risk equal to the carrying amount of the assets in the case of the insolvency of the counterpart.

The amount of financial assets overdue but not impaired, represented by trade receivables in the category "loans and receivables", is detailed as follows:

€ in millions	Overdue but not impaired						Total
	30 days	30 to 60 days	60 to 90 days	90 to 180 days	180 to 360 days	more than 360 days	
2007							
Trade receivables	136	20	21	11	3	3	194

€ in millions	Overdue but not impaired (a)						Total
	30 days	30 to 60 days	60 to 90 days	90 to 180 days	180 to 360 days	more than 360 days	
2006							
Trade receivables	21	13	9	9	5	7	64

(a) The data of the Sequana Capital Group is not included.

Movements in the provision for the impairment of receivables and other financial assets for the years 2007 and 2006 are as follows:

€ in millions	12/31/2007	12/31/2006
Beginning balance	23	89
Balance of the Sequana Capital Group		(63)
Accruals	8	6
Uses	(6)	(9)
Acquisition of the Cushman & Wakefield Group	7	0
Exchange differences	1	0
Other changes	(3)	0
Ending balance	30	23

Information on the credit risk of the IFIL Group is presented below:

IFIL Holdings System

IFIL S.p.A. and the companies in the Holdings System effectively are not subject to credit risk since the counterparts are mainly represented by high-credit-quality leading banking institutions.

IFIL and the Holdings System, at either December 31, 2007 or December 31, 2006, do not have financial assets overdue and impaired and provisions for the impairment of receivables.

Alpitour Group

Transactions for the sale of receivables

At October 31, 2007, the balance relating to the monthly securitization program of trade receivables begun by the Alpitour Group in 2006 amounts to € 49 million. The securitization operation formalized by Alpitour S.p.A. with Banca Calyon in Milan provides for a revolving credit line which can be used on a monthly basis up to a net amount of € 55 million against the sale of the trade receivables. Furthermore, in accordance with the contract terms, in exchange for the monthly sale of receivables and the amount of utilization requested (monthly program), Alpitour is obliged to subscribe to short-term securities (30-day maturities) issued by a French-registered associate of the Calyon Group, the amount of which is determined on the basis of the quality of the receivables sold and the relative degree of concentration. At October 31, 2007, short-term securities were subscribed to for an amount of € 40 million against a monthly program of € 49 million; the net use of the securitization line at the year-end closing date is therefore equal to € 9 million against a credit line made available by Calyon for € 55 million.

The Alpitour Group does not have any particular concentrations of credit risk since its credit exposure is distributed over a large number of counterparts and customers.

Trade receivables are expressed net of the provision for receivables impairment which amounts to € 22 million at December 31, 2007.

Cushman & Wakefield Group

The credit risk of the Cushman & Wakefield Group is represented by the carrying amount of financial assets recorded in cash and cash equivalents for \$110.2 million (€ 75 million) and the carrying amount of trade receivables for \$444 million (€ 302 million).

Trade receivables are expressed net of the provision for receivables impairment which amounts to \$8.2 million (€ 6 million) at December 31, 2007.

Juventus Football Club

Juventus Football Club does not have any significant concentrations of credit risk.

Trade receivables are expressed net of the provision for receivables impairment which amounts to € 1 million at December 31, 2007.

Liquidity risk

The companies of the Group control the liquidity risk by planning investments of liquidity, monitoring the maturities of financial investments and financial assets and the expected cash flows from operations.

The residual contract maturities for all the financial liabilities which fall under the application of IAS 39 are indicated below.

The table has been prepared by allocating the remaining cash flows from existing contracts, including principal and interest; with regard to floating-rate loans, the most recent coupon rate with the bank counterpart was used for the projection of future maturities.

December 31, 2007						
Nominal amount						
€ in millions	6 months to					Total
	To 6 months	1 year	1 to 3 years	3 to 5 years	After 5 years	
Bonds and non-current debt						
IFIL bonds 2017	(40)		(81)	(81)	(951)	(1,153)
IFIL bonds 2011	(4)	(4)	(18)	(205)		(231)
Debt			(8)	(95)	(11)	(114)
Bonds and current debt						
Current debt	(50)	(2)				(52)
Current portion of bonds	(46)	(5)				(51)
Payables to suppliers	(377)					(377)
Total	(517)	(11)	(107)	(381)	(962)	(1,978)

December 31, 2006							
Nominal amount							
€ in millions	6 months to					Sequana Capital Group	Total
	To 6 months	1 year	1 to 3 years	3 to 5 years	After 5 years		
Bonds and non-current debt							
IFIL bonds 2011	(4)	(4)	(18)	(214)			(240)
Debt			(12)	(14)	(15)	(412)	(453)
Bonds and current debt							
Current debt	(400)	(14)				(274)	(688)
Current portion of bonds	(12)	(10)					(22)
Payables to suppliers	(202)					(717)	(919)
Total	(618)	(28)	(30)	(228)	(15)	(1,403)	(2,322)

Comments in respect of IFIL S.p.A. and the companies of the Holdings System are presented below.

Outgoing flows from current operations are substantially financed by incoming flows from ordinary business and cash availability.

Liquidity risk could therefore arise only in the event of investment decisions in excess of cash availability that are not preceded by sufficient liquidation of assets or difficulties in raising sufficient funds that can be readily used to support operating and investment activities. In this sense, the IFIL Group operates so as to have irrevocable credit lines available with expiration dates and amounts consistent with its investment plans.

At December 31, 2007, the IFIL Group has unused credit lines for € 1,974 million (€ 2,335 million at December 31, 2006).

Overall credit lines of the Alpitour Group total € 358 million, of which € 74 million is used for short-term financing and € 27 million for medium-term financing.

As for the liquidity risk of the Cushman & Wakefield Group, its cash position and future outlook are reviewed on a weekly basis. The C&W Group's seasonal cash flow demands peak in the early second quarter. To supplement its internally generated cash flows, the Cushman & Wakefield Group secured a \$350 million Senior Credit Facility on May 29, 2007. This facility will be used to support acquisition opportunities and fund seasonal cash flow requirements during the year.

The breakdown of maturities by credit line is as follows:

December 31, 2007							
Nominal amount							
€ in millions	Until canceled	To 6 months	6 months to 1 year	1 to 3 years	3 to 5 years	After 5 years	Total
Portion of credit lines utilized	30	71	3		93		197
Portion of credit lines not utilized	958	89	100	275	552		1,974
Total credit lines	988	160	103	275	645	0	2,171

December 31, 2006							
Nominal amount							
€ in millions	Until canceled	To 6 months	6 months to 1 year	1 to 3 years	3 to 5 years	After 5 years	Sequana Capital Group Total
Portion of credit lines utilized		73	371	9	17	5	586 1,061
Portion of credit lines not utilized	199		989	15	420		712 2,335
Total credit lines	199	73	1,360	24	437	5	1,298 3,396

Market risk

The IFIL Group is principally exposed to exchange rate and interest rate risks, since the Group operates internationally in different currency areas and uses financial instruments which generate interest, in addition to the price risk on equity shares and other listed financial assets.

Financial risks are managed by each subgroup in which the Group's activities are divided. The parent, IFIL, manages the financial risks of the Holdings System.

Exchange rate risk

An analysis of debt by currency is as follows:

€ in millions	EUR	GBP	USD	Other	Total
At December 31, 2007					
IFIL bonds 2007/2017	(744)				(744)
IFIL bonds 2006/2011	(200)				(200)
Debt	(149)		(58)	(10)	(217)
Total debt	(1,093)	0	(58)	(10)	(1,161)
At December 31, 2006					
IFIL bonds 2006/2011	(199)				(199)
Debt	(1,025)	(68)	(51)	(20)	(1,164)
Total debt	(1,224)	(68)	(51)	(20)	(1,363)

The Group is exposed to risks from fluctuations in exchange rates which can affect the results of operations and equity.

The transactions put into place by the companies of the Group to hedge the above currency positions are described below.

IFIL S.p.A. does not have financial liabilities denominated in currencies other than the Euro. Some of the assets held for trading and cash and cash equivalents at December 31, 2007 (respectively, € 19 million and € 3 million) are denominated in currencies other than the Euro. These are securities held for trading and cash and cash equivalents which have both been adjusted to the year-end exchange rate.

The Alpitour Group, since it operates internationally, is subject to market risk from the fluctuations in exchange rates.

Alpitour S.p.A. has put into place forward contracts and zero cost collars for a total nominal amount of € 27 million to manage the risk of fluctuations in currency rates hedging the exposure in foreign currencies for the next year. The fair value of IRS at October 31, 2007 is estimated at a negative € 1,099 thousand.

Exchange rate risk relating to the operations of the Cushman & Wakefield Group is limited since the companies of the C&W Group conduct their operations in their functional currency.

Exposure to currency risk is only from intercompany commercial transactions. The C&W Group mitigated this risk in 2007 by using some foreign exchange forward contracts for the three main currencies in which it operates: the British pound, the Canadian dollar and the Brazilian real. The fair value of these financial instruments at December 31, 2007 amounts to \$14,000 thousand (€ 9,510 thousand).

The exchange risk relating to financial liabilities is limited to the foreign currency debt referring to the portion of the Senior Revolving Credit Facility for \$14.3 million (€ 5 million).

The C&W Group believes that the companies exposed to this risk will generate sufficient cash flows in the future to repay their debt, therefore, no hedging instruments have been put into place.

At December 31, 2006, the Sequana Capital Group had some foreign currency hedging contracts; the change in fair value of these contracts was recorded in the income statement for a negative amount of € 33 thousand.

Sensitivity analysis for exchange rate risk

A sensitivity analysis at the balance sheet date has been prepared in respect of the financial instruments exposed to the exchange rate risk of the Eur/USD, Eur/GBP and risks referring to other currencies represented principally by trade receivables and payables, financial assets and derivative financial instruments of the Alpitour Group and the Cushman & Wakefield Group.

Alpitour Group

The sensitivity analysis for the exchange risk of the Alpitour Group used the data of the financial statements at October 31, 2007 and is based on the following assumptions:

- the amount shown in the financial statements for financial assets and liabilities has been adjusted by applying a symmetrical percentage change of 10% to the year-end exchange rate;
- for derivative financial instruments, the effects have been calculated assuming that the volatility of the markets is unchanged at year-end.

The Alpitour Group is exposed to exchange rate risk on financial assets for € 6 million and on financial liabilities for € 51 million.

A 10% increase or decrease in the exchange rates of the major foreign currencies against the Euro would have an effect on the result for € 1.2 million and a positive effect on equity for € 1.9 million and a negative effect for € 2.5 million.

Cushman & Wakefield Group

The sensitivity analysis for the exchange rate risk of the Cushman & Wakefield Group has been calculated by adjusting the amount shown in the financial statements for financial assets and liabilities by applying a symmetrical percentage change of 10% to the year-end exchange rate. The Cushman & Wakefield Group is exposed to exchange rate risk on financial assets for € 231 million and on financial liabilities € 106 million.

A 10% increase or decrease in the exchange rates of the major foreign currencies against the Euro would affect equity by € 11 million.

Interest rate risk

The companies of the Group use external financial resources obtained in the form of financing and invest available liquidity in monetary and financial market instruments. Changes in market interest rates can affect the cost and yield of the various forms of financing, causing an impact on the level of the Group's financial expenses.

The interest rate risk is managed by the individual consolidated groups which establish the appropriate mix between fixed-rate and floating-rate financing using interest rate swaps and zero cost collars.

The fair value effect of the interest rate risk hedging transactions put into place by the consolidated companies is as follows:

€ in thousands	12/31/2007	12/31/2006	Change
IFIL S.p.A. and "Holdings System"	3,938	1,864	2,074
Alpitour Group	168	(341)	509
Sequana Capital Group	-	3,824	(3,824)
Total	4,106	1,523	2,583

IFIL S.p.A. has some interest rate swap contracts in place at December 31, 2007, for a notional amount of a total of € 200 million, to hedge the risk of fluctuations in interest rates on the IFIL bonds 2006-2011 with a positive fair value equal to € 3,938 thousand (€1,864 thousand in 2006).

Alpitour S.p.A. has interest rate swap contracts and zero cost collars, for a notional amount of a total of € 20 million, to hedge the risk of fluctuations in interest rates on the syndicated loan secured on November 30, 2006. The fair value of these contracts at October 31, 2007 is estimated at a positive amount of € 168 thousand (a negative amount of € 341 thousand at October 31, 2006).

Juventus Football Club's debt mainly bears interest at floating rates. The company, however, does not believe it necessary to initiate procedures to limit the risks connected with the volatility of interest rates since any impact related to them is considered insignificant.

The Cushman & Wakefield Group is exposed to interest rate risks associated with the Revolving Credit Facility of \$350 million. At this time, management has not put into place any form of hedging.

At December 31, 2006, the Sequana Capital Group had some interest rate swap contracts for a total notional amount of € 325 million and cap and floor collars for a total notional amount of € 70 million; the positive fair value recorded in the income statement and equity amounted, respectively, to € 2,287 thousand and € 1,537 thousand.

The fair value recorded in the cash flow hedge reserve refers to the hedge of cash flows relating to interest expenses on loans which will arise in the years 2008 to 2011 (approximately € 10 million for the years 2008 to 2010 and approximately € 5 million for the year 2011).

Analysis of debt by interest rate

The analysis of debt by interest rate at December 31, 2007 shows that the rates are mainly between 4% and 5% for € 200 million and between 5% and 7.5% for € 958 million. The analysis of debt by interest rate at December 31, 2006 showed that the rates were mainly between 3% and 4% for € 576 million, between 4% and 5% for € 640 million and between 5% and 7.5% for € 135 million.

Sensitivity analysis for interest rate risk

A sensitivity analysis at the balance sheet date has been prepared in respect of financial instruments exposed to interest rate risk. In the case of floating-rate liabilities, the analysis was prepared assuming that the exposure at the end of the year remained constant for the entire year. The assumptions used for the model are as follows:

- to debt: a symmetrical change of 50 basis points is applied;
- for interest rate swaps: the change in fair value is recalculated applying a parallel and symmetrical shift of 50 basis points to the current interest rate curve at the balance sheet date. In determining the above effect, account is taken of the consequent impact on the reversal of the cash flow hedge reserve to the income statement.

If there is an increase or decrease in the interest rates of 50 basis points, all other variables remaining constant, the pre-tax result of the Group for the year 2007 would be higher or lower by € 3.6 million; the cash flow hedge reserve would be higher or lower by € 0.4 million.

Price risk

The IFIL Holdings System is exposed to price risk originating from investments in the capital stock of other companies held for trading or for strategic purposes, classified in the categories of available-for-sale and assets held for trading and current securities.

The Alpitour Group, particularly the aviation division, is subject to the risk of fluctuations in fuel prices that are largely associated with international political equilibrium and other exogenous factors. Since fuel is a primary factor in air transport, price fluctuations could have a significant impact on the Alpitour Group's margin. The risk exposure is hedged by commodity swaps and zero cost collars with high standing Italian and international financial institutions. At October 31, 2007, there were no contracts outstanding since they were closed during the year.

At October 31, 2006, the Alpitour Group had transactions outstanding for the purchase of 36,000 tons of fuel for a notional amount of € 15,461 thousand to hedge the risk of fuel price fluctuations.

At October 31, 2006, the fair value of these transactions qualified for hedge accounting and had a negative value of € 631 thousand recognized in an equity reserve.

The Cushman & Wakefield Group is exposed to equity price risk arising from available-for-sale equity securities held for the European (EMEA) pension plans. The investment decisions for this plan are made by the Trustees of the plan, based on consultation with the investment and actuarial advisors of the Trustees.

Sensitivity analysis for price risks

Considering price risk exposure at the balance sheet date, if the prices of securities are 5% higher or lower, the fair value reserve on available-for-sale assets recorded in equity would be € 126 million higher or lower and the amount of fair value recognized in the income statement on the securities and investments included in the category of assets held for trading and cash and cash equivalents would be € 8 million higher or lower. Details are as follows:

Type of asset	+5% change in price		-5% change in price	
	Effect on result	Effect on equity	Effect on result	Effect on equity
Intesa Sanpaolo shares		78		(78)
SGS shares		48		(48)
Credit instruments and investment funds – non-current	1		(1)	
Credit instruments – current	3		(3)	
Equity shares – current	3		(3)	
Cash and cash equivalents	1		(1)	
	8	126	(8)	(126)

41. Intragroup and related party transactions

The IFIL Group is directly controlled by IFI S.p.A., a company registered in Italy, listed on the Italian stock exchange, and indirectly controlled by Giovanni Agnelli e C. S.a.p.a.z., a company registered in Italy which holds the entire ordinary capital stock of IFI S.p.A., and, directly, a further 3% of IFIL ordinary capital stock.

The transactions between the company and its consolidated subsidiaries, which are related parties of the same company, are eliminated in the consolidated financial statements of the IFIL Group and are therefore not presented in this note.

Related party transactions are carried out in accordance with existing laws on the basis of reciprocal economic gain.

Receivables and payables are not guaranteed and are settled in cash. Guarantees have neither been granted nor received.

Costs have not been recognized during the period for non-existent or doubtful liabilities in relation to amounts due from related parties.

The balance sheet and income statement balances generated by transactions carried out in 2007 with related parties, identified in accordance with IAS 24 and communicated by the companies of the Group, are summarized in the following tables. Transactions are indicated only if close to € 1 million, which is the unit of measure for the presentation of the consolidated figures of the IFIL Group.

€ in millions	Trade receivables	Trade payables	Other assets	Financial assets	Other liabilities	Costs	Revenues
Sale of the 22% stake in the Sequana Capital Group to DLMD						(55) (a)	
Subscription to DLMD S-Bonds				28 (a)			
Investment in NoCo B				12 (b)			
Acquisition of NoCo A LP, from Exor Group, through the purchase of 100% of Ancom USA Inc. capital stock				19 (c)			
Directors for compensation and consulting					(3) (d)	(7)	
Participants of Alpitour stock option plans 2005					(16)	(13)	
Loans to key personnel of the Cushman & Wakefield Group			1				
Alpitour Group Egypt for Tourism S.A.E.		(8)	1			(30)	
Viajes Medymar S.L.	1						
Semana S.r.l.		(1)				(5)	
Campi di Vinovo S.p.A.							20 (e)
Fiat Group	1	(1)				(1)	8 (f)
Total IFIL Group	2	(10)	2	59	(19)	(111)	28

- a) For additional information, reference should be made to Note 9.
- b) On May 2, 2007, Ifil Investissements S.A. succeeded Exor Group S.A., a company controlled by Giovanni Agnelli e C. S.a.p.az., in a commitment for a maximum investment of \$80 million in the limited partnership NoCo B LP which groups a series of funds managed by Perella Weinberg Partners L.P. As a result of this commitment, on December 31, 2007, Ifil Investissements S.A. invested \$17 million (€ 11.9 million).
- c) On September 30, 2007, Ifil Investissements S.A. purchased a 100% stake in the capital stock of the American company ANCOM USA Inc, from Exor Group S.A., for a total payment of approximately \$27 million (€ 19.1 million). ANCOM USA Inc holds 1.96% of the limited partnership NoCo A LP, under which the Perella Weinberg Group conducts all of its activities.
- d) Other liabilities include the payable to the chairman of IFIL S.p.A. for the extraordinary compensation approved in 2005 (for a residual amount of € 2 million) and the payable by Juventus Football Club to its chief executive officer (€ 1 million).
- e) The amount refers to the proceeds discounted to present value on the sale of the investment in Campi di Vinovo S.p.A. and the “Mondo Juve” business segment.
- f) Effective from July 1, 2007 to June 30, 2010, the Fiat Group became the “Official sponsor” of the Juventus Football Club for all games.
The agreement gives the Fiat Group the right to exploit the Juventus Football Club image, including the use of its trademarks on all technical clothing for all the teams of the club, for a total fixed compensation payable to Juventus Football Club of € 33 million and variable consideration determined in relation to reaching pre-set sports results in national and international games.
According to the agreement, in the 2007/2008 season, the players will display the trademark of New Holland – Fiat Group. New Holland operates in the agricultural and construction equipment sector.

42. Compensation to directors and statutory auditors

In 2007, the compensation to the directors and statutory auditors of IFIL S.p.A., to perform their duties in the parent and also in other companies included in consolidation, is as follows:

€ in thousands	IFIL S.p.A.	Subsidiaries ^(a)	Total
Directors	3,706	1,641	5,347
Statutory Auditors	146	47	193
Total	3,852	1,688	5,540

(a) This does not include the compensation paid by Fiat and its subsidiaries since the Fiat Group is not included in the scope of consolidation.

In 2006, compensation amounted to € 9,459 thousand, of which € 4,772 thousand was paid by IFIL and € 4,687 thousand by the subsidiaries.

IFIL S.p.A. also signed a third-party liability insurance policy for the directors with a group of insurance companies for a maximum claim per incident and per year of € 50 million for coverage in the event of requests for reparation of non-fraudulent acts.

The proposals for the compensation of the executive directors of IFIL S.p.A. are formulated and approved directly by the board of directors which, after a review by the Compensation and Nominating Committee, in accordance with art. 2389, paragraph 2, of the Italian Civil Code, has the power to establish the compensation of directors vested with special responsibilities in accordance with the deed of incorporation.

The Compensation and Nominating Committee of IFIL S.p.A. also assists the board of directors in examining proposals relating to plans for development, for the evaluation and for the functional succession of staff, as well as the salary levels of first-category staff and stock option plans.

The compensation of the chairman of IFIL S.p.A. is not linked to either the economic results of the company or targets set by the board of directors.

A part of the compensation of the chief executive officer and general manager, however, is tied to the economic results of the company and the reaching of specific targets.

The meeting of the board of directors of IFIL S.p.A. held on June 9, 2005 approved the use of a secretarial service and a car with a driver for the chairman, Gianluigi Gabetti, also after his current term of office expires.

In the event of the termination of the employment relationship on the part of the company that is not for a just cause, as a departure from the provisions of art. 27 of the collective national labor agreement, the chief executive officer and general manager, Carlo Barel di Sant'Albano, will be paid an indemnity equal to two times the annual fixed remuneration.

At December 31, 2007, Tiberto Brandolini d'Adda holds 304,153 options to subscribe or purchase the same number of Sequana Capital shares between May 2009 and May 2013 at a price per share of € 20.46.

Furthermore, Sequana Capital has assigned Tiberto Brandolini d'Adda, gratuitously, 12,340 shares that will be assigned on March 29, 2008 and available from March 29, 2010.

During 2007, Sequana Capital paid compensation to Tiberto Brandolini d'Adda for a total of € 3,361,973.

Moreover, in 2007, the director, Franzo Grande Stevens, rendered professional services to Fiat S.p.A. for € 1 million (including acting as the secretary to the board of directors).

Additional information on compensation, as requested by national law (Consob Regulation 11971 dated May 14, 1999 and later amendments and integrations), is provided in the notes to the separate financial statements of IFIL S.p.A.

43. Employees

The breakdown of the average number of employees is provided as follows:

Average number of employees	12/31/2007	12/31/2006
Breakdown by category		
Managers	1,524	66
Middle management and clerical staff	12,244	1,605
Pilots and flight attendants	259	183
Soccer players	54	60
Blue-collar	3,366	2,255
	17,447	4,169

44. Proforma consolidated data prepared by consolidating the Fiat Group line-by-line

Pending an opinion by the IASB, which the European Commission has also requested by letter dated October 26, 2006, that will definitively clarify the criteria that will permit a verification of the presence of de facto control in accordance with IAS 27, the IFIL Group has continued to exclude the Fiat Group, in which IFIL S.p.A. has a 30.45% holding of ordinary capital stock, from line-by-line consolidation consistently with the method followed for the first-time adoption of IFRS and the preparation of the consolidated financial statements as at December 31, 2005 and December 31, 2006.

However, presented below are the proforma consolidated balance sheet, the proforma consolidated income statement and the composition of the proforma consolidated net financial position prepared by consolidating the Fiat Group line-by-line.

IFIL Group – Proforma consolidated income statement prepared by consolidating the Fiat Group line-by-line.

€ in millions	Consolidated	Consolidated	Elimination	Consolidated	
	IFIL Group	Fiat Group		Fiat	Proforma
Revenues	2,657	58,529	61,186	(8)	61,178
Other income (expenses)	36	88	124		124
Current operating costs	(2,621)	(55,384)	(58,005)	8	(57,997)
Profit from current operations	72	3,233	3,305	0	3,305
Gains on sales of investments	0	190	190		190
Restructuring costs and other nonrecurring income (expenses)	(28)	(271)	(299)		(299)
Operating profit	44	3,152	3,196	0	3,196
Gains on sales of investments	9		9		9
Other financial income (expenses)	91	(564)	(473)		(473)
Financial income (expenses)	100	(564)	(464)	0	(464)
Income taxes	(43)	(719)	(762)		(762)
Profit of companies consolidated line-by-line	101	1,869	1,970	0	1,970
Share of profit of the Fiat Group	566		566	(566)	0
Share of profit of other companies accounted for by the equity method	21	185	206		206
Profit from continuing operations	688	2,054	2,742	(566)	2,176
Loss from discontinued operations or assets held for sale	(8)	0	(8)		(8)
Profit	680	2,054	2,734	(566)	2,168
Attributable to the equity holders of the company	672	1,953	2,625	(1,953)	672
Attributable to the minority interest	8	101	109	1,387	1,496

IFIL Group – Proforma consolidated balance sheet prepared by consolidating the Fiat Group line-by-line

€ in millions	Consolidated	Consolidated	Elimination	Consolidated
	IFIL Group	Fiat Group	Aggregate	Fiat
Non-current assets				
Goodwill	342	3,329	3,671	
Other intangible assets	456	3,194	3,650	
Property, plant and equipment	197	11,256	11,453	
Investment in Fiat accounted for by the equity method	3,125		3,125	(3,125)
Investments accounted for by the equity method	348	1,930	2,278	
Other financial assets	2,674	284	2,958	
Leased assets	0	396	396	
Deferred tax assets	72	1,892	1,964	
Other non-current assets	82	31	113	
Total Non-current assets	7,296	22,312	29,608	(3,125)
Current assets				
Inventories, net	3	9,990	9,993	
Trade receivables	434	4,384	4,818	0
Receivables from financing activities	0	12,268	12,268	
Other receivables, accruals and prepayments	193	3,444	3,637	
Financial assets	158	1,016	1,174	
Cash and cash equivalents	919	6,639	7,558	
Total Current assets	1,707	37,741	39,448	0
Assets held for sale	3	83	86	
Total Assets	9,006	60,136	69,142	(3,125)
Equity				
Equity attributable to the equity holders of the company	6,666	10,606	17,272	(10,606)
Equity attributable to the minority interest	128	673	801	7,481
Total Equity	6,794	11,279	18,073	(3,125)
Current and non-current liabilities				
Provisions for employee benefits	156	3,597	3,753	
Provisions for other liabilities and charges	34	4,965	4,999	
Bonds and other debt	1,161	18,139	19,300	
Deferred tax liabilities	128	193	321	
Trade payables	377	14,725	15,102	0
Other liabilities, accruals and deferrals	356	7,203	7,559	
Total Current and non-current liabilities	2,212	48,822	51,034	0
Liabilities relating to assets held for sale		35	35	
Total Equity and liabilities	9,006	60,136	69,142	(3,125)

IFIL Group – Proforma consolidated net financial position prepared by consolidating the Fiat Group line-by-line

€ in millions	Consolidated IFIL Group	Consolidated Fiat Group	Consolidated Proforma
Cash and cash equivalents	919	6,932	7,851
Financial receivables	7	12,268	12,275
Other current financial assets	158	703	861
Debt	(217)	(17,951)	(18,168)
IFIL bonds 2006/2011	(200)	0	(200)
IFIL bonds 2007/2017	(744)	0	(744)
Other current financial liabilities	0	(188)	(188)
Consolidated net financial position	(77)	1,764	1,687

45. Translation of foreign currency financial statements

The principal exchange rates used for the translation of the 2007 and 2006 foreign currency financial statements and data to Euro are as follows:

	2007	2006
Year-end exchange rate		
British pound	0.733	0.672
U.S. dollar	1.472	1.317
Swiss franc	1.655	1.607
Average exchange rate		
British pound	0.684	0.682
U. S. dollar	1.370	1.256
Swiss franc	1.642	1.573

46. Approval of the consolidated financial statements and authorization for publication

The consolidated financial statements at December 31, 2007 were approved by the board of directors on March 28, 2008 which authorized their publication starting from March 29, 2008.

Turin, March 28, 2008

For the Board of Directors
The Chairman
Gianluigi Gabetti



IFIL GROUP IN 2007

**CERTIFICATIONS ACCORDING TO ART. 154-BIS OF
LEGISLATIVE DECREE 58/98**

Certification of the separate financial statements according to art. 81-ter of Consob Regulation 11971 of May 14, 1999 and subsequent amendments and additions

We, the undersigned, Carlo Barel di Sant'Albano, Chief Executive Officer and Managing Director, and Aldo Mazzia, Manager responsible for the preparation of the financial reports of IFIL Investments S.p.A., attest, taking into account the provisions of art. 154-bis, paragraphs 3 and 4, of Legislative Decree 58 dated February 24, 1998:

- the adequacy in relation to the characteristics of the company and
- the effective application,

of the administrative and accounting procedures used in the preparation of the separate financial statements for the year ended December 31, 2007.

We also certify that the separate financial statements for the year ended December 31, 2007:

- agree with the accounting records and entries;
- have been prepared in accordance with International Financial Reporting Standards (IFRS) endorsed by the European Union, as well as the measures enacted to implement Legislative Decree 38 dated February 28, 2005 and, to our knowledge and belief, are suitable for providing a true and fair view of the financial condition, results of operations and cash flows of the company.

Turin, March 28, 2008

Chief Executive Officer and General Manager
Carlo Barel di Sant'Albano

Manager responsible for the preparation of the financial reports
Aldo Mazzia

Certification of the consolidated financial statements according to art. 81-ter of Consob Regulation 11971 of May 14, 1999 and subsequent amendments and additions

We, the undersigned, Carlo Barel di Sant'Albano, Chief Executive Officer and Managing Director, and Aldo Mazzia, Manager responsible for the preparation of the financial reports of IFIL Investments S.p.A. attest, taking into account the provisions of art. 154-bis, paragraphs 3 and 4, of Legislative Decree 58 dated February 24, 1998:

- the adequacy in relation to the characteristics of the company and
- the effective application,

of the administrative and accounting procedures used in the preparation of the consolidated financial statements for the year ended December 31, 2007.

To this end, it should be noted that the Cushman & Wakefield Group, acquired by the IFIL Group at the end of March 2007, began a specific project for the implementation and the formulation of the administrative and accounting procedures for financial reporting, prepared on the basis of IFRS, transmitted to IFIL S.p.A. for purposes of the preparation of the consolidated financial statements at December 31, 2007.

On the basis of the assessment of the adequacy and the effective application of such administrative and accounting procedures, management of the Cushman & Wakefield Group has indicated that there are no irregularities or omissions of material fact.

We also certify that the consolidated financial statements for the year ended December 31, 2007:

- agree with the accounting records and entries;
- have been prepared in accordance with International Financial Reporting Standards (IFRS) endorsed by the European Union, as well as the measures enacted to implement Legislative Decree 38 dated February 28, 2005 and, to our knowledge and belief, are suitable for providing a true and fair view of the financial condition, results of operations and cash flows of the company and the aggregate of the companies included in consolidation.

Turin, March 28, 2008

Chief Executive Officer and General Manager
Carlo Barel di Sant'Albano

Manager responsible for the preparation of the financial reports
Aldo Mazzia

REPORT OF THE INDEPENDENT AUDITORS ON THE FINANCIAL STATEMENTS PURSUANT TO ART. 156 OF LEGISLATIVE DECREE NO. 58 OF FEBRUARY 24, 1998

To the Stockholders of IFIL INVESTMENTS S.p.A.

1. We have audited the financial statements of IFIL INVESTMENTS S.p.A. as of and for the year ended December 31, 2007, which comprise the balance sheet, the statements of income, changes in stockholders' equity and cash flows and the related explanatory notes. These financial statements are the responsibility of the Directors of IFIL INVESTMENTS S.p.A. Our responsibility is to express an opinion on these financial statements based on our audit.
2. We conducted our audit in accordance with the Auditing Standards recommended by CONSOB, the Italian Regulatory Commission for Listed Companies and the Stock Exchange. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by the Directors, as well as evaluating the overall financial statements presentation. We believe that our audit provides a reasonable basis for our opinion.

For the opinion on the prior year financial statements, the balances of which are presented for comparative purposes, reference should be made to our auditors' report dated April 4, 2007.

3. In our opinion, the financial statements referred to above present fairly the financial position of IFIL INVESTMENTS S.p.A. as of December 31, 2007 and the results of its operations and its cash flows for the year then ended in accordance with IFRS as adopted by the European Union and the requirements of national regulations issued pursuant to art. 9 of Italian Legislative Decree n° 38/2005.

DELOITTE & TOUCHE S.p.A.

Signed by
Franco Riccomagno
Partner

Turin, Italy
April 2, 2008

This report has been translated into the English language solely for the convenience of international readers.

**REPORT OF THE INDEPENDENT AUDITORS ON THE CONSOLIDATED
FINANCIAL STATEMENTS PURSUANT TO ART. 156 OF LEGISLATIVE DECREE
No. 58 OF FEBRUARY 24, 1998**

**To the Stockholders of
IFIL INVESTMENTS S.p.A.**

1. We have audited the consolidated financial statements of IFIL INVESTMENTS S.p.A. and its subsidiaries ("IFIL Group") as of and for the year ended December 31, 2007, which comprise the consolidated balance sheet, the consolidated statements of income, changes in stockholders' equity and cash flows and the related explanatory notes. These consolidated financial statements are the responsibility of the Directors of IFIL INVESTMENTS S.p.A. Our responsibility is to express an opinion on these consolidated financial statements based on our audit.
2. We conducted our audit in accordance with the Auditing Standards recommended by CONSOB, the Italian Regulatory Commission for Listed Companies and the Stock Exchange. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by the Directors, as well as evaluating the overall financial statements presentation. We believe that our audit provides a reasonable basis for our opinion.

For the opinion on the prior year consolidated financial statements, the balances of which are presented for comparative purposes, reference should be made to our auditors' report dated April 4, 2007.

3. In our opinion, the consolidated financial statements referred to above present fairly the consolidated financial position of IFIL Group as of December 31, 2007 and the results of its operations and its cash flows for the year then ended in accordance with International Financial Reporting Standards as adopted by the European Union and the requirements of national regulations issued pursuant to art. 9 of Italian Legislative Decree n° 38/2005.

IFIL INVESTMENTS S.p.A. detiene il 30,45% del capitale ordinario, coerentemente con la metodologia seguita in sede di prima applicazione degli IFRS e di redazione dei bilanci consolidati al 31 dicembre 2005 e al 31 dicembre 2006. Peraltro, per completezza di informativa, nella nota 44 al bilancio consolidato sono presentati i dati consolidati pro-forma redatti consolidando integralmente il Gruppo Fiat.

DELOITTE & TOUCHE S.p.A.


Franco Riccomagno
Socio

Torino, 2 aprile 2008

REPORT OF THE BOARD OF STATUTORY AUDITORS ON THE SEPARATE FINANCIAL STATEMENTS

Dear Stockholders,

Under art. 153 of Legislative Decree 58 dated February 24, 1998 (TUF - Consolidated Law on Financial Intermediation), the board of statutory auditors has the obligation to report to the stockholders' meeting on matters concerning the supervisory work carried out and any omissions and censurable matters that may have come to its attention. The board of statutory auditors may also formulate proposals to the stockholders' meeting in relation to the financial statements, to its approval and to matters of its competence. In keeping with the above law, we have written this report.

In this past year, we have complied with the board's obligations under art. 149 of Legislative Decree 58 dated February 24, 1998, which allows us to convey to you information, in particular on the following matters.

We have participated in the meetings of the board of directors during which the directors informed us about the activities carried out and about the significant economic, financial and equity transactions entered into or in the process of being entered into by the company and/or its subsidiaries. In this regard, we have ascertained and we have ensured that the transactions approved and carried out were in conformity with the law and the corporate bylaws, were not in disagreement with the resolutions approved by the stockholders' meeting or in conflict of interest and were based upon the principles of good administration.

As a result, the board of statutory auditors, also on the basis of meetings held with those in charge of corporate functions, with the manager responsible for the preparation of financial reporting and with representatives of the audit firm, has gathered extensive information regarding compliance with the principles of diligent and proper administrative management.

The organizational structure of the company, insofar as we are responsible, appears to be adequate for the specific type of business and size of the company.

Our evaluation regarding the adequacy of the internal control system is positive in the sense that the system has the task of verifying that the internal operating and administrative procedures are being followed, with such procedures having been adopted for the purpose of ensuring a correct and efficient management, as well as identifying, preventing and managing, where possible, risks of a financial and operating nature and any fraud to the detriment of the company.

Furthermore, we consider that the administrative accounting system, insofar as ascertained and checked by us, also in prior years, is in a position to record and correctly represent operating events.

The board of directors, in order to provide the company with a set of rules consistent with the contents of art. 154 bis of Legislative Decree 58 dated February 24, 1998, has approved the document "Accounting and Administrative Control Model".

In the same manner, the directives given by IFIL Investments S.p.A. to the subsidiaries as per art. 114, paragraph 2, of Legislative Decree 58 dated February 24, 1998 seem adequate.

The board of directors has sent us, in accordance with the law, the report relating to the first half of the year, making it public within the time-frame and according to the regulations established by Consob and has produced, according to law, the quarterly reports on performance for the first and third quarters.

With reference to Consob Communications, with regard to our competence, we can attest to the following:

- the information provided by the directors in the Report on Operations is considered to be extensive and complete;
- the board of statutory auditors, pursuant to the Consolidated Law on Financial Intermediation (Legislative Decree 58 dated February 24, 1998) was continually informed with regard to matters of its competence;
- the periodical verifications and tests on the company did not bring to light any atypical and/or unusual transactions;
- balances in the balance sheet and income statement originating from transactions with related parties are shown separately in the financial statement formats and commented on in a specific note in the separate financial statements;
- we have not been informed of any petitions and/or complaints received by the company;
- the audit report does not indicate any qualifications or other matters of interest or proposals;
- during the financial year 2007, the board of directors held 10 meetings, the Executive Committee two meetings, which we attended, and the board of statutory auditors held 12 meetings, five of which were attended by representatives of the audit firm;
- during the year, we issued the opinions requested of the board of statutory auditors as set forth by law;
- in conformity with the provision of art. 149 No. 1, letter c) bis of Legislative Decree 58 dated February 24, 1998, we take note that the company adopted the corporate governance model described in the Code of Self-discipline, including the principles and rules of corporate governance conforming to that model, indicating in the specific report the departures from some of its principles.

The adoption of this model has been checked specifically by us and is the basis, under its various aspects, of the report on corporate governance which the board of directors places at your disposition and to which we refer you for more complete and adequate disclosure in this regard.

We have been informed by Deloitte & Touche S.p.A. that during the course of 2007, IFIL Investments S.p.A. ("IFIL" or the "Company"), besides the appointment for the audit of the separate financial statements and the consolidated financial statements and the limited-scope audit of the first-half report (for total fees of € 70,000 for a total of 800 hours, excluding the hours and fees of the subsidiaries which engagements were conferred autonomously) – conferred assignments relating to the following:

- verification for the purpose of issuing the comfort letter on the Prospectus dated June 12, 2007 in connection with the placement, by IFIL, of "EUR 750,000,000 5.375 percent Notes due 2017", for a fee of € 20,000;
- verification relative to the confirmation of the amount of the Financial Ratio, called for by the Information Memorandum dated June 6, 2006, relative to the issue, by IFIL, of € 200 million "Floating Rate Notes due 2011", for a fee of 5,000;
- verification relative to the confirmation of the amounts of the Financial Covenants, called for by the agreement dated July 2, 2004 between IFIL Investments, ING. Bank N.V. and other financial institutions relating to the concession of a credit facility of € 150 million for a three-year period, for a fee of € 3,000;
- performance of specific procedures agreed with respect to the verification of the completeness and correct disclosure content in the IFIL Group Reporting Package and the updating, integration and review of the notes to the IFIL separate financial statements and the IFIL Group consolidated financial statements, prepared in compliance with International Financial Reporting Standards, for a fee of € 40,000.

During the same year, there were no appointments conferred to entities connected with Deloitte & Touche S.p.A."

With regard to the separate financial statements which show a profit of € 123,397,998, the formation of which is described in the Report on Operations, we have ascertained that the laws have been observed with regard to its format and structure through tests carried out directly by us and on the basis of information supplied to us by the audit firm. This being said, we invite

you to approve the financial statements together with the motion by the board of directors for the appropriation of the profit for the year.

The board of directors, lastly, invites you to authorize the purchase of treasury stock for the amount and according to the manner and terms indicated in the specific report and, in special session, to attribute the mandate in accordance with articles 2443 and 2420 of the Italian Civil Code and proposes amendments to articles 8, 11 and 12 of the bylaws, explaining the reasons thereto. As to our responsibilities in this case, we can attest that the proposals, illustrated by specific reports, conform to existing laws.

In thanking you for the trust accorded us, we would like to point out that our term of office has expired.

Turin, April 7, 2008

THE BOARD OF STATUTORY AUDITORS

(Cesare Ferrero)

(Giorgio Giorgi)

(Paolo Piccatti)

REPORT OF THE BOARD OF STATUTORY AUDITORS ON THE CONSOLIDATED FINANCIAL STATEMENTS

Dear Stockholders,

The consolidated financial statements of the IFIL Group for the year ended December 31, 2007, submitted to you, show a profit attributable to the equity holders of the company of € 672 million, compared to a profit of € 341 million in the prior year. The consolidated financial statements were submitted to us within the terms of the law, together with the Report on Operations, and are prepared in accordance with International Financial Reporting Standards (IFRS) endorsed by the European Union.

The audit firm has issued its report on the consolidated financial statements with an unqualified opinion, noting, for purposes of full disclosure, that the Fiat Group has been excluded from the scope of line-by-line consolidation.

The tests carried out by Deloitte & Touche S.p.A. have led to the assertion that the values expressed in the financial statements agree with the accounting records of the parent, the separate and consolidated financial statements of the subsidiaries and the relative information formally communicated by the latter.

Such financial statements, transmitted by the subsidiaries to IFIL S.p.A. for purposes of drawing up the consolidated financial statements, prepared by their relevant corporate bodies, have been examined by the bodies and/or parties in charge of controlling the individual companies, according to the respective regulations, and on the part of the audit firm within the scope of the procedures carried out for the audit of the consolidated financial statements. The board of statutory auditors has, therefore, not extended its examination to these financial statements.

The determination of the scope of consolidation, the choice of the principles of consolidation of the investments and the procedures adopted for this purpose are in agreement with IFRS. The structure of the consolidated financial statements is thus to be considered technically correct and, as a whole, conforms to the specific law.

The Report on Operations adequately describes the results of operations, the financial condition and cash flows, the performance of operations during the course of 2007 and the business outlook of the aggregate of the companies in the scope of consolidation after the end of the year. The examination to which the report has been subjected shows its congruity with the consolidated financial statements.

Turin, April 7, 2008

THE BOARD OF STATUTORY AUDITORS

(Cesare Ferrero)

(Giorgio Giorgi)

(Paolo Piccatti)



IFIL GROUP IN 2007

LIST OF GROUP COMPANIES AT DECEMBER 31, 2007

As required by Consob Resolution 11971 of May 14, 1999 as amended (Art. 126 of the Regulations), a list of the companies included in the scope of consolidation, the investments accounted for by the equity method and other significant investments, subdivided by business segment, is provided below.

Investments of the “Holdings System” consolidated on a line-by-line basis

Name	Country	Capital stock at 12/31/2007	Currency	% of Group consolidation Interest held by	% of interest held	% of voting rights
IFIL INVESTMENTS S.p.A.	ITALY	1,075,995,737	EUR			
COMPANIES OF THE HOLDINGS SYSTEM (Holding companies and services)						
IFIL INVESTMENT HOLDING N.V.	NETHERLANDS	960,000	EUR	100.00 IFIL INVESTMENTS S.p.A.	100.000	100.000
IFIL INVESTISSEMENTS S.A.	LUXEMBOURG	166,611,300	EUR	100.00 IFIL INVESTMENTS S.p.A. IFIL INVESTMENT HOLDING N.V.	79.816 20.184	79.816 20.184
IFIL GROUP FINANCE L.T.D.	IRELAND	4,000,000	EUR	100.00 IFIL INVESTISSEMENTS S.A.	100.000	100.000
IFIL INTERNATIONAL FINANCE L.T.D.	IRELAND	4,000,000	EUR	100.00 IFIL INVESTISSEMENTS S.A.	100.000	100.000
EUFIN INVESTMENTS UNLIMITED U.K.	UNITED KINGDOM	243,100	EUR	100.00 IFIL INVESTISSEMENTS S.A.	100.000	100.000
IFIL USA INC.	USA	500,000	USD	100.00 IFIL INVESTISSEMENTS S.A.	100.000	100.000
IFIL ASIA LIMITED	HONG KONG CHINA (PEOPLE'S REP.)	1	HKD	100.00 IFIL INVESTISSEMENTS S.A.	100.000	100.000
IFIL FRANCE SAS (a)	FRANCE	50,000	EUR	100.00 IFIL INVESTISSEMENTS S.A.	100.000	100.000
ANCOM USA INC (b)	USA	-	USD	100.00 IFIL INVESTISSEMENTS S.A.	100.000	100.000
CUSHMAN & WAKEFIELD GROUP INC.	USA	944,882,590	USD	72.13 IFIL INVESTISSEMENTS S.A.	70.183	70.183
SOIEM S.p.A.	ITALY	9,125,000	EUR	100.00 IFIL INVESTMENTS S.p.A.	100.000	100.000
IFIL NEW BUSINESS S.r.l.	ITALY	15,000	EUR	100.00 IFIL INVESTMENTS S.p.A.	100.000	100.000
OPERATING COMPANIES						
Tourism and Hotel activities						
ALPITOUR S.p.A.	ITALY	17,725,000	EUR	100.00 IFIL INVESTMENTS S.P.A.	100.000	100.000
Football club						
JUVENTUS FOOTBALL CLUB S.p.A.	ITALY	20,155,333	EUR	60.00 IFIL INVESTMENTS S.P.A.	60.001	60.001

(a) Set up on July 27, 2007 and consolidated line-by-line in the last quarter of 2007.

(b) Purchased on September 30, 2007; consolidated line-by-line in the last quarter of 2007.

Investments of the Cushman & Wakefield Group consolidated on a line-by-line basis (percentage of IFIL Group consolidation equal to 72.13%)

Name	Country	Capital stock at 12/31/2007	Currency	% of Group consolidation	Interest held by	% of interest held	% of voting rights
Real Estate Services							
BiGeREAL ESTATE, Inc.	USA	N/A	USD	89.530%	Cushman & Wakefield, Inc.	89.530%	89.530%
Buckbee Thome & Co.	USA	37,500	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
C & W Offshore Consulting, Inc.	USA	100	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
C & W-Japan K.K.	JAPAN	200	YEN	100.000%	Cushman & Wakefield International Inc.	100.000%	100.000%
Cushman & Wakefield	UNITED KINGDOM	N/A	GBP	99.000%	Cushman & Wakefield (UK) Ltd.	99.000%	99.000%
Cushman & Wakefield - Semco Chile Negocios Inmobiliarios Limitada	CHILE	315,163,132	CHP	100.000%	Cushman & Wakefield-Semco Consultoria Imobiliaria Ltda	99.890%	99.890%
			CHP		Cushman & Wakefield of South America, Inc.	0.110%	0.110%
Cushman & Wakefield - Semco Colombia Ltda	COLOMBIA	5,706,000	COP	100.000%	Cushman & Wakefield-Semco Consultoria Imobiliaria Ltda	99.895%	99.895%
					Cushman & Wakefield of South America, Inc.	0.105%	0.105%
Cushman & Wakefield - Semco Negocios Inmobiliarios Argentina S.A.	ARGENTINA	3,344,930	ARS	100.000%	Cushman & Wakefield Consultoria Imobiliaria Ltda	95.000%	95.000%
			ARS		Cushman & Wakefield of South America, Inc.	5.000%	5.000%
Cushman & Wakefield - Semco Peru S.A.	PERU	55,842	PEN	100.000%	Cushman & Wakefield Consultoria Imobiliaria Ltda	95.000%	95.000%
					Cushman & Wakefield of South America, Inc.	5.000%	5.000%
Cushman & Wakefield - Semco Servicos Gerais Ltda.	BRAZIL	10,000	BRL	100.000%	Cushman & Wakefield Consultoria Imobiliaria Ltda	99.990%	99.990%
					Cushman & Wakefield of South America, Inc.	0.010%	0.010%
Cushman & Wakefield - Semco Venezuela, S.A.	VENEZUELA	1,000,000	VEB	100.000%	Cushman & Wakefield Consultoria Imobiliaria Ltda	100.000%	100.000%
Cushman & Wakefield - Sociedade de Mediacao Imobiliaria, Ltda	PORTUGAL	50,000	EUR	99.800%	Cushman & Wakefield European Holdings, Inc.	99.800%	99.800%
Cushman & Wakefield - Zarzadzanie SP z.o.o.	POLAND	50,000	Polish Zloty	99.000%	Cushman & Wakefield Polska SP z.o.o.	99.000%	99.000%
Cushman & Wakefield (7 Westferry Circus) Limited	UNITED KINGDOM	1	GBP	100.000%	Cushman & Wakefield Management Services (UK) Limited	100.000%	100.000%
Cushman & Wakefield (Australia) Pty Limited	AUSTRALIA	500,000	AUD\$	100.000%	Cushman & Wakefield Singapore Holdings Pte Limited	100.000%	100.000%
Cushman & Wakefield (China) Limited	HONG KONG	2	HKDollars	100.000%	Cushman & Wakefield of Asia Limited	100.000%	100.000%
Cushman & Wakefield (City) Limited	UNITED KINGDOM	1	GBP	100.000%	Cushman & Wakefield (EMEA) Limited	100.000%	100.000%
Cushman & Wakefield (EMEA) Limited	UNITED KINGDOM	1	GBP	100.000%	Cushman & Wakefield European Holdings, Inc.	100.000%	100.000%
Cushman & Wakefield (Hellas) SA	GREECE	60,000	EUR	99.995%	Cushman & Wakefield European Holdings, Inc.	99.995%	99.995%
Cushman & Wakefield (HK) Limited	HONG KONG	100	HKDollars	100.000%	Cushman & Wakefield of Asia Limited	100.000%	100.000%
Cushman & Wakefield (S) Pte. Limited	SINGAPORE	20	Singapore dollar	100.000%	Cushman & Wakefield of Asia Limited	100.000%	100.000%
Cushman & Wakefield (Shanghai) Co., Ltd.	CHINA	1,800,000	USD	100.000%	Cushman & Wakefield (China) Limited	100.000%	100.000%
Cushman & Wakefield (UK) Ltd.	UNITED KINGDOM	15,398,538	GBP	100.000%	Cushman & Wakefield (UK) Services Ltd.	100.000%	100.000%
Cushman & Wakefield (UK) Services Ltd.	UNITED KINGDOM	15,398,538	GBP	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield (Warwick Court) Limited	UNITED KINGDOM	1	GBP	100.000%	Cushman & Wakefield Management Services (UK) Limited	100.000%	100.000%
Cushman & Wakefield 111 Wall, Inc.	USA	200	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield 1180, Inc.	USA	100	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield Activ Consulting S.R.L.	ROMANIA	1,000	RON	100.000%	Cushman & Wakefield (EMEA) Limited	99.000%	99.000%
					Healey & Baker Limited	1.000%	1.000%
Cushman & Wakefield Asset Management Italy S.r.l.	ITALY	10,000	EUR	100.000%	Cushman & Wakefield Management Services (UK) Limited	100.000%	100.000%
Cushman & Wakefield Canada Limited Partnership	CANADA	N/A	CAD	100.000%	Cushman & Wakefield First Nova Scotia ULC	99.900%	99.900%
					Cushman & Wakefield Second Nova Scotia ULC	0.100%	0.100%
Cushman & Wakefield Capital Asia (HK) Limited	HONG KONG	100,000,000	HKDollars	100.000%	Cushman & Wakefield Capital Holdings (Asia)	100.000%	100.000%
Cushman & Wakefield Capital Asia Limited	HONG KONG	100	HKDollars	100.000%	Cushman & Wakefield of Asia, Inc.	100.000%	100.000%
Cushman & Wakefield Capital Holdings (Asia)	BELGIUM	18,550	EUR	100.000%	Cushman & Wakefield of Asia Inc	99.989%	99.989%
					Cushman & Wakefield International Inc.	0.011%	0.011%
Cushman & Wakefield Consultoria Imobiliaria, Unipessoal, Ltda	PORTUGAL	N/A	EUR	100.000%	Cushman & Wakefield - Sociedade de Mediacao Imobiliaria, Ltda	100.000%	100.000%
Cushman & Wakefield Consultoria Imobiliaria Ltda	BRAZIL	2,200,000	BRL	98.000%	Cushman & Wakefield Holding Participacoes Ltda	98.000%	98.000%
Cushman & Wakefield de Mexico, S.A. de C.V.	MEXICO	100,000	MXP	100.000%	Cushman & Wakefield of North America, Inc.	50.000%	50.000%
					Cushman & Wakefield of the Americas, Inc.	50.000%	50.000%
Cushman & Wakefield Eagle Advisors Limited	HONG KONG	10,000	HKDollars	50.000%	Cushman & Wakefield Eagle Holdings	50.000%	50.000%
Cushman & Wakefield Eagle Holdings	CAYMAN ISLANDS	50,000	USD	50.000%	Cushman & Wakefield Investors Asia Holdings	50.000%	50.000%
Cushman & Wakefield Eagle Management Limited	CAYMAN ISLANDS	50,000	USD	50.000%	Cushman & Wakefield Eagle Holdings	50.000%	50.000%
Cushman & Wakefield Eagle Partners	CAYMAN ISLANDS	50,000	USD	50.000%	Cushman & Wakefield Eagle Holdings	50.000%	50.000%
Cushman & Wakefield Eastern, Inc.	USA	200	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield Ecuador S.A.	ECUADOR	840	USD	100.000%	Cushman & Wakefield Consultoria Imobiliaria Ltda	95.000%	95.000%
					Cushman & Wakefield of South America, Inc.	5.000%	5.000%
Cushman & Wakefield European Holdings, Inc.	USA	1	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield Expertise SAS	FRANCE	37,000	EUR	100.000%	Cushman & Wakefield SAS	100.000%	100.000%
Cushman & Wakefield Finance Limited	UNITED KINGDOM	10,000	GBP	100.000%	Cushman & Wakefield European Holdings, Inc.	100.000%	100.000%
Cushman & Wakefield First Nova Scotia ULC	CANADA	37,803,970	CAD	100.000%	Cushman & Wakefield International Finance Subsidiary, Inc.	100.000%	100.000%
Cushman & Wakefield GCHF	CAYMAN ISLANDS	N/A	USD	100.000%	Cushman & Wakefield Capital Holdings (Asia)	100.000%	100.000%
Cushman & Wakefield Gastion, Inc.	USA	1	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield Global Services, Inc.	USA	200	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield Holdings, Inc.	USA	58,573	USD	100.000%	C & W Group Inc	100.000%	100.000%
Cushman & Wakefield Hospitality Limited	UNITED KINGDOM	2	GBP	100.000%	Cushman & Wakefield (EMEA) Limited	100.000%	100.000%
Cushman & Wakefield India Private Limited	INDIA	336,447,800	Indian Rupee	100.000%	Cushman & Wakefield Mauritius Holdings, Inc.	99.990%	99.990%
					Cushman & Wakefield of Asia Limited	0.010%	0.010%
Cushman & Wakefield Indonesia Holdings Pte Ltd	SINGAPORE	100,000	Singapore dollar	100.000%	Cushman & Wakefield Singapore Holdings Pte Limited	100.000%	100.000%
Cushman & Wakefield International Finance Subsidiary, Inc.	USA	200	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield International Investment Advisors, Inc.	USA	100	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield International Real Estate Kft.	HUNGARY	3,000,000	EUR	100.000%	Cushman & Wakefield European Holdings, Inc.	90.000%	90.000%
					Cushman & Wakefield International Finance Subsidiary, Inc.	10.000%	10.000%
Cushman & Wakefield International, Inc.	USA	200	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield Investment Advisors K.K.	JAPAN	200	YEN	100.000%	C&W-Japan K.K.	100.000%	100.000%
Cushman & Wakefield Investors (Finance) Limited	UNITED KINGDOM	36,000	GBP	100.000%	Cushman & Wakefield European Holdings, Inc.	100.000%	100.000%
Cushman & Wakefield Investors Asia Holdings	CAYMAN ISLANDS	50,000	USD	100.000%	Cushman & Wakefield Capital Holdings (Asia)	100.000%	100.000%
Cushman & Wakefield Investors Asia Ltd	HONG KONG	100,000,000	HKDollars	100.000%	Cushman & Wakefield Capital Holdings (Asia)	100.000%	100.000%
Cushman & Wakefield Investors Limited	UNITED KINGDOM	1	GBP	100.000%	Cushman & Wakefield European Holdings, Inc.	100.000%	100.000%
Cushman & Wakefield Investors SAS	FRANCE	25,443	EUR	100.000%	Cushman & Wakefield Investors Limited	100.000%	100.000%

Investments of the Cushman & Wakefield Group consolidated on a line-by-line basis (percentage of IFIL Group consolidation equal to 72.13%)

Name	Country	Capital stock at 12/31/2007	Currency	% of Group consolidation	Interest held by	% of interest held	% of voting rights
Cushman & Wakefield Ireland Limited	IRELAND	1,000,000	EUR	100.000%	Cushman & Wakefield UK Limited Partnership	100.000%	100.000%
Cushman & Wakefield K.K.	JAPAN	200	YEN	100.000%	C&W-Japan K.K.	100.000%	100.000%
Cushman & Wakefield Korea Ltd.	SOUTH KOREA	100,000	Korean Won	100.000%	Cushman & Wakefield Singapore Holdings Pte. Limited	100.000%	100.000%
Cushman & Wakefield LePage Inc.	CANADA	11,000	CAD	100.000%	Cushman & Wakefield Canada Limited Partnership	100.000%	100.000%
Cushman & Wakefield LLC	UKRAINE	50,500	UAH	100.000%	Cushman & Wakefield (EMEA) Limited	99.000%	99.000%
					Healey & Baker Limited	1.000%	1.000%
Cushman & Wakefield LLP	UNITED KINGDOM	N/A	GBP	100.000%	Cushman & Wakefield (UK) Limited	99.000%	99.000%
					Individual Equity Partners	1.000%	1.000%
Cushman & Wakefield Loan-Net, Inc.	USA	20	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield Management Corporation	USA	100,000	USD	100.000%	Cushman & Wakefield State Street, Inc.	100.000%	100.000%
Cushman & Wakefield Management Services (UK) Limited	UNITED KINGDOM	500	GBP	100.000%	Cushman & Wakefield European Holdings, Inc.	100.000%	100.000%
Cushman & Wakefield Mauritius Holdings, Inc.	MAURITIUS	500,000	USD	100.000%	Cushman & Wakefield of Asia Limited	100.000%	100.000%
Cushman & Wakefield Mortgage Brokerage, Inc.	USA	100	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield Netherlands B.V.	NETHERLANDS	40,000	NLG	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield of Alabama, Inc.	USA	1,000	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield of Arizona, Inc.	USA	10	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield of Arkansas, Inc.	USA	200	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield of Asia Limited	BRITISH VIRGIN ISLANDS	979,152	USD	75.000%	Cushman & Wakefield of Asia, Inc.	75.000%	75.000%
Cushman & Wakefield of Asia, Inc.	USA	200	USD	100.000%	Cushman & Wakefield International, Inc.	100.000%	100.000%
Cushman & Wakefield of California, Inc.	USA	1,000	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield of Colorado, Inc.	USA	800	USD	80.000%	Cushman & Wakefield, Inc.	80.000%	80.000%
Cushman & Wakefield of Connecticut, Inc.	USA	1,000	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield of Delaware, Inc.	USA	200	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield of Europe, Inc.	USA	200	USD	100.000%	Cushman & Wakefield International, Inc.	100.000%	100.000%
Cushman & Wakefield of Florida, Inc.	USA	1,000	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield of Georgia, Inc.	USA	200	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield of Illinois, Inc.	USA	1	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield of Indiana, Inc.	USA	5	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield of Kentucky, Inc.	USA	1,000	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield of Long Island, Inc.	USA	200	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield of Maryland, Inc.	USA	100	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield of Massachusetts, Inc.	USA	100	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield of Michigan, Inc.	USA	1,000	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield of Minnesota, Inc.	USA	100	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield of Mississippi, Inc.	USA	1,000	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield of Missouri, Inc.	USA	100	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield of Nevada, Inc.	USA	200	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield of New Hampshire, Inc.	USA	100	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield of New Jersey, Inc.	USA	100	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield of New York, Inc.	USA	200	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield of North America, Inc.	USA	200	USD	100.000%	Cushman & Wakefield International, Inc.	100.000%	100.000%
Cushman & Wakefield of North Carolina, Inc.	USA	1,000	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield of Ohio, Inc.	USA	500	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield of Oklahoma, Inc.	USA	1,000	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield of Oregon, Inc.	USA	1,010	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield of Pennsylvania, Inc.	USA	14	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield of San Diego, Inc.	USA	1,000	USD	100.000%	Cushman & Wakefield of California, Inc.	100.000%	100.000%
Cushman & Wakefield of South America, Inc.	USA	100	USD	100.000%	Cushman & Wakefield International, Inc.	100.000%	100.000%
Cushman & Wakefield of Tennessee, Inc.	USA	1,000	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield of Texas, Inc.	USA	1,000	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield of the Americas, Inc.	USA	200	USD	100.000%	Cushman & Wakefield International, Inc.	100.000%	100.000%
Cushman & Wakefield of Virginia, Inc.	USA	1,000	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield of Washington D.C., Inc.	USA	1,000	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield of Washington, Inc.	USA	50	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield One Court Square Cleaning, Inc.	USA	100	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield Oy	FINLAND	2,500	EUR	100.000%	Cushman & Wakefield (EMEA) Limited	100.000%	100.000%
Cushman & Wakefield Polska SP z o.o.	POLAND	135,588	Polish Zloty	100.000%	Cushman & Wakefield European Holdings, Inc.	100.000%	100.000%
Cushman & Wakefield Property Management Services India Private Limited	INDIA	100,000	INR	100.000%	Cushman & Wakefield India Private Limited	99.980%	99.980%
					Sanjay Verma as nominee for C&W India Private Ltd	0.020%	0.020%
Cushman & Wakefield Property Services Slovakia, s.r.o.	SLOVAK REPUBLIC	N/A	EUR	100.000%	Cushman & Wakefield, s.r.o.	100.000%	100.000%
Cushman & Wakefield Real Estate Securities Research, Inc.	USA	100	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield Residential Limited	UNITED KINGDOM	1,000	GBP	100.000%	Cushman & Wakefield (EMEA) Limited	100.000%	100.000%
Cushman & Wakefield Residential Real Estate Advisor Ltd.	HUNGARY	3,000,000	Forint	100.000%	Cushman & Wakefield Residential Ltd	100.000%	100.000%
Cushman & Wakefield SAS	FRANCE	42,000	EUR	100.000%	Cushman & Wakefield (France Holdings) SAS	100.000%	100.000%
Cushman & Wakefield Second Nova Scotia ULC	CANADA	100	CAD	100.000%	Cushman & Wakefield International Finance Subsidiary, Inc.	100.000%	100.000%
Cushman & Wakefield Securities, Inc.	USA	100	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield Singapore Holdings Pte. Limited	SINGAPORE	1,000	Singapore dollar	100.000%	Cushman & Wakefield of Asia Limited	100.000%	100.000%
Cushman & Wakefield Sonnenblick Goldman of California Inc	USA	1	USD	100.000%	Cushman & Wakefield Sonnenblick -Goldman LLC	100.000%	100.000%
Cushman & Wakefield Sonnenblick Goldman LLC	USA	N/A	USD	65.000%	Cushman & Wakefield Mortgage Brokerage, Inc.	65.000%	65.000%
Cushman & Wakefield Spain Limited	UNITED KINGDOM	1,000	GBP	100.000%	Cushman & Wakefield European Holdings, Inc.	100.000%	100.000%
Cushman & Wakefield State Street, Inc.	USA	100	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield Stiles & Riabokobylko Management ZAO	RUSSIA	600	Roubles	100.000%	Cushman & Wakefield European Holdings, Inc.	99.000%	99.000%
					Cushman & Wakefield International, Inc.	1.000%	1.000%
Cushman & Wakefield Stiles & Riabokobylko OOO	RUSSIA	600	Roubles	100.000%	Cushman & Wakefield European Holdings, Inc.	99.000%	99.000%
					Cushman & Wakefield International, Inc.	1.000%	1.000%

Investments of the Cushman & Wakefield Group consolidated on a line-by-line basis (percentage of IFIL Group consolidation equal to 72.13%)

Name	Country	Capital stock at 12/31/2007	Currency	% of Group consolidation	Interest held by	% of interest held	% of voting rights
Cushman & Wakefield U.K. Limited Partnership	UNITED KINGDOM	N/A	GBP	99.000%	Cushman & Wakefield, Inc. Individual Equity Partners	99.000%	99.000%
Cushman & Wakefield V.O.F.	NETHERLANDS		EUR	99.000%	Cushman & Wakefield, Netherlands B.V.	99.000%	99.000%
Cushman & Wakefield Valuation Advisory Services (HK) Limited	HONG KONG	2	HK Dollar	100.000%	Cushman & Wakefield (HK) Limited	100.000%	100.000%
Cushman & Wakefield VHS Pte Limited	SINGAPORE	1	Singapore dollar	100.000%	Cushman & Wakefield (S) Pte Limited	100.000%	100.000%
Cushman & Wakefield Western, Inc.	USA	1,000	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield, Inc.	USA	100	USD	100.000%	Cushman & Wakefield Holdings, Inc.	100.000%	100.000%
Cushman & Wakefield, s. r. o.	CZECH REPUBLIC	100,000	EUR	100.000%	Cushman & Wakefield European Holdings, Inc.	100.000%	100.000%
Cushman & Wakefield/PREMISSYS Colorado, Inc.	USA	80	USD	80.000%	Cushman & Wakefield/Premisys, Inc.	80.000%	80.000%
Cushman & Wakefield/PREMISSYS, Inc.	USA	97	USD	100.000%	Cushfield, Inc.	100.000%	100.000%
Cushman Investment & Development Corp	USA	5,000	USD	100.000%	Cushman Realty Corporation	100.000%	100.000%
Cushman Management Corporation	USA	1,000	USD	100.000%	Cushman Realty Corporation	100.000%	100.000%
Cushman Realty Corporation	USA	6,286	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman Realty Corporation of Colorado	USA	100	USD	80.000%	Cushman & Wakefield, Inc.	80.000%	80.000%
Greater China Hospitality Fund L.P. (GCHF)	CAYMAN ISLANDS	N/A	USD	50.000%	Cushman & Wakefield Eagle Partners	50.000%	50.000%
New Cushman Pasadena Corp.	USA	100	USD	100.000%	Cushman Realty Corporation	100.000%	100.000%
SG Securities Holdings LLC	USA	N/A	USD	100.000%	Cushman & Wakefield Sonnenblick- Goldman LLC	100.000%	100.000%
SG Real Estate Securities LLC	USA	N/A	USD	100.000%	SG Securities Holdings LLC	100.000%	100.000%
The Apartment Group LLC	USA	200	USD	100.000%	Cushman & Wakefield of Georgia, Inc.	100.000%	100.000%
Cushman & Wakefield Property Management Services Ltd	HUNGARY	3,000,000	Forint	100.000%	Cushman & Wakefield International Real Estate Kft	100.000%	100.000%
Asset Services							
Cushman & Wakefield FM Limited Partnership	CANADA	N/A	CAD	100.000%	Cushman & Wakefield LePage Inc. Cushman & Wakefield GP Inc	99.000%	99.000%
Cushman & Wakefield GP Inc.	CANADA	100	CAD	100.000%	Cushman & Wakefield Canada Limited Partnership	100.000%	100.000%
Holding							
Cushman & Wakefield (Properties) Limited	UNITED KINGDOM	1	GBP	100.000%	Cushman & Wakefield (EMEA) Limited	100.000%	100.000%
Cushman & Wakefield Holding Participacoes Ltda	BRAZIL	16,423,500	BRR	99.990%	Cushman & Wakefield of South America, Inc.	99.990%	99.990%
Cushman & Wakefield (Resources) Limited	UNITED KINGDOM	N/A	GBP	100.000%	Cushman & Wakefield (EMEA) Limited	100.000%	100.000%
Cushman & Wakefield Thailand Limited	THAILAND	8,000,000	THB	100.000%	Cushman & Wakefield of Asia Limited	100.000%	100.000%
Healey & Baker Limited	UNITED KINGDOM	2	GBP	100.000%	Cushman & Wakefield (EMEA) Limited	100.000%	100.000%
Cushman & Wakefield (France Holdings) SAS	FRANCE	3,987,000	EUR	100.000%	Cushman & Wakefield European Holdings, Inc.	100.000%	100.000%
Cushman & Wakefield International Holdings Limited Partnership	UNITED KINGDOM	N/A	GBP	100.000%	Cushman & Wakefield European Holdings, Inc. Cushman & Wakefield of South America, Inc. Cushman & Wakefield, Inc.	33.333%	33.333%
Insurance							
Nottingham Indemnity, Inc.	USA	100,000	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
REIT management							
Cushman & Wakefield Investment Management, Inc.	USA	100	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield Realty Advisors, Inc.	USA	100	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Business Support Management							
Cushman & Wakefield Facilities Management, Inc.	USA	100	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Building Management Services							
Cushfield Maintenance Corp.	USA	10	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushfield Maintenance West Corp.	USA	1,000	USD	100.000%	Buckbee Thome & Co.	100.000%	100.000%
Cushfield, Inc.	USA	100	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield Asset Services Y.K.	JAPAN	60	JPY	100.000%	C&W-Japan K.K.	100.000%	100.000%
Cushman & Wakefield National Corporation	USA	5,100	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Others							
Cushman & Wakefield Cleanings Services, Inc.	USA	200	USD	100.000%	Cushman & Wakefield, Inc.	100.000%	100.000%
Cushman & Wakefield New Canada Limited Partnership	CANADA	N/A	CAD	100.000%	Cushman & Wakefield Canada Limited Partnership Cushman & Wakefield Second Nova Scotia ULC	99.990%	99.990%
						0.010%	0.010%

Investments of the Alpitour Group consolidated on a line-by-line basis (percentage of IFIL Group consolidation equal to 100%)

Name	Country	Capital stock at 12/31/2007	Currency	% of Group consolidation	Interest held by	% of interest held	% of voting rights
Hotel management							
ALPITOUR ESPANA S.L. UNIPERSONAL	SPAIN	22,751,000.00	EURO	100.000	ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESOAAL, LDA	100.000	100.000
ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESOAAL, LDA	PORTUGAL	2,494,000.00	EURO	100.000	ALPITOUR S.p.A.	100.000	100.000
ALPITOUR WORLD HOTELS & RESORTS S.p.A.	ITALY	140,385.00	EURO	100.000	ALPITOUR S.p.A.	100.000	100.000
BLUE MARIN TUNISIE S.A.	TUNISIA	3,000,000	TND	99.998	ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESOAAL, LDA	99.998	99.998
BLUMARIN DE IMPORTAÇÃO, SOCIEDAD UNIPESOAAL, S.A.	CAPE VERDE	5,000,000	CVE	100.000	BLUMARIN HOTELS, SOCIEDADE UNIPESOAAL, S.A.	100.000	100.000
BLUMARIN HOTELS, SOCIEDADE UNIPESOAAL, S.A.	CAPE VERDE	2,500,000	CVE	100.000	ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESOAAL, LDA	100.000	100.000
BLUMARIN HOTELS SICILIA S.p.A.	ITALY	38,000,000.00	EURO	100.000	ALPITOUR S.p.A.	100.000	100.000
D.I. RESORTS PRIVATE LTD	MALDIVES	100,000	MVR	100.000	ALPITOUR S.p.A.	99.000	99.000
					HORIZON HOLIDAYS S.A. UNIPERSONAL	1.000	1.000
EL-MASRIEN FOR HOTELS AND SHIPPING CONSTRUCTION	EGYPT	4,000,000	EGP	100.000	ITALIAN EGYPTIAN COMPANY FOR TOURISTIC INVESTMENT (S.A.E.)	100.000	100.000
HARROW TRADING E INVESTIMENTOS SOCIEDADE UNIPESOAAL LDA	PORTUGAL	5,000.00	EURO	100.000	ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESOAAL, LDA	100.000	100.000
HORIZON HOLIDAYS S.A. UNIPERSONAL	SPAIN	20,133,500.00	EURO	100.000	ALPITOUR ESPANA S.L. UNIPERSONAL	100.000	100.000
INVERSIONES LOS UVEROS S.A. DE C.V.	DOMINICAN REP.	200,000	DOP	99.700	HORIZON HOLIDAYS S.A. UNIPERSONAL	99.700	99.700
ITALIAN EGYPTIAN COMPANY FOR TOURISTIC INVESTMENT (S.A.E.)	EGYPT	4,536,000	EGP	100.000	ALPITOUR WORLD HOTELS & RESORTS S.p.A.	100.000	100.000
KIWENGWA LIMITED	TANZANIA	745,559,000	TZS	100.000	HORIZON HOLIDAYS S.A. UNIPERSONAL	98.964	98.964
					ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESOAAL, LDA	1.036	1.036
KIWENGWA STRAND HOTEL LTD.	TANZANIA	1,480,000,000	TZS	100.000	HORIZON HOLIDAYS S.A. UNIPERSONAL	99.000	99.000
					ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESOAAL, LDA	1.000	1.000
MEDITERRANEAN TOURIST COMPANY S.A.	GREECE	304,837.20	EURO	100.000	HORIZON HOLIDAYS S.A. UNIPERSONAL	99.997	99.997
					ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESOAAL, LDA	0.003	0.003
NETRADE S.p.A.	ITALY	300,000.00	EURO	100.000	ALPITOUR WORLD HOTELS & RESORTS S.p.A.	100.000	100.000
ORIENT SHIPPING FOR FLOATING HOTELS	EGYPT	1,450,000	EGP	100.000	ITALIAN EGYPTIAN COMPANY FOR TOURISTIC INVESTMENT (S.A.E.)	100.000	100.000
RENTHOTEL MEXICO S.A. DE C.V.	MEXICO	50,000	MXP	98.000	HORIZON HOLIDAYS S.A. UNIPERSONAL	98.000	98.000
RENTHOTEL TRAVEL SERVICE S.A. UNIPERSONAL	SPAIN	1,562,860.00	EURO	100.000	HORIZON HOLIDAYS S.A. UNIPERSONAL	100.000	100.000
RIVIERA AZUL S.A. DE C.V.	MEXICO	50,000	MXP	96.000	HARROW TRADING E INVESTIMENTOS SOCIEDADE UNIPESOAAL LDA	96.000	96.000
S.T. RESORTS PRIVATE LTD.	MALDIVES	100,000	MVR	50.000	ALPITOUR S.p.A.	50.000	50.000
STAR RESORT & HOTELS COMPANY PVT LTD.	MALDIVES	1,000,000	MVR	100.000	ALPITOUR S.p.A.	99.000	99.000
					HORIZON HOLIDAYS S.A. UNIPERSONAL	1.000	1.000
Insurance							
ALPITOUR REINSURANCE COMPANY LIMITED	IRELAND	2,500,000.00	EURO	100.000	ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESOAAL, LDA	100.000	100.000
Distribution (Travel agency)							
AGENZIA VIAGGI SAUGO S.r.l.	ITALY	20,938.00	EURO	100.000	WELCOME TRAVEL GROUP S.p.A.	100.000	100.000
BLUE VIAGGI S.A.	SWITZERLAND	100,000.00	CHF	100.000	WELCOME TRAVEL GROUP S.p.A.	100.000	100.000
WELCOME TRAVEL GROUP S.p.A.	ITALY	3,939,855.00	EURO	100.000	ALPITOUR S.p.A.	100.000	100.000
Incoming services							
CONSORCIO TURISTICO PANMEX S.A. DE C.V.	MEXICO	50,000	MXP	70.000	ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESOAAL, LDA	70.000	70.000
JUMBO CANARIAS S.A. UNIPERSONAL	SPAIN	180,300.00	EURO	100.000	JUMBOTURISMO S.A. UNIPERSONAL	100.000	100.000
JUMBO TOURS DOMINICANA S.A.	DOMINICAN REP.	100,000	DOP	99.500	JUMBOTURISMO S.A. UNIPERSONAL	99.300	99.300
					JUMBO CANARIAS S.A. UNIPERSONAL	0.100	0.100
					JUMBO TOURS ESPANA S.L. UNIPERSONAL	0.100	0.100
JUMBO TOURS ESPANA S.L. UNIPERSONAL	SPAIN	904,505.00	EURO	100.000	JUMBOTURISMO S.A. UNIPERSONAL	100.000	100.000
JUMBO TOURS FRANCE S.A.	FRANCE	37,000.00	EURO	99.970	JUMBOTURISMO S.A. UNIPERSONAL	99.970	99.970
JUMBO TOURS ITALIA S.r.l.	ITALY	78,000.00	EURO	100.000	JUMBOTURISMO S.A. UNIPERSONAL	100.000	100.000
JUMBO TOURS MEXICO S.A. DE C.V.	MEXICO	50,000	MXP	98.000	JUMBOTURISMO S.A. UNIPERSONAL	98.000	98.000
JUMBO TOURS TUNISIE S.A.	TUNISIA	105,000	TUD	49.983	JUMBOTURISMO S.A. UNIPERSONAL	49.983	49.983
JUMBOTURISMO S.A. UNIPERSONAL	SPAIN	364,927.20	EURO	100.000	ALPITOUR ESPANA S.L. UNIPERSONAL	100.000	100.000
JUMBOTURISMO CABO VERDE, Agencia de Viagens e Turismo, SOCIEDADE UNIPESOAAL, S.A.	CAPE VERDE	5,000,000	CVE	100.000	JUMBOTURISMO S.A. UNIPERSONAL	100.000	100.000
JUMBO MOROCCO INCOMING S.A.	MOROCCO	400,000	MAD	99.700	JUMBOTURISMO S.A. UNIPERSONAL	99.700	99.700
PANCARIBE S.A.	DOMINICAN REP.	200,000	DOP	69.900	ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESOAAL, LDA	69.900	69.900
PROMOTORA DE SERVICIOS TURISTICOS DE ESPANA EN MEXICO S.A. DE C.V.	MEXICO	50,000	MXP	98.000	JUMBOTURISMO S.A. UNIPERSONAL	98.000	98.000
Tour operating							
A W EVENTS Srl	ITALY	23,838.00	EURO	83.900	ALPITOUR S.p.A.	83.900	83.900
Airline							
NEOS S.p.A.	ITALY	4,425,800.00	EURO	100.000	ALPITOUR S.p.A.	100.000	100.000
					WELCOME TRAVEL GROUP S.p.A.	0.000	0.000

Investments of the “Holdings System” accounted for by the equity method

Name	Country	Capital stock at 12/31/2007	Currency	% of Group consolidation Interest held by	% of interest held	% of voting rights
Holding companies and other companies						
SEQUANA CAPITAL S.A.	FRANCE	74,317,503.00	EUR	26.71 IFIL INVESTISSEMENTS S.A.	26.649	26.649
FIAT S.p.A. (a)	ITALY	6,377,262,975.00	EUR	29.01 FIAT S.p.A. FIAT GEVA S.p.A. IFIL INVESTMENTS S.p.A.	1.928 0.000 30.419	2.001 0.000 30.450

(a) The companies of the Fiat Group are presented separately.

Investments of the Cushman & Wakefield Group accounted for by the equity method (percentage of IFIL Group consolidation equal to 72.13%)

Name	Country	Capital stock at 12/31/2007	Currency	% of Group consolidation Interest held by	% of interest held	% of voting rights
REAL ESTATE SERVICES						
Kemper's Holdings GmbH	GERMANY	293,750	EUR	Kemper's Holdings GmbH 25.000% Cushman & Wakefield, Inc.	25.000%	25.000%
Cushman & Wakefield, S. de R.L.de C.V.	MEXICO	16,200,000	Pesos	100.000% Cushman & Wakefield de Mexico, S.A. de C.V. Cushman & Wakefield of the Americas, Inc.	75.000%	75.000%
Orvis/Cushman & Wakefield Ranch and Recreational Properties, LLC	USA	1,000	USD	50.000% Cushman & Wakefield, Inc. Orvis Inc	50.000%	50.000%
ASSET SERVICES						
Corporate Occupier Solutions Limited	UNITED KINGDOM	100,000	GBP	50.000% Cushman & Wakefield (EMEA) Limited.	50.000%	50.000%
BUILDING MANAGEMENT SERVICES						
C & W Operacion Inmobiliaria, S.A.de C.V.	MEXICO	50,000	Pesos	100.000% Cushman & Wakefield, S. de RL de C.V. Cushman & Wakefield de Mexico, S.A. de C.C	99.996%	99.996%
OTHERS						
Cushman & Wakefield Servicios, S.A. de C.V	MEXICO	50,000	Pesos	100.000% Cushman & Wakefield, S. de RL de C.V. Cushman & Wakefield de Mexico, S.A. de C.C	99.996%	99.996%

Investments of the Alpitour Group accounted for by the equity method (percentage of IFIL Group consolidation equal to 100%)

Name	Country	Capital stock at 12/31/2007	Currency	% of Group consolidation Interest held by	% of interest held	% of voting rights
Hotel management						
BLUE DIVING MEXICO S.A. DE C.V.	MEXICO	50,000	MXP	49.000% HORIZON HOLIDAYS S.A. UNIPERSONAL	49.000	49.000
VACANZEINITALIA S.p.A.	ITALY	300,000	EURO	50.000% ALPITOUR S.p.A	50.000	50.000
Incoming services						
ALPITOUR GROUP EGYPT FOR TOURISM S.A.E.	EGYPT	2,000,000	EGP	50.000% ALPITOUR S.p.A	50.000	50.000
HOY VIAJAMOS S.A.	SPAIN	732,032.74	EURO	28.629% JUMBOTURISMO S.A. UNIPERSONAL	28.629	28.629
ITALO HISPANA DE INVERSIONES S.L.	SPAIN	3,005.06	EURO	30.000% ALPITOUR S.p.A.	30.000	30.000
JUMBO TOURS CARIBE S.A.	MEXICO	50,000	MXP	50.000% JUMBOTURISMO S.A. UNIPERSONAL	50.000	50.000
PANAFRICAN SERVICE S.A.R.L.	TUNISIA	10,500	TND	50.000% ALPITURISMO SERVICES OF TOURISM, SOCIEDADE UNIPESSOAL, LDA	50.000	50.000
PEMBA S.A.	SPAIN	510,809.20	EURO	25.000% JUMBOTURISMO S.A. UNIPERSONAL	25.000	25.000
VIAJES MEDYMAR S.L.	SPAIN	60,101.21	EURO	30.000% ALPITOUR S.p.A.	30.000	30.000

Significant investments of the “Holdings System”

Name	Country	Capital stock at 12/31/2007	Currency	% of Group consolidation	% of interest held	% of voting rights
Holding companies and other companies						
INTESA SAN PAOLO S.p.A.	ITALY	6,646,547,923.00	EUR	IFIL INVESTMENTS S.p.A.	2.268	2.447
GRUPPO BANCA LEONARDO S.p.A.	ITALY	301,651,927.00	EUR	IFIL INVESTISSEMENTS S.A.	9.818	11.316
SGS S.A.	SWITZERLAND	7,822,436.00	CHF	IFIL INVESTISSEMENTS S.A.	15.000	15.000
Noco A LP	USA		N.A. USD	ANCOM USA INC	1.960 (a)	N.A.

(a) Percentage holding in the limited partnership.

Significant investments of the Alpitour Group

Name	Country	Capital stock at 12/31/2007	Currency	% of Group consolidation	Interest held by	% of interest held	% of voting rights
Distribution (Travel agency)							
AIRPORTS & TRAVEL S.r.l.	ITALY	50,000.00	EURO	-	WELCOME TRAVEL GROUP S.p.A.	49.000	49.000
TEAM TRAVEL SERVICE S.r.l.	ITALY	102,000.00	EURO	-	WELCOME TRAVEL GROUP S.p.A.	50.000	50.000
WELCOME TRAVEL SUD S.r.l.	ITALY	100,000.00	EURO	-	WELCOME TRAVEL GROUP S.p.A.	50.000	50.000
Incoming services							
CALOBANDE S.L. UNIPERSONAL	SPAIN	453,755.00	EURO	-	JUMBOTURISMO S.A. UNIPERSONAL	100.000	100.000
JUMBO TOURS ZANZIBAR LIMITED	TANZANIA	1,000,000.00	TZS	-	JUMBOTURISMO S.A. UNIPERSONAL	49.000	49.000

Significant investments of Juventus Football Club S.p.A.

Name	Country	Capital stock at 12/31/2007	Currency	% of Group consolidation	Interest held by	% of interest held	% of voting rights
Stadium management							
SEMANA S.r.l.	ITALY	100,000	EUR	-	JUVENTUS FOOTBALL CLUB S.p.A.	30.000	30.000

The companies of the Fiat Group

In the consolidated financial statements of the IFIL Group at December 31, 2007, the investment in the Fiat Group (29.01% of outstanding capital stock) is accounted for by the equity method (please refer to Notes 5 and 44 in the consolidated financial statements at December 31, 2007).

For purposes of complete disclosure, this appendix shows the investments of the Fiat Group as they are presented in the consolidated financial statements of the Fiat Group at December 31, 2007.

The companies of the Fiat Group

Name	Registered office	Country	Capital stock	Currency	% of Group consolidation interest held by	% of interest held	% of voting rights
Controlling company							
Parent company							
Fiat S.p.A.	Turin	Italy	6.377.262,975	EUR	-	-	-
Subsidiaries consolidated on a line-by-line basis							
Fiat Group Automobiles							
Fiat Group Automobiles S.p.A.	Turin	Italy	745.031,979	EUR	100.00 Fiat Partecipazioni S.p.A.		100.000
ABARTH & C. S.p.A.	Chivasso	Italy	1.500.000	EUR	100.00 Fiat Group Automobiles S.p.A.		100.000
Alfa Romeo Automobiles S.p.A.	Turin	Italy	120.000	EUR	100.00 Fiat Group Automobiles S.p.A.		100.000
Banco Fidis de Investimento SA	Betim	Brazil	439.656,636	BRL	100.00 Fidis S.p.A.		75.000
					Fiat Automoveis S.A. - FIASA		25.000
Clickar Assistance S.R.L.	Turin	Italy	335.632	EUR	100.00 Fidis S.p.A.		100.000
Customer Services Centre S.r.l.	Turin	Italy	2.500.000	EUR	100.00 Fiat Group Automobiles S.p.A.		100.000
Easy Drive S.r.l.	Turin	Italy	10.400	EUR	100.00 Fiat Group Automobiles S.p.A.		99.000
					Fiat Center Italia S.p.A.		1.000
Fiat Auto Argentina S.A.	Buenos Aires	Argentina	476.464,366	ARS	100.00 Fiat Group Automobiles S.p.A.		72.495
(business Fiat Group Automobiles)					Fiat Automoveis S.A. - FIASA		27.505
Fiat Auto Dealer Financing SA	Brussels	Belgium	62.000	EUR	99.84 Fiat Group Automobiles Belgium S.A.		99.839
Fiat Auto Poland S.A.	Bielsko-Biala	Poland	660.334,600	PLN	100.00 Fiat Group Automobiles S.p.A.		100.000
Fiat Auto Var S.r.l.	Turin	Italy	7.370.000	EUR	100.00 Fiat Group Automobiles S.p.A.		100.000
Fiat Automobil Vertriebs GmbH	Frankfurt	Germany	8.700.000	EUR	100.00 Fiat Group Automobiles Germany AG		100.000
Fiat Automobiles S.p.A.	Turin	Italy	120.000	EUR	100.00 Fiat Group Automobiles S.p.A.		100.000
Fiat Automotive Finance Co. Ltd.	Shanghai	People's Rep. of China	500.000,000	CNY	100.00 Fidis S.p.A.		100.000
Fiat Automoveis S.A. - FIASA (business Fiat Group Automobiles)	Betim	Brazil	1.233.506,013	BRL	100.00 Fiat Group Automobiles S.p.A.		100.000
Fiat Center (Suisse) S.A.	Meyrin	Switzerland	13.000,000	CHF	100.00 Fiat Group Automobiles Switzerland S.A.		100.000
Fiat Center Italia S.p.A.	Turin	Italy	2.000,000	EUR	100.00 Fiat Group Automobiles S.p.A.		100.000
Fiat CR Spol. S.R.O.	Prague	Czech Republic	1.000,000	CZK	100.00 Fiat Group Automobiles S.p.A.		100.000
Fiat Credito Compania Financiera S.A.	Buenos Aires	Argentina	142.630,748	ARS	100.00 Fidis S.p.A.		100.000
Fiat Finance Netherlands B.V.	Amsterdam	Netherlands	690.000,000	EUR	100.00 Fiat Group Automobiles S.p.A.		100.000
Fiat France	Trappes	France	235.480,520	EUR	100.00 Fiat Finance Netherlands B.V.		100.000
Fiat Group Automobiles Austria GmbH	Vienna	Austria	37.000	EUR	100.00 Fiat Finance Netherlands B.V.		100.000
Fiat Group Automobiles Belgium S.A.	Brussels	Belgium	18.600,000	EUR	100.00 Fiat Finance Netherlands B.V.		99.998
					Fiat Group Automobiles Switzerland S.A.		0.002
Fiat Group Automobiles Denmark A/S	Glostrup	Denmark	55.000,000	DKK	100.00 Fiat Finance Netherlands B.V.		100.000
Fiat Group Automobiles Germany AG	Heilbronn	Germany	82.650,000	EUR	100.00 Fiat Finance Netherlands B.V.		99.000
					Fiat Group Automobiles Switzerland S.A.		1.000
Fiat Group Automobiles Hellas S.A.	Angroupoli	Greece	62.033,499	EUR	100.00 Fiat Finance Netherlands B.V.		100.000
Fiat Group Automobiles Ireland Ltd.	Dublin	Ireland	5.078,952	EUR	100.00 Fiat Finance Netherlands B.V.		100.000
Fiat Group Automobiles Japan K.K.	Minato-Ku, Tokyo	Japan	420.000,000	JPY	100.00 Fiat Group Automobiles S.p.A.		100.000
Fiat Group Automobiles Maroc S.A.	Casablanca	Morocco	1.000,000	MAD	99.95 Fiat Group Automobiles S.p.A.		99.950
Fiat Group Automobiles Netherlands B.V.	Linden	Netherlands	5.672,250	EUR	100.00 Fiat Netherlands Holding N.V.		100.000
Fiat Group Automobiles Portugal S.A.	Alges	Portugal	1.000,000	EUR	100.00 Fiat Finance Netherlands B.V.		100.000
Fiat Group Automobiles South Africa (Proprietary) Ltd	Johannesburg	South Africa	648	ZAR	100.00 Fiat Group Automobiles S.p.A.		100.000
Fiat Group Automobiles Spain S.A.	Alicá De Henares	Spain	8.079,280	EUR	100.00 Fiat Finance Netherlands B.V.		99.998
					Fiat Group Automobiles Switzerland S.A.		0.002
Fiat Group Automobiles Switzerland S.A.	Schlieren	Switzerland	21.400,000	CHF	100.00 Fiat Group Automobiles S.p.A.		100.000
Fiat Group Automobiles UK Ltd	Slough Berkshire	United Kingdom	44.600,000	GBP	100.00 Fiat Finance Netherlands B.V.		100.000
Fiat India Private Ltd.	Mumbai	India	8.363,617,700	INR	74.42 Fiat Group Automobiles S.p.A.		47.804
					Fiat India Automobiles Private Limited		52.196
							52.628
Fiat Light Commercial Vehicles S.p.A.	Turin	Italy	120.000	EUR	100.00 Fiat Group Automobiles S.p.A.		100.000
Fiat Magyarorszag Kereskedelmi KFT.	Budapest	Hungary	150.000,000	HUF	100.00 Fiat Group Automobiles S.p.A.		100.000
Fiat Purchasing Italia S.r.l.	Turin	Italy	600,000	EUR	100.00 Fiat Group Automobiles S.p.A.		100.000
FIAT Purchasing Poland Sp. z o.o.	Bielsko-Biala	Poland	300,000	PLN	100.00 Fiat Purchasing Italia S.r.l.		100.000
Fiat Real Estate Germany GmbH	Frankfurt	Germany	25,000	EUR	100.00 Fiat Automobil Vertriebs GmbH		100.000
Fiat SR Spol. SR.O.	Bratislava	Slovak Republic	1.000,000	SKK	100.00 Fiat Group Automobiles S.p.A.		100.000
Fiat Teameys GmbH	Heilbronn	Germany	500,000	EUR	100.00 Fiat Group Automobiles Germany AG		100.000
Fiat Versicherungsdienst GmbH	Heilbronn	Germany	26,000	EUR	100.00 Fiat Group Automobiles Germany AG		51.000
					Rimaco S.A.		49.000
Fidis S.p.A.	Turin	Italy	250.000,000	EUR	100.00 Fiat Group Automobiles S.p.A.		100.000
I.T.C.A. Produzione S.p.A.	Grugliasco	Italy	10.000,000	EUR	100.00 I.T.C.A. Tools S.p.A.		100.000

The companies of the Fiat Group

Name	Registered office	Country	Capital stock	Currency	% of Group consolidation	Interest held by	% of Interest held	% of voting rights
I.T.C.A. S.p.A.	Grugliasco	Italy	2,000,000	EUR	100.00	Fiat Group Automobiles S.p.A.	100.000	
I.T.C.A. Tools S.p.A.	Grugliasco	Italy	10,000,000	EUR	100.00	I.T.C.A. S.p.A.	100.000	
I-FAST Automotive Logistics S.r.l.	Turin	Italy	750,000	EUR	100.00	Fiat Group Automobiles S.p.A.	100.000	
International Metropolitan Automotive Promotion (France) S.A.	Trappes	France	2,977,680	EUR	100.00	Fiat France	99.997	
Italian Automotive Center S.A.	Brussels	Belgium	8,500,000	EUR	100.00	Fiat Group Automobiles Belgium S.A.	99.988	
						Fiat Group Automobiles S.p.A.	0.012	
Italian Motor Village S.A.	Alcobaça	Portugal	50,000	EUR	100.00	Fiat Group Automobiles Portugal S.A.	100.000	
Italian Motor Village S.L.	Alcalá De Henares	Spain	1,454,420	EUR	100.00	Fiat Group Automobiles Spain S.A.	100.000	
Lancia Automobiles S.p.A.	Turin	Italy	120,000	EUR	100.00	Fiat Group Automobiles S.p.A.	100.000	
Nuove Iniziative Finanziarie 2 S.r.l.	Turin	Italy	25,000	EUR	100.00	Fiat Group Automobiles S.p.A.	100.000	
Sata-Società Automobilistica Tecnologie Avanzate S.p.A.	Melfi	Italy	276,640,000	EUR	100.00	Fiat Group Automobiles S.p.A.	100.000	
SCDR (Ireland) Limited	Dublin	Ireland	70,000	EUR	100.00	Società di Commercializzazione e Distribuzione Ricambi S.p.A.	100.000	
SCDR (Switzerland) S.A.	Schlieren	Switzerland	100,000	CHF	100.00	Società di Commercializzazione e Distribuzione Ricambi S.p.A.	100.000	
SCDR Automotive Limited	Slough Berkshire	United Kingdom	50,000	GBP	100.00	Società di Commercializzazione e Distribuzione Ricambi S.p.A.	100.000	
Società di Commercializzazione e Distribuzione Ricambi S.p.A.	Turin	Italy	100,000	EUR	100.00	Fiat Group Automobiles S.p.A.	100.000	
Targa Rent S.r.l.	Turin	Italy	310,000	EUR	100.00	Fidis S.p.A.	100.000	
Turinauto S.P.A.	Turin	Italy	510,000	EUR	100.00	Fiat Group Automobiles S.p.A.	100.000	
Maserati								
Maserati S.p.A.	Modena	Italy	40,000,000	EUR	100.00	Fiat Partecipazioni S.p.A.	100.000	
Maserati (Suisse) S.A.	Nyon	Switzerland	250,000	CHF	100.00	Maserati S.p.A.	100.000	
Maserati Deutschland GmbH	Wiesbaden	Germany	500,000	EUR	100.00	Maserati S.p.A.	100.000	
Maserati GB Limited	Slough Berkshire	United Kingdom	20,000	GBP	100.00	Maserati S.p.A.	100.000	
Maserati North America Inc.	Englewood Cliffs	U.S.A.	1,000	USD	100.00	Maserati S.p.A.	100.000	
Maserati West Europe société par actions simplifiée	Paris	France	37,000	EUR	100.00	Maserati S.p.A.	100.000	
Ferrari								
Ferrari S.p.A.	Modena	Italy	20,260,000	EUR	85.00	Fiat S.p.A.	85.000	
410 Park Display Inc.	New York	U.S.A.	100	USD	85.00	Ferrari N.America Inc.	100.000	
Charles Pozzi S.a.r.l.	Levallois-Perret	France	959,519	EUR	85.00	Ferrari West Europe S.A.	100.000	
Ferrari (Suisse) SA	Nyon	Switzerland	1,000,000	CHF	85.00	Ferrari International S.A.	100.000	
Ferrari Deutschland GmbH	Wiesbaden	Germany	1,000,000	EUR	85.00	Ferrari International S.A.	100.000	
Ferrari Financial Services AG	Munich	Germany	1,777,600	EUR	76.50	Ferrari Financial Services S.p.A.	100.000	
Ferrari Financial Services S.p.A.	Modena	Italy	5,100,000	EUR	76.50	Ferrari S.p.A.	90.000	
Ferrari Financial Services, Inc.	Wilmington	U.S.A.	1,000	USD	76.50	Ferrari Financial Services S.p.A.	100.000	
Ferrari GB Limited	Slough Berkshire	United Kingdom	50,000	GBP	85.00	Ferrari International S.A.	100.000	
Ferrari G.E.D. S.p.A.	Modena	Italy	11,570,000	EUR	85.00	Ferrari S.p.A.	100.000	
Ferrari International S.A.	Luxembourg	Luxembourg	13,112,000	EUR	85.00	Ferrari S.p.A.	99.999	
						Ferrari N.America Inc.	0.001	
Ferrari N.America Inc.	Englewood Cliffs	U.S.A.	200,000	USD	85.00	Ferrari S.p.A.	100.000	
Ferrari San Francisco Inc.	Mill Valley	U.S.A.	100,000	USD	85.00	Ferrari N.America Inc.	100.000	
Ferrari West Europe S.A.	Levallois-Perret	France	280,920	EUR	85.00	Société Française de Participations Ferrari - S.F.P.F. S.A.R.L.	100.000	
GSA-Gestions Sportives Automobiles S.A.	Meyrin	Switzerland	1,000,000	CHF	85.00	Ferrari International S.A.	100.000	
Société Française de Participations Ferrari - S.F.P.F. S.A.R.L.	Levallois-Perret	France	6,000,000	EUR	85.00	Ferrari International S.A.	100.000	
Agricultural and Construction Equipment								
CNH Global N.V.	Amsterdam	Netherlands	533,979,412	EUR	89.33	Fiat Netherlands Holding N.V.	89.273	89.331
						CNH Global N.V.	0.065	0.000
Banco CNH Capital S.A.	Curitiba	Brazil	327,353,563	BRL	89.33	CNH Global N.V.	98.760	
						CNH Latin America Ltda.	1.240	
BI Group Inc.	Wilmington	U.S.A.	1,000	USD	89.33	CNH America LLC	100.000	
Blue Leaf I.P. Inc.	Wilmington	U.S.A.	1,000	USD	89.33	BI Group Inc.	100.000	
Case Brazil Holdings Inc.	Wilmington	U.S.A.	1,000	USD	89.33	CNH America LLC	100.000	
Case Canada Receivables, Inc.	Calgary	Canada	1	CAD	89.33	CNH Capital America LLC	100.000	
Case Construction Machinery (Shanghai) Co., Ltd.	Shanghai	People's Rep. of China	5,000,000	USD	89.33	CNH Global N.V.	100.000	
Case Credit Holdings Limited	Wilmington	U.S.A.	5	USD	89.33	CNH Capital America LLC	100.000	
Case Equipment Holdings Limited	Wilmington	U.S.A.	5	USD	89.33	CNH America LLC	100.000	
Case Equipment International Corporation	Wilmington	U.S.A.	1,000	USD	89.33	CNH America LLC	100.000	
Case Europe S.a.r.l.	Le Plessis-Belleville	France	7,622	EUR	89.33	CNH America LLC	100.000	
Case Harvesting Systems GmbH	Berlin	Germany	281,211	EUR	89.33	CNH America LLC	100.000	
CASE IH Machinery Trading (Shanghai) Co. Ltd.	Shanghai	People's Rep. of China	2,250,000	USD	89.33	CNH America LLC	100.000	
Case India Limited	Wilmington	U.S.A.	5	USD	89.33	CNH America LLC	100.000	

The companies of the Fiat Group

Name	Registered office	Country	Capital stock	Currency	% of Group consolidation Interest held by	% of interest held	% of voting rights
Case International Marketing Inc.	Wilmington	U.S.A.	5 USD		89.33 CNH America LLC	100.000	
Case L BX Holdings Inc.	Wilmington	U.S.A.	5 USD		89.33 CNH America LLC	100.000	
Case New Holland Inc.	Wilmington	U.S.A.	5 USD		89.33 CNH Global N.V.	100.000	
Case United Kingdom Limited	Basildon	United Kingdom	3,763,618 GBP		89.33 CNH America LLC	100.000	
CNH America LLC	Wilmington	U.S.A.	0 USD		89.33 Case New Holland Inc.	100.000	
CNH Argentina S.A.	Buenos Aires	Argentina	29,611,105 ARS		89.33 New Holland Holdings Argentina S.A. CNH Latin America Ltda.	80.654 19.346	
CNH Asian Holding Limited N.V.	Zedelgem	Belgium	34,594,401 EUR		89.33 CNH Global N.V.	100.000	
CNH Australia Pty Limited	St. Marys	Australia	306,785,439 AUD		89.33 CNH Global N.V.	100.000	
CNH Baumaschinen GmbH	Berlin	Germany	61,355,030 EUR		89.33 CNH Europe Holding S.A.	100.000	
CNH Belgium N.V.	Zedelgem	Belgium	27,268,300 EUR		89.33 CNH Europe Holding S.A.	100.000	
CNH Canada, Ltd.	Toronto	Canada	28,000,100 CAD		89.33 CNH Global N.V.	100.000	
CNH Capital (Europe) plc	Osbertown	Ireland	38,100 EUR		89.33 CNH Capital plc CNH Europe Holding S.A. CNH Financial Services A/S CNH Global N.V. CNH Trade N.V. CNH Capital U.K. Ltd CNH Financial Services S.A.S.	99.984 0.003 0.003 0.003 0.003 0.002 0.002	
CNH Capital America LLC	Wilmington	U.S.A.	0 USD		89.33 CNH Capital LLC	100.000	
CNH Capital Australia Pty Limited	St. Marys	Australia	83,248,874 AUD		89.33 CNH Australia Pty Limited	100.000	
CNH Capital Automotive Receivables LLC	Wilmington	U.S.A.	0 USD		89.33 CNH Capital America LLC	100.000	
CNH Capital Benelux	Zedelgem	Belgium	61,500 EUR		89.33 CNH Global N.V. CNH Capital U.K. Ltd	98.999 1.001	
CNH Capital Canada Insurance Agency Ltd.	Calgary	Canada	1 CAD		89.33 CNH Capital Canada Ltd.	100.000	
CNH Capital Canada Ltd.	Calgary	Canada	1 CAD		89.33 Case Credit Holdings Limited CNH Canada, Ltd.	99.500 0.500	
CNH Capital Insurance Agency Inc.	Wilmington	U.S.A.	5 USD		89.33 CNH Capital America LLC	100.000	
CNH Capital LLC	Wilmington	U.S.A.	0 USD		89.33 CNH America LLC	100.000	
CNH Capital plc	Osbertown	Ireland	6,386,791 EUR		89.33 CNH Global N.V.	100.000	
CNH Capital RACES LLC	Wilmington	U.S.A.	1,000 USD		89.33 CNH Capital America LLC	100.000	
CNH Capital Receivables LLC	Wilmington	U.S.A.	0 USD		89.33 CNH Capital America LLC	100.000	
CNH Capital U.K. Ltd	Basildon	United Kingdom	10,000,001 GBP		89.33 CNH Global N.V.	100.000	
CNH Componentes, S.A. de C.V.	Sao Pedro	Mexico	135,634,842 MXN		89.33 CNH America LLC	100.000	
CNH Danmark A/S	Hvidovre	Denmark	12,000,000 DKK		89.33 CNH Europe Holding S.A.	100.000	
CNH Deutschland GmbH	Heilbronn	Germany	18,457,650 EUR		89.33 CNH Baumaschinen GmbH CNH Europe Holding S.A.	90.000 10.000	
CNH Engine Corporation	Wilmington	U.S.A.	1,000 USD		89.33 CNH America LLC	100.000	
CNH Europe Holding S.A.	Luxembourg	Luxembourg	53,000,000 USD		89.33 CNH Global N.V.	100.000	
CNH Financial Services A/S	Hvidovre	Denmark	500,000 DKK		89.33 CNH Global N.V.	100.000	
CNH Financial Services GmbH	Heilbronn	Germany	1,151,000 EUR		89.33 CNH Europe Holding S.A.	100.000	
CNH Financial Services S.A.S.	Puteaux	France	45,860,639 EUR		89.33 CNH Global N.V. CNH Capital Benelux	98.766 1.234	
CNH France S.A.	Morigny-Champigny	France	138,813,150 EUR		89.33 CNH Europe Holding S.A.	100.000	
CNH International S.A.	Paradiso	Switzerland	100,000 CHF		89.33 CNH Global N.V.	100.000	
CNH Italia s.p.a.	Modena	Italy	15,600,000 EUR		89.33 CNH Osterreich GmbH CNH Global N.V.	75.000 25.000	
CNH Latin America Ltda.	Contagem	Brazil	355,332,946 BRL		89.33 CNH Global N.V. Case Brazil Holdings Inc. Case Equipment International Corporation	85.658 12.557 1.785	
CNH Maquinaria Spain S.A.	Coslada	Spain	21,000,000 EUR		89.33 CNH Europe Holding S.A.	100.000	
CNH Osterreich GmbH	St. Valentin	Austria	2,000,000 EUR		89.33 CNH Global N.V.	100.000	
CNH Polska Sp. z o.o.	Plock	Poland	162,591,660 PLN		89.33 CNH Belgium N.V.	100.000	
CNH Portugal-Comercio de Tractores e Maquinas Agricolas Ltda	Camaxide	Portugal	498,798 EUR		89.33 CNH Europe Holding S.A. CNH Italia s.p.a.	99.980 0.020	
CNH Receivables LLC	Wilmington	U.S.A.	0 USD		89.33 CNH Capital America LLC	100.000	
CNH Services S.r.l.	Modena	Italy	10,400 EUR		89.33 CNH Italia s.p.a.	100.000	
CNH Trade N.V.	Amsterdam	Netherlands	50,000 EUR		89.33 CNH Global N.V.	100.000	
CNH U.K. Limited	Basildon	United Kingdom	91,262,275 GBP		89.33 New Holland Holding Limited	100.000	

The companies of the Fiat Group

Name	Registered office	Country	Capital stock	Currency	% of Group consolidation Interest held by	% of interest held	% of voting rights
CNH Wholesale Receivables LLC	Wilmington	U.S.A.	0	USD	89.33 CNH Capital America LLC	100.000	
Fiatallis North America LLC	Wilmington	U.S.A.	32	USD	89.33 CNH America LLC	100.000	
Flexi-Coil (U.K.) Limited	Basildon	United Kingdom	3,291,776	GBP	89.33 CNH Canada, Ltd	100.000	
Harbin New Holland Tractors Co., Ltd.	Harbin	People's Rep. of China	2,859,091	USD	89.33 CNH Asian Holding Limited N.V. CNH Europe Holding S.A.	99.000 1.000	
HFI Holdings Inc.	Wilmington	U.S.A.	1,000	USD	89.33 CNH America LLC	100.000	
JV UzCaseagroteasing LLC	Tashkent	Uzbekistan	0	USD	45.56 Case Credit Holdings Limited	51.000	
JV UzCaseMash LLC	Tashkent	Uzbekistan	0	USD	53.60 Case Equipment Holdings Limited	60.000	
JV UzCaseService LLC	Tashkent	Uzbekistan	0	USD	45.56 Case Equipment Holdings Limited	51.000	
JV UzCaseTractor LLC	Tashkent	Uzbekistan	0	USD	45.56 Case Equipment Holdings Limited	51.000	
Kobalco Construction Machinery America LLC	Wilmington	U.S.A.	0	USD	58.07 New Holland Excavator Holdings LLC	65.000	
MBA AG	Bassersdorf	Switzerland	4,000,000	CHF	89.33 CNH Global N.V.	100.000	
New Holland Australia Pty Ltd	St. Marys	Australia	1	AUD	89.33 CNH Australia Pty Limited	100.000	
New Holland Credit Australia Pty Limited	St. Marys	Australia	0	AUD	89.33 CNH Capital Australia Pty Limited	100.000	
New Holland Credit Company, LLC	Wilmington	U.S.A.	0	USD	89.33 CNH Capital LLC	100.000	
New Holland Excavator Holdings LLC	Wilmington	U.S.A.	0	USD	89.33 CNH America LLC	100.000	
New Holland Holding Limited	London	United Kingdom	165,000,000	GBP	89.33 CNH Europe Holding S.A.	100.000	
New Holland Holdings Argentina S.A.	Buenos Aires	Argentina	23,555,415	ARS	89.33 CNH Latin America Ltda	100.000	
New Holland Kobelco Construction Machinery S.p.A.	San Mauro Torinese	Italy	80,025,291	EUR	66.66 CNH Italia s.p.a.	74.625	
New Holland Ltd	Basildon	United Kingdom	1,000,000	GBP	89.33 CNH Global N.V.	100.000	
New Holland Tractor Ltd. N.V.	Antwerp	Belgium	9,631,500	EUR	89.33 New Holland Holding Limited	100.000	
New Holland Tractors (India) Private Ltd	New Delhi	India	1,949,835,804	INR	89.33 CNH Asian Holding Limited N.V.	100.000	
O & K - Hilfe GmbH	Berlin	Germany	25,565	EUR	89.33 CNH Baumaschinen GmbH	100.000	
One Earth Receivables Limited	Dublin	Ireland	100	EUR	89.33 CNH Capital plc	100.000	
Pryor Foundry Inc.	Oklahoma City	U.S.A.	1,000	USD	89.33 CNH America LLC	100.000	
Receivables Credit II Corporation	Calgary	Canada	1	CAD	89.33 CNH Capital America LLC	100.000	
Shanghai New Holland Agricultural Machinery Corporation Limited	Shanghai	People's Rep. of China	35,000,000	USD	53.60 CNH Asian Holding Limited N.V.	60.000	
Trucks and Commercial Vehicles							
Iveco S.p.A.	Turin	Italy	369,500,000	EUR	100.00 Fiat S.p.A.	60.563	
(business Trucks and Commercial Vehicles)					Fiat Partecipazioni S.p.A.	39.437	
Afin Bohemia s.r.o.	Prague	Czech Republic	1,000,000	CZK	100.00 Afin Leasing AG	100.000	
Afin Broker de Asigurare - Reasigurare S.r.l.	Bucarest	Romania	25,000	RON	100.00 Afin Leasing Ifn s.a.	100.000	
Afin Bulgaria EAD	Sofia	Bulgaria	200,000	BGN	100.00 Afin Leasing AG	100.000	
Afin Hungary Kereskedelmi KFT.	Budapest	Hungary	24,000,000	HUF	100.00 Afin Leasing AG	100.000	
Afin Leasing AG	Vienna	Austria	1,500,000	EUR	100.00 Iveco International Trade Finance S.A.	100.000	
Afin Leasing Ifn s.a.	Bucarest	Romania	618,960	RON	100.00 Afin Leasing AG	99.800	
					Afin Bohemia s.r.o.	0.050	
					Afin Bulgaria EAD	0.050	
					Afin Hungary Kereskedelmi KFT.	0.050	
					Afin Slovakia S.R.O.	0.050	
Afin Slovakia S.R.O.	Bratislava	Slovak Republic	1,200,000	SKK	100.00 Afin Leasing AG	100.000	
Afin Trade Bulgaria Eood	Sofia	Bulgaria	5,000	BGN	100.00 Afin Bulgaria EAD	100.000	
Afin Trade Vostok OOO	Moscow	Russia	345,000	RUB	100.00 Afin Leasing AG	100.000	
Amcoi-Automotive Manufacturing Co.Ethiopia	Addis Abeba	Ethiopia	3,000,000	ETB	70.00 Iveco S.p.A.	70.000	
AS Afin Baltica	Hartumaa	Estonia	800,000	EEK	100.00 Afin Leasing AG	100.000	
Astra Veicoli Industriali S.p.A.	Piacenza	Italy	10,400,000	EUR	100.00 Iveco S.p.A.	100.000	
Brandschutztechnik Gortitz GmbH	Gürtitz	Germany	511,292	EUR	88.00 Iveco Magirus Brandschutztechnik GmbH	88.000	
C.A.M.I.V.A. Constructeurs Associés de Matériels d'Inoende, Voirie, Aviation S.A.	Saint-Alban-Lesvres	France	1,870,169	EUR	99.99 Iveco Magirus Fire Fighting GmbH	99.994	
Effe Grundbesitz GmbH	Ulm	Germany	10,225,838	EUR	100.00 Iveco Investitions GmbH	90.000	
					Iveco S.p.A.	10.000	
Electronica Trasporti Commerciali S.r.l. (Eltmc S.r.l.)	Turin	Italy	109,200	EUR	100.00 Iveco S.p.A.	100.000	
Fiat Automoveis S.A. - FIASA (business Trucks and Commercial Vehicles)	Belim	Brazil	1,233,506,013	BRL	100.00 Fiat Group Automobiles S.p.A.	100.000	
Helluz Bus S.A.	Rorthais	France	9,000,000	EUR	100.00 Société Charolaise de Participations S.A.	100.000	
IAV-Industrie-Anlagen-Verpachtung GmbH	Ulm	Germany	25,565	EUR	100.00 Iveco Investitions GmbH	95.000	
					Iveco S.p.A.	5.000	
Ikarus Egyedi Autobusz GY	Budapest	Hungary	1,200,000,000	HUF	90.71 Iveco España S.L.	90.709	
Industrial Vehicles Center Hainaut S.A.	Charleroi	Belgium	600,000	EUR	100.00 S.A. Iveco Belgium N.V.	95.000	
					Iveco Nederland B.V.	5.000	
Inibus (U.K.) Ltd	Watford	United Kingdom	200,000	GBP	100.00 Iveco España S.L.	100.000	

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Irisbus Australia Pty. Ltd.	Dandenong	Australia	1,500,000	AUD	100.00	Iveco España S.L.	100.000	
Irisbus Benelux Ltd.	Leudslange	Luxembourg	594,000	EUR	100.00	Iveco France	99.983	
						Société Charentaise de Participations S.A.	0.017	
Irisbus Deutschland GmbH	Unterschlesheim	Germany	8,800,000	EUR	100.00	Iveco España S.L.	100.000	
Irisbus Italia S.p.A.	Turin	Italy	27,557,047	EUR	100.00	Iveco España S.L.	100.000	
IVC Brabant N.V. S.A.	Groot	Belgium	800,000	EUR	100.00	S.A. Iveco Belgium N.V.	75.000	
						Iveco Nederland B.V.	25.000	
Iveco (Schweiz) AG	Kloten	Switzerland	9,000,000	CHF	100.00	Iveco Nederland B.V.	100.000	
Iveco Argentina S.A.	Cordoba	Argentina	130,237,793	ARS	100.00	Iveco España S.L.	99.000	
						Astra Veicoli Industriali S.p.A.	1.000	
Iveco Austria GmbH	Vienna	Austria	6,178,000	EUR	100.00	Iveco S.p.A.	100.000	
Iveco Bayern GmbH	Nuremberg	Germany	742,000	EUR	100.00	Iveco Magirus AG	100.000	
Iveco Contract Services Limited	Watford	United Kingdom	17,000,000	GBP	100.00	Iveco Partecipazioni Finanziarie S.r.l.	100.000	
Iveco Czech Republic A.S.	Vysoké Myto	Czech Republic	1,065,559,000	CZK	97.98	Iveco France	97.978	
Iveco Danmark A/S	Glostrup	Denmark	501,000	DKK	100.00	Iveco S.p.A.	100.000	
Iveco España S.L. (business Trucks and Commercial Vehicles)	Madrid	Spain	121,612,116	EUR	100.00	Iveco S.p.A.	100.000	
Iveco Est Sas	Haucourt	France	305,600	EUR	100.00	Iveco France	100.000	
Iveco France	Vénissieux	France	92,856,130	EUR	100.00	Iveco España S.L.	50.326	
						Iveco S.p.A.	49.674	
Iveco Holdings Limited	Watford	United Kingdom	47,000,000	GBP	100.00	Iveco S.p.A.	100.000	
Iveco International Trade Finance S.A.	Lugano	Switzerland	30,800,000	CHF	100.00	Iveco Partecipazioni Finanziarie S.r.l.	100.000	
Iveco Investitions GmbH	Ulm	Germany	2,556,459	EUR	100.00	Iveco Magirus AG	99.020	
						Iveco S.p.A.	0.980	
Iveco L.V.I. S.a.s.	Saint Priest	France	503,250	EUR	100.00	Iveco France	100.000	
Iveco Latin America Ltda (business Trucks and Commercial Vehicles)	Vila da Serra	Brazil	784,700,000	BRL	100.00	Iveco España S.L.	99.999	
						Astra Veicoli Industriali S.p.A.	0.001	
Iveco Limited (business Trucks and Commercial Vehicles)	Watford	United Kingdom	117,000,000	GBP	100.00	Iveco Holdings Limited	100.000	
Iveco Magirus AG (business Trucks and Commercial Vehicles)	Ulm	Germany	50,000,000	EUR	100.00	Iveco S.p.A.	53.660	
						Fiat Netherlands Holding N.V.	46.340	
Iveco Magirus Brandschutztechnik GmbH	Ulm	Germany	6,493,407	EUR	100.00	Iveco Magirus Fire Fighting GmbH	99.764	
						Iveco S.p.A.	0.236	
Iveco Magirus Fire Fighting GmbH	Weisweil	Germany	30,776,857	EUR	100.00	Iveco Magirus AG	90.032	
						Iveco S.p.A.	9.968	
Iveco Mezzi Speciali S.p.A.	Brescia	Italy	13,120,000	EUR	100.00	Iveco S.p.A.	100.000	
Iveco Nederland B.V.	Breda	Netherlands	4,537,802	EUR	100.00	Fiat Netherlands Holding N.V.	100.000	
Iveco Nord Nutzfahrzeuge GmbH	Hamburg	Germany	818,500	EUR	100.00	Iveco Magirus AG	100.000	
Iveco Nord-Ost Nutzfahrzeuge GmbH	Berlin	Germany	2,120,000	EUR	100.00	Iveco Magirus AG	100.000	
Iveco Norge A.S.	Vovengen	Norway	18,600,000	NOK	100.00	Iveco S.p.A.	100.000	
Iveco Otomotiv Ticaret A.S.	Samandra-Kartal/Istanbul	Turkey	15,060,046	TRY	100.00	Iveco S.p.A.	99.995	
Iveco Partecipazioni Finanziarie S.r.l.	Turin	Italy	50,000,000	EUR	100.00	Iveco S.p.A.	100.000	
Iveco Participations S.A.	Trappes	France	1,000,000	EUR	100.00	Iveco S.p.A.	100.000	
Iveco Pension Trustee Ltd	Watford	United Kingdom	2	GBP	100.00	Iveco Holdings Limited	50.000	
						Iveco Limited	50.000	
Iveco Poland Ltd	Warsaw	Poland	46,974,500	PLN	100.00	Iveco S.p.A.	100.000	
Iveco Portugal-Comercio de Veiculos Industriais S.A.	Vila Franca de Xira	Portugal	15,962,000	EUR	100.00	Iveco S.p.A.	99.997	
						Astra Veicoli Industriali S.p.A.	0.001	
Iveco Romania S.r.l.	Bucarest	Romania	17,500	RON	100.00	Afin Leasing AG	100.000	
Iveco Slovakia, r.s.o.	Bratislava	Slovak Republic	200,000	SKK	97.98	Iveco Czech Republic A.S.	100.000	
Iveco South Africa (Pty) Ltd.	Waderville	South Africa	15,000,750	ZAR	100.00	Iveco S.p.A.	100.000	
Iveco Sud-West Nutzfahrzeuge GmbH	Mannheim-Neckarau	Germany	1,533,000	EUR	100.00	Iveco Magirus AG	100.000	
Iveco Sweden A.B. (business Trucks and Commercial Vehicles)	Arlöv	Sweden	600,000	SEK	100.00	Iveco S.p.A.	100.000	
Iveco Trucks Australia Limited	Dandenong	Australia	47,492,260	AUD	100.00	Iveco S.p.A.	100.000	
Iveco Ukraine LLC	Kiev	Ukraine	55,961,760	UAH	99.97	Iveco S.p.A.	99.968	
Iveco Venezuela C.A.	La Victoria	Venezuela	2,498,644,000	VEB	100.00	Iveco S.p.A.	100.000	
Iveco West Nutzfahrzeuge GmbH	Cologne	Germany	1,662,000	EUR	100.00	Iveco Magirus AG	100.000	
Lohr-Magirus Feuerwehrtechnik GmbH	Kainbach	Austria	1,271,775	EUR	95.00	Iveco Magirus Brandschutztechnik GmbH	95.000	
Mediterranea de Camiones S.L.	Valencia	Spain	48,080	EUR	100.00	Iveco España S.L.	100.000	
Officine Brennero S.p.A.	Trento	Italy	7,120,000	EUR	100.00	Iveco S.p.A.	100.000	
OOO Afin Leasing Vostok LLC	Moscow	Russia	50,000,000	RUB	100.00	Afin Leasing AG	100.000	

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S.A. Iveco Belgium N.V.	Groot	Belgium	6,000,000	EUR	100.00 Iveco S.p.A.	99.983	
					Iveco Nederland B.V.	0.017	
S.C.I. La Méditerranéenne	Vitrolles	France	248,000	EUR	100.00 Iveco France	50.000	
					Société de Diffusion de Véhicules Industriels-SDVI S.A.S.	50.000	
Seddon Atkinson Vehicles Ltd	Watford	United Kingdom	41,700,000	GBP	100.00 Iveco Holdings Limited	100.000	
Société Charolaise de Participations S.A.	Vánissieux	France	2,370,000	EUR	100.00 Iveco España S.L.	100.000	
Société de Diffusion de Véhicules Industriels-SDVI S.A.S.	Trappes	France	7,022,400	EUR	100.00 Iveco France	100.000	
Transolver Service S.A.	Madrid	Spain	610,000	EUR	100.00 Iveco Partecipazioni Finanziarie S.r.l.	100.000	
Transolver Service S.p.A.	Turin	Italy	214,763	EUR	100.00 Iveco Partecipazioni Finanziarie S.r.l.	100.000	
Transolver Services GmbH	Heilbronn	Germany	750,000	EUR	100.00 Iveco Partecipazioni Finanziarie S.r.l.	100.000	
UAB Afín Baltica (Lithuania)	Vilnius	Lithuania	35,000	LTL	100.00 Afín Leasing AG	100.000	
Utilitaires & Véhicules Industriels Franciliens-UVIF SAS	La Garenne	France	1,067,500	EUR	100.00 Iveco France	100.000	
Zona Franca Alan Sepauto S.A.	Barcelona	Spain	520,560	EUR	51.87 Iveco España S.L.	51.867	
FPT Powertrain Technologies							
Fiat Powertrain Technologies SpA	Turin	Italy	397,500,000	EUR	100.00 Fiat Partecipazioni S.p.A.	100.000	
2 H Energy S.A.S.	Fécamp	France	2,000,000	EUR	100.00 Iveco Participations S.A.	100.000	
C.R.F. Società Consortile per Azioni (business FPT Powertrain Technologies)	Orbassano	Italy	45,000,000	EUR	99.28 Fiat Partecipazioni S.p.A.	52.061	
					Fiat Group Automobiles S.p.A.	17.478	
					Iveco S.p.A.	9.987	
					Magneti Marelli Holding S.p.A.	7.490	
					Fiat Powertrain Technologies SpA	4.994	
					CNH Italia s.p.a.	2.497	
					Comau S.p.A.	2.497	
					Teksid S.p.A.	2.497	
					Ferrari S.p.A.	0.499	
Componentes Mecanicos S.A.	Barcelona	Spain	37,405,038	EUR	59.39 Iveco España S.L.	59.387	
European Engine Alliance S.c.r.l.	Turin	Italy	32,044,797	EUR	63.11 CNH Global N.V.	33.333	
					Iveco S.p.A.	33.333	
Fiat Auto Argentina S.A.	Buenos Aires	Argentina	476,464,366	ARS	100.00 Fiat Group Automobiles S.p.A.	72.495	
(business FPT Powertrain Technologies)					Fiat Automoveis S.A. - FIASA	27.505	
Fiat Automoveis S.A. - FIASA (business FPT Powertrain Technologies)	Betim	Brazil	1,233,506,013	BRL	100.00 Fiat Group Automobiles S.p.A.	100.000	
Fiat Powertrain Technologies (Shanghai) R&D Co. Ltd.	Shanghai	China	10,000,000	EUR	100.00 Fiat Powertrain Technologies SpA	100.000	
Fiat Powertrain Technologies of North America, Inc.	Wilmington	U.S.A.	1	USD	100.00 Iveco S.p.A.	100.000	
FMA - Fabbrica Motori Automobilistici S.r.l.	Prato Serra	Italy	150,000,000	EUR	100.00 Fiat Powertrain Technologies SpA	100.000	
FPT - Powertrain Technologies France S.A.	Garchizy	France	73,444,960	EUR	100.00 Iveco France	97.200	
					Iveco Participations S.A.	2.800	
FPT RACING S.r.l.	Cusago	Italy	100,000	EUR	100.00 Fiat Powertrain Technologies SpA	100.000	
Iveco España S.L. (business FPT Powertrain Technologies)	Madrid	Spain	121,612,116	EUR	100.00 Iveco S.p.A.	100.000	
Iveco Latin America Ltda	Vila da Serra	Brazil	784,700,000	BRL	100.00 Iveco España S.L.	99.999	
(business FPT Powertrain Technologies)					Astra Veicoli Industriali S.p.A.	0.001	
Iveco Limited (business FPT Powertrain Technologies)	Watford	United Kingdom	117,000,000	GBP	100.00 Iveco Holdings Limited	100.000	
Iveco Magirus AG	Ulm	Germany	50,000,000	EUR	100.00 Iveco S.p.A.	53.660	
(business FPT Powertrain Technologies)					Fiat Netherlands Holding N.V.	46.340	
Iveco Motorenforschung AG	Arbon	Switzerland	4,600,000	CHF	100.00 Iveco S.p.A.	60.000	
					Iveco France	40.000	
Iveco S.p.A.	Turin	Italy	369,500,000	EUR	100.00 Fiat S.p.A.	60.563	
(business FPT Powertrain Technologies)					Fiat Partecipazioni S.p.A.	39.437	
Iveco Sweden A.B. (business FPT Powertrain Technologies)	Arlöv	Sweden	600,000	SEK	100.00 Iveco S.p.A.	100.000	
SAIC Fiat Powertrain Hongyan Co. Ltd.	Chongqing	China	580,000,000	CNY	60.00 Fiat Powertrain Technologies SpA	30.000	
					SAIC IVECO Commercial Vehicle Investment Company Limited	60.000	
Components							
Magneti Marelli Holding S.p.A.	Corbetta	Italy	254,324,998	EUR	99.99 Fiat Partecipazioni S.p.A.	99.991	100.000
Automotive Lighting Brotterode GmbH	Mainingen	Germany	7,270,000	EUR	99.99 Automotive Lighting Reutlingen GmbH	100.000	
Automotive Lighting Italia S.p.A.	Venaria Reale	Italy	2,000,000	EUR	99.99 Automotive Lighting Reutlingen GmbH	100.000	
Automotive Lighting LLC	Farmington Hills	U.S.A.	25,001,000	USD	99.99 Magneti Marelli Holding U.S.A. Inc.	100.000	
Automotive Lighting o.o.o.	Rižan	Russia	36,875,663	RUB	99.99 Automotive Lighting Reutlingen GmbH	100.000	
Automotive Lighting Polska Sp. z o.o.	Sopotowic	Poland	83,500,000	PLN	99.99 Automotive Lighting Reutlingen GmbH	100.000	
Automotive Lighting Rear Lamps Espana S.A.	Linares del Valle	Spain	638,476	EUR	99.99 Magneti Marelli Iberica S.A.	80.000	
					Automotive Lighting Rear Lamps Italia S.p.A.	20.000	

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Automotive Lighting Rear Lamps France S.p.A.	Saint Julien du Saul	France	17,789,152	EUR	99.99	Automotive Lighting Rear Lamps Italia S.p.A.	100.000	
Automotive Lighting Rear Lamps Italia S.p.A.	Tolmezzo	Italy	10,000,000	EUR	99.99	Automotive Lighting Reutlingen GmbH	100.000	
Automotive Lighting Rear Lamps Mexico S. de r.l. de C.V.	El Marques Queretaro	Mexico	50,000	MXN	99.99	Magneti Marelli Holding U.S.A. Inc.	100.000	
Automotive Lighting Reutlingen GmbH	Reutlingen	Germany	1,330,000	EUR	99.99	Magneti Marelli Holding S.p.A.	100.000	
Automotive Lighting S.R.O.	Jihlava	Czech Republic	927,637,000	CZK	99.99	Automotive Lighting Reutlingen GmbH	100.000	
Automotive Lighting UK Limited	Cancock	United Kingdom	15,387,348	GBP	99.99	Magneti Marelli Holding S.p.A.	100.000	
Fiat CIEI S.p.A. in liquidation	Corbetta	Italy	220,211	EUR	99.99	Magneti Marelli Holding S.p.A.	100.000	
Industrial Yorka de Mexico S.A. de C.V.	Mexico city	Mexico	50,000	MXN	99.99	Automotive Lighting Rear Lamps Mexico S. de r.l. de C.V.	99.000	
Industrial Yorka de Tepotzotlan S.A. de C.V.	Mexico city	Mexico	50,000	MXN	99.99	Automotive Lighting Rear Lamps Mexico S. de r.l. de C.V.	99.000	
Industrias Magneti Marelli Mexico S.A. de C.V.	Tepotzotlan	Mexico	50,000	MXN	99.99	Magneti Marelli Sistemas Electronicos Mexico S.A. Servicios Administrativos Corp. IPASA S.A.	99.998 0.002	
Kadron S/A	Maus	Brazil	2,622,229	BRL	99.99	Magneti Marelli Sistemas Automotivos Industria e Comercio Ltda	100.000	
Magneti Marelli After Market Parts and Services S.p.A.	Corbetta	Italy	7,000,000	EUR	89.99	Magneti Marelli Parts and Services S.p.A.	100.000	
Magneti Marelli After Market S.p.A. in liquidation	Turin	Italy	0	EUR	99.99	Magneti Marelli Holding S.p.A.	99.999	100.000
Magneti Marelli After Market Sp. z o.o.	Katowice	Poland	2,000,000	PLN	89.99	Magneti Marelli Parts and Services S.p.A.	100.000	
Magneti Marelli Aftermarket GmbH	Heilbronn	Germany	100,000	EUR	89.99	Magneti Marelli Parts and Services S.p.A.	100.000	
Magneti Marelli Aftermarket S.a.s.	Nanterre	France	782,208	EUR	89.99	Magneti Marelli Parts and Services S.p.A.	100.000	
Magneti Marelli Aftermarket SL	Barcelona	Spain	5,255,000	EUR	89.99	Magneti Marelli After Market Parts and Services S.p.A.	100.000	
Magneti Marelli Argentina S.A.	Buenos Aires	Argentina	700,000	ARS	99.99	Magneti Marelli Holding S.p.A.	95.000	
						Magneti Marelli France S.a.s.	5.000	
Magneti Marelli Automotive Components (WUHU) Co. Ltd.	Anhui	People's Rep. of China	9,500,000	USD	99.99	Magneti Marelli Powertrain S.p.A.	100.000	
Magneti Marelli Cofap Autopecas Ltda	Sao Paulo	Brazil	7,554,539	BRL	89.99	Magneti Marelli After Market Parts and Services S.p.A.	100.000	
Magneti Marelli Cofap Companhia Fabricadora de Pecas	Santo Andre	Brazil	170,950,534	BRL	99.62	Magneti Marelli Holding S.p.A.	99.628	99.984
Magneti Marelli Components B.V. in liquidation	Amsterdam	Netherlands	53,600,000	EUR	99.99	Magneti Marelli Holding S.p.A.	100.000	
Magneti Marelli Conjuntos de Escape S.A.	Buenos Aires	Argentina	7,480,071	ARS	99.99	Magneti Marelli Sistemi di Scarico S.p.A.	95.000	
						Magneti Marelli Argentina S.A.	5.000	
Magneti Marelli do Brasil Industria e Comercio SA	Horlandia	Brazil	40,568,427	BRL	99.86	Magneti Marelli Holding S.p.A.	99.872	99.990
Magneti Marelli Electronica SL	Barcelona	Spain	18,388,581	EUR	99.99	Magneti Marelli Iberica S.A.	100.000	
Magneti Marelli Elektronische Systeme GmbH	Heilbronn	Germany	100,000	EUR	99.99	Magneti Marelli Sistemi Elettronici S.p.A.	100.000	
Magneti Marelli Exhaust Systems Polska Sp. z o.o.	Sosnowiec	Poland	15,000,000	PLN	99.99	Magneti Marelli Sistemi di Scarico S.p.A.	100.000	
Magneti Marelli France S.a.s.	Nanterre	France	42,672,960	EUR	99.99	Magneti Marelli Sistemi Elettronici S.p.A.	99.999	
						Ufima S.A.S.	0.001	
Magneti Marelli Guanzhou Motor Vehicle Instruments Co. Limited	Guanzhou	People's Rep. of China	8,100,000	USD	99.99	Magneti Marelli Sistemi Elettronici S.p.A.	100.000	
Magneti Marelli Hellas A.E.	Athens	Greece	587,000	EUR	89.99	Magneti Marelli Parts and Services S.p.A.	100.000	
Magneti Marelli Holding U.S.A. Inc.	Wixom	U.S.A.	10	USD	99.99	Magneti Marelli Holding S.p.A.	100.000	
Magneti Marelli Iberica S.A.	Santpedor	Spain	24,499,771	EUR	99.99	Magneti Marelli Holding S.p.A.	100.000	
Magneti Marelli Motopropulsion France SAS	Argentan	France	884,058	EUR	99.99	Magneti Marelli Powertrain S.p.A.	100.000	
Magneti Marelli North America Inc.	Wilmington	U.S.A.	40,233,205	USD	99.62	Magneti Marelli Cofap Companhia Fabricadora de Pecas	100.000	
Magneti Marelli Parts and Services S.p.A.	Corbetta	Italy	13,137,000	EUR	89.99	Magneti Marelli Holding S.p.A.	89.998	
Magneti Marelli Poland S.A.	Sosnowiec	Poland	10,567,800	PLN	99.99	Magneti Marelli Holding S.p.A.	100.000	
Magneti Marelli Powertrain (Shanghai) Co. Ltd.	Shanghai	People's Rep. of China	17,500,000	USD	99.99	Magneti Marelli Powertrain S.p.A.	100.000	
Magneti Marelli Powertrain GmbH	Russelsheim	Germany	100,000	EUR	99.99	Magneti Marelli Powertrain S.p.A.	100.000	
Magneti Marelli Powertrain India Private Limited	New Delhi	India	90,000,000	INR	51.00	Magneti Marelli Powertrain S.p.A.	51.000	
Magneti Marelli Powertrain S.p.A.	Corbetta	Italy	85,690,872	EUR	99.99	Magneti Marelli Holding S.p.A.	99.999	100.000
Magneti Marelli Powertrain U.S.A. LLC	Sanford	U.S.A.	25,000,000	USD	99.99	Magneti Marelli Holding U.S.A. Inc.	100.000	
Magneti Marelli Racing Ltd	Basildon	United Kingdom	10,000	GBP	99.99	Magneti Marelli Holding S.p.A.	100.000	
Magneti Marelli Repuestos S.A.	Buenos Aires	Argentina	2,012,000	ARS	89.99	Magneti Marelli After Market Parts and Services S.p.A.	51.000	
						Magneti Marelli Cofap Autopecas Ltda	48.000	
						Magneti Marelli Parts and Services S.p.A.	1.000	
Magneti Marelli Sistemas Automotivos Industria e Comercio Ltda	Contagem	Brazil	196,634,874	BRL	99.99	Magneti Marelli Powertrain S.p.A.	66.111	
						Automotive Lighting Reutlingen GmbH	33.889	
Magneti Marelli Sistemas Electronicos Mexico S.A.	Tepotzotlan	Mexico	23,611,680	MXN	99.99	Magneti Marelli Sistemi Elettronici S.p.A.	100.000	
Magneti Marelli Sistemi di Scarico S.p.A.	Corbetta	Italy	20,000,000	EUR	99.99	Magneti Marelli Holding S.p.A.	100.000	
Magneti Marelli Sistemi Elettronici S.p.A.	Corbetta	Italy	74,897,548	EUR	99.99	Magneti Marelli Holding S.p.A.	99.999	100.000
Magneti Marelli Slovakia s r.o.	Bratislava	Slovak Republic	200,000	SKK	99.99	Magneti Marelli Sistemi Elettronici S.p.A.	100.000	
Magneti Marelli South Africa (Proprietary) Limited	Johannesburg	South Africa	1,950,000	ZAR	99.99	Magneti Marelli Sistemi di Scarico S.p.A.	100.000	
Magneti Marelli Suspension Systems Bielsko Sp. z o.o.	Bielsko-Biala	Poland	70,050,000	PLN	99.99	Magneti Marelli Holding S.p.A.	100.000	

The companies of the Fiat Group

Name	Registered office	Country	Capital stock Currency	% of Group consolidation Interest held by	% of interest held	% of voting rights
Magnefi Marelli Suspension Systems Poland Sp. z o.o.	Sosnowiec	Poland	43,100,000 PLN	99.99 Magnefi Marelli Holding S.p.A.	100.000	
Magnefi Marelli Tubos de Escape SL	Barcelona	Spain	10,154,256 EUR	99.99 Magnefi Marelli Iberica S.A.	100.000	
Magnefi Marelli U.K. Limited in liquidation	Carnock	United Kingdom	12,400,000 GBP	99.99 Magnefi Marelli Holding S.p.A.	100.000	
Mako Elektrik Sanayi Ve Ticaret A.S.	Ösmangazı	Turkey	16,500,000 TRY	94.99 Magnefi Marelli Holding S.p.A.	95.000	
Malaysian Automotive Lighting SDN. BHD	Penang	Malaysia	8,000,000 MYR	79.99 Automotive Lighting Reutlingen GmbH	80.000	
Powertrain Mekanik Sanayi ve Ticaret Limited Sirketi	Demirtaş-Bursa	Turkey	75,329,600 TRY	99.99 Magnefi Marelli Holding S.p.A.	100.000	
Servicios Administrativos Corp. IPASA S.A.	Col. Chapultepec	Mexico	1,000 MXN	99.99 Magnefi Marelli Sistemas Electronicos Mexico S.A. Industrias Magnefi Marelli Mexico S.A. de C.V.	99.990 0.010	
Sistemi Sospensioni S.p.A.	Corbetta	Italy	37,622,179 EUR	99.99 Magnefi Marelli Holding S.p.A.	100.000	
Tecnología de Iluminación Automotriz S.A. de C.V.	Chihuahua	Mexico	50,000 MXN	99.99 Automotive Lighting LLC	100.000	
Ufima S.A.S.	Nanterre	France	44,940 EUR	99.99 Magnefi Marelli Holding S.p.A. Fiat Partecipazioni S.p.A.	65.020 34.980	
Metallurgical Products						
Teksid S.p.A.	Turin	Italy	71,403,261 EUR	84.79 Fiat Partecipazioni S.p.A.	84.791	
Compañia Industrial Frontera S.A. de C.V.	Frontera	Mexico	50,000 MXN	84.79 Teksid Hierro de Mexico S.A. de C.V.	100.000	
Fonderia du Poliou Fonte S.A.S.	Ingrandes-sur-Vienne	France	26,958,464 EUR	84.79 Teksid S.p.A.	100.000	
Furfrap-Fundicao Portuguesa S.A.	Carda	Portugal	13,697,550 EUR	70.89 Fonderia du Poliou Fonte S.A.S.	83.607	
Teksid Aluminium S.r.l.	Carmagnola	Italy	5,000,000 EUR	100.00 Fiat Partecipazioni S.p.A.	100.000	
Teksid do Brasil Ltda	Betim	Brazil	59,899,570 BRL	84.79 Teksid S.p.A.	100.000	
Teksid Hierro De Mexico Arrendadora S.A. de C.V.	Frontera	Mexico	497,690,000 MXN	84.79 Teksid S.p.A.	100.000	
Teksid Hierro de Mexico S.A. de C.V.	Frontera	Mexico	418,874,300 MXN	84.79 Teksid S.p.A.	100.000	
Teksid Inc.	Wilmington	U.S.A.	100,000 USD	84.79 Teksid S.p.A.	100.000	
Teksid Iron Poland Sp. z o.o.	Skoczow	Poland	115,678,500 PLN	84.79 Teksid S.p.A.	100.000	
Production Systems						
Comau S.p.A.	Grugliasco	Italy	48,013,959 EUR	100.00 Fiat S.p.A.	100.000	
Autodie International, Inc.	Grand Rapids	U.S.A.	1,000 USD	100.00 Comau Pico Holdings Corporation	100.000	
Comau (Shanghai) Automotive Equipment Co. Ltd.	Shanghai	People's Rep. of China	5,000,000 USD	100.00 Comau S.p.A.	100.000	
Comau Argentina S.A.	Buenos Aires	Argentina	500,000 ARS	100.00 Comau S.p.A. Comau do Brasil Industria e Comercio Ltda. Fiat Argentina S.A.	55.280 44.690 0.030	
Comau Canada Inc.	Windsor	Canada	100 CAD	100.00 Comau Inc.	100.000	
Comau Deutschland GmbH	Böblingen	Germany	1,330,000 EUR	100.00 Comau S.p.A.	100.000	
Comau do Brasil Industria e Comercio Ltda.	Betim	Brazil	29,312,653 BRL	100.00 Comau S.p.A. Fiat do Brasil S.A.	99.999 0.001	
(*) Comau Estil Intl	Luton	United Kingdom	103,165,056 USD	100.00 Comau S.p.A.	100.000	
Comau France S.A.	Trappes	France	11,900,000 EUR	100.00 Comau S.p.A.	100.000	
Comau Inc.	Southfield	U.S.A.	21,457 USD	100.00 Comau Pico Holdings Corporation	100.000	
Comau India Private Limited	Pune	India	161,935,020 INR	100.00 Comau S.p.A. Comau Deutschland GmbH	99.990 0.010	
Comau Pico Holdings Corporation	New York	U.S.A.	100 USD	100.00 Comau S.p.A.	100.000	
Comau Pico Iaisa S.de R.L. de C.V.	Tepotzotlan	Mexico	3,000 MXN	100.00 Comau Pico Mexico S.de R.L. de C.V. Comau S.p.A.	99.967 0.033	
Comau Pico Mexico S.de R.L. de C.V.	Tepotzotlan	Mexico	3,000 MXN	100.00 Comau S.p.A. Comau Deutschland GmbH	99.967 0.033	
Comau Pico Pitex S.de R.L. C.V.	Tepotzotlan	Mexico	3,000 MXN	100.00 Comau Pico Mexico S.de R.L. de C.V. Comau S.p.A.	99.967 0.033	
Comau Pico Resources, Inc.	Southfield	U.S.A.	1,000 USD	100.00 Comau Pico Holdings Corporation	100.000	
Comau Pico Trebol S.de R.L. de C.V.	Tepotzotlan	Mexico	3,000 MXN	100.00 Comau Pico Mexico S.de R.L. de C.V. Comau S.p.A.	99.967 0.033	
Comau Poland Sp. z o.o.	Bialko-Biala	Poland	2,100,000 PLN	100.00 Comau S.p.A.	100.000	
Comau Romania S.R.L.	Bihor	Romania	10,315,170 RON	100.00 Comau S.p.A.	100.000	
Comau Russia OOO	Moscow	Russia	4,770,225 RUB	100.00 Comau S.p.A. Comau Deutschland GmbH	99.000 1.000	
(*) Comau SA Body Systems (Pty) Ltd.	Uitenhage	South Africa	301 ZAR	100.00 Comau South Africa (Pty) Ltd.	100.000	
(*) Comau SA Press Tools and Parts (Pty) Ltd.	Uitenhage	South Africa	100 ZAR	100.00 Comau SA Body Systems (Pty) Ltd.	100.000	
(*) Comau SA Properties (Pty) Ltd.	Uitenhage	South Africa	100 ZAR	100.00 Comau SA Body Systems (Pty) Ltd.	100.000	
Comau Service Systems S.L.	Madrid	Spain	250,000 EUR	100.00 Comau S.p.A.	100.000	
(*) Comau South Africa (Pty) Ltd.	Uitenhage	South Africa	1,001,003 ZAR	100.00 Comau S.p.A.	100.000	
Comau Sverige AB	Trollhattan	Sweden	5,000,000 SEK	100.00 Comau S.p.A.	100.000	

(*) Assets held for sale.

The companies of the Fiat Group

Name	Registered office	Country	Capital stock Currency	% of Group consolidation Interest held by	% of Interest held	% of voting rights
German Intec GmbH	Heilbronn	Germany	25,000 EUR	100.00 Comau Deutschland GmbH	100.000	
Mecaner S.A.	Lirdúiz	Spain	3,000,000 EUR	100.00 Comau S.p.A.	100.000	
Pico Europe, Inc.	Southfield	U.S.A.	1,000 USD	100.00 Comau S.p.A.	100.000	
Publishing and Communications						
Itedi-Italiana Edizioni S.p.A.	Turin	Italy	5,980,000 EUR	100.00 Fiat S.p.A.	100.000	
BMI S.p.A.	Genoa	Italy	124,820 EUR	58.00 Itedi-Italiana Edizioni S.p.A.	58.004	
Editrice La Stampa S.p.A.	Turin	Italy	4,160,000 EUR	100.00 Itedi-Italiana Edizioni S.p.A.	100.000	
La Stampa Europe SAS	Trappes	France	18,600,000 EUR	100.00 Itedi-Italiana Edizioni S.p.A.	100.000	
Publikompass S.p.A.	Milan	Italy	3,068,000 EUR	100.00 Itedi-Italiana Edizioni S.p.A.	100.000	
Holding companies and Other companies						
Business Solutions S.p.A.	Turin	Italy	4,791,396 EUR	100.00 Fiat S.p.A.	100.000	
C.R.F. Società Consortile per Azioni (business Other Activities)	Orbassano	Italy	45,000,000 EUR	99.28 Fiat Partecipazioni S.p.A. Fiat Group Automobiles S.p.A. Iveco S.p.A. Magneti Marelli Holding S.p.A. Fiat Powertrain Technologies SpA CNH Italia s.p.a. Comau S.p.A. Teksid S.p.A. Ferrari S.p.A.	52.061 17.478 9.987 7.490 4.994 2.497 2.497 2.497 0.499	
Centro Ricerche Plast-Optica S.p.A.	Amaro	Italy	1,033,000 EUR	75.13 C.R.F. Società Consortile per Azioni Automotive Lightina Rear Lamps Italia S.p.A.	51.000 24.500	
Deposito Avogadro S.r.l.	Turin	Italy	100,000 EUR	100.00 Fiat Partecipazioni S.p.A.	100.000	
Elastis-Società Consortile per Azioni	Pomigliano d'Arco	Italy	20,000,000 EUR	98.91 Fiat Group Automobiles S.p.A. C.R.F. Società Consortile per Azioni CNH Italia s.p.a. Fiat Powertrain Technologies SpA Iveco S.p.A. Comau S.p.A. Magneti Marelli Holding S.p.A. Fiat Partecipazioni S.p.A. Ferrari S.p.A. Iveco Fiat Società consortile di sviluppo e addestramento industriale per Azioni Fiat S.p.A.	51.000 27.933 6.800 5.000 3.300 1.500 1.500 1.450 1.100 0.250 0.187	
eSPN S.p.A.	Turin	Italy	120,000 EUR	100.00 Business Solutions S.p.A.	100.000	
Fast Buyer France S.a.r.l.	Trappes	France	7,700 EUR	100.00 Fast-Buyer S.p.A.	100.000	
Fast-Buyer S.p.A.	Turin	Italy	500,000 EUR	100.00 Fiat Partecipazioni S.p.A.	100.000	
FGI - Fiat Group International SA	Lugano	Switzerland	100,000,000 CHF	100.00 Fiat S.p.A.	100.000	
Fiat Argentina S.A.	Buenos Aires	Argentina	5,292,117 ARS	100.00 Fiat Partecipazioni S.p.A. Fiat do Brasil S.A. SGR-Sociedad para la Gestion de Riesgos S.A. Fiat Auto Argentina S.A.	90.961 9.029 0.009 0.001	
Fiat Attività Immobiliari S.p.A.	Turin	Italy	65,700,000 EUR	100.00 Fiat Partecipazioni S.p.A.	100.000	
Fiat Auto Holdings B.V. in liquidation	Amsterdam	Netherlands	1,000,000 EUR	100.00 Fiat Partecipazioni S.p.A.	100.000	
Fiat do Brasil S.A.	Nova Lima	Brazil	28,513,780 BRL	100.00 Fiat Partecipazioni S.p.A. Fiat Services S.p.A.	99.998 0.002	
Fiat Finanzas Brasil Ltda	Nova Lima	Brazil	2,469,701 BRL	100.00 Fiat Finance S.p.A. Fiat do Brasil S.A.	99.994 0.006	
Fiat Finance and Trade Ltd S.A.	Luxembourg	Luxembourg	251,494,000 EUR	100.00 Fiat Finance S.p.A. Fiat Finance Canada Ltd.	99.993 0.007	
Fiat Finance Canada Ltd.	Calgary	Canada	10,099,885 CAD	100.00 Fiat Finance S.p.A.	100.000	
Fiat Finance et Services S.A.	Trappes	France	3,700,000 EUR	100.00 Fiat Services S.p.A.	99.997	
Fiat Finance North America Inc.	Wilmington	U.S.A.	40,090,010 USD	100.00 Fiat Finance S.p.A. Fiat S.p.A.	60.526 39.474	
Fiat Finance S.p.A.	Turin	Italy	224,440,000 EUR	100.00 Fiat S.p.A.	100.000	
Fiat GmbH	Ulm	Germany	200,000 EUR	100.00 Fiat Services S.p.A.	100.000	
Fiat Iberica S.A.	Madrid	Spain	2,797,054 EUR	100.00 Fiat Services S.p.A.	100.000	

The companies of the Fiat Group

Name	Registered office	Country	Capital stock	Currency	% of Group consolidation	Interest held by	% of interest held	% of voting rights
Fiat Information & Communication Services società consortile per azioni	Turin	Italy	800,000	EUR	98.03	Fiat S.p.A.	51,000	
						CNH Italia s.p.a.	10,000	
						Fiat Group Automobiles S.p.A.	10,000	
						Iveco S.p.A.	10,000	
						Comau S.p.A.	3,000	
						Ferrari S.p.A.	3,000	
						Fiat Services S.p.A.	3,000	
						Itedi-Italiana Edizioni S.p.A.	3,000	
						Magneti Marelli Holding S.p.A.	3,000	
						Teksid S.p.A.	3,000	
						Fiat Partecipazioni S.p.A.	1,000	
Fiat Netherlands Holding N.V.	Amsterdam	Netherlands	2,610,397,295	EUR	100.00	Fiat S.p.A.	60,563	
						Fiat Partecipazioni S.p.A.	39,437	
Fiat Partecipazioni (U.K.) Limited in liquidation	Basildon	United Kingdom	860,000	GBP	100.00	Fiat Partecipazioni S.p.A.	100,000	
Fiat Partecipazioni S.p.A.	Turin	Italy	356,158,302	EUR	100.00	Fiat S.p.A.	100,000	
Fiat Polska Sp. z o.o.	Warsaw	Poland	25,500,000	PLN	100.00	Fiat Partecipazioni S.p.A.	100,000	
Fiat Services Belgium N.V.	Zedelgem	Belgium	62,500	EUR	100.00	Fiat U.K. Limited	99,960	
						Fiat Services S.p.A.	0,040	
Fiat Services Polska Sp. z o.o.	Bielsko-Biala	Poland	3,600,000	PLN	100.00	Fiat Services S.p.A.	100,000	
Fiat Services S.p.A.	Turin	Italy	3,600,000	EUR	100.00	Business Solutions S.p.A.	100,000	
Fiat Servizi per l'Industria S.c.p.a.	Turin	Italy	1,652,689	EUR	99.36	Fiat Partecipazioni S.p.A.	51,000	
						Fiat Group Automobiles S.p.A.	25,500	
						Iveco S.p.A.	6,000	
						Fiat S.p.A.	5,000	
						CNH Italia s.p.a.	3,000	
						Teksid S.p.A.	2,000	
						C.R.F. Società Consortile per Azioni	1,500	
						Comau S.p.A.	1,500	
						Editrice La Stampa S.p.A.	1,500	
						Fiat Services S.p.A.	1,500	
						Magneti Marelli Holding S.p.A.	1,500	
Fiat U.K. Limited	Basildon	United Kingdom	750,000	GBP	100.00	Fiat Services S.p.A.	100,000	
Fiat U.S.A. Inc.	New York	U.S.A.	16,830,000	USD	100.00	Fiat S.p.A.	100,000	
Fiat-Revisione Interna S.c.r.l.	Turin	Italy	300,000	EUR	98.33	Fiat S.p.A.	51,000	
						Fiat Group Automobiles S.p.A.	15,000	
						CNH Global N.V.	10,000	
						Iveco S.p.A.	6,000	
						Comau S.p.A.	2,000	
						Ferrari S.p.A.	2,000	
						Fiat Powertrain Technologies SpA	2,000	
						Fiat Services S.p.A.	2,000	
						Itedi-Italiana Edizioni S.p.A.	2,000	
						Magneti Marelli Holding S.p.A.	2,000	
						Maserati S.p.A.	2,000	
						Teksid S.p.A.	2,000	
						Fiat Finance S.p.A.	1,000	
						Fiat Partecipazioni S.p.A.	1,000	
Isvor Fiat Società consortile di sviluppo e addestramento industriale per Azioni	Turin	Italy	300,000	EUR	99.22	Fiat Partecipazioni S.p.A.	51,000	
						Fiat Group Automobiles S.p.A.	16,000	
						Iveco S.p.A.	12,000	
						CNH Italia s.p.a.	3,000	
						Comau S.p.A.	3,000	
						Fiat Powertrain Technologies SpA	3,000	
						Fiat S.p.A.	3,000	
						Fiat Services S.p.A.	3,000	
						Magneti Marelli Holding S.p.A.	3,000	
						Teksid S.p.A.	3,000	
(*) ITS GSA FiatGroup France S.A.S.	Trappes	France	1,737,440	EUR	100.00	Fiat Finance et Services S.A.	100,000	

(*) Assets held for sale..

The companies of the Fiat Group

Name	Registered office	Country	Capital stock	Currency	% of Group consolidation	Interest held by	% of interest held	% of voting rights
(*) ITS-GSA Deutschland GmbH	Ulm	Germany	25,000	EUR	100.00	Fiat GmbH	100.000	
(*) ITS-GSA U.K. Limited	Watford	United Kingdom	50,000	GBP	100.00	Fiat U.K. Limited	100.000	
KeyQ Consulting S.p.A.	Turin	Italy	167,352	EUR	60.00	Fiat Services S.p.A.	60.000	
Neptunia Assicurazioni Marittime S.A.	Lausanne	Switzerland	10,000,000	CHF	100.00	Rimaco S.A.	100.000	
New Business 7 S.p.A.	Turin	Italy	11,899,524	EUR	100.00	Fiat Partecipazioni S.p.A.	100.000	
New Business 8 S.p.A.	Turin	Italy	1,437,210	EUR	100.00	Fiat Partecipazioni S.p.A.	100.000	
Rimaco S.A.	Lausanne	Switzerland	350,000	CHF	100.00	FGI - Fiat Group International SA	100.000	
Risk Management S.p.A.	Turin	Italy	120,000	EUR	100.00	Fiat Partecipazioni S.p.A.	100.000	
Sadl Polska-Agencia Celna Sp. z o.o.	Bielsko-Biala	Poland	500,000	PLN	100.00	Servizi e Attività Doganali per l'Industria S.p.A.	100.000	
Servizi e Attività Doganali per l'Industria S.p.A.	Turin	Italy	520,000	EUR	100.00	Fiat Services S.p.A.	100.000	
SIRIO - Sicurezza Industriale Società consortile per azioni	Turin	Italy	120,000	EUR	93.80	Fiat Partecipazioni S.p.A.	57.667	
						Fiat Group Automobiles S.p.A.	17.455	
						Iveco S.p.A.	4.583	
						Fiat Powertrain Technologies SpA	2.356	
						Magneti Marelli Powertrain S.p.A.	1.159	
						Comau S.p.A.	0.751	
						Fiat S.p.A.	0.751	
						Ferrari S.p.A.	0.729	
						Teksid S.p.A.	0.664	
						Irisbus Italia S.p.A.	0.622	
						Fiat Services S.p.A.	0.593	
						Sistemi Sospensioni S.p.A.	0.551	
						Teksid Aluminum S.r.l.	0.540	
						C.R.F. Società Consortile per Azioni	0.535	
						New Holland Kobelco Construction Machinery S.p.A.	0.535	
						Fiat Servizi per l'Industria S.c.p.a.	0.502	
						Fiat Finance S.A.	0.449	
						Ivor Fiat Società consortile di sviluppo e addestramento industriale per Azioni	0.449	
						Magneti Marelli Sistemi Elettronici S.p.A.	0.438	
						Fidis S.p.A.	0.325	
						CNH Italia s.p.a.	0.237	
						Automotive Lighting Italia S.p.A.	0.233	
						Editrice La Stampa S.p.A.	0.233	
						Elasis-Società Consortile per Azioni	0.233	
						Magneti Marelli Sistemi di Scarico S.p.A.	0.197	
						Teksid Aluminum Getti Speciali S.r.l.	0.125	
						Astra Veicoli Industriali S.p.A.	0.103	
						Fiat Information & Communication Services società consortile per azioni	0.103	
						Servizi e Attività Doganali per l'Industria S.p.A.	0.103	
						Magneti Marelli Holding S.p.A.	0.091	
						Fiat Purchasing Italia S.r.l.	0.063	
						Fiat-Revisione Interna S.c.r.l.	0.061	
						Iveco Mezzi Speciali S.p.A.	0.061	
						Fiat Center Italia S.p.A.	0.045	
						eSPN S.p.A.	0.040	
						Fast-Buyer S.p.A.	0.040	
						Turinauto S.P.A.	0.040	
						ABARTH & C. S.p.A.	0.039	
						Itedi-Italiana Edizioni S.p.A.	0.039	
						Maserati S.p.A.	0.039	
						Orione-Società Industriale per la Sicurezza e la Vigilanza Consortile per Azioni	0.039	
						PDL Services S.r.l.	0.039	
						Risk Management S.p.A.	0.039	
						Sisport Fiat S.p.A. - Società sportiva dilettantistica	0.039	
						Magneti Marelli After Market Parts and Services S.p.A.	0.037	
						Automotive Lighting Rear Lamps Italia S.p.A.	0.022	
						Easy Drive S.r.l.	0.022	
						Fiat Attività Immobiliari S.p.A.	0.022	
Sisport Fiat S.p.A. - Società sportiva dilettantistica	Turin	Italy	889,049	EUR	100.00	Fiat Partecipazioni S.p.A.	100.000	

(*) Assets held for sale.

The companies of the Fiat Group

Name	Registered office	Country	Capital stock	Currency	% of Group consolidation Interest held by	% of interest held	% of voting rights
Jointly-controlled entities accounted for using the proportional consolidation							
FPT Powertrain Technologies							
Fiat-GM Powertrain Polska Sp. z o.o.	Bielsko-Biala	Poland	220,100,000	PLN	50.00 Fiat Powertrain Technologies SpA	50.000	
Jointly-controlled entities accounted for using the equity method							
Fiat Group Automobiles							
Fiat Group Automobiles Financial Services S.p.A.	Turin	Italy	700,000,000	EUR	50.00 Fiat Group Automobiles S.p.A.	50.000	
FAL Fleet Services S.A.S.	Trappes	France	3,000,000	EUR	50.00 Fiat Group Automobiles Financial Services S.p.A.	100.000	
FC France S.A.	Trappes	France	11,360,000	EUR	50.00 Fiat Group Automobiles Financial Services S.p.A.	99.999	
FGA Stock SA	Alcala De Henares	Spain	5,108,799	EUR	50.00 Finplus Renting S.A.	100.000	
Fiat Auto Contracts Ltd	Slough Berkshire	United Kingdom	16,000,000	GBP	50.00 Fiat Group Automobiles Financial Services S.p.A.	100.000	
Fiat Auto Financial Services (Wholesale) Ltd	Slough Berkshire	United Kingdom	3,500,000	GBP	50.00 Fiat Group Automobiles Financial Services S.p.A.	100.000	
Fiat Auto Financial Services Limited	Slough Berkshire	United Kingdom	10,250,000	GBP	50.00 Fiat Group Automobiles Financial Services S.p.A.	100.000	
Fiat Bank GmbH	Heilbronn	Germany	39,600,000	EUR	50.00 Fiat Group Automobiles Financial Services S.p.A.	100.000	
Fiat Bank Polska S.A.	Warsaw	Poland	125,000,000	PLN	50.00 Fiat Bank GmbH	100.000	
Fiat Credit Belgio S.A.	Evere	Belgium	3,718,500	EUR	50.00 Fiat Group Automobiles Financial Services S.p.A.	99.999	
Fiat Credit Hellas Commercial S.A. of Vehicles	Argyroupoli	Greece	600,000	EUR	50.00 Fiat Group Automobiles Financial Services S.p.A.	100.000	
Fiat Distribuidora Portugal S.A.	Alges	Portugal	500,300	EUR	50.00 Fiat Group Automobiles Financial Services S.p.A.	100.000	
Fiat Finance Holding S.A.	Luxembourg	Luxembourg	2,300,000	EUR	50.00 Fiat Group Automobiles Financial Services S.p.A.	99.995	
Fiat Finance S.A.	Luxembourg	Luxembourg	9,900,000	EUR	50.00 Fiat Group Automobiles Financial Services S.p.A.	99.995	
Fiat Finansiering A/S	Glostrup	Denmark	13,000,000	DKK	50.00 Fiat Group Automobiles Financial Services S.p.A.	100.000	
Fiat Handlerservice GmbH	Heilbronn	Germany	5,100,000	EUR	50.00 Fiat Group Automobiles Financial Services S.p.A.	100.000	
Fidis Credit Danmark A/S	Glostrup	Denmark	500,000	DKK	50.00 Fiat Group Automobiles Financial Services S.p.A.	100.000	
Fidis Finance (Suisse) S.A.	Schlieren	Switzerland	24,100,000	CHF	50.00 Fiat Group Automobiles Financial Services S.p.A.	100.000	
Fidis Finance Polska Sp. z o.o.	Warsaw	Poland	10,000,000	PLN	50.00 Fiat Group Automobiles Financial Services S.p.A.	100.000	
Fidis Insurance Consultants SA	Argyroupoli	Greece	60,000	EUR	49.99 Fiat Credit Hellas Commercial S.A. of Vehicles	99.975	
Fidis Leasing GmbH	Vienna	Austria	40,000	EUR	50.00 Fiat Group Automobiles Financial Services S.p.A.	100.000	
Fidis Leasing Polska Sp. z o.o.	Warsaw	Poland	12,500,000	PLN	50.00 Fiat Group Automobiles Financial Services S.p.A.	100.000	
Fidis Nederland B.V.	Utrecht	Netherlands	3,085,800	EUR	50.00 Fiat Group Automobiles Financial Services S.p.A.	100.000	
Fidis Retail Financial Services (Ireland) PLC	Dublin	Ireland	100,007	EUR	50.00 Fiat Group Automobiles Financial Services S.p.A.	99.994	
Fidis Retail IFIC SA	Alges	Portugal	10,000,000	EUR	50.00 Fiat Group Automobiles Financial Services S.p.A.	100.000	
Finplus Renting S.A.	Alcala De Henares	Spain	25,145,299	EUR	50.00 Fiat Group Automobiles Financial Services S.p.A.	100.000	
FI Auto Snc	Trappes	France	8,954,581	EUR	50.00 FC France S.A.	99.998	
FI Location SNC	Paris	France	76,225	EUR	49.99 FC France S.A.	99.980	
Leasys S.p.A.	Fiumicino	Italy	77,979,400	EUR	49.69 Fiat Group Automobiles Financial Services S.p.A.	99.384	
Savanet Società per Azioni	Turin	Italy	21,000,000	EUR	50.00 Fiat Group Automobiles Financial Services S.p.A.	100.000	
TarCredit E.F.C. S.A.	Alcala De Henares	Spain	16,671,569	EUR	50.00 Fiat Group Automobiles Financial Services S.p.A.	100.000	
FER MAS Oto Ticaret A.S.	Istanbul	Turkey	5,500,000	TRY	37.64 Tofas-Turk Otomobil Fabrikasi Tofas A.S.	99.418	
Fiat India Automobiles Private Limited (business Fiat Group Automobiles)	Ranjanagan	India	3,489,489,200	INR	51.00 Fiat Group Automobiles S.p.A.	51.000	
G.E.I.E. Gisevel	Paris	France	15,200	EUR	50.00 Fiat France	50.000	
G.E.I.E.-Sevelind	Paris	France	15,200	EUR	50.00 Fiat France	50.000	
Koc Fiat Kredi Tuketici Finansmani A.S.	Istanbul	Turkey	30,000,000	TRY	37.86 Tofas-Turk Otomobil Fabrikasi Tofas A.S.	100.000	
MEKATRO Arastirma-Gelistirme ve Ticaret A.S.	Kocaeli	Turkey	150,000	TRY	36.72 Tofas-Turk Otomobil Fabrikasi Tofas A.S.	97.000	
(*) Nan Jinq Fiat Auto Co. Ltd	Nanjing	People's rep. of China	1,409,489,782	CNY	50.00 Fiat Group Automobiles S.p.A.	50.000	
PLATFORM Arastirma Gelistirme Tasarim ve Ticaret A.S.	Bursa	Turkey	1,000,000	TRY	37.48 Tofas-Turk Otomobil Fabrikasi Tofas A.S.	99.000	
Powertrain India Pvt. Ltd. in liquidation	Mumbai	India	101,000	INR	51.00 Fiat India Automobiles Private Limited	100.000	
Società Europea Veicoli Leggeri-Sevel S.p.A.	Atessa	Italy	68,640,000	EUR	50.00 Fiat Group Automobiles S.p.A.	50.000	
Société Européenne de Véhicules Légers du Nord-Sevelind Société Anonyme	Paris	France	80,325,000	EUR	50.00 Fiat France	50.000	
Tofas-Turk Otomobil Fabrikasi Tofas A.S.	Levent	Turkey	500,000,000	TRY	37.86 Fiat Group Automobiles S.p.A.	37.856	
Agricultural and Construction Equipment							
Case Mexico S.A. de C.V.	Sao Pedro	Mexico	810,000	MXN	44.67 CNH de Mexico SA de CV	100.000	
Case Special Excavators N.V.	Zedelgem	Belgium	1,100,000	EUR	44.67 CNH Global N.V.	50.000	
CNH Comercial, SA de C.V.	Sao Pedro	Mexico	160,050,000	MXN	44.67 CNH de Mexico SA de CV	100.000	
CNH de Mexico SA de CV	Sao Pedro	Mexico	165,276,000	MXN	44.67 CNH Global N.V.	50.000	
CNH Industrial S.A. de C.V.	Sao Pedro	Mexico	200,050,000	MXN	44.67 CNH de Mexico SA de CV	100.000	
CNH Servicios Comerciales, S.A. de C.V.	Sao Pedro	Mexico	50,000,000	MXN	43.77 CNH Global N.V.	49.000	
CNH Servicios Corporativos S.A. de C.V.	Sao Pedro	Mexico	375,000	MXN	44.67 CNH de Mexico SA de CV	99.999	
Consolidated Diesel Company	Whitakers	U.S.A.	100	USD	44.67 CNH Engine Corporation	50.000	
L&T-Case Equipment Private Limited	Mumbai	India	240,100,000	INR	44.67 CNH America LLC	50.000	

(*) Assets held for sale.

The companies of the Fiat Group

Name	Registered office	Country	Capital stock	Currency	% of Group consolidation interest held by	% of interest held	% of voting rights
LBX Company LLC	Wilmington	U.S.A.	0	USD	44.67 Case LBX Holdings Inc.	50.000	
Megavolt L.P. L.L.P.	Wilmington	U.S.A.	500,000	USD	35.73 CNH America LLC	40.000	
New Holland HFT Japan Inc.	Sapporo	Japan	240,000,000	JPY	44.67 CNH Global N.V.	50.000	
New Holland Trakmak Traktor A.S.	Izmir	Turkey	800,000	TRY	33.50 CNH Global N.V.	37.500	
Türk Traktor Ve Ziraat Makineleri A.S.	Ankara	Turkey	47,000,000	TRY	33.50 CNH Global N.V.	37.500	
Trucks and Commercial Vehicles							
Iveco Fiat - Oto Melara Società consortile r.l.	Rome	Italy	40,000	EUR	50.00 Iveco S.p.A.	50.000	
Naveco Ltd.	Nanjing	People's Rep. of China	2,627,000,000	CNY	50.00 Iveco S.p.A.	50.000	
SAIC IVECO Commercial Vehicle Investment Company Limited	Shanghai	People's Rep. of China	160,000,000	USD	50.00 Iveco S.p.A.	50.000	
SAIC Iveco Hongyan Commercial Vehicles Co. Ltd.	Chongqing	People's Rep. of China	500,000,000	CNY	33.50 SAIC IVECO Commercial Vehicle Investment Company Limited	67.000	
Transolver Finance Establecimiento Financiero de Credito S.A.	Madrid	Spain	9,315,500	EUR	50.00 Iveco S.p.A.	50.000	
FPT Powertrain Technologies							
Fiat India Automobiles Private Limited (business FPT Powertrain Technologies)	Ranjanpore	India	3,489,489,200	INR	51.00 Fiat Group Automobiles S.p.A.	51.000	
Components							
Gestamp Marell Autochassis S.L.	Barcelona	Spain	2,000,000	EUR	50.00 Sistemi Sospensioni S.p.A.	50.000	
tema mobility	Turin	Italy	350,000	EUR	50.00 Magneti Marelli Sistemi Elettronici S.p.A.	50.000	
Metallurgical Products							
Hua Dong Teksid Automotive Foundry Co. Ltd.	Zhenjiang-Jiangsu	People's Rep. of China	385,363,550	CNY	42.40 Teksid S.p.A.	50.000	
Subsidiaries accounted for using the equity method							
Fiat Group Automobiles							
Aifa Romeo Inc.	Orlando	U.S.A.	3,000,000	USD	100.00 Fiat Group Automobiles S.p.A.	100.000	
Aifa Romeo Motors Ltd.	Bangkok	Thailand	160,000,000	THB	100.00 Fiat Group Automobiles S.p.A.	100.000	
Auto Italia Erfurt GmbH in liquidation	Erfurt	Germany	2,985,000	EUR	100.00 Fiat Automobil Vertriebs GmbH	100.000	
F.A. Austria Commerz GmbH	Vienna	Austria	37,000	EUR	100.00 Fiat Group Automobiles Switzerland S.A.	100.000	
Fiat Auto Egypt Industrial Company SAE	Giza	Egypt	50,000,000	EGP	80.40 Fiat Group Automobiles S.p.A.	80.400	
Fiat Auto Egypt S.A.E.	Giza	Egypt	5,000,000	EGP	79.60 Fiat Auto Egypt Industrial Company SAE	99.000	
Fiat Auto S.A. de Ahorro para Fines Determinados	Buenos Aires	Argentina	24,535,149	ARS	100.00 Fiat Auto Argentina S.A.	100.000	
Fiat Auto Thailand Pvt. Ltd.	Bangkok	Thailand	276,000,000	THB	100.00 Fiat Group Automobiles S.p.A.	100.000	
Italcarr SA	Casablanca	Morocco	28,000,000	MAD	99.94 Fiat Group Automobiles Maroc S.A.	99.986	
Siro Polska Sp. z o.o.	Bielsko-Biala	Poland	1,350,000	PLN	100.00 Fiat Auto Poland S.A.	100.000	
Ferrari							
Ferrari Maserati Cars International Trading (Shanghai) Co. Ltd.	Shanghai	People's Rep. of China	3,000,000	USD	57.80 Ferrari S.p.A.	68.000	
Agricultural and Construction Equipment							
Farmers New Holland Inc.	Wilmington	U.S.A.	800,000	USD	89.33 CNH America LLC	100.000	
Jackson New Holland Inc.	Wilmington	U.S.A.	371,000	USD	84.28 CNH America LLC	94.340	
Medicine Hat New Holland Ltd.	Ottawa	Canada	903,783	CAD	56.19 CNH Canada, Ltd.	62.900	
Mid State New Holland Inc.	Wilmington	U.S.A.	400,000	USD	78.17 CNH America LLC	87.500	
Northside New Holland Inc.	Wilmington	U.S.A.	250,000	USD	62.25 CNH America LLC	69.680	
Ridgeview New Holland Inc.	Wilmington	U.S.A.	534,000	USD	61.53 CNH America LLC	68.876	
Southside New Holland Tractor & Equipment Inc.	Wilmington	U.S.A.	325,000	USD	89.33 CNH America LLC	100.000	
Sunrise Tractor & Equipment Inc.	Wilmington	U.S.A.	875,000	USD	70.55 CNH America LLC	78.971	
Tri-County New Holland Inc.	Wilmington	U.S.A.	400,000	USD	89.33 CNH America LLC	100.000	
Trucks and Commercial Vehicles							
Altra S.p.A.	Genoa	Italy	516,400	EUR	100.00 Iveco S.p.A.	100.000	
F. Pegaso S.A.	Madrid	Spain	993,045	EUR	100.00 Iveco España S.L.	100.000	
Financière Pegaso France S.A.	Trappes	France	260,832	EUR	100.00 Iveco España S.L.	100.000	
Iveco Colombia Ltda.	Santa Fe de Bogota	Colombia	7,596,249,000	COP	100.00 Iveco Venezuela C.A.	99.990	
Iveco S.P.R.L.	Kinshasa	Longo (then Rep. Congo)	340,235,000	CDF	100.00 Iveco S.p.A.	99.992	
					Astra Veicoli Industriali S.p.A.	0.008	
Components							
Cofap Fabricadora de Peças Ltda	Santo Andre	Brazil	62,838,291	BRL	68.26 Magneti Marelli do Brasil Industria e Comercio SA	68.350	
Production Systems							
Comau AGS s.r.l.	Grugliasco	Italy	103,100	EUR	100.00 Comau S.p.A.	100.000	
Comau Service U.K. Ltd.	Watford	United Kingdom	260,000	GBP	100.00 Comau S.p.A.	100.000	
Holding companies and Other companies							
Centro Studi sui Sistemi di Trasporto-CSST S.p.A.	Turin	Italy	120,000	EUR	99.85 Fiat Group Automobiles S.p.A.	49.000	
					Iveco S.p.A.	30.000	
					C.R.F. Società Consortile per Azioni	21.000	

The companies of the Fiat Group

Name	Registered office	Country	Capital stock	Currency	% of Group consolidation Interest held by	% of interest held	% of voting rights
Cromos Consulenza e Formazione S.r.l. in liquidation	Turin	Italy	13,000	EUR	76.00 Business Solutions S.p.A.	76.000	
European Engine Alliance EEIG	Basildon	United Kingdom	450,000	GBP	63.11 CNH U.K. Limited	33.333	
		People's Rep. of China			Iveco S.p.A.	33.333	
Fiat (China) Business Co., Ltd.	Beijing	China	3,000,000	USD	100.00 Fiat Partecipazioni S.p.A.	100.000	
Isvor Dealernet S.r.l. in liquidation	Turin	Italy	10,000	EUR	Isvor Fiat Società consortile di sviluppo e addestramento industriale per 99.38 Azioni	80.000	
					Fiat Group Automobili S.p.A.	20.000	
SGR-Sociedad para la Gestion de Riesgos S.A.	Buenos Aires	Argentina	10,000	ARS	99.96 Rimaco S.A.	99.960	
Sistemi Ambientali S.p.A. in liquidation	Rivoli	Italy	9,544,080	EUR	99.79 Fiat Partecipazioni S.p.A.	99.785	
Subsidiaries valued at cost							
Fiat Group Automobilies							
Aeroporto Valle d'Aosta S.p.A.	Saint-Christophe	Italy	1,000,000	EUR	50.94 Air Vallée S.p.A. - Services Aériens du Val d'Aoste	51.000	
Air Vallée Helicopter Operations & Services S.r.l.	Saint-Christophe	Italy	82,633	EUR	99.89 Air Vallée S.p.A. - Services Aériens du Val d'Aoste	100.000	
Air Vallée S.p.A. - Services Aériens du Val d'Aoste	Saint-Christophe	Italy	4,000,000	EUR	99.89 Ergom Holding S.p.A.	99.885	
Ergom Automotive S.p.A.	Borgaro Torinese	Italy	154,500,000	EUR	100.00 Ergom Holding S.p.A.	100.000	
Ergom do Brasil Ltda	Itauna	Brazil	5,000,000	BRL	100.00 Ergom Automotive S.p.A.	100.000	
Ergom France S.A.S.	Limas	France	3,474,540	EUR	100.00 Ergom Holding S.p.A.	100.000	
Ergom Holding S.p.A.	Borgaro Torinese	Italy	38,688,000	EUR	100.00 Nuove Iniziative Finanziarie 2 S.r.l.	100.000	
Ergom Poland Sp. z o.o.	Scanowice	Poland	20,711,000	PLN	100.00 Ersi Poland S.A.	100.000	
Ergom Sofflagio S.r.l.	Leno	Italy	45,900	EUR	85.00 Ergom Automotive S.p.A.	85.000	
Ergomec S.r.l. in liquidation	Borgaro Torinese	Italy	765,000	EUR	100.00 Ergom Holding S.p.A.	100.000	
Ergomolds Sp. z o.o.	Scanowice	Poland	8,554,000	PLN	100.00 Ersi Poland S.A.	100.000	
Ersi Poland S.A.	Scanowice	Poland	21,000,000	PLN	100.00 Ergom Automotive S.p.A.	100.000	
Fiat Auto Espana Marketing Instituto Agrupacion de Interes Economico	Alicala De Henares	Spain	30,051	EUR	95.00 Fiat Group Automobilies Spain S.A.	95.000	
Fiat Auto Marketing Institute (Portugal) ACE	Alpes	Portugal	15,000	EUR	80.00 Fiat Group Automobilies Portugal S.A.	80.000	
Fiat Motor Sales Ltd	Slough Berkshire	United Kingdom	1,500,000	GBP	100.00 Fiat Group Automobilies UK Ltd	100.000	
I.D.L.P. S.R.L. in liquidation	Paliano	Italy	80,000	EUR	51.00 Ergom Holding S.p.A.	51.000	
Innomatec Società Consortile a r.l.	Melfi	Italy	516,000	EUR	100.00 Ergom Automotive S.p.A.	95.000	
					Ergom Holding S.p.A.	5.000	
Italian Motor Village Ltd	Slough Berkshire	United Kingdom	1,500,000	GBP	100.00 Fiat Group Automobilies UK Ltd	100.000	
New Business 19 S.r.l.	Turin	Italy	50,000	EUR	100.00 Fiat Group Automobilies S.p.A.	100.000	
Parco Scientifico e Tecnologico della Basilicata - S.p.A. in liquidation	Pisticci	Italy	120,000	EUR	100.00 Ergom Holding S.p.A.	100.000	
Plastiform A.S.	Bursa	Turkey	715,000	TRY	94.00 Ergom Automotive S.p.A.	94.000	
Sistemas de Comandos Mecanicos - S.C.M. Industria e Comercio LTDA.	Sete Lagoas	Brazil	141,362,320	BRL	100.00 Fiat Automoveis S.A. - FIASA	100.000	
Snaitcerche S.C.P.A.	Pisticci	Italy	704,000	EUR	100.00 Ergom Holding S.p.A.	100.000	
Travels & Hotel S.r.l.	Saint-Christophe	Italy	92,970	EUR	99.89 Air Vallée S.p.A. - Services Aériens du Val d'Aoste	100.000	
Ferrari							
Ferrari Management Consulting (Shanghai) CO., LTD	Shanghai	People's Rep. of China	2,100,000	USD	85.00 Ferrari S.p.A.	100.000	
Ferrari Maserati Cars Sales and Services (Shanghai) Co. Ltd.	Shanghai	People's Rep. of China	2,500,000	USD	85.00 Ferrari S.p.A.	100.000	
Scuderia Ferrari Club S.c. a r.l.	Maranello	Italy	105,000	EUR	81.28 Ferrari S.p.A.	95.619	
Agricultural and Construction Equipment							
Austoft Industries Limited	St. Marys	Australia	0	AUD	89.33 CNH Australia Pty Limited	100.000	
Case Construction Equipment, Inc.	Wilmington	U.S.A.	1,000	USD	89.33 CNH America LLC	100.000	
Case Credit Australia Investments Pty Ltd	St. Marys	Australia	0	AUD	89.33 CNH Australia Pty Limited	100.000	
Case Credit Wholesale Pty. Limited	St. Marys	Australia	0	AUD	89.33 CNH Australia Pty Limited	100.000	
Case IH Agricultural Equipment, Inc.	Wilmington	U.S.A.	1,000	USD	89.33 CNH America LLC	100.000	
Fermec North America Inc.	Wilmington	U.S.A.	5	USD	89.33 CNH America LLC	100.000	
International Harvester Company	Wilmington	U.S.A.	1,000	USD	89.33 CNH America LLC	100.000	
J.I. Case Company Limited	Basildon	United Kingdom	2	GBP	89.33 Case United Kingdom Limited	100.000	
Mass-Conn Equipment, Inc.	Wilmington	U.S.A.	750,000	USD	89.33 CNH America LLC	100.000	
New Holland Agricultural Equipment S.p.A.	Turin	Italy	120,000	EUR	89.33 CNH Italia s.p.a.	100.000	
New Holland Construction Equipment S.p.A.	Turin	Italy	120,000	EUR	89.33 CNH Italia s.p.a.	100.000	
RosCaseMash	Saratov	Russia	0	RUB	34.17 Case Equipment Holdings Limited	38.250	51.000
Trucks and Commercial Vehicles							
Consorzio per la Formazione Commerciale Iveco-Coforma	Turin	Italy	51,648	EUR	59.92 Iveco S.p.A.	50.000	
					Isvor Fiat Società consortile di sviluppo e addestramento industriale per Azioni	10.000	
Inibus North America Limited Liability Company	Las Vegas	U.S.A.	20,000	USD	100.00 Iveco France	100.000	
M.R. Fire Fighting International S.A.	Brasov	Romania	35,000,000	RON	75.88 Iveco Magirus Brandschutztechnik GmbH	74.000	
					Brandschutztechnik Gorlitz GmbH	1.000	
					Iveco Magirus Fire Fighting GmbH	1.000	

The companies of the Fiat Group

Name	Registered office	Country	Capital stock	Currency	% of consolidation	Interest held by	% of interest held	% of voting rights
OOO "CABEKO"	Nizhny Novgorod	Russia	3,500,000	RUB	51.00	Iveco S.p.A.	51.000	
Saveco Partecipazioni S.r.l.	Turin	Italy	50,000	EUR	100.00	Iveco S.p.A.	100.000	
FPT Powertrain Technologies								
Iveco Motors of China Limited	Shanghai	People's Rep. of China	300,000	USD	100.00	Iveco S.p.A.	100.000	
Components								
Automotive Lighting Japan K.K.	Kohoku-Ku-Yokohama	Japan	10,000,000	JPY	99.99	Automotive Lighting Reutlingen GmbH	100.000	
Fast Buyer Middle East A.S.	Bursa	Turkey	350,230	TRY	93.95	Mako Elektrik Sanayi Ve Ticaret A.S.	98.900	
Magneti Marelli Automotive Components (India) Limited in liquidation	Pune	India	125,000,000	INR	99.99	Magneti Marelli Components B.V. in liquidation	100.000	
Magneti Marelli Electronic Systems (Asia) Limited	Hong Kong	People's Rep. of China	10,000	HKD	99.99	Magneti Marelli Sistemi Elettronici S.p.A. Magneti Marelli France S.a.s.	99.990 0.010	
Magneti Marelli Japan K.K.	Kohoku-Ku-Yokohama	Japan	60,000,000	JPY	99.99	Magneti Marelli Holding S.p.A.	100.000	
Sistemi Comandi Meccanici Ottomotiv Sanayi Ve Ticaret A.S.	Bursa	Turkey	90,000	TRY	99.95	Magneti Marelli Holding S.p.A.	99.956	
Sistemi Comandi Meccanici S.C.M. S.p.A.	Corbeta	Italy	1,800,000	EUR	99.99	Magneti Marelli Holding S.p.A.	100.000	
Metallurgical Products								
(*) Teksid Aluminum Getti Speciali S.r.l.	Carnagola	Italy	500,000	EUR	100.00	Teksid Aluminum S.r.l.	100.000	
Production Systems								
Comau (Shanghai) International Trading Co. Ltd.	Shanghai	People's Rep. of China	200,000	USD	100.00	Comau S.p.A.	100.000	
Comau U.K. Limited	Telford	United Kingdom	2,500	GBP	100.00	Comau S.p.A.	100.000	
Consorzio Fermap in liquidation	Milan	Italy	144,808	EUR	68.00	Comau S.p.A.	68.000	
Synthesis	Modugno	Italy	20,000	EUR	75.00	Comau S.p.A.	75.000	
Holding companies and Other companies								
Fiat Common Investment Fund Limited	London	United Kingdom	2	GBP	100.00	Fiat U.K. Limited	100.000	
Fiat Gra.De EEG	Watford	United Kingdom	0	GBP	97.39	Fiat Group Automobiles S.p.A. CNH Global N.V. Fiat Netherlands Holding N.V. Business Solutions S.p.A. Fiat S.p.A. C.R.F. Società Consortile per Azioni Comau S.p.A. Magneti Marelli Holding S.p.A. Teksid S.p.A.	46.000 23.000 23.000 2.000 2.000 1.000 1.000 1.000 1.000	
Fiat Oriente S.A.E. in liquidation	Cairo	Egypt	50,000	EGP	100.00	Fiat Partecipazioni S.p.A.	100.000	
Fleiss Corretagens de Seguro Ltda	Nova Lima	Brazil	365,525	BRL	100.00	Rimago S.A.	99.998	
Iavor Fiat India Private Ltd. in liquidation	New Delhi	India	1,750,000	INR	99.22	Fiat Società consortile di sviluppo e addestramento industriale per Azioni	100.000	
MC2 - Media Communications S.p.A.	Turin	Italy	219,756	EUR	51.00	Fiat Partecipazioni S.p.A.	51.000	
New Business 18 S.r.l.	Turin	Italy	50,000	EUR	100.00	Fiat Partecipazioni S.p.A.	100.000	
New Business 20 S.r.l.	Turin	Italy	50,000	EUR	100.00	Fiat Partecipazioni S.p.A.	100.000	
New Business 25 S.r.l.	Turin	Italy	50,000	EUR	100.00	Fiat Partecipazioni S.p.A.	100.000	
New Business 26 S.r.l.	Turin	Italy	50,000	EUR	100.00	Fiat Partecipazioni S.p.A.	100.000	
Nuova Immobiliare nove S.r.l.	Turin	Italy	50,000	EUR	100.00	Fiat Partecipazioni S.p.A.	100.000	
Nuova Immobiliare Otto S.r.l.	Turin	Italy	50,000	EUR	100.00	Fiat Partecipazioni S.p.A.	100.000	
Nuova Immobiliare Tre S.p.A.	Turin	Italy	120,000	EUR	100.00	Fiat Partecipazioni S.p.A.	100.000	
Nuove Iniziative Finanziarie 5 S.r.l.	Turin	Italy	50,000	EUR	100.00	Fiat Partecipazioni S.p.A.	100.000	
Orione-Società Industriale per la Sicurezza e la Vigilanza Consortile per Azioni	Turin	Italy	120,000	EUR	98.85	Fiat Partecipazioni S.p.A. Fiat S.p.A. Edifrice La Stampa S.p.A. Fiat Group Automobiles S.p.A. CNH Italia s.p.a. Comau S.p.A. Ferrari S.p.A. Fiat Finance S.p.A. Fiat Powertrain Technologies SpA Fiat Services S.p.A. Iavor Fiat Società consortile di sviluppo e addestramento industriale per Azioni Iveco S.p.A. Magneti Marelli Holding S.p.A. Sisport Fiat S.p.A. - Società sportiva dilettantistica	77.822 18.003 0.439 0.439 0.220 0.220 0.220 0.220 0.220 0.220 0.220 0.220 0.220 0.220 0.220	
PDL Services S.r.l.	Turin	Italy	105,000	EUR	100.00	Fiat Partecipazioni S.p.A.	100.000	

(*) Assets held for sale.

The companies of the Fiat Group

Name	Registered office	Country	Capital stock	Currency	% of Group consolidation Interest held by	% of interest held	% of voting rights
Associated companies accounted for using the equity method							
Fiat Group Automobiles							
Fiat Auto Kreditbank GmbH	Vienna	Austria	5,000,000	EUR	25.00 Fiat S.p.A.	25.000	
Fidis Bank G.m.b.H.	Vienna	Austria	4,740,000	EUR	25.00 Fidis S.p.A.	25.000	
Targasva S.r.l.	Turin	Italy	4,322,040	EUR	40.00 Fidis S.p.A.	40.000	
Uymat S.A.	Santa Margarita I Els Monjos	Spain	2,644,453	EUR	40.00 I.T.C.A. S.p.A.	40.000	
Ferrari							
Senator Software GmbH	Munich	Germany	25,585	EUR	37.49 Ferrari Financial Services AG	49.000	
Agricultural and Construction Equipment							
Al-Ghazi Tractors Ltd	Karachi	Pakistan	214,682,226	PKR	38.56 CNH Global N.V.	43.169	
CNH Capital Europe S.a.S.	Puteaux	France	88,482,297	EUR	44.58 CNH Global N.V.	49.900	
Employers Health Initiatives LLC	Wilmington	U.S.A.	790,000	USD	44.67 CNH America LLC	50.000	
Kobelco Construction Machinery Co. Ltd.	Tokyo	Japan	16,000,000,000	JPY	17.87 CNH Global N.V.	20.000	
New Holland Finance Ltd	Basingstoke	United Kingdom	2,900,001	GBP	43.77 CNH Global N.V.	49.000	
Rathell Farm Equipment Company Inc.	Wilmington	U.S.A.	640,000	USD	38.65 CNH America LLC	43.266	
Trucks and Commercial Vehicles							
GEE V IV RE	Boulogne	France	0	EUR	50.00 Iveco S.p.A.	50.000	
Iveco Finance Holdings Limited	Basingstoke	United Kingdom	1,000	EUR	49.00 Iveco Partecipazioni Finanziarie S.r.l.	49.000	
Iveco Uralz Ltd.	Miass	Russia	65,255,056	RUB	33.33 Iveco S.p.A.	33.330	
Otoyol Sanayi A.S.	Samandira-Kartal/Istanbul	Turkey	52,674,386	TRY	27.00 Iveco S.p.A.	27.000	
VIVE RE Gruppo Europeo di Interesse Economico	Turin	Italy	0	EUR	50.00 Iveco S.p.A.	50.000	
FPT Powertrain Technologies							
Hangzhou IVECO Automobile Transmission Technology Co., Ltd.	Hangzhou	People's Rep. of China	240,000,000	CNY	33.33 Iveco S.p.A.	33.333	
Haveco Automotive Transmission Co. Ltd.	Zhijiang	People's Rep. of China	200,010,000	CNY	33.33 Iveco S.p.A.	33.330	
Iveco-Motor Sich, Inc.	Zaporozhye	Ukraine	26,568,000	UAH	38.62 Iveco S.p.A.	38.618	
Powertrain Industrial Services S.C.R.L. in liquidation	Turin	Italy	100,000	EUR	50.00 Fiat Powertrain Technologies SpA FMA - Fabbrica Motori Automobilistici S.r.l.	25.000 25.000	
Production Systems							
G.P. Properties I.L.L.C.	Pontiac	U.S.A.	10,000	USD	49.00 Comau Pico Holdings Corporation	49.000	
Gonzalez Production Systems Inc.	Pontiac	U.S.A.	10,000	USD	49.00 Comau Pico Holdings Corporation	49.000	
Publishing and Communications							
Editalia S.r.l.	Caserta	Italy	2,833,050	EUR	45.00 Edizione La Stampa S.p.A.	45.000	
Edizioni Dost S.r.l.	Bologna	Italy	1,042,914	EUR	40.00 Edizione La Stampa S.p.A.	40.000	
Società Editrice Mercantile - S.E.M. S.R.L.	Genoa	Italy	3,000,000	EUR	40.00 Edizione La Stampa S.p.A.	40.000	
To-dis S.r.l.	Turin	Italy	510,000	EUR	45.00 Edizione La Stampa S.p.A.	45.000	
Holding companies and Other companies							
Rizzoli Comere della Sera MediaGroup S.p.A.	Milan	Italy	762,019,050	EUR	10.09 Fiat Partecipazioni S.p.A.	10.093	10.497
Associated companies valued at cost							
Fiat Group Automobiles							
Consorzio per la Reindustrializzazione Area di Arese S.r.l. in liquidation	Arese	Italy	1,020,000	EUR	30.00 Fiat Group Automobiles S.p.A.	30.000	
Fidis Rent GmbH	Frankfurt	Germany	50,000	EUR	49.00 Fiat Teamsys GmbH	49.000	
Servizi Elicotteristici Valdostani - S.E.V. s.r.l. in liquidation	Aosta	Italy	50,000	EUR	24.97 Air Vallée Helicopter Operations & Services S.r.l.	25.000	
Turin Auto Private Ltd. in liquidation	Mumbai	India	43,300,200	INR	50.00 I.T.C.A. S.p.A.	50.000	
Ferrari							
Iniziativa Fiorano S.r.l.	Modena	Italy	90,000	EUR	28.33 Ferrari S.p.A.	33.333	
Agricultural and Construction Equipment							
Nido Industria Vallesina	Ancona	Italy	53,903	EUR	34.60 CNH Italia s.p.a.	38.728	
Trucks and Commercial Vehicles							
Sotra S.A.	Abidjan	Ivory Coast	3,000,000,000	XOF	39.80 Iveco France	39.800	
Trucks & Bus Company	Tajoura	Libya	96,000,000	LYD	25.00 Iveco España S.L.	25.000	
Zastava-Kamioni D.O.O.	Kragujevac	Serbia	1,673,505,893	YUM	33.68 Iveco S.p.A.	33.677	
Components							
Bari Servizi Industriali S.c.r.l.	Modugno	Italy	12,000	EUR	50.00 Magneti Marelli Powertrain S.p.A.	50.000	
Fleisher S.p.A.	Turin	Italy	4,131,655	EUR	25.00 Magneti Marelli Holding S.p.A.	25.000	
Mars Seal Private Limited	Mumbai	India	400,000	INR	24.00 Magneti Marelli France S.a.s.	24.000	
Matay Otomotiv Yan Sanay Ve Ticaret A.S.	Istanbul	Turkey	2,400,000	TRY	28.00 Magneti Marelli Holding S.p.A.	28.000	
Production Systems							
Consorzio Generazione Forme-CO.GE.F.	San Mauro Torinese	Italy	15,494	EUR	33.33 Comau S.p.A.	33.333	

The companies of the Fiat Group

Name	Registered office	Country	Capital stock Currency	% of Group consolidation Interest held by	% of interest held	% of voting rights
Publishing and Communications						
Le Monde Europe S.A.S.	Paris	France	5,024,274 EUR	48.44 La Stampa Europe SAS	48.443	
Le Monde Presse S.A.S.	Paris	France	7,327,930 EUR	27.28 La Stampa Europe SAS	27.277	
Holding companies and Other companies						
Ascal Servizi S.r.l. in liquidation	Rome	Italy	73,337 EUR	Iavor Fiat Società consorzio di sviluppo e addestramento industriale per 25.77 Azioni	25.970	
Ciosa S.p.A. in liquidation	Milan	Italy	516 EUR	25.00 Fiat Partecipazioni S.p.A.	25.000	
Consorzio Parco Industriale di Chivasso	Chivasso	Italy	51,650 EUR	38.60 Fiat Partecipazioni S.p.A. Ergom Automotive S.p.A.	23.100 11.200	
				ABARTH & C. S.p.A.	4.300	
Consorzio per lo Sviluppo delle Aziende Fornitrici in liquidation	Turin	Italy	241,961 EUR	30.88 CNH Italia s.p.a. Fiat Group Automobiles S.p.A. Iveco S.p.A.	10.672 10.672 10.672	
Consorzio Prode	Naples	Italy	51,644 EUR	19.78 Elasis-Società Consortile per Azioni	20.000	
Consorzio Scire	Pomigliano d'Arco	Italy	51,644 EUR	49.45 Elasis-Società Consortile per Azioni	50.000	
Consorzio Scuola Superiore per l'Alta Formazione Universitaria Federico II in liquidation	Naples	Italy	127,500 EUR	19.78 Elasis-Società Consortile per Azioni	20.000	
FMA-Consuloria e Negócios Ltda	Sao Paolo	Brazil	1 BRL	50.00 Fiat do Brasil S.A.	50.000	
Interfinanziaria S.A. in liquidation	Paradiso	Switzerland	1,000,000 CHF	33.33 FGI - Fiat Group International SA	33.330	
MB Venture Capital Fund I Participating Company F.N.V.	Amsterdam	Netherlands	50,000 EUR	45.00 Fiat Partecipazioni S.p.A.	45.000	
Nuova Didactica S.c. a r.l.	Modena	Italy	112,200 EUR	24.87 Ferrari S.p.A. CNH Italia s.p.a.	16.364 12.273	
Tecnologie per il Calcolo Numerico-Centro Superiore di Formazione S.c. a r.l.	Trento	Italy	100,000 EUR	24.82 C.R.F. Società Consortile per Azioni	25.000	
Zetesis S.p.A. in liquidation	Milan	Italy	283,150 EUR	40.00 Fiat Partecipazioni S.p.A.	40.000	
Other companies valued at cost						
Agricultural and Construction Equipment						
Polagnis S.A.	Pikieliszki	Lithuania	1,133,400 LTL	9.88 CNH Polska Sp. z o.o.	11.054	
Trucks and Commercial Vehicles						
Consorzio Spike	Genoa	Italy	90,380 EUR	15.00 Iveco S.p.A.	15.000	
Holding companies and Other companies						
Centro di Eccellenza su Metodi e Sistemi per le Aziende Competitive	Ficiano	Italy	225,000 EUR	15.83 Elasis-Società Consortile per Azioni	16.000	
Consorzio Caltel (Consorzio per la ricerca e lo sviluppo delle applicazioni industriali laser e del fascio elettronico)	Rotondella	Italy	83,445 EUR	10.44 Elasis-Società Consortile per Azioni C.R.F. Società Consortile per Azioni	5.319 5.213	
Consorzio Lingotto	Turin	Italy	9,612 EUR	16.90 Fiat Attività Immobiliari S.p.A. Fiat S.p.A.	11.500 5.400	
Consorzio Technapoli	Naples	Italy	1,626,855 EUR	10.99 Elasis-Società Consortile per Azioni	11.110	
Ercolo Marelli & C. S.p.A. in liquidation	Milan	Italy	9,633,000 EUR	13.00 Fiat Partecipazioni S.p.A.	13.000	
Expo 2000 - S.p.A.	Turin	Italy	2,205,930 EUR	18.95 Fiat Partecipazioni S.p.A.	18.949	
Fin.Priv. S.r.l.	Milan	Italy	20,000 EUR	14.29 Fiat S.p.A.	14.285	
Sorore Ricerche per Santa Maria della Scala	Siena	Italy	9,296 EUR	16.66 Fiat Partecipazioni S.p.A.	16.663	
Team Consorzio Italiano per la Trazione Elettrica Alternata Monofase	Milan	Italy	45,900 EUR	11.11 Fiat Partecipazioni S.p.A.	11.111	
Torino Zercinque Trading S.p.A.	Milan	Italy	2,425,000 EUR	15.04 Fiat Partecipazioni S.p.A.	15.040	

